

**CITY OF STAUNTON, VIRGINIA**

**COMPREHENSIVE ANNUAL FINANCIAL REPORT**

**Fiscal Year Ended June 30, 2012**

Prepared By:  
Department of Finance

Jeanne R. Colvin  
Chief Financial Officer

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Assistant Director of Finance



**CITY OF STAUNTON, VIRGINIA**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
**Year Ended June 30, 2012**

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# INTRODUCTORY SECTION

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**CITY OF STAUNTON, VIRGINIA**  
**COUNCIL, OFFICIALS, AND SCHOOL BOARD**

**COUNCIL**

|                                                                                |                            |                                                                                               |
|--------------------------------------------------------------------------------|----------------------------|-----------------------------------------------------------------------------------------------|
| <p>Ophie A. Kier<br/>         Andrea W. Oakes<br/>         Carolyn W. Dull</p> | <p>Lacy B. King, Mayor</p> | <p>David R. Metz, Vice-Mayor<br/>         James J. Harrington<br/>         Bruce A. Elder</p> |
|--------------------------------------------------------------------------------|----------------------------|-----------------------------------------------------------------------------------------------|

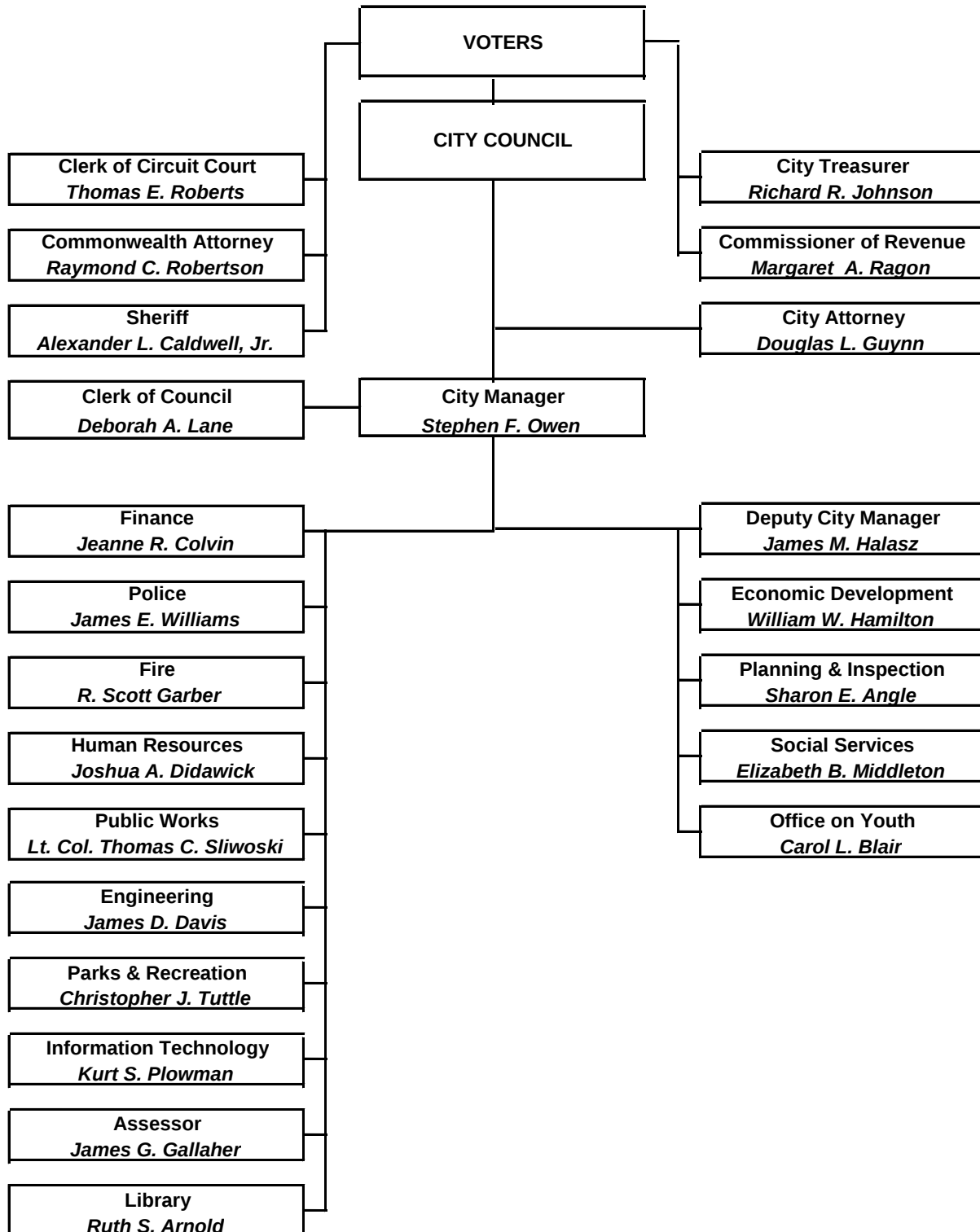
**OFFICIALS**

|                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                          |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>Deborah Lane<br/>         Stephen F. Owen<br/>         Jeanne R. Colvin<br/>         Richard R. Johnson<br/>         Douglas L. Guynn<br/>         Margaret (Maggie) A. Ragon<br/>         Elizabeth Middleton<br/>         Thomas E. Roberts<br/>         Alexander L. Caldwell, Jr.<br/>         Mr. Edward Clymore</p> | <p>Clerk of Council<br/>         City Manager<br/>         Chief Financial Officer<br/>         City Treasurer<br/>         City Attorney<br/>         Commissioner of Revenue<br/>         Director of Social Services<br/>         Clerk of Circuit Court<br/>         City Sheriff<br/>         Interim Superintendent of Schools</p> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

**SCHOOL BOARD**

|                                                    |                                                                           |                                                       |
|----------------------------------------------------|---------------------------------------------------------------------------|-------------------------------------------------------|
| <p>George Ballew<br/>         Ronald W. Ramsey</p> | <p>Angela V. Whitesell, Chair<br/>         Sarah Crenshaw, Vice-Chair</p> | <p>Amy G. Darby<br/>         Dr. Daniel Stuhlsatz</p> |
|----------------------------------------------------|---------------------------------------------------------------------------|-------------------------------------------------------|

# CITY OF STAUNTON ORGANIZATIONAL CHART



# Certificate of Achievement for Excellence in Financial Reporting

Presented to

City of Staunton  
Virginia

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended  
June 30, 2011

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



*Linda C. Danison*

President

*Jeffrey R. Enen*

Executive Director

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FINANCE DEPARTMENT  
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CINDY A. STEED  
SUPERVISOR OF PURCHASING &  
UTILITIES

November 30, 2012

**To the Honorable Mayor, Members of City Council, and the Citizens of the City of Staunton, Virginia:**

We are pleased to submit the City of Staunton's Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2012. This report has been prepared by the City's Finance Department. The report provides full disclosure of all financial information necessary to enable the reader to gain an understanding of the government's financial activities.

Management assumes full responsibility for the completeness and reliability of the information contained in their report, based upon a comprehensive framework of internal control that it has established for their purpose. Because the cost of internal control should not exceed the anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

The government is required to undergo an annual single audit in conformity with the provisions of the U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-profit Organizations. The Code of Virginia requires the City to have an annual audit conducted by an independent certified public accountant.

Brown, Edwards, Certified Public Accountants, has issued an unqualified opinion for the City of Staunton for fiscal year ending June 30, 2012. The independent auditor's report is located at the front of the financial section of this report.

The City's management discussion and analysis (MD&A) immediately follows the independent auditor's report. The MD&A provides for a narrative introduction, overview, and analysis of the City's basic financial statements. The MD&A complements this letter of transmittal and should be read in conjunction with it.

***PROFILE OF THE GOVERNMENT***

The City of Staunton was founded in 1747 and later chartered as a town by the Virginia General Assembly in 1761. The City was named for Lady Rebecca Stanton, wife of colonial Governor Sir William Gooch. Staunton was incorporated as a city in 1871. Staunton is the birthplace of the city manager form of government. Staunton appointed its first city manager, and the nation's first city manager, in April 1908.

The City is governed by seven members of City Council for policymaking and legislative issues. Council members are elected at large for four-year terms. Council members elect the mayor. The Staunton City School Board is comprised of six members elected at large for four-year terms. The city manager is appointed by City Council and is responsible for the general operations of the City and administering the policies and ordinances enacted by City Council. The city manager appoints all department directors for the various operating departments.

Staunton is an independent city with local government taxing power providing the full range of municipal services. These services include public safety, recreation and culture, education, health and social services, public works and utilities, sanitation, planning and zoning, community development, judicial administration, and general and financial administration services.

Staunton is located at the intersection of I-81 and I-64, approximately two hours southwest of Washington D.C. in the Shenandoah Valley in Virginia. The City encompasses an area of 19.98 square miles with a population of approximately 24,000. Staunton is located within Augusta County and offers a total labor force of more than 100,000 within a 30 mile radius of Staunton.

The City is within 35 miles of eight universities and colleges: University of Virginia, James Madison University, Washington & Lee University, Virginia Military Institute, Mary Baldwin College, Bridgewater College, Eastern Mennonite University, and Blue Ridge Community College. The area also has several other specialized education centers: Shenandoah Valley Governor's School, four private high schools, and Valley Vocational-Technical Center for specialized industrial training.

The *Code of Virginia* requires the City to adopt a balanced budget by May 15 for the School's Education Fund and June 30 for all other funds. Budget control is maintained at the fund level. The City Manager is authorized to transfer appropriations from any line item within each fund as needed to sufficiently fund any expenditure. Purchase orders for materials, supplies, and services are not released until adequate appropriations are available. Open encumbrances are reported as assigned or committed fund balances at the end of each fiscal year. City Council adopts an ordinance to approve any budget amendments that require increased or decreased appropriations to the total adopted budget.

The City's CAFR includes all funds, and component unit agencies, boards and commissions for which the City is financially accountable. Financial accountability is defined as appointment of a voting majority of such an entity's Board, and either (a) the ability to impose its will, or (b) the possibility that the component unit will provide a financial benefit to or impose a financial burden on the City. Based on the foregoing criteria, the financial activities of the Staunton City School Board and the Staunton Economic Development Authority are included in the financial statements for the reason indicated:

The Staunton City School Board was created as a separate legal entity by the City to oversee the operation and management of its publicly funded primary and secondary schools. The School Board creates a financial burden on the General Fund requiring approximately 40% of its funding for school operations. All members of the Board are elected by the City voters. City Council has the ability to impose its will upon the Board.

The Staunton Economic Development Authority was created as a separate legal entity by the City to promote economic development within the City. All members of the Board are appointed by City Council. The Economic Development Authority imposes a financial burden on the City.

## ***LOCAL ECONOMY***

The City's overall financial health is determined by several economic factors based on retail sales volume, consumer based taxes, new residential building or commercial construction permits, and property values and transactions. Other financial factors include state revenues, population trends, the unemployment rate, and the local tourism industry. The 2012 total taxable real estate assessed values increased .57%, a slight increase over 2011. Other local consumer based tax revenue sources remained fairly stable from 2011. We saw a 9% increase in business license revenue due to contractors working on the VSDB construction project. The local unemployment rate for June 2012 was 6.3%, which is below the national average of 8.4%, and slightly above the statewide average of 6.0%. The City relies on its diverse property tax base consisting of manufacturing facilities, distribution centers, a fairly stable retail base, a large government workforce within the area, and a successful tourism market for the economic stability of the City.

## ***LONG-TERM FINANCIAL PLANNING***

**Economic Strategy** – The City's long-range economic strategy is to attract new commercial and retail businesses, expand existing businesses, to strengthen, diversify, provide growth to the local tax base, and provide employment growth to improve the local median household income level.

**Safety Net Reserve** – The City's fund balance fiscal policy requires a reservation of 10% of the City's total general fund operating budget as a cash safety net reserve, reported as committed fund balance in the general fund. The primary government reserve is currently \$4.5 million. These funds are reserved and can be used for only major catastrophic events that would affect the public safety, major infrastructure of the City or imposition of mandates by Federal and State governments. The City also adopted a policy to establish and maintain a contingency reserve in the amount of \$250,000, reported as unassigned fund balance in the general fund, to provide for unexpected declines in budgeted revenues or unanticipated emergency expenditures.

**Capital Improvement Plan** – The City revises its long-term capital improvement plan on an annual basis. This plan includes general government capital needs, capital needs for the education fund, and the enterprise funds including golf, water, sewer, parking, storm water and the environmental fund. The City funds the capital program through annual operating revenues, the appropriation of unassigned fund balance from the prior year, or will issue new debt to finance capital projects. The City also requires the use of funds appropriated for debt retired in the previous year to be appropriated to the Capital Improvements Fund as a financing source of funds for future capital projects. The Finance Department prepares five-year affordability financing models to plan for future capital needs.

## ***MAJOR INITIATIVES***

**FY2012 Budget** – City Council's commitment to prudent fiscal management has provided the framework for the City to prepare and adopt budgets in response to the economic conditions of the local, state, and national economies. The total FY2012 budget, \$98.8 million, an increase of 5% or \$4.7 million over the previous year, was adopted with all tax rates remaining the same as FY2011. The general fund budget only increased 2.9% over the previous year. Property tax revenues and other local tax revenues were projected to increase 2% over the previous year's budget. The general fund budget slightly increased its transfer to the education fund and increased its transfer to the Capital Improvements Fund by 9.3%. The sewer fund had the greatest increase, 22.4%, over the previous year due to the increase in debt service for the wastewater treatment plant upgrade project.

Economic Development – Staunton Gateway Development Park – Work continues on the marketing strategy for the development of the Staunton Gateway Development Park. In November 2009, the City and the EDA entered into a land exchange agreement with the Commonwealth of Virginia to re-locate and build a new state of the art mental health facility and in exchange create a new 300 acre business development park. The development is expected to create jobs and generate significant annual property and consumer tax revenues for the City. In exchange for the land, the City will pay the Commonwealth of Virginia \$15 million towards the construction of the new hospital. As of September 2012, the \$118 million construction on the new facility is 60% complete. Staunton Gateway, located at U.S. 250 and the interchange of Interstate Highways 81 and 64, is planned for a mix of corporate and professional offices, retail stores, restaurants and lodging facilities. The project will be the largest business development property to support both office and retail development in the Shenandoah Valley region of the I-81 corridor through Virginia.

Economic Development –National Recognition- Staunton continues to be recognized nationally in magazines such as, *Site Selection*, *Smithsonian*, and *Travel+Leisure* magazines. In 2011, *Site Selection* recognized Staunton as the ‘top micropolitan economy in Virginia’ and one of the ‘top 20 strongest-performing micropolitans in America’. In 2012, *Travel+Leisure* named Staunton as ‘one of America’s greatest main streets’ and the *Smithsonian* named Staunton as ‘one of the 20 best small towns in America’.

Capital Improvements – City Council updated and adopted its five year capital improvement plan during FY2012. The Capital Improvement Plan adopted by City Council this year equals \$202 million with \$106 million dedicated for school projects, and \$58 million for infrastructure projects in the proprietary funds, and \$38 million for general fund projects.

#### **AWARDS AND ACKNOWLEDGEMENTS**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Staunton, Virginia, for its Comprehensive Annual Financial Report for the fiscal years ended June 30, 1985 through 2012. A Certificate of Achievement for Excellence is valid for a period of one year only. We believe our current report continues to conform to the Certificate of Achievement Program requirements, and we are submitting it to GFOA to determine its eligibility for another certificate.

The preparation of this report on a timely basis was accomplished with efficient and dedicated services of the Finance Department. I would also like to thank the City Manager and the City Council for their interest and support in applying for the Certificate of Achievement for Excellence in Financial Reporting.

Respectfully submitted,



Jeanne R. Colvin  
Chief Financial Officer

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## FINANCIAL SECTION

## INDEPENDENT AUDITOR'S REPORT

To the Honorable Members of the City Council  
City of Staunton, Virginia

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Staunton, Virginia, as of and for the year ended June 30, 2012, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City's management. Our responsibility is to express an opinion on these financial statements based on our audit. We did not audit the financial statements of the Augusta Regional Landfill. The City's share of this undivided interest represents 57%, 57%, and 24%, respectively, of the assets, net assets, and revenues of the Environmental Fund. Those financial statements were audited by another auditor whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Augusta Regional Landfill, is based on the report of the other auditor.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the *Specifications for Audits of Counties, Cities, and Towns* issued by the Auditor of Public Accounts of the Commonwealth of Virginia. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of the other auditor provide a reasonable basis for our opinions.

In our opinion, based on our audit and the report of the other auditor, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Staunton, Virginia, as of June 30, 2012, and the respective changes in financial position and where applicable, cash flows thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated November 27, 2012 on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and is important for assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Budgetary Comparison Schedule – General Fund, and Schedules of Funding Progress, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's financial statements as a whole. The introductory section; the combining and individual nonmajor fund statements and schedules collectively referred to as Other Supplementary Information; and the statistical section, are presented for purposes of additional analysis and are not a required part of the financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and is also not a required part of the City's basic financial statements. The Other Supplementary Information and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied by us and the other auditor in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

*Brown, Edwards & Company, L.L.P.*

CERTIFIED PUBLIC ACCOUNTANTS

Harrisonburg, Virginia  
November 27, 2012

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## MANAGEMENT'S DISCUSSION AND ANALYSIS

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This section of the City of Staunton's annual financial report presents our discussion and analysis of the City's financial performance during the fiscal year that ended June 30, 2012. The MD&A is in addition to the transmittal letter, located on pages iv-vii of this report. Readers are encouraged to review the information presented in the MD&A and the letter of transmittal to provide the user a more comprehensive view of the City's financial condition. The MD&A presents information for the government-wide financial statements and the fund financial statements. The MD&A provides the user with a narrative introduction, overview, and analysis of the basic financial statements for the City's financial performance as a whole.

### FINANCIAL HIGHLIGHTS

#### Highlights for Government-wide Financial Statements

- The City's total net assets (assets less liabilities) of governmental activities were \$49.3 million at June 30, 2012. Net assets of the City's business-type activities were \$67.3 million.
- Total revenues of governmental activities exceeded total expenses by \$1.0 million.
- General revenues, charges for services, operating grants and contributions, and capital grants and contributions of the City's governmental activities were \$47.1 million for fiscal year 2012. Revenues of the City's business-type activities were \$10.5 million.
- Expenses were \$45.5 million for governmental activities and expenses for the business-type activities were \$11.5 million for fiscal year 2012.
- The City's total debt at June 30, 2012 was \$74.5 million, a net decrease of \$4 million from FY 2011 due to normal scheduled debt reduction.
- At June 30, 2012, the total fund balance for all governmental funds was \$18.7 million with the General Fund comprising \$9.3 million of that total.

### OVERVIEW OF THE FINANCIAL STATEMENTS

The financial section of this annual report consists of four parts – (1) management's discussion and analysis, (2) the basic financial statements, (3) required supplementary information, and (4) other supplementary information that presents combining statements for non-major governmental funds, internal service funds, fiduciary funds, and component units.

The basic financial statements include two kinds of statements that present different views of the City:

- The government-wide financial statements provide readers with a broad overview of the City of Staunton's finances including long-term and short-term information about the City's overall financial status.
- The fund financial statements focus on individual parts of the City government reporting the City's operations in more detail than the government-wide statements.

### GOVERNMENT-WIDE FINANCIAL STATEMENTS

The government-wide financial statements report information about the City of Staunton as a whole using accounting methods similar to those used by private-sector companies. The statement of net assets and the statement of activities are the government-wide statements. These statements include all of the government's assets and liabilities using the accrual basis of accounting. All revenues and expenses are reported regardless of when cash is received or paid.

These two government-wide statements report the City's net assets (assets minus liabilities) and how they have changed. Reporting net assets is one way to measure the City's financial health. Increases or decreases in the City's net assets are an indicator of whether its financial health is improving or deteriorating. Other non-financial factors such as changes in the City's property tax base and the condition of the City's streets and other infrastructure need to be considered to assess the overall financial health of the City.

The government-wide financial statements of the City are divided into three categories:

- **Governmental activities** – Most of the City’s basic services are included here, such as the police, fire, public works, parks and recreation, health and welfare, and general administration. Property taxes, other local taxes, and state and federal grants finance the majority of these activities.
- **Business-type activities** – The City charges fees to customers to recover the costs of certain services it provides. The City’s golf, water, sewer, storm water, parking, and environmental management activities are reported here.
- **Component units** – The City has two component units:
  - The Staunton School Board – although legally separate, the City is financially accountable for and provides operating funding for the Staunton School Board.
  - The Staunton Economic Development Authority – due to a development agreement between the City of Staunton and the Economic Development Authority (EDA), the EDA imposes a financial burden on the City as the issuer of debt to provide capital grants and other property to the EDA.

## FUND FINANCIAL STATEMENTS

The fund financial statements provide more detailed information about the City’s most significant funds - not the City as a whole. Funds are accounting devices that the City uses to track specific sources of revenue and expenditures/expenses for specific purposes. State law requires the establishment of some funds and others are established by City Council to control and manage money for particular purposes, grant purposes, or bond covenants.

The City has three kinds of funds:

- **Governmental funds** – Most of the City’s basic services are included in governmental funds, which focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds’ statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the City’s programs. Because this information does not encompass the additional long-term focus of the government-wide statements, we provide additional information at the bottom of the governmental funds’ statements that explains the differences between them.
- **Proprietary funds** – Proprietary funds are classified as enterprise or internal service funds. Enterprise funds are reported as business-type activities in the government-wide financial statements and are used to report activities for which fees are charged to external users for goods or services. The City maintains six enterprise funds to report on activities for golf, water, sewer, storm water, environmental management and parking operations. Internal service funds are used to account for goods and services provided on a cost reimbursement basis to activities within the government. The City uses an internal service fund to report activities for the City’s inventory fund which provides supplies for the City’s operations. The inventory fund is reported with governmental activities in the government-wide financial statements.
- **Fiduciary funds** – Fiduciary funds are used to report assets held in a trustee or agency capacity for others outside the government. Fiduciary funds are excluded from the City’s government-wide financial statements because the City cannot use these assets to finance its operations. The primary government does not maintain any fiduciary funds but the Component Unit School Board does.

## GOVERNMENT-WIDE FINANCIAL ANALYSIS

The City's total assets exceeded liabilities by \$116.6 million at June 30, 2012. The largest portion of the City's net assets (70.76%) reflects its investments in capital assets (e.g. land, buildings, equipment, infrastructure), less accumulated depreciation and less any related outstanding debt used to acquire those assets. The City uses these assets to provide services to its citizens and customers, therefore these assets are not available for future spending.

Less than 1% of the City's net assets are restricted. The remaining balance of unrestricted net assets (\$33.4 million or 28.6%) may be used to meet the City's ongoing obligations to citizens and creditors.

As of June 30, 2012, the City reported positive balances in net assets for the City as a whole for the governmental activities and the business-type activities. The same situation held true for the prior fiscal year.

There was a \$1 million net increase in net assets for governmental activities due to the following: scheduled debt reduction in excess of depreciation in capital assets resulting in a \$1.4 million increase in net assets invested in capital assets, net of related debt; the transfer of costs associated with the Newtown project to business type activities resulting in a \$.4 decrease in unrestricted net assets.

Net assets for business-type activities decreased \$.4 million due to an increase in inter-fund liability from the environmental fund to the general fund.

The following tables summarize the City's statements of net assets and statements of activities for the current and previous year.

### City of Staunton Summary Statements of Net Assets June 30, 2012 and 2011

|                                                 | <b>Governmental<br/>Activities</b> |               | <b>Business-Type<br/>Activities</b> |               | <b>Total Primary<br/>Government</b> |                |
|-------------------------------------------------|------------------------------------|---------------|-------------------------------------|---------------|-------------------------------------|----------------|
|                                                 | <b>2012</b>                        | <b>2011</b>   | <b>2012</b>                         | <b>2011</b>   | <b>2012</b>                         | <b>2011</b>    |
| <b>Assets:</b>                                  |                                    |               |                                     |               |                                     |                |
| Current and other assets                        | \$ 42,560,374                      | \$ 41,779,032 | \$ 23,038,106                       | \$ 25,855,616 | \$ 65,598,480                       | \$ 67,634,648  |
| Capital assets                                  | 60,877,108                         | 61,206,549    | 77,604,159                          | 77,522,188    | 138,481,267                         | 138,728,737    |
| Total assets                                    | 103,437,482                        | 102,985,581   | 100,642,265                         | 103,377,804   | 204,079,747                         | 206,363,385    |
| <b>Liabilities:</b>                             |                                    |               |                                     |               |                                     |                |
| Long-term liabilities                           | 28,924,716                         | 45,676,680    | 32,204,521                          | 31,939,335    | 61,129,237                          | 77,616,015     |
| Other liabilities                               | 25,193,441                         | 9,026,279     | 1,123,938                           | 3,758,850     | 26,317,379                          | 12,785,129     |
| Total liabilities                               | 54,118,157                         | 54,702,959    | 33,328,459                          | 35,698,185    | 87,446,616                          | 90,401,144     |
| <b>Net assets:</b>                              |                                    |               |                                     |               |                                     |                |
| Invested in capital assets, net of related debt | 31,321,359                         | 29,909,806    | 51,212,802                          | 49,958,761    | 82,534,161                          | 79,868,567     |
| Restricted                                      | 184,868                            | 103,639       | -                                   | -             | 184,868                             | 103,639        |
| Unrestricted                                    | 17,813,098                         | 18,269,177    | 16,101,004                          | 17,720,858    | 33,914,102                          | 35,990,035     |
| Total net assets                                | \$ 49,319,325                      | \$ 48,282,622 | \$ 67,313,806                       | \$ 67,679,619 | \$ 116,633,131                      | \$ 115,962,241 |

**City of Staunton**  
**Changes in Net Assets**  
**For the Years Ended June 30, 2012 and 2011**

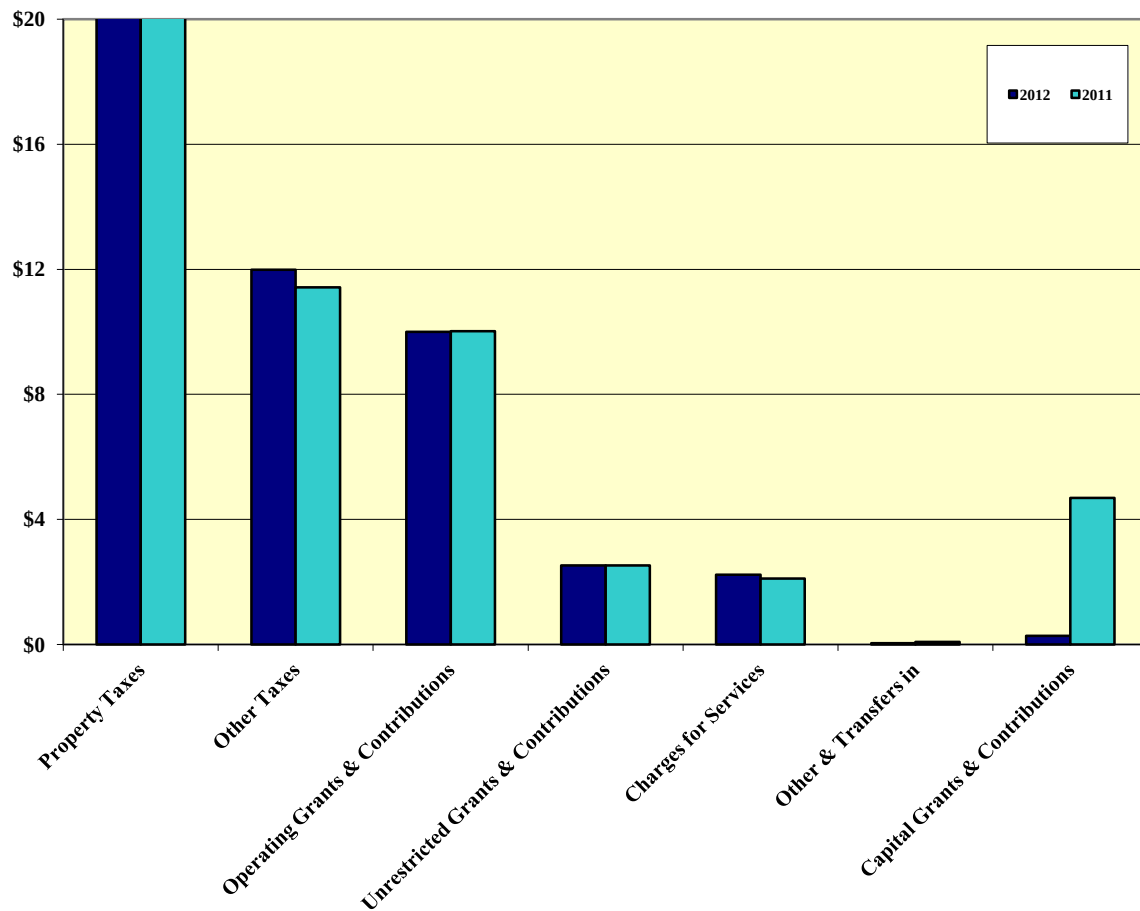
|                                         | <b>Governmental<br/>Activities</b> |                      | <b>Business-Type<br/>Activities</b> |                      | <b>Total Primary Government</b> |                       |
|-----------------------------------------|------------------------------------|----------------------|-------------------------------------|----------------------|---------------------------------|-----------------------|
|                                         | <b>2012</b>                        | <b>2011</b>          | <b>2012</b>                         | <b>2011</b>          | <b>2012</b>                     | <b>2011</b>           |
| <u>Revenues:</u>                        |                                    |                      |                                     |                      |                                 |                       |
| <u>Program Revenues</u>                 |                                    |                      |                                     |                      |                                 |                       |
| Charges for services                    | \$ 2,231,779                       | \$ 2,113,274         | \$ 10,371,407                       | \$ 10,298,725        | \$ 12,603,186                   | \$ 12,411,999         |
| Operating grants and contributions      | 10,003,989                         | 10,018,844           | 5,044                               | 13,341               | 10,009,033                      | 10,032,185            |
| Capital grants and contributions        | 274,810                            | 4,684,814            | 65,871                              | 925,347              | 340,681                         | 5,610,161             |
| <u>General revenues</u>                 |                                    |                      |                                     |                      |                                 |                       |
| Property taxes                          | 20,076,871                         | 20,296,688           | -                                   | -                    | 20,076,871                      | 20,296,688            |
| Other taxes                             | 11,983,709                         | 11,420,140           | -                                   | -                    | 11,983,709                      | 11,420,140            |
| Unrestricted intergovernmental          | 2,526,975                          | 2,527,349            | -                                   | -                    | 2,526,975                       | 2,527,349             |
| Interest and investment earnings        | 18,196                             | 26,298               | 57,073                              | 80,782               | 75,269                          | 107,080               |
| Other                                   | 27,765                             | 52,673               | -                                   | -                    | 27,765                          | 52,673                |
| Total revenues                          | <u>47,144,094</u>                  | <u>51,140,080</u>    | <u>10,499,395</u>                   | <u>11,318,195</u>    | <u>57,643,489</u>               | <u>62,458,275</u>     |
| <u>Expenses:</u>                        |                                    |                      |                                     |                      |                                 |                       |
| General government                      | 4,372,745                          | 4,269,566            | -                                   | -                    | 4,372,745                       | 4,269,566             |
| Judicial administration                 | 1,734,157                          | 1,612,892            | -                                   | -                    | 1,734,157                       | 1,612,892             |
| Public safety                           | 10,137,714                         | 9,808,670            | -                                   | -                    | 10,137,714                      | 9,808,670             |
| Public works                            | 6,262,440                          | 5,666,355            | -                                   | -                    | 6,262,440                       | 5,666,355             |
| Health and welfare                      | 5,587,112                          | 5,532,072            | -                                   | -                    | 5,587,112                       | 5,532,072             |
| Parks, recreation and culture           | 2,905,849                          | 2,860,422            | -                                   | -                    | 2,905,849                       | 2,860,422             |
| Education (includes payment to Schools) | 11,199,889                         | 10,814,412           | -                                   | -                    | 11,199,889                      | 10,814,412            |
| Community Development                   | 2,067,996                          | 1,780,234            | -                                   | -                    | 2,067,996                       | 1,780,234             |
| Interest on long-term debt              | 1,198,129                          | 1,272,692            | -                                   | -                    | 1,198,129                       | 1,272,692             |
| Golf                                    | -                                  | -                    | 191,022                             | 179,702              | 191,022                         | 179,702               |
| Water                                   | -                                  | -                    | 3,557,493                           | 3,446,557            | 3,557,493                       | 3,446,557             |
| Sewer                                   | -                                  | -                    | 3,984,420                           | 3,358,564            | 3,984,420                       | 3,358,564             |
| Storm water                             | -                                  | -                    | 710,250                             | 742,232              | 710,250                         | 742,232               |
| Environmental                           | -                                  | -                    | 2,594,453                           | 1,777,831            | 2,594,453                       | 1,777,831             |
| Parking                                 | -                                  | -                    | 468,930                             | 423,434              | 468,930                         | 423,434               |
| Total expenses                          | <u>45,466,031</u>                  | <u>43,617,315</u>    | <u>11,506,568</u>                   | <u>9,928,320</u>     | <u>56,972,599</u>               | <u>53,545,635</u>     |
| Increase in net assets before transfers | 1,678,063                          | 7,522,765            | (1,007,173)                         | 1,389,875            | 670,890                         | 8,912,640             |
| Transfers                               | (641,360)                          | (224,400)            | 641,360                             | 224,400              | -                               | -                     |
| Increase in net assets                  | 1,036,703                          | 7,298,365            | (365,813)                           | 1,614,275            | 670,890                         | 8,912,640             |
| Net assets - beginning of year          | <u>48,282,622</u>                  | <u>40,984,257</u>    | <u>67,679,619</u>                   | <u>66,065,344</u>    | <u>115,962,241</u>              | <u>107,049,601</u>    |
| Net assets - end of year                | <u>\$ 49,319,325</u>               | <u>\$ 48,282,622</u> | <u>\$ 67,313,806</u>                | <u>\$ 67,679,619</u> | <u>\$ 116,633,131</u>           | <u>\$ 115,962,241</u> |

### Governmental Activities - Revenues

- The City's total revenues from governmental activities were \$47.1 million for the fiscal year ended June 30, 2012, a decrease of \$3.97 million over the previous year.
- Property taxes, the largest source of general revenue, accounted for \$20.1 million or 42.6% of revenue in 2012. Property tax revenues remained relatively stable with only a slight decrease of \$.2 million from 2011.
- Capital grants and contributions decreased \$4.4 million because the capital contribution of the Churchville Ave road project from the Va. Department of Transportation occurred in 2011.

#### Governmental Activities - Revenues by Source

Fiscal Years Ended June 30, 2012 and 2011  
(\$ In Millions)



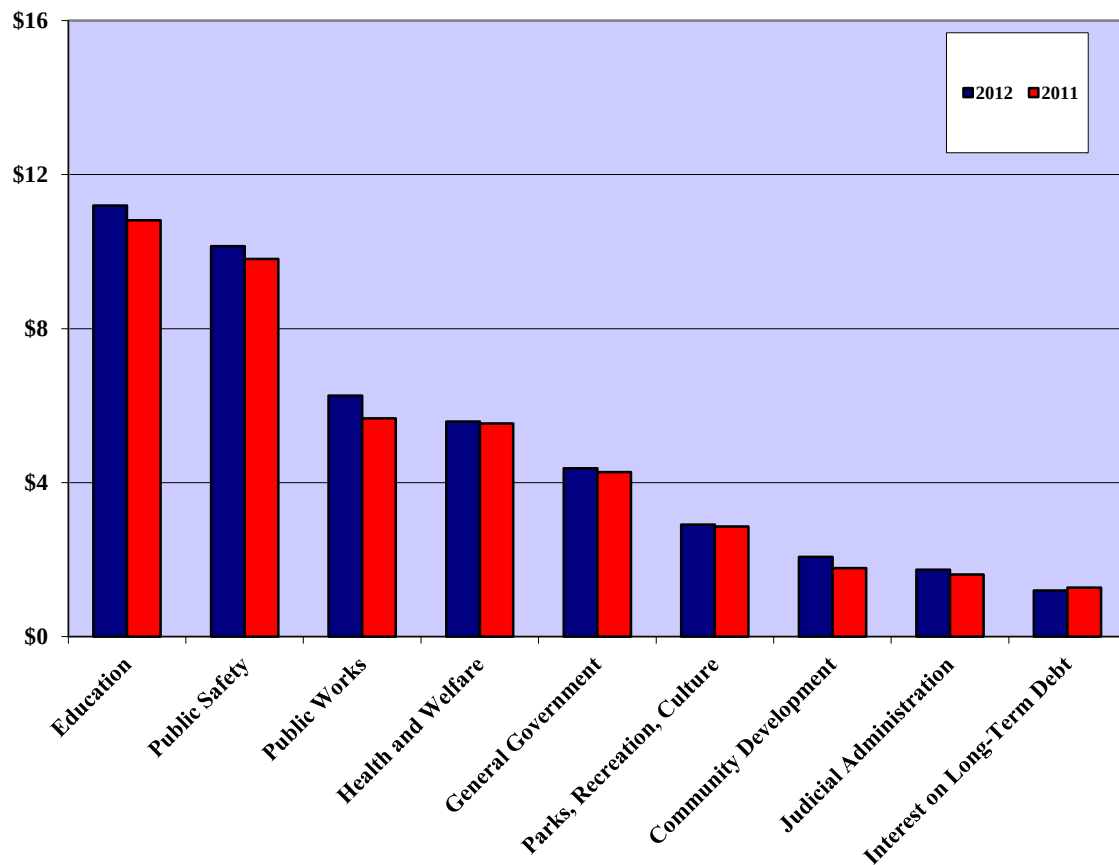
### Governmental Activities - Expenses

- The total expenses from governmental activities were \$45.5 million for the year, an increase of \$1.9 million from 2011.
- Education is the largest expenditure for the City at \$11.2 million or 24.6% of the total governmental activities, a slight increase of \$.4 million from 2011.
- Public Works increased \$.6 million due in part to an increase in street maintenance expenditures and depreciation.
- Community Development function increased \$.3 million due in part to marketing costs for the Gateway property and expenditure of the Governor's opportunity fund grant.

### Governmental Activities - Expenses by Function

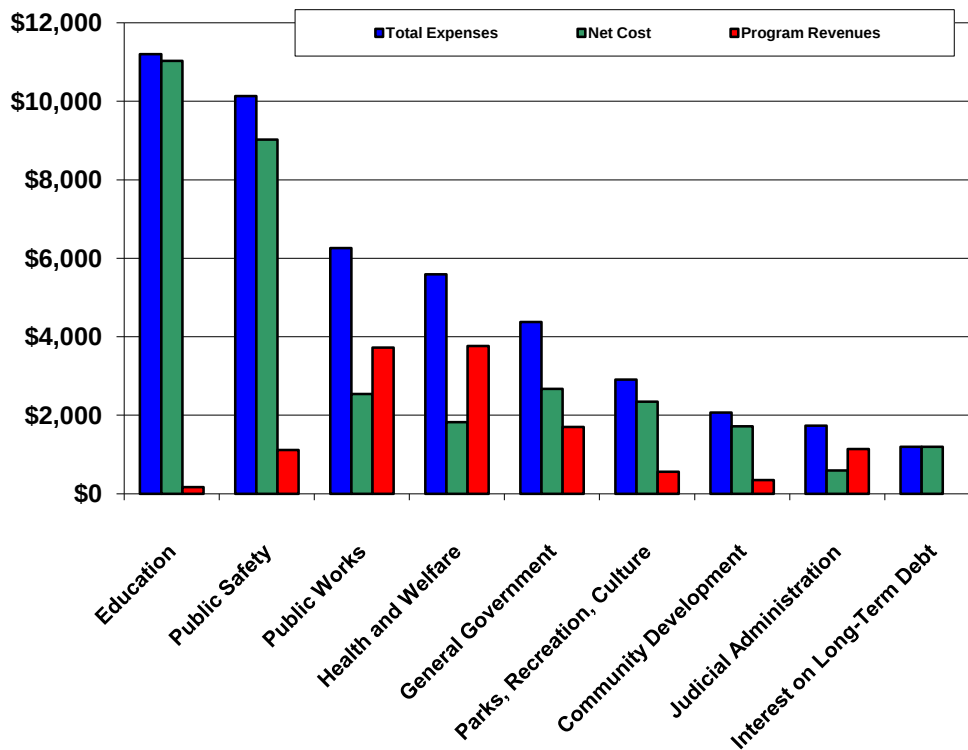
Fiscal Years Ended June 30, 2012 and 2011

(\$ In Millions)



**Governmental Activities - Expenses, Net Costs, and Program Revenues**

(\$ In Thousands)



Program revenues are those revenues directly related to the individual expenditure functions such as user fees and charges, restricted grants, and contributions. Program revenues for fiscal year 2012 totaled \$12.5 million and general revenues totaled \$34.6 million.

The net cost of services represents the amount of tax or other revenue required to support these functions. The Education function requires the largest amount of general revenue support at 33.5%, an increase of \$.4 million from 2011. Public Works function had an increase in net cost of \$4.9 million from 2011 because the contribution from VDOT for the Churchville Ave road project occurred in 2011.

| Net Cost of the City of Staunton's Governmental Activities |                      |                      |                      |                      |
|------------------------------------------------------------|----------------------|----------------------|----------------------|----------------------|
|                                                            | 2012                 |                      | 2011                 |                      |
|                                                            | Total Cost           | Net Cost             | Total Cost           | Net Cost             |
| Education                                                  | \$ 11,199,889        | \$ 11,033,992        | \$ 10,814,412        | \$ 10,657,722        |
| Public Safety                                              | 10,137,714           | 9,025,678            | 9,808,670            | 8,701,853            |
| Public Works                                               | 6,262,440            | 2,540,427            | 5,666,355            | (2,377,487)          |
| Health and Welfare                                         | 5,587,112            | 1,825,942            | 5,532,072            | 1,801,421            |
| General Government                                         | 4,372,745            | 2,672,159            | 4,269,566            | 2,520,380            |
| Parks, Recreation, Culture                                 | 2,905,849            | 2,344,823            | 2,860,422            | 2,235,193            |
| Community Development                                      | 2,067,996            | 1,718,921            | 1,780,234            | 1,490,764            |
| Judicial Administration                                    | 1,734,157            | 595,382              | 1,612,892            | 497,845              |
| Interest on Long-Term Debt                                 | 1,198,129            | 1,198,129            | 1,272,692            | 1,272,692            |
|                                                            | <b>\$ 45,466,031</b> | <b>\$ 32,955,453</b> | <b>\$ 43,617,315</b> | <b>\$ 26,800,383</b> |

## **Business-Type Activities**

1. Total program revenues of the City's business-type activities were \$10.4 million for fiscal year 2012. Charges for services including golf, water, sewer, storm water, environmental, and parking fees make up the largest source of revenues at \$10.4 million or 99% of total revenues for business-type activities.
2. Sewer Fund expenses increased from 2011 by \$.6 million due to an increase in operating costs and depreciation.
3. Environmental Fund expenses increased by \$.8 million due mainly to an increase in depreciation and closure and post closure costs for the landfill.

## **FINANCIAL ANALYSIS OF THE CITY'S FUNDS**

### **Governmental Funds**

The City of Staunton uses fund accounting to ensure and demonstrate compliance with finance-related requirements. The focus of Staunton's governmental funds is to provide information on near-term inflows, outflows, and balances of available resources. Staunton's governmental funds include the General Fund, the Capital Projects Fund, the Debt Service Fund, the Community Development Fund, the Grant Fund and the Trolley Fund. The General Fund is the major governmental fund. This information is useful in assessing Staunton's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the City of Staunton's governmental funds reported combined ending fund balances of \$18.7 million, a decrease of \$.3 million over 2011. The decrease is due to an increase in community development expenditures related to the Newtown Project.

### **General Fund**

The General Fund reported \$9.3 million in fund balance at year end. Of the total General Fund balance, \$2.7 million is unassigned, \$4.5 million is committed for specific purposes, and \$1.9 million is assigned.

In total, fiscal year 2012 revenues were virtually the same with only a \$.5 million increase over 2011. Property tax revenues remained stable with no increase from 2011. Revenue from federal and state programs increased \$.2 million over 2011 mainly due to health and welfare programs.

General Fund actual expenditures were \$40 million versus the revised budget totaling \$41.9 million. The contribution to the Component Unit School Board was the largest expense at \$10.7 million. Expenditure savings of \$1.9 million resulted from \$.6 million in general government administration from insurance premiums and technology equipment savings; \$.4 million in public safety expenditures mainly due to capital expense savings; \$.3 million in health and welfare savings from decreased public assistance and CPMT payments, and the balance of \$.6 million in expenditures savings resulting from judicial, public works, community development and parks and recreation expenditure savings.

## Capital Projects Fund

The City's Capital Projects Fund is used to report transactions related to the financing resources and expenditures for the acquisition or construction of capital facilities for the General Fund. Proprietary capital projects are reported in the appropriate proprietary fund. The City uses annual operating revenues of the General Fund, fund balance transfers from the General Fund, bond proceeds, or grants as resources to fund capital projects. With the exception of grant resources, the General Fund transfers funds to the Capital Projects Fund when appropriated by the governing body. The General Fund transferred \$2.2 million in fiscal year 2012 to the City Capital Projects Fund for projects still in progress. The City updates the capital projects plan on an annual basis.

Capital Projects in progress:

| <b>PROJECT</b>                                                 | <b>REVISED<br/>BUDGET-<br/>PROJECT TO<br/>DATE</b> | <b>FY 2012<br/>EXPENDITURES</b> | <b>TOTAL<br/>PROJECT<br/>EXPENDITURES<br/>TO DATE</b> | <b>PROJECT<br/>BALANCE</b> |
|----------------------------------------------------------------|----------------------------------------------------|---------------------------------|-------------------------------------------------------|----------------------------|
| FINANCIAL SOFTWARE                                             | \$ 1,332,482                                       | \$ 2,350                        | \$ 1,229,729                                          | \$ 102,753                 |
| COMPUTER NETWORK                                               |                                                    |                                 |                                                       |                            |
| REPLACEMENT PHASE II                                           | 95,137                                             | -                               | 61,456                                                | 33,681                     |
| FIBER LOOP PROJECT                                             | 1,188,591                                          | 1,171,239                       | 1,178,907                                             | 9,684                      |
| FIRE TRUCK RESERVE                                             | 304,383                                            | -                               | 342,754                                               | (38,371)                   |
| RADIO NARROWBAND                                               | 550,000                                            | 195,181                         | 371,911                                               | 178,089                    |
| REGIONAL JAIL RESERVE                                          | 3,326,286                                          | 779,269                         | 2,433,240                                             | 893,046                    |
| STREET IMPROVEMENT PROJECTS                                    | 305,250                                            | 149,625                         | 304,875                                               | 375                        |
| URBAN STREET CONSTRUCTION 2%<br>MATCH                          | 604,830                                            | -                               | 465,395                                               | 139,435                    |
| BOWLING STREET BRIDGE                                          | 343,500                                            | 295,310                         | 335,592                                               | 7,908                      |
| HAILE STREET BRIDGE                                            | 356,200                                            | 19,779                          | 322,955                                               | 33,245                     |
| MONTGOMERY AVENUE ROAD<br>EXTENSION PROJECT                    | 428,968                                            | 10,854                          | 74,069                                                | 354,899                    |
| SEARS HILL BRIDGE                                              | 50,000                                             | 34,632                          | 34,632                                                | 15,368                     |
| SHELBURNE SAFE ROUTE TO<br>SCHOOL                              | 171,000                                            | 2,873                           | 2,873                                                 | 168,127                    |
| MCSWAIN SAFE ROUTE TO SCHOOL                                   | 409,505                                            | -                               | -                                                     | 409,505                    |
| MECHANICAL SYSTEMS                                             | 241,981                                            | 45,996                          | 218,538                                               | 23,443                     |
| LIBRARY FACILITY STUDY                                         | 40,000                                             | -                               | -                                                     | 40,000                     |
| FIRE STATION ROOF                                              | 300,000                                            | -                               | -                                                     | 300,000                    |
| BLUE RIDGE COMMUNITY COLLEGE                                   | 225,631                                            | 27,170                          | 222,938                                               | 2,693                      |
| BOOKER T BUILDING                                              | 266,818                                            | -                               | 100,000                                               | -                          |
| SCHOOL CIP                                                     | 100,000                                            | 100,000                         | 236,002                                               | 30,816                     |
| MONTGOMERY HALL SOCCER<br>FIELDS                               | 168,878                                            | -                               | 162,272                                               | 6,606                      |
| FIELD HOUSE PROJECT                                            | 30,000                                             | -                               | -                                                     | 30,000                     |
| CORRIDOR OVERLAY INCENTIVES<br>ECONOMIC DEVELOPMENT<br>RESERVE | 25,000                                             | -                               | -                                                     | 25,000                     |
|                                                                | 1,409,766                                          | 24,055                          | 1,205,977                                             | 203,789                    |
| WESTERN STATE DEVELOPMENT                                      | 835,000                                            | 95,000                          | 595,434                                               | 239,566                    |
| ENTERPRISE ZONE PROGRAM                                        | 55,000                                             | 7,053                           | 15,053                                                | 39,947                     |
| VISITORS CENTER                                                | 80,000                                             | -                               | -                                                     | 80,000                     |
| Totals                                                         | \$ 13,244,206                                      | \$ 2,960,387                    | \$ 9,914,602                                          | \$ 3,329,604               |

## General Fund Budgetary Highlights

City Council revised the total FY 2012 City Budget during the year which included two amendments to the General Fund budget. These budget amendments included:

- Budget Amendment Number 1 - \$529,021. This amendment appropriated \$406,021 from prior year funds for the balance of grant programs and mandated state program carry-over funds for programs not completed at the end of fiscal year 2011. The amendment also included an additional \$123,000 in intergovernmental revenue for street maintenance.
- Budget Amendment Number 2 - \$1,816,316. This amendment appropriated \$1,680,000 from the prior year unreserved fund balance to be transferred to the Capital Improvements Fund. The amendment also included additional appropriations of \$136,316 for: \$70,000 rebate for health insurance from the SAW consortium, \$8,983 from insurance recovered costs, and \$57,333 for additional grant funds for various departments.

## CAPITAL ASSETS

The City of Staunton's investment in capital assets for its governmental activities and business-type activities as of June 30, 2012 amounts to \$138.5 million (net of depreciation). This investment in capital assets includes land, buildings and systems, improvements, machinery and equipment, park facilities, roads, highways, and bridges. Total net capital assets are \$60.9 million for the governmental activities, and \$77.6 million for the business-type activities.

Major capital asset events (other than normal depreciation costs) during the current fiscal year included the following for governmental activities:

- Equipment increased \$1.2 million mainly due to the completion of the fiber loop project.

Major capital asset events (other than normal depreciation costs) during the current fiscal year included the following for business-type activities:

- Construction in progress had a net decrease of \$1.4 million and infrastructure a net increase of \$2.2 million mainly due to the completion of the Rt. 262 water line project and other utility line projects.

Additional information regarding capital assets can be found in Note 5 in the notes to the financial statements.

### City of Staunton Capital Assets Net of Depreciation

|                          | 2012                    |                          |                       | 2011                    |                          |                       |
|--------------------------|-------------------------|--------------------------|-----------------------|-------------------------|--------------------------|-----------------------|
|                          | Governmental Activities | Business-Type Activities | Total                 | Governmental Activities | Business-Type Activities | Total                 |
| Land                     | \$ 3,714,383            | \$ 1,928,569             | \$ 5,642,952          | \$ 3,696,714            | \$ 1,663,237             | \$ 5,359,951          |
| Landfill                 | -                       | 1,683,638                | 1,683,638             | -                       | 1,776,235                | 1,776,235             |
| Buildings                | 29,479,343              | 29,220,655               | 58,699,998            | 30,297,969              | 30,011,719               | 60,152,409            |
| Improvements             | 972,714                 | 4,583,118                | 5,555,832             | 1,035,183               | 4,678,432                | 5,713,613             |
| Equipment                | 3,425,782               | 2,791,763                | 6,217,545             | 2,271,677               | 2,743,249                | 5,172,207             |
| Infrastructure           | 22,765,760              | 36,634,443               | 59,400,203            | 23,061,461              | 34,469,821               | 57,531,282            |
| Construction in Progress | 519,126                 | 761,973                  | 1,281,099             | 843,545                 | 2,179,495                | 3,023,040             |
| <b>Total</b>             | <b>\$ 60,877,108</b>    | <b>\$ 77,604,159</b>     | <b>\$ 138,481,267</b> | <b>\$ 61,206,549</b>    | <b>\$ 77,522,188</b>     | <b>\$ 138,728,737</b> |

**DEBT ADMINISTRATION**

- The City of Staunton maintains an Aa3 bond rating from Moody's Investor Service, affirmed December 2006, and A+ from Standard and Poor's, affirmed through a rating update review process March 2011.
- The *Code of Virginia* limits the amount of general obligation debt the City may issue to ten percent of its total assessed taxable value of real estate which is \$183 million for the City. The City currently has bonds payable of \$59.5 million. The current legal margin for creating additional debt for the City of Staunton is \$123.5 million.
- Additional information regarding outstanding debt can be found in Note 6 in the notes to the financial statements.

**City of Staunton Outstanding Debt**

|                                 | 2012                       |                             |                      | 2011                       |                             |                      |
|---------------------------------|----------------------------|-----------------------------|----------------------|----------------------------|-----------------------------|----------------------|
|                                 | Governmental<br>Activities | Business-Type<br>Activities | Total                | Governmental<br>Activities | Business-Type<br>Activities | Total                |
| <b>General Obligation Bonds</b> | \$ 14,919,868              | \$ 6,332,768                | \$ 21,252,636        | \$ 15,722,695              | \$ 7,114,122                | \$ 22,836,817        |
| <b>Virginia Revolving Loan</b>  | -                          | 23,543,183                  | 23,543,183           | -                          | 25,035,340                  | 25,035,340           |
| <b>Literary Loans</b>           | 14,750,000                 | -                           | 14,750,000           | 15,700,000                 | -                           | 15,700,000           |
| <b>Contractual Obligation</b>   | 15,000,000                 | -                           | 15,000,000           | 15,000,000                 | -                           | 15,000,000           |
| <b>Total</b>                    | <u>\$ 44,669,868</u>       | <u>\$ 29,875,951</u>        | <u>\$ 74,545,819</u> | <u>\$ 46,422,695</u>       | <u>\$ 32,149,462</u>        | <u>\$ 78,572,157</u> |

## **ECONOMIC FACTORS AND NEXT YEAR'S BUDGET AND RATES**

- The fiscal year 2013 general fund budget was adopted at \$45.4 million, an increase of \$.4 million over the \$45.0 million budget for FY 2012.
- Due to the continuing economic decline in governmental revenues from state aid and local revenues, and increasing expenditures, the tax rates for real estate tax and personal property taxes increased for FY 2013. The real estate tax rate increased to \$0.95 from \$0.90 per \$100 of assessed value, effective January 1, 2013. The personal property tax rate increased to \$2.75 from \$2.40 per \$100 of assessed value, effective January 1, 2012.
- The fiscal year 2013 budget for real property tax revenue is based on the January 2013 assessment. The tax rate increase of \$.05 for real estate and \$0.35 for personal property was based on the City's projected 5% decline in real property taxable values effective January 2013. The City estimates a net increase of \$717,500 from the increase in the tax rates from both revenue sources.
- Other local consumer based tax revenue estimates for 2013 project an increase of \$275,000 over the 2012 budgeted amounts. These revenue sources include business license taxes, meals tax, sales tax, lodging tax, and local communication taxes. These revenues have remained fairly stable since 2010 with \$11.7 million in 2010, \$11.4 million in 2011, and an increase to \$12.0 million in 2012.
- The fiscal year 2013 budget includes a 5.7% pay increase for all full-time employees. A mandatory 5% pay increase was required to comply with the Commonwealth of Virginia's employee retirement contribution requirement of 5% from the employee. The pay increase was mandated to off-set the 5% loss in employee net pay due to the requirement that all employees will contribute to the Virginia Retirement System plan. As a result, the City's retirement rate only decreased a net 1.89% because of the City's rate increase of 3.11%, the employee's contribution increased to 5%, and wages and social security taxes increased for the City.
- The City is able to maintain its General Fund transfer to the Capital Improvements Fund for 2013 with a slight decrease to \$1.4 million from operating revenues, compared to \$1.5 million budgeted for 2012.
- The City's water rate did not increase for 2013. The sewer rate increased 10% as planned to pay for debt for the wastewater treatment plan upgrade project and the sewer bonded capital projects financed in 2010.
- As of August 2012, the unemployment rate for the City of Staunton is 6.7%. Staunton's rate is higher than the state's average unemployment rate of 5.8% but well below the national average of 8.2%.

All these factors were considered in preparing the FY 2013 budget to finance the cost of programs and services provided to citizens.

## **CONTACTING THE CITY'S FINANCIAL MANAGEMENT**

This financial report is designed to provide citizens, taxpayers, customers, investors, and creditors with a general overview of the City's finances and to demonstrate the City's accountability for the funds it receives. If you have questions about this report or need additional financial information, contact the Chief Financial Officer, City of Staunton, 116 E. Beverley Street, Staunton, Virginia 24401, 540-332-3809, or at [ColvinJR@ci.staunton.va.us](mailto:ColvinJR@ci.staunton.va.us).

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# **BASIC FINANCIAL STATEMENTS**

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## CITY OF STAUNTON, VIRGINIA

STATEMENT OF NET ASSETS  
June 30, 2012

|                                                       | Primary Government      |                          |                | Component Units |                                |
|-------------------------------------------------------|-------------------------|--------------------------|----------------|-----------------|--------------------------------|
|                                                       | Governmental Activities | Business-type Activities | Total          | School Board    | Economic Development Authority |
| <b>ASSETS</b>                                         |                         |                          |                |                 |                                |
| Cash and cash equivalents (Note 2)                    | \$ 17,236,558           | \$ 4,247,670             | \$ 21,484,228  | \$ 3,632,441    | \$ 103,860                     |
| Investments (Note 2)                                  | 2,201,847               | 8,489,979                | 10,691,826     | -               | -                              |
| Receivable (net of allowances for uncollectibles):    |                         |                          |                |                 |                                |
| Taxes, including penalties (Note 10)                  | 4,339,999               | -                        | 4,339,999      | -               | -                              |
| Accounts                                              | 603,971                 | 1,625,708                | 2,229,679      | 180,068         | 16,967                         |
| Interest                                              | 13,865                  | 48,784                   | 62,649         | -               | -                              |
| Internal balances (Note 4)                            | 670,590                 | (670,590)                | -              | -               | -                              |
| Due from other governmental units (Note 3)            | 1,426,999               | 1,500                    | 1,428,499      | 2,201,089       | 14,552                         |
| Due from component unit (Note 18)                     | 14,000,000              | -                        | 14,000,000     | -               | -                              |
| Inventory (Notes 1, 18)                               | 235,040                 | -                        | 235,040        | -               | 14,000,000                     |
| Prepaid items                                         | 78,149                  | -                        | 78,149         | 19,792          | -                              |
| Loans receivable (Note 15)                            | -                       | 3,806,627                | 3,806,627      | -               | -                              |
| Deferred charges                                      | 121,523                 | 125,526                  | 247,049        | -               | -                              |
| Restricted assets: (Notes 2, 11)                      |                         |                          |                |                 |                                |
| Cash and cash equivalents                             | 1,624,833               | 5,136,719                | 6,761,552      | 96,463          | -                              |
| Customer deposits                                     | 7,000                   | 226,183                  | 233,183        | -               | -                              |
| Capital assets: (Note 5)                              |                         |                          |                |                 |                                |
| Land and construction in progress                     | 4,233,509               | 2,690,542                | 6,924,051      | 236,000         | 799,748                        |
| Other capital assets, net of accumulated depreciation | 56,643,599              | 74,913,617               | 131,557,216    | 8,329,891       | 8,245,171                      |
| Total assets                                          | 103,437,482             | 100,642,265              | 204,079,747    | 14,695,744      | 23,180,298                     |
| <b>LIABILITIES</b>                                    |                         |                          |                |                 |                                |
| Accounts payable                                      | 1,022,099               | 599,503                  | 1,621,602      | 689,091         | 109,648                        |
| Retainage payable                                     | -                       | 16,328                   | 16,328         | -               | -                              |
| Accrued liabilities                                   | 922,201                 | 270,457                  | 1,192,658      | 2,595,689       | -                              |
| Due to primary government (Note 18)                   | -                       | -                        | -              | -               | 14,000,000                     |
| Unearned revenue (Notes 10, 11)                       | 5,405,041               | 11,467                   | 5,416,508      | -               | -                              |
| Amounts held for others (Note 11)                     | 565,493                 | -                        | 565,493        | 434             | -                              |
| Deposits payable                                      | 7,000                   | 226,183                  | 233,183        | -               | -                              |
| Noncurrent liabilities: (Note 6)                      |                         |                          |                |                 |                                |
| Due within one year                                   | 17,624,488              | 2,524,896                | 20,149,384     | 130,048         | -                              |
| Due in more than one year                             | 28,571,835              | 29,679,625               | 58,251,460     | 228,732         | -                              |
| Total liabilities                                     | 54,118,157              | 33,328,459               | 87,446,616     | 3,643,994       | 14,109,648                     |
| <b>NET ASSETS</b>                                     |                         |                          |                |                 |                                |
| Invested in capital assets, net of related debt       | 31,321,359              | 51,212,802               | 82,534,161     | 8,565,891       | 9,044,919                      |
| Restricted for:                                       |                         |                          |                |                 |                                |
| Programs                                              | 160,966                 | -                        | 160,966        | 96,463          | -                              |
| Donor purposes                                        | 23,902                  | -                        | 23,902         | 520             | -                              |
| Unrestricted                                          | 17,813,098              | 16,101,004               | 33,914,102     | 2,388,876       | 25,731                         |
| Total net assets                                      | \$ 49,319,325           | \$ 67,313,806            | \$ 116,633,131 | \$ 11,051,750   | \$ 9,070,650                   |

The Notes to Financial Statements are an integral part of this statement.

**CITY OF STAUNTON, VIRGINIA**  
**STATEMENT OF ACTIVITIES**  
**Year Ended June 30, 2012**

| Functions/Programs             | Expenses      | Program Revenues     |                                    |                                  |
|--------------------------------|---------------|----------------------|------------------------------------|----------------------------------|
|                                |               | Charges for Services | Operating Grants and Contributions | Capital Grants and Contributions |
| <b>Primary Government:</b>     |               |                      |                                    |                                  |
| Governmental activities:       |               |                      |                                    |                                  |
| General government             | \$ 4,372,745  | \$ 1,387,104         | \$ 313,482                         | \$ -                             |
| Judicial administration        | 1,734,157     | 129,280              | 985,182                            | 24,313                           |
| Public safety                  | 10,137,714    | 309,363              | 784,792                            | 17,881                           |
| Public works                   | 6,262,440     | 5,958                | 3,483,439                          | 232,616                          |
| Health and welfare             | 5,587,112     | -                    | 3,761,170                          | -                                |
| Education                      | 11,199,889    | -                    | 165,897                            | -                                |
| Parks, recreation, and culture | 2,905,849     | 354,003              | 207,023                            | -                                |
| Community development          | 2,067,996     | 46,071               | 303,004                            | -                                |
| Interest on long-term debt     | 1,198,129     | -                    | -                                  | -                                |
| Total governmental activities  | 45,466,031    | 2,231,779            | 10,003,989                         | 274,810                          |
| Business-type activities:      |               |                      |                                    |                                  |
| Golf                           | 191,022       | 147,255              | -                                  | -                                |
| Water                          | 3,557,493     | 3,610,812            | -                                  | -                                |
| Sewer                          | 3,984,420     | 3,544,433            | -                                  | -                                |
| Storm water                    | 710,250       | 689,179              | -                                  | 65,871                           |
| Environmental                  | 2,594,453     | 2,064,570            | 5,044                              | -                                |
| Parking                        | 468,930       | 315,158              | -                                  | -                                |
| Total business-type activities | 11,506,568    | 10,371,407           | 5,044                              | 65,871                           |
| Total primary government       | \$ 56,972,599 | \$ 12,603,186        | \$ 10,009,033                      | \$ 340,681                       |
| <b>Component Units:</b>        |               |                      |                                    |                                  |
| School Board                   | \$ 32,045,951 | \$ 1,374,560         | \$ 10,075,342                      | \$ 185,517                       |
| Economic Development Authority | 689,503       | 33,828               | 379,616                            | 12,065                           |
| Total component units          | \$ 32,735,454 | \$ 1,408,388         | \$ 10,454,958                      | \$ 197,582                       |

General revenues:

- Property taxes
- Sales tax
- Hotel and meals tax
- Business license
- Utility taxes
- Local communication tax
- Other taxes
- Unrestricted investment earnings
- Grants and contributions not restricted to a specific program
- Miscellaneous
- Net payment from City - unrestricted

Transfers

Total general revenues and transfers

Change in net assets

Net assets - beginning of year, as adjusted (Note 17)

Net assets - end of year

| Net (Expenses) Revenues and<br>Changes in Net Assets |                             |                | Component Units |                                      |
|------------------------------------------------------|-----------------------------|----------------|-----------------|--------------------------------------|
| Primary Government                                   |                             |                |                 |                                      |
| Governmental<br>Activities                           | Business-Type<br>Activities | Total          | School<br>Board | Economic<br>Development<br>Authority |
| \$ (2,672,159)                                       |                             | \$ (2,672,159) |                 |                                      |
| (595,382)                                            |                             | (595,382)      |                 |                                      |
| (9,025,678)                                          |                             | (9,025,678)    |                 |                                      |
| (2,540,427)                                          |                             | (2,540,427)    |                 |                                      |
| (1,825,942)                                          |                             | (1,825,942)    |                 |                                      |
| (11,033,992)                                         |                             | (11,033,992)   |                 |                                      |
| (2,344,823)                                          |                             | (2,344,823)    |                 |                                      |
| (1,718,921)                                          |                             | (1,718,921)    |                 |                                      |
| (1,198,129)                                          |                             | (1,198,129)    |                 |                                      |
| (32,955,453)                                         |                             | (32,955,453)   |                 |                                      |
| -                                                    | \$ (43,767)                 | (43,767)       |                 |                                      |
| -                                                    | 53,319                      | 53,319         |                 |                                      |
| -                                                    | (439,987)                   | (439,987)      |                 |                                      |
| -                                                    | 44,800                      | 44,800         |                 |                                      |
| -                                                    | (524,839)                   | (524,839)      |                 |                                      |
| -                                                    | (153,772)                   | (153,772)      |                 |                                      |
| -                                                    | (1,064,246)                 | (1,064,246)    |                 |                                      |
| (32,955,453)                                         | (1,064,246)                 | (34,019,699)   |                 |                                      |
|                                                      |                             |                | \$ (20,410,532) | \$ -                                 |
|                                                      |                             |                | -               | (263,994)                            |
|                                                      |                             |                | (20,410,532)    | (263,994)                            |
| 20,076,871                                           | -                           | 20,076,871     | -               | -                                    |
| 3,588,738                                            | -                           | 3,588,738      | -               | -                                    |
| 2,988,497                                            | -                           | 2,988,497      | -               | -                                    |
| 2,113,160                                            | -                           | 2,113,160      | -               | -                                    |
| 1,102,556                                            | -                           | 1,102,556      | -               | -                                    |
| 1,427,036                                            | -                           | 1,427,036      | -               | -                                    |
| 763,722                                              | -                           | 763,722        | -               | -                                    |
| 18,196                                               | 57,073                      | 75,269         | 1,115           | 2                                    |
|                                                      |                             | -              |                 |                                      |
| 2,526,975                                            | -                           | 2,526,975      | 8,621,990       | -                                    |
| 27,765                                               | -                           | 27,765         | -               | -                                    |
| -                                                    | -                           | -              | 10,455,366      | -                                    |
| (641,360)                                            | 641,360                     | -              | -               | -                                    |
| 33,992,156                                           | 698,433                     | 34,690,589     | 19,078,471      | 2                                    |
| 1,036,703                                            | (365,813)                   | 670,890        | (1,332,061)     | (263,992)                            |
| 48,282,622                                           | 67,679,619                  | 115,962,241    | 12,383,811      | 9,334,642                            |
| \$ 49,319,325                                        | \$ 67,313,806               | \$ 116,633,131 | \$ 11,051,750   | \$ 9,070,650                         |

The Notes to Financial Statements are  
an integral part of this statement.

**BALANCE SHEET –  
GOVERNMENTAL FUNDS  
June 30, 2012**

|                                                     | General<br>Fund      | Other<br>Governmental<br>Funds | Total<br>Governmental<br>Funds |
|-----------------------------------------------------|----------------------|--------------------------------|--------------------------------|
| <b>ASSETS</b>                                       |                      |                                |                                |
| Cash and cash equivalents                           | \$ 8,333,121         | \$ 8,414,359                   | \$ 16,747,480                  |
| Investments                                         | 1,353,610            | 1,031,027                      | 2,384,637                      |
| Receivables (net of allowances for uncollectibles): |                      |                                |                                |
| Taxes                                               | 4,339,999            | -                              | 4,339,999                      |
| Accounts                                            | 578,235              | 10,309                         | 588,544                        |
| Interest receivable                                 | 13,865               | -                              | 13,865                         |
| Due from other governmental units                   | 1,398,627            | 28,372                         | 1,426,999                      |
| Due from other funds                                | 670,590              | -                              | 670,590                        |
| Prepaid items                                       | 61,789               | -                              | 61,789                         |
| Restricted assets:                                  |                      |                                |                                |
| Cash and cash equivalents                           | 617,616              | 1,007,217                      | 1,624,833                      |
| Customer deposits                                   | 7,000                | -                              | 7,000                          |
| Total assets                                        | <u>\$ 17,374,452</u> | <u>\$ 10,491,284</u>           | <u>\$ 27,865,736</u>           |
| <b>LIABILITIES AND FUND BALANCES</b>                |                      |                                |                                |
| Liabilities:                                        |                      |                                |                                |
| Accounts payable                                    | \$ 945,256           | \$ 52,812                      | \$ 998,068                     |
| Accrued liabilities                                 | 266,205              | 8,626                          | 274,831                        |
| Deferred revenue                                    | 6,304,817            | 980,538                        | 7,285,355                      |
| Accrued leave payable                               | 29,752               | -                              | 29,752                         |
| Deposits payable                                    | 7,000                | -                              | 7,000                          |
| Amounts held for others                             | 565,493              | -                              | 565,493                        |
| Total liabilities                                   | <u>8,118,523</u>     | <u>1,041,976</u>               | <u>9,160,499</u>               |
| Fund balances:                                      |                      |                                |                                |
| Nonspendable                                        | 61,789               | -                              | 61,789                         |
| Restricted                                          | 149,868              | 35,000                         | 184,868                        |
| Committed                                           | 4,540,000            | -                              | 4,540,000                      |
| Assigned                                            | 1,857,022            | 9,414,308                      | 11,271,330                     |
| Unassigned                                          | 2,647,250            | -                              | 2,647,250                      |
| Total fund balances                                 | <u>9,255,929</u>     | <u>9,449,308</u>               | <u>18,705,237</u>              |
| Total liabilities and fund balances                 | <u>\$ 17,374,452</u> | <u>\$ 10,491,284</u>           | <u>\$ 27,865,736</u>           |

**RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET  
TO THE STATEMENT OF NET ASSETS  
June 30, 2012**

|                                                                                                                                                                                                                                              |                     |                             |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|-----------------------------|
| Total Fund Balances - Governmental Funds                                                                                                                                                                                                     |                     | \$ 18,705,237               |
| Amounts reported for governmental activities in the statement of net assets are different because:                                                                                                                                           |                     |                             |
| Capital assets used in governmental activities are not financial resources, and, therefore, are not reported in the funds.                                                                                                                   |                     |                             |
| Governmental capital assets                                                                                                                                                                                                                  | \$ 117,552,739      |                             |
| Less: accumulated depreciation                                                                                                                                                                                                               | <u>(56,753,286)</u> |                             |
|                                                                                                                                                                                                                                              |                     | 60,799,453                  |
| Bond issuance costs, deferred gain on refunding, discounts and premiums are reported as expenditures or revenues in the governmental funds, but are amortized over the life of the debt obligation in the statement of net assets:           |                     |                             |
| Issuance costs total \$210,189 and accumulated amortization is \$96,070                                                                                                                                                                      | \$ 114,119          |                             |
| Bond premiums total \$118,786 and accumulated amortization is \$86,969                                                                                                                                                                       | (31,817)            |                             |
| Bond discounts total \$195,713 and accumulated amortization is \$53,305                                                                                                                                                                      | 142,408             |                             |
| Deferred gain on refunding                                                                                                                                                                                                                   | 515,841             |                             |
| Issuance costs for letter of credit total \$106,621 and accumulated amortization is \$99,217                                                                                                                                                 | <u>7,404</u>        |                             |
|                                                                                                                                                                                                                                              |                     | 747,955                     |
| Internal service funds are used by management to charge the cost of certain activities to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net assets. |                     |                             |
|                                                                                                                                                                                                                                              |                     | 626,738                     |
| Receivables that are not available to pay for current-period expenditures are deferred or not reported in the funds.                                                                                                                         |                     |                             |
| Due from EDA                                                                                                                                                                                                                                 | \$ 14,000,000       |                             |
| Hotel rent                                                                                                                                                                                                                                   | 16,667              |                             |
| Interest                                                                                                                                                                                                                                     | 13,865              |                             |
| Miscellaneous reimbursement                                                                                                                                                                                                                  | 27,318              |                             |
| Real estate taxes                                                                                                                                                                                                                            | <u>1,822,464</u>    |                             |
|                                                                                                                                                                                                                                              |                     | 15,880,314                  |
| Long-term liabilities are not due and payable in the current period and therefore are not reported in the funds.                                                                                                                             |                     |                             |
| General obligation bonds                                                                                                                                                                                                                     | \$ (15,546,300)     |                             |
| Contractual obligation                                                                                                                                                                                                                       | (15,000,000)        |                             |
| Literary fund loans                                                                                                                                                                                                                          | (14,750,000)        |                             |
| Accrued interest payable                                                                                                                                                                                                                     | (648,590)           |                             |
| Claims payable                                                                                                                                                                                                                               | (74,430)            |                             |
| Compensated absences                                                                                                                                                                                                                         | <u>(1,421,052)</u>  |                             |
|                                                                                                                                                                                                                                              |                     | (47,440,372)                |
| Total Net Assets - Governmental Activities                                                                                                                                                                                                   |                     | <u><u>\$ 49,319,325</u></u> |

## CITY OF STAUNTON, VIRGINIA

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES –  
GOVERNMENTAL FUNDS  
Year Ended June 30, 2012**

|                                                   | General<br>Fund            | Other<br>Governmental<br>Funds | Total<br>Governmental<br>Funds |
|---------------------------------------------------|----------------------------|--------------------------------|--------------------------------|
| <b>REVENUES</b>                                   |                            |                                |                                |
| General property taxes                            | \$ 20,073,697              | \$ -                           | \$ 20,073,697                  |
| Other local taxes                                 | 11,982,710                 | -                              | 11,982,710                     |
| Permits, privilege fees, and regulatory licenses  | 211,744                    | -                              | 211,744                        |
| Fines and forfeitures                             | 71,616                     | -                              | 71,616                         |
| Revenues from use of money and property           | 39,504                     | 35,261                         | 74,765                         |
| Charges for services                              | 1,537,943                  | 82,251                         | 1,620,194                      |
| Miscellaneous                                     | 60,700                     | 63,800                         | 124,500                        |
| Recovered costs                                   | 414,084                    | 97,146                         | 511,230                        |
| Intergovernmental:                                |                            |                                |                                |
| Federal                                           | 909,641                    | 62,245                         | 971,886                        |
| Commonwealth                                      | 10,359,912                 | 893,003                        | 11,252,915                     |
| City of Staunton School Board                     | -                          | 355,000                        | 355,000                        |
| Total revenues                                    | <u>45,661,551</u>          | <u>1,588,706</u>               | <u>47,250,257</u>              |
| <b>EXPENDITURES</b>                               |                            |                                |                                |
| Current:                                          |                            |                                |                                |
| General government administration                 | 4,074,848                  | -                              | 4,074,848                      |
| Judicial administration                           | 1,720,680                  | -                              | 1,720,680                      |
| Public safety                                     | 8,494,887                  | 656,644                        | 9,151,531                      |
| Public works                                      | 5,126,188                  | -                              | 5,126,188                      |
| Health and welfare                                | 5,582,630                  | -                              | 5,582,630                      |
| Education                                         | 10,715,366                 | -                              | 10,715,366                     |
| Parks, recreation, and cultural                   | 2,860,619                  | -                              | 2,860,619                      |
| Community development                             | 1,393,094                  | 870,548                        | 2,263,642                      |
| Capital projects                                  | -                          | 2,900,387                      | 2,900,387                      |
| Debt service:                                     |                            |                                |                                |
| Principal retirement                              | -                          | 1,785,018                      | 1,785,018                      |
| Interest and fiscal charges                       | -                          | 1,220,736                      | 1,220,736                      |
| Total expenditures                                | <u>39,968,312</u>          | <u>7,433,333</u>               | <u>47,401,645</u>              |
| Excess (deficiency) of revenues over expenditures | <u>5,693,239</u>           | <u>(5,844,627)</u>             | <u>(151,388)</u>               |
| <b>OTHER FINANCING SOURCES (USES)</b>             |                            |                                |                                |
| Transfers in                                      | -                          | 9,296,443                      | 9,296,443                      |
| Transfers out                                     | <u>(5,764,500)</u>         | <u>(3,706,943)</u>             | <u>(9,471,443)</u>             |
| Total other financing sources (uses)              | <u>(5,764,500)</u>         | <u>5,589,500</u>               | <u>(175,000)</u>               |
| Net change in fund balance                        | (71,261)                   | (255,127)                      | (326,388)                      |
| Fund balance at beginning of year                 | 9,327,190                  | 9,704,435                      | 19,031,625                     |
| Fund balance at end of year                       | <u><u>\$ 9,255,929</u></u> | <u><u>\$ 9,449,308</u></u>     | <u><u>\$ 18,705,237</u></u>    |

## CITY OF STAUNTON, VIRGINIA

**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES  
Year Ended June 30, 2012**

Net changes in fund balances - total governmental funds \$ (326,388)

Amounts reported for governmental activities in the statement of activities (Exhibit 2) are different because:

Governmental funds report the cost of capital assets acquired as current expenditures while the statement of activities reports depreciation expense to allocate those expenditures over the life of the assets.

|                      |                  |           |
|----------------------|------------------|-----------|
| Depreciation         | \$ (2,765,796)   |           |
| Capital expenditures | 2,574,277        |           |
| Contributed Capital  | <u>(119,680)</u> | (311,199) |

In the statement of activities, only the gain on the disposal of capital assets is reported, while in the governmental funds, the proceeds from the sale increase financial resources. Thus, the change in net assets differs from the change in fund balance by the net book value of the capital asset. (14,845)

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.

|                       |          |
|-----------------------|----------|
| Property taxes        | 3,174    |
| Interest              | (10,477) |
| Miscellaneous revenue | 12,318   |

Debt proceeds provide current financial resources to governmental funds, but debt issuances increase long term liabilities in the statement of net assets. Principal repayments and bond issuance costs are expenditures in governmental funds, but reduce long term liabilities in the statement of net assets.

|                                    |           |
|------------------------------------|-----------|
| GO bond and literary loan payments | 1,785,018 |
|------------------------------------|-----------|

Governmental funds report interest on long term debt as expenditures when payments are made, while the governmental statement of activities reports interest expense on the accrual basis. 36,244

Some expenses reported in the statement of activities do not require the use of current resources, and therefore are not reported as expenditures in governmental funds.

|                                                                     |           |
|---------------------------------------------------------------------|-----------|
| Compensated absences and claims payable                             | (106,800) |
| Amortization of bond issue costs, deferred amount, and bond premium | (73,641)  |

The net income of internal service funds is reported within governmental activities on the statement of activities.

43,299

|                                                 |                     |
|-------------------------------------------------|---------------------|
| Change in net assets of governmental activities | <u>\$ 1,036,703</u> |
|-------------------------------------------------|---------------------|

## CITY OF STAUNTON, VIRGINIA

## STATEMENT OF NET ASSETS – PROPRIETARY FUNDS

June 30, 2012

|                                                           | Business-Type Activities – Enterprise Funds |               |                    |                       |                   |               | Governmental<br>Activities –<br>Internal Service<br>Fund |
|-----------------------------------------------------------|---------------------------------------------|---------------|--------------------|-----------------------|-------------------|---------------|----------------------------------------------------------|
|                                                           | Water<br>Fund                               | Sewer<br>Fund | Stormwater<br>Fund | Environmental<br>Fund | Nonmajor<br>Funds | Total         |                                                          |
| <b>ASSETS</b>                                             |                                             |               |                    |                       |                   |               |                                                          |
| Current assets:                                           |                                             |               |                    |                       |                   |               |                                                          |
| Cash and cash equivalents                                 | \$ 1,971,373                                | \$ 1,004,806  | \$ 777,185         | \$ 417,254            | \$ 77,052         | \$ 4,247,670  | \$ 306,288                                               |
| Investments                                               | 2,733,579                                   | 2,383,527     | -                  | 3,372,873             | -                 | 8,489,979     | -                                                        |
| Receivable:                                               |                                             |               |                    |                       |                   |               |                                                          |
| Accounts (net of allowance<br>for uncollectibles)         | 567,742                                     | 616,117       | 113,310            | 315,992               | 12,547            | 1,625,708     | 15,427                                                   |
| Interest                                                  | 14,563                                      | 12,371        | -                  | 21,850                | -                 | 48,784        | -                                                        |
| Due from other governmental units                         | -                                           | -             | 1,500              | -                     | -                 | 1,500         | -                                                        |
| Inventory                                                 | -                                           | -             | -                  | -                     | -                 | -             | 235,040                                                  |
| Prepaid items                                             | -                                           | -             | -                  | -                     | -                 | -             | 16,360                                                   |
| Restricted assets:                                        |                                             |               |                    |                       |                   |               |                                                          |
| Cash and cash equivalents                                 | 3,235,086                                   | 123,982       | -                  | 1,777,651             | -                 | 5,136,719     | -                                                        |
| Customer deposits                                         | 189,012                                     | -             | 32,500             | -                     | 4,671             | 226,183       | -                                                        |
| Total current assets                                      | 8,711,355                                   | 4,140,803     | 924,495            | 5,905,620             | 94,270            | 19,776,543    | 573,115                                                  |
| Noncurrent assets:                                        |                                             |               |                    |                       |                   |               |                                                          |
| Deferred charges                                          | 71,379                                      | 38,311        | -                  | 9,472                 | 6,364             | 125,526       | -                                                        |
| Loans receivable                                          | -                                           | 3,806,627     | -                  | -                     | -                 | 3,806,627     | -                                                        |
| Capital assets:                                           |                                             |               |                    |                       |                   |               |                                                          |
| Land                                                      | 169,799                                     | 98,513        | 141,211            | -                     | 1,058,943         | 1,468,466     | -                                                        |
| Construction in progress                                  | 623,381                                     | -             | 44,542             | 94,050                | -                 | 761,973       | -                                                        |
| Landfill land and construction                            | -                                           | -             | -                  | 4,047,809             | -                 | 4,047,809     | -                                                        |
| Buildings                                                 | 3,083,534                                   | 27,292,948    | -                  | 516,764               | 6,240,675         | 37,133,921    | 61,177                                                   |
| Improvements                                              | 5,555,115                                   | -             | 103,906            | 173,367               | 1,055,687         | 6,888,075     | -                                                        |
| Utility lines                                             | 20,158,516                                  | 22,385,903    | 12,879,423         | -                     | -                 | 55,423,842    | -                                                        |
| Machinery and equipment                                   | 5,840,759                                   | 1,723,592     | 17,515             | 3,094,987             | 148,788           | 10,825,641    | 166,980                                                  |
| Less accumulated depreciation                             | (15,246,219)                                | (13,480,483)  | (3,310,936)        | (4,378,748)           | (2,529,182)       | (38,945,568)  | (150,503)                                                |
| Total capital assets (net of<br>accumulated depreciation) | 20,184,885                                  | 38,020,473    | 9,875,661          | 3,548,229             | 5,974,911         | 77,604,159    | 77,654                                                   |
| Total noncurrent assets                                   | 20,256,264                                  | 41,865,411    | 9,875,661          | 3,557,701             | 5,981,275         | 81,536,312    | 77,654                                                   |
| Total assets                                              | 28,967,619                                  | 46,006,214    | 10,800,156         | 9,463,321             | 6,075,545         | 101,312,855   | 650,769                                                  |
| <b>LIABILITIES</b>                                        |                                             |               |                    |                       |                   |               |                                                          |
| Current liabilities:                                      |                                             |               |                    |                       |                   |               |                                                          |
| Accounts payable                                          | 210,772                                     | 199,388       | 39,294             | 142,015               | 8,034             | 599,503       | 24,031                                                   |
| Retainage payable                                         | 16,328                                      | -             | -                  | -                     | -                 | 16,328        | -                                                        |
| Accrued liabilities                                       | 113,393                                     | 120,324       | 1,021              | 20,937                | 14,782            | 270,457       | -                                                        |
| Deferred revenue                                          | -                                           | -             | -                  | -                     | 11,467            | 11,467        | -                                                        |
| Deposits payable                                          | 189,012                                     | -             | 32,500             | -                     | 4,671             | 226,183       | -                                                        |
| Due to other funds                                        | -                                           | -             | -                  | 663,830               | 6,760             | 670,590       | -                                                        |
| General obligation bonds                                  | 333,702                                     | -             | -                  | 289,600               | 186,555           | 809,857       | -                                                        |
| Virginia Revolving Loan Fund                              | 192,177                                     | 1,343,998     | -                  | -                     | -                 | 1,536,175     | -                                                        |
| Landfill closure/postclosure                              | -                                           | -             | -                  | 36,798                | -                 | 36,798        | -                                                        |
| Compensated absences                                      | 82,581                                      | 10,542        | 617                | 48,326                | -                 | 142,066       | -                                                        |
| Total current liabilities                                 | 1,137,965                                   | 1,674,252     | 73,432             | 1,201,506             | 232,269           | 4,319,424     | 24,031                                                   |
| Noncurrent liabilities:                                   |                                             |               |                    |                       |                   |               |                                                          |
| General obligation bonds                                  | 3,305,460                                   | -             | -                  | 609,800               | 1,607,651         | 5,522,911     | -                                                        |
| Virginia Revolving Loan Fund                              | 4,989,330                                   | 17,017,678    | -                  | -                     | -                 | 22,007,008    | -                                                        |
| Landfill closure/postclosure                              | -                                           | -             | -                  | 2,098,772             | -                 | 2,098,772     | -                                                        |
| Compensated absences                                      | 17,029                                      | 1,557         | -                  | 32,348                | -                 | 50,934        | -                                                        |
| Total noncurrent liabilities                              | 8,311,819                                   | 17,019,235    | -                  | 2,740,920             | 1,607,651         | 29,679,625    | -                                                        |
| Total liabilities                                         | 9,449,784                                   | 18,693,487    | 73,432             | 3,942,426             | 1,839,920         | 33,999,049    | 24,031                                                   |
| <b>NET ASSETS</b>                                         |                                             |               |                    |                       |                   |               |                                                          |
| Invested in capital assets, net of<br>related debt        | 14,670,681                                  | 19,821,090    | 9,875,661          | 2,658,301             | 4,187,069         | 51,212,802    | 77,654                                                   |
| Unrestricted                                              | 4,847,154                                   | 7,491,637     | 851,063            | 2,862,594             | 48,556            | 16,101,004    | 549,084                                                  |
| Total net assets                                          | \$ 19,517,835                               | \$ 27,312,727 | \$ 10,726,724      | \$ 5,520,895          | \$ 4,235,625      | \$ 67,313,806 | \$ 626,738                                               |

## CITY OF STAUNTON, VIRGINIA

**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS –  
PROPRIETARY FUNDS  
Year Ended June 30, 2012**

|                                                          | Business-Type Activities – Enterprise Funds |                      |                      |                       |                     |                      | Governmental<br>Activities –<br>Internal Service<br>Fund |
|----------------------------------------------------------|---------------------------------------------|----------------------|----------------------|-----------------------|---------------------|----------------------|----------------------------------------------------------|
|                                                          | Water<br>Fund                               | Sewer<br>Fund        | Stormwater<br>Fund   | Environmental<br>Fund | Nonmajor<br>Funds   | Total                |                                                          |
| <b>OPERATING REVENUES</b>                                |                                             |                      |                      |                       |                     |                      |                                                          |
| Parking fines                                            | \$ -                                        | \$ -                 | \$ -                 | \$ -                  | \$ 48,252           | \$ 48,252            | \$ -                                                     |
| Charges for services                                     | 3,536,459                                   | 3,536,541            | 689,179              | 1,997,202             | 408,133             | 10,167,514           | 1,356,793                                                |
| Rental of property                                       | 53,265                                      | -                    | -                    | -                     | -                   | 53,265               | -                                                        |
| Miscellaneous                                            | 4,355                                       | 5,298                | -                    | 557                   | 32                  | 10,242               | -                                                        |
| Total operating revenues                                 | 3,594,079                                   | 3,541,839            | 689,179              | 1,997,759             | 456,417             | 10,279,273           | 1,356,793                                                |
| <b>OPERATING EXPENSES</b>                                |                                             |                      |                      |                       |                     |                      |                                                          |
| Personal services                                        | 302,925                                     | 533,321              | 50,554               | 853,800               | 156,700             | 1,897,300            | -                                                        |
| Fringe benefits                                          | 469,258                                     | 80,386               | 24,666               | 296,315               | 35,795              | 906,420              | -                                                        |
| Rental of property                                       | 2,187                                       | 7,309                | -                    | -                     | 5,000               | 14,496               | 4,411                                                    |
| Repairs and maintenance                                  | 612,358                                     | 62,402               | -                    | 36,057                | 1,419               | 712,236              | -                                                        |
| Contractual services                                     | 175,420                                     | 1,158,050            | 4,198                | 448,144               | 49,058              | 1,834,870            | 31,101                                                   |
| Materials and supplies                                   | 269,168                                     | 155,724              | 33,804               | 164,447               | 52,583              | 675,726              | 41,102                                                   |
| Depreciation                                             | 742,461                                     | 1,160,259            | 438,340              | 356,784               | 184,117             | 2,881,961            | 3,398                                                    |
| Utilities                                                | 180,114                                     | 11,005               | -                    | 2,370                 | 33,677              | 227,166              | -                                                        |
| Other expenses                                           | 437,459                                     | 307,108              | 158,688              | 278,418               | 59,027              | 1,240,700            | 1,233,495                                                |
| Landfill closure/post-closure                            | -                                           | -                    | -                    | 117,360               | -                   | 117,360              | -                                                        |
| Total operating expenses                                 | 3,191,350                                   | 3,475,564            | 710,250              | 2,553,695             | 577,376             | 10,508,235           | 1,313,507                                                |
| Operating income (loss)                                  | 402,729                                     | 66,275               | (21,071)             | (555,936)             | (120,959)           | (228,962)            | 43,286                                                   |
| <b>NONOPERATING REVENUES<br/>(EXPENSES)</b>              |                                             |                      |                      |                       |                     |                      |                                                          |
| Interest income                                          | 18,792                                      | 8,674                | 23                   | 29,579                | 5                   | 57,073               | 13                                                       |
| State aid                                                | -                                           | -                    | 65,871               | 5,044                 | -                   | 70,915               | -                                                        |
| Interest and fiscal charges                              | (366,143)                                   | (635,002)            | -                    | (40,758)              | (82,576)            | (1,124,479)          | -                                                        |
| Gain on disposal of assets                               | 16,733                                      | 2,594                | -                    | 66,811                | 5,996               | 92,134               | -                                                        |
| Debt service recovery                                    | -                                           | 126,146              | -                    | -                     | -                   | 126,146              | -                                                        |
| Total nonoperating revenues<br>(expenses)                | (330,618)                                   | (497,588)            | 65,894               | 60,676                | (76,575)            | (778,211)            | 13                                                       |
| Income (loss) before contributions<br>and transfers      | 72,111                                      | (431,313)            | 44,823               | (495,260)             | (197,534)           | (1,007,173)          | 43,299                                                   |
| Capital Contributed from governmental<br>fund activities | 20,320                                      | 191,965              | 254,075              | -                     | -                   | 466,360              | -                                                        |
| Transfers in                                             | -                                           | -                    | -                    | -                     | 175,000             | 175,000              | -                                                        |
| Change in net assets                                     | 92,431                                      | (239,348)            | 298,898              | (495,260)             | (22,534)            | (365,813)            | 43,299                                                   |
| Total net assets - beginning of year                     | 19,425,404                                  | 27,552,075           | 10,427,826           | 6,016,155             | 4,258,159           | 67,679,619           | 583,439                                                  |
| Total net assets - end of year                           | <u>\$ 19,517,835</u>                        | <u>\$ 27,312,727</u> | <u>\$ 10,726,724</u> | <u>\$ 5,520,895</u>   | <u>\$ 4,235,625</u> | <u>\$ 67,313,806</u> | <u>\$ 626,738</u>                                        |

## CITY OF STAUNTON, VIRGINIA

**STATEMENT OF CASH FLOWS –  
PROPRIETARY FUNDS  
Year Ended June 30, 2012**

|                                                                           | Business-Type Activities – Enterprise Funds |               |                    |                       |                   |               | Governmental<br>Activities –<br>Internal Service<br>Fund |
|---------------------------------------------------------------------------|---------------------------------------------|---------------|--------------------|-----------------------|-------------------|---------------|----------------------------------------------------------|
|                                                                           | Water<br>Fund                               | Sewer<br>Fund | Stormwater<br>Fund | Environmental<br>Fund | Nonmajor<br>Funds | Total         |                                                          |
| <b>OPERATING ACTIVITIES</b>                                               |                                             |               |                    |                       |                   |               |                                                          |
| Cash received from customers                                              | \$ 3,578,220                                | \$ 3,580,650  | \$ 681,581         | \$ 1,946,591          | \$ 450,137        | \$ 10,237,179 | \$ 1,354,981                                             |
| Cash paid to suppliers                                                    | (1,654,389)                                 | (1,588,688)   | (191,541)          | (954,729)             | (196,343)         | (4,585,690)   | (1,373,155)                                              |
| Cash paid to employees for services                                       | (798,960)                                   | (617,330)     | (78,442)           | (1,160,008)           | (197,687)         | (2,852,427)   | -                                                        |
| Other operating receipts                                                  | 53,265                                      | -             | -                  | -                     | -                 | 53,265        | -                                                        |
| Net cash provided (used) by<br>operating activities                       | 1,178,136                                   | 1,374,632     | 411,598            | (168,146)             | 56,107            | 2,852,327     | (18,174)                                                 |
| <b>NONCAPITAL FINANCING ACTIVITIES</b>                                    |                                             |               |                    |                       |                   |               |                                                          |
| Operating grants received                                                 | -                                           | -             | -                  | 5,044                 | -                 | 5,044         | -                                                        |
| Transfers from other funds                                                | -                                           | -             | -                  | -                     | 175,000           | 175,000       | -                                                        |
| Interfund borrowing                                                       | -                                           | -             | -                  | 663,830               | 6,760             | 670,590       | -                                                        |
| Net cash provided by noncapital<br>financing activities                   | -                                           | -             | -                  | 668,874               | 181,760           | 850,634       | -                                                        |
| <b>CAPITAL AND RELATED FINANCING<br/>ACTIVITIES</b>                       |                                             |               |                    |                       |                   |               |                                                          |
| Acquisition and construction of<br>capital assets                         | (1,517,375)                                 | (551,108)     | (231,015)          | (401,139)             | (20,198)          | (2,720,835)   | -                                                        |
| Principal paid on long-term debt                                          | (488,840)                                   | (1,295,201)   | -                  | (279,900)             | (180,342)         | (2,244,283)   | -                                                        |
| Interest paid on long-term debt                                           | (381,984)                                   | (523,556)     | -                  | (35,985)              | (81,664)          | (1,023,189)   | -                                                        |
| Proceeds from grants                                                      | -                                           | 394,505       | 64,371             | 111,804               | -                 | 570,680       | -                                                        |
| Proceeds from sale of capital assets                                      | 17,324                                      | 2,594         | -                  | -                     | 5,996             | 25,914        | -                                                        |
| Collection of loans receivable                                            | -                                           | 249,998       | -                  | -                     | -                 | 249,998       | -                                                        |
| Proceeds from debt issuance                                               | -                                           | 536,299       | -                  | -                     | -                 | 536,299       | -                                                        |
| Net cash used by capital and<br>related financing activities              | (2,370,875)                                 | (1,186,469)   | (166,644)          | (605,220)             | (276,208)         | (4,605,416)   | -                                                        |
| <b>INVESTING ACTIVITIES</b>                                               |                                             |               |                    |                       |                   |               |                                                          |
| Interest received                                                         | 8,878                                       | 545           | 23                 | 18,311                | 5                 | 27,762        | 13                                                       |
| Net cash provided by investing activities                                 | 8,878                                       | 545           | 23                 | 18,311                | 5                 | 27,762        | 13                                                       |
| Net increase (decrease) in cash<br>and cash equivalents                   | (1,183,861)                                 | 188,708       | 244,977            | (86,181)              | (38,336)          | (874,693)     | (18,161)                                                 |
| <b>CASH AND CASH EQUIVALENTS</b>                                          |                                             |               |                    |                       |                   |               |                                                          |
| Beginning of year                                                         | 6,579,332                                   | 940,080       | 564,708            | 2,281,086             | 120,059           | 10,485,265    | 324,449                                                  |
| End of year                                                               | \$ 5,395,471                                | \$ 1,128,788  | \$ 809,685         | \$ 2,194,905          | \$ 81,723         | \$ 9,610,572  | \$ 306,288                                               |
| Cash and cash equivalents at end of year<br>is composed of the following: |                                             |               |                    |                       |                   |               |                                                          |
| Cash and cash equivalents                                                 | \$ 1,971,373                                | \$ 1,004,806  | \$ 777,185         | \$ 417,254            | \$ 77,052         | \$ 4,247,670  | \$ 306,288                                               |
| Restricted -cash and cash equivalents                                     | 3,235,086                                   | 123,982       | -                  | 1,777,651             | -                 | 5,136,719     | -                                                        |
| Restricted - customer deposits                                            | 189,012                                     | -             | 32,500             | -                     | 4,671             | 226,183       | -                                                        |
| Total                                                                     | \$ 5,395,471                                | \$ 1,128,788  | \$ 809,685         | \$ 2,194,905          | \$ 81,723         | \$ 9,610,572  | \$ 306,288                                               |

## CITY OF STAUNTON, VIRGINIA

STATEMENT OF CASH FLOWS –  
PROPRIETARY FUNDS  
Year Ended June 30, 2012

|                                                                                                               | Business-Type Activities – Enterprise Funds |                     |                    |                       |                   |                     | Governmental<br>Activities –<br>Internal Service<br>Fund |
|---------------------------------------------------------------------------------------------------------------|---------------------------------------------|---------------------|--------------------|-----------------------|-------------------|---------------------|----------------------------------------------------------|
|                                                                                                               | Water<br>Fund                               | Sewer<br>Fund       | Stormwater<br>Fund | Environmental<br>Fund | Nonmajor<br>Funds | Total               |                                                          |
| <b>Reconciliation of operating income (loss)<br/>to net cash provided (used) by<br/>operating activities:</b> |                                             |                     |                    |                       |                   |                     |                                                          |
| Operating income (loss)                                                                                       | \$ 402,729                                  | \$ 66,275           | \$ (21,071)        | \$ (555,936)          | \$ (120,959)      | \$ (228,962)        | \$ 43,286                                                |
| Adjustments to reconcile operating<br>income (loss) to net cash provided (used)<br>by operating activities:   |                                             |                     |                    |                       |                   |                     |                                                          |
| Depreciation                                                                                                  | 742,461                                     | 1,160,259           | 438,340            | 356,784               | 184,117           | 2,881,961           | 3,398                                                    |
| Change in assets and liabilities:                                                                             |                                             |                     |                    |                       |                   |                     |                                                          |
| Decrease (increase) in accounts receivable                                                                    | 27,436                                      | 124,186             | (2,598)            | (51,168)              | (2,886)           | 94,970              | (1,812)                                                  |
| Decrease (increase) in prepaid items                                                                          | 6,000                                       | -                   | -                  | -                     | -                 | 6,000               | (2,556)                                                  |
| Decrease (increase) in inventory                                                                              | -                                           | -                   | -                  | -                     | -                 | -                   | (32,662)                                                 |
| Increase (decrease) in accounts payable                                                                       | 16,317                                      | 27,535              | 5,149              | 15,975                | 4,421             | 69,397              | (27,828)                                                 |
| Increase (decrease) in accrued liabilities                                                                    | (30,314)                                    | (4,889)             | (1,714)            | (19,202)              | (5,192)           | (61,311)            | -                                                        |
| Increase (decrease) in unearned revenue                                                                       | -                                           | -                   | -                  | -                     | (4,299)           | (4,299)             | -                                                        |
| Increase (decrease) in deposits payable                                                                       | 9,970                                       | -                   | (5,000)            | -                     | 905               | 5,875               | -                                                        |
| Increase (decrease) in compensated<br>absences                                                                | 3,537                                       | 1,266               | (1,508)            | 9,309                 | -                 | 12,604              | -                                                        |
| Increase (decrease) in landfill closure/<br>post-closure liabilities                                          | -                                           | -                   | -                  | 76,092                | -                 | 76,092              | -                                                        |
| Net cash provided (used) by<br>operating activities                                                           | <u>\$ 1,178,136</u>                         | <u>\$ 1,374,632</u> | <u>\$ 411,598</u>  | <u>\$ (168,146)</u>   | <u>\$ 56,107</u>  | <u>\$ 2,852,327</u> | <u>\$ (18,174)</u>                                       |
| <b>Noncash investing, capital, and financing<br/>activities:</b>                                              |                                             |                     |                    |                       |                   |                     |                                                          |
| Contributions of capital assets from<br>governmental activities                                               | <u>\$ 20,320</u>                            | <u>\$ 191,965</u>   | <u>\$ 254,075</u>  | <u>\$ -</u>           | <u>\$ -</u>       | <u>\$ 466,360</u>   | <u>\$ -</u>                                              |
| Total noncash investing, capital,<br>and financing activities                                                 | <u>\$ 20,320</u>                            | <u>\$ 191,965</u>   | <u>\$ 254,075</u>  | <u>\$ -</u>           | <u>\$ -</u>       | <u>\$ 466,360</u>   | <u>\$ -</u>                                              |

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 1. Summary of Significant Accounting Policies**

The City of Staunton, Virginia (the “City”), is named for Lady Stanton, wife of Governor Gooch. The City was initially established as a town in 1761, and later incorporated as a city by an act of the Virginia General Assembly in 1871. The City has an area of 19.98 square miles and a population of approximately 23,746. The City provides a full range of municipal services, including general government administration, public safety and judicial administration, education, health and welfare services, recreation, planning and community development, and water, sewer, and refuse utilities. The City is a political subdivision of the Commonwealth of Virginia and operates under the Council-Manager form of government. Staunton was the first city in the United States to utilize this form of government.

**A. The Financial Reporting Entity**

**Discretely Presented Component Units:** Discretely presented component units are entities that are legally separate from the City, but for which the City is financially accountable, or whose relationship with the City is such that exclusion would cause the City’s financial statements to be misleading or incomplete. They are reported in a separate column in the government-wide financial statements to emphasize that they are legally separate from the City.

**City of Staunton School Board**

The City of Staunton School Board (School Board) was created as a separate legal entity by the City to oversee the operation and management of its publicly funded primary and secondary schools. Though the members of the School Board are elected by the citizenry, the School Board is fiscally dependent upon the City government because the City Council must approve the School Board’s budget, levies taxes as necessary to fund the budget, and must approve any debt issuances.

The component unit School Board is governmental in nature. The Schools have several funds. As a result, the complete activity of the School Board is included in the discretely presented component unit column of the government-wide financial statements. Individual fund statements are included as supplementary information. Separate financial statements of the School Board are not available.

**Staunton Economic Development Authority**

The Staunton Economic Development Authority (EDA) was established under the Industrial Development and Revenue Bond Act of the *Code of Virginia* and has the responsibility to promote industry and develop trade by inducing manufacturing, industrial, and other commercial enterprises to locate or remain in the City. The City appoints all seven members of the EDA’s Board of Directors. In addition, the City has incurred debt to provide capital grants and other property to the EDA. As a result, the EDA imposes a financial burden on the City. Separate financial statements of the EDA are not available.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 1. Summary of Significant Accounting Policies (Continued)**

**A. The Financial Reporting Entity (Continued)**

**Related organizations:**

The City also participates in the following entities:

**Augusta Regional Landfill**

The City, along with the City of Waynesboro and County of Augusta, participates in the Augusta Regional Landfill (the "Landfill"). The Landfill is an undivided interest formed to develop regional refuse disposal, including the development of facilities and systems for recycling, waste reduction, and disposal alternatives with the ultimate goal of acquiring, financing, constructing, and operating/maintaining regional solid waste disposal areas, systems, and facilities. The City's share of revenues, expenses, assets, and liabilities are reported in the City's Environmental fund.

**Middle River Regional Jail Authority**

The City, in conjunction with the City of Waynesboro and the County of Augusta, participates in the Middle River Regional Jail Authority. Capital and operating costs are allocated annually based on the percentage of prisoners from each member jurisdiction over the previous three calendar years. In accordance with the service agreement, the Authority has divided its charges to member jurisdictions into an operating component and a debt service component. The City paid the Authority \$1,304,269 for the current year. This entity is not included in the City's financial statements.

**Shenandoah Valley Animal Services Center**

The City, along with the City of Waynesboro and County of Augusta, participates in the Shenandoah Valley Animal Services Center (the "Kennel"). The Kennel is an undivided interest formed to provide local animal control services. The City's share of revenues, expenses, assets, and liabilities are reported in the City's General fund.

**B. Government-wide and Fund Financial Statements**

The government-wide financial statements consist of a statement of net assets and a statement of activities that report information on all the nonfiduciary activities of the primary government and its component units. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support. Likewise, the *primary government* is reported separately from legally separate *component units* for which the primary government is financially accountable.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 1. Summary of Significant Accounting Policies (Continued)**

**B. Government-wide and Fund Financial Statements (Continued)**

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though fiduciary funds are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

**C. Measurement Focus, Basis of Accounting, and Basis of Presentation**

The government-wide financial statements, as well as the proprietary fund financial statements, report all their activities using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Agency funds, a type of fiduciary fund, report only assets and liabilities; therefore, they do not have a measurement focus. Agency funds use the accrual basis of accounting to recognize assets and liabilities.

Governmental fund financial statements use the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized when they become both measurable and available. Accordingly, real and personal property taxes are recorded as deferred revenue and receivables when levied, net of allowances for uncollectible amounts. Real and personal property taxes recorded at June 30 and received within the first 45 days after year-end are included in tax revenues, with the related amount reduced from deferred revenues. Sales and utility taxes, which are collected by the State or utility companies and subsequently remitted to the City, are recognized as revenues and amounts receivable when the underlying exchange transaction occurs, which is generally one or two months preceding receipt by the City. Licenses, permits, fines and rents are recorded as revenues when received. Intergovernmental revenues, consisting primarily of Federal, State and other grants for the purpose of specific funding are recognized when earned or at the time of the specific reimbursable expenditure. Revenues from general-purpose grants are recognized in the period in which the grant applies. Investment earnings are recorded when earned, as are unbilled accounts receivable in the enterprise funds. All other revenue items are considered to be measurable and available only when the government receives cash.

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. However, debt service expenditures as well as expenditures related to compensated absences and claims and judgments are recorded only when payment is due.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 1. Summary of Significant Accounting Policies (Continued)**

**C. Measurement Focus, Basis of Accounting, and Basis of Presentation (Continued)**

The City reports the following major governmental fund:

The **General Fund** is the City's primary operating fund and is used to account for and report all financial resources not accounted for and reported in another fund.

Additionally, the City reports the following individual non-major governmental funds:

**Special Revenue Funds** are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. The City has established the following non-major special revenue funds: Community Development Fund, State and Federal Grants Fund and the Trolley Fund.

The **Capital Improvements Fund** is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

The **Debt Service Fund** is used to account for resources and payments made for principal and interest on long-term general obligation debt of governmental funds.

Proprietary Funds are used to account for the City's ongoing activities similar to those found in the private sector. The City reports the following major proprietary funds:

The **Water Fund** accounts for the operations of the City's water distribution system.

The **Sewer Fund** accounts for the operations of the City's wastewater collection system.

The **Stormwater Fund** accounts for the operation of the City's storm water system.

The **Environmental Fund** accounts for the operations of the City's refuse collection and participation in a regional landfill operation.

Additionally, the City reports the following individual non-major proprietary funds:

The **Parking Fund** accounts for the operations of the City's parking garage and lot system.

The **Golf Fund** accounts for the operations of the City's Gypsy Hill Golf Course.

The **Internal Service Fund** is used to account for the financing of goods and services provided by one department to other departments of the City. The City has established the Inventory Fund for this purpose. In the government-wide Statement of Net Assets, the assets and liabilities of this fund are allocated to governmental activities, based on the predominant use of the fund's services. In the government-wide Statement of Activities, net income or loss is allocated to governmental activities.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 1. Summary of Significant Accounting Policies (Continued)**

**C. Measurement Focus, Basis of Accounting, and Basis of Presentation (Continued)**

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the City's proprietary funds and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and delivering goods in connection with a proprietary fund's principal ongoing operations. Operating revenues for the City's enterprise funds and internal service fund consist of charges to customers for goods and services. Operating expenses for these funds include the costs of sales and service, administrative expenses and depreciation of capital assets. Any revenues and expenses not meeting these definitions are reported as non-operating revenues and expenses.

Private sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The City has elected not to follow subsequent private-sector guidance.

**D. Assets, Liabilities, and Net Assets or Equity**

**Cash and Cash Equivalents**

The City maintains an internal cash management pool in which the primary government and component units share. Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

**Investments**

Investments are stated at fair value. The reported value of the state-sponsored investment pool is the same as the fair value of the pooled shares.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 1. Summary of Significant Accounting Policies (Continued)**

**D. Assets, Liabilities, and Net Assets or Equity (Continued)**

**Receivables and Allowance for Uncollectible Accounts**

All trade and property tax receivables are shown net of an allowance for uncollectibles. The allowance for uncollectible accounts is calculated using historical collection data, specific account analysis and management's judgment. The allowance at June 30, 2012 consisted of the following:

|                                           |                          |
|-------------------------------------------|--------------------------|
| General Fund (property taxes)             | \$ 675,101               |
| General Fund (other local taxes)          | 3,983                    |
| Water Fund (charges for services)         | 36,884                   |
| Sewer Fund (charges for services)         | 54,788                   |
| Stormwater Fund (charges for services)    | 20,775                   |
| Parking Fund (charges for services)       | 955                      |
| Environmental Fund (charges for services) | <u>21,846</u>            |
|                                           | <u><u>\$ 814,332</u></u> |

**Inventory**

Inventory is generally recorded at the lower of cost (weighted average method) or market. Inventory in the internal service fund consists of expendable supplies held for consumption. The costs are recorded as expenditures or expenses when consumed rather than when purchased.

**Prepaid Items**

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

**Capital Assets**

Capital assets, which include property, plant and equipment, and infrastructure assets (e.g., roads and bridges) are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined as assets with an initial, individual cost of \$5,000 or more and an estimated useful life of at least 3 years (2 years for component unit school board). All capital assets are valued at stated historical cost or estimated historical cost, if actual cost was not available. Donated capital assets are recorded at their estimated fair market value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the assets or materially extend the assets lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are completed.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 1. Summary of Significant Accounting Policies (Continued)**

**D. Assets, Liabilities, and Net Assets or Equity (Continued)**

**Capital Assets (Continued)**

Capital assets of the primary government, as well as the school board component unit, are depreciated using the straight-line method over the following estimated useful lives. No depreciation is taken in the year of acquisition for infrastructure assets. For constructed assets, all associated costs necessary to bring such assets to the condition and location necessary for their intended use are initially capitalized as construction in progress and are transferred to buildings or improvements when the assets are substantially complete and ready for use.

| <u>ASSETS</u>                        | <u>YEARS</u> |
|--------------------------------------|--------------|
| Buildings/building improvements      | 10-50 years  |
| Land improvements                    | 10-50 years  |
| Infrastructure                       | 20-50 years  |
| Utility transmission lines and mains | 50 years     |
| Furniture and equipment              | 3-10 years   |
| Vehicles                             | 3-10 years   |

Interest incurred during the construction phase of capital assets of business type activities is included as part of the capitalized value of assets constructed. The amount of interest capitalized depends on specific circumstances. There was no interest capitalized during FY12.

**Compensated Absences**

City employees earn general leave based on length of service. Employees are allowed to accrue up to 480 hours (640 hours for fire personnel) as of the end of the fiscal year. In the event of resignation or retirement, a City employee is compensated for accumulated general leave, up to the 480 hour maximum (640 hour maximum for fire personnel) at his or her then current rate of pay. There is no liability for unpaid accumulated sick leave since the City does not have a policy to pay any amounts when employees separate from service.

School Board employees on twelve-month contracts earn vacation leave based on length of service and are entitled to compensation for such upon resignation or retirement. All twelve-month personnel can carry over fifteen days of accumulated vacation leave to a succeeding fiscal year. Additionally, all School Board employees may accrue unlimited days of sick leave at the rate of one day per month of employment. Upon retirement, those employees with at least ten years of service, with the previous five consecutive years having been with the Staunton City School Board, and that are qualified to retire under the terms of the Virginia Retirement System, are compensated for all days of accumulated sick leave at the rate of \$20.00 per day.

All liabilities for compensated absences are accrued when incurred in the government-wide and proprietary financial statements. In governmental funds, including the discretely presented component unit school board, a liability for these amounts is reported only if they have matured; for example, as a result of employee resignations and retirements.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 1. Summary of Significant Accounting Policies (Continued)**

**D. Assets, Liabilities, and Net Assets or Equity (Continued)**

**Other Post-Employment Benefits Trust Fund**

In connection with the City and School Board's adoption of GASB Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions*, the City and School Board's policy is to fully fund the annual required contribution by contributing to the Virginia Pooled OPEB Trust Fund. The OPEB Trust Fund assets and investments are recorded at fair value. The Trust Fund Board of Trustees establishes investment objectives, risk tolerance and asset allocation policies in light of the investment policy, market and economic conditions, and generally prevailing prudent investment practices. Further information regarding the City and School Board's adoption of GASB Statement No. 45, is included in Note 8 and in the required supplementary information immediately following the notes.

**Deferred Revenue**

In the General Fund, deferred revenue consists primarily of property taxes not collected within 45 days of year end, property taxes collected that are not yet due, and property taxes receivable which have been levied for a subsequent period. In the Community Development Fund, deferred revenue consists of grant proceeds for which eligibility requirements have not been met. In the Golf Fund, deferred revenue consists of membership fees which apply to subsequent periods.

**Long-Term Obligations**

In the government-wide financial statements (and proprietary fund types in the fund financial statements), long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities or proprietary fund type statement of net assets. Bond premiums and discounts, as well as bond issuance costs, are deferred and amortized over the life of the bonds using the effective interest method or bonds outstanding method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period but not as long-term liabilities. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Repayments and issuance costs are reported as debt service expenditures.

**Encumbrances**

The City uses encumbrance accounting, wherein purchase orders, contracts, and other commitments for the expenditure of funds are recorded to assign that portion of fund balance.

**Net Assets**

Net assets in the government-wide and proprietary financial statements are classified as invested in capital assets, net of related debt; restricted; and unrestricted. Net assets are reported as restricted when there are limitations imposed on their use through enabling legislation or through external restrictions imposed by creditors, grantors, contributors, or laws or regulations. Restricted net assets at June 30, 2012 for the primary government arose from contributions and grants required to be used for specific purposes.

**City of Staunton, Virginia  
Notes to Financial Statements  
June 30, 2012**

**Note 1. Summary of Significant Accounting Policies (Continued)**

**E. Assets, Liabilities, and Net Assets or Equity (Continued)**

**Net Assets (continued)**

The golf fund had negative net assets totaling \$3,774 at June 30, 2012 as a result of costs exceeding fees charged.

**Fund Equity**

The following fund balance classifications describe the relative strength of the spending constraints placed on the purposes for which resources can be used.

**Nonspendable Fund Balance:** includes amounts that cannot be spent because they are either not in spendable form such as inventories, property acquired for resale, prepaid amounts, or amounts that are legally or contractually required to be maintained intact.

**Restricted Fund Balance:** includes amounts that have constraints placed on their use by external sources such as creditors (debt covenants), grantors, contributors, or laws or other regulations of other governments. Restricted fund balance can also be imposed by law through constitutional provisions or enabling legislation. The source of the constraint is outside the government and cannot be changed by City Council.

**Committed Fund Balance:** includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of City Council. Formal action includes the adoption of the annual City Budget Ordinance or adoption of budget amendment ordinances during the course of the operating year. City Council may amend a fund balance commitment by adopting a resolution to establish, modify or rescind a commitment amount.

**Assigned Fund Balance:** includes amounts constrained by the City's intent to be used for specific purposes, but are neither restricted nor committed. The fund balance policy adopted by City Council authorizes the assignment of fund balances and the Chief Financial Officer is delegated the authority to assign fund balance for specific purposes.

**Unassigned Fund Balance:** includes amounts not assigned to other funds, or restricted, committed or assigned within the same fund. Unassigned fund balance includes all spendable amounts not contained in the other classifications and is technically available for any purpose.

When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, and then unrestricted resources as they are needed. When expenditures are incurred for purposes for which multiple unrestricted categories could be used, the following order is considered: committed amounts are presumed to be used first, followed by the assigned amounts, and then the unassigned amounts.

**Stabilization Arrangement:**

City Council has formally adopted by resolution a requirement to establish and maintain a safety net reserve equal to a minimum of \$4.5 million or 10% of the subsequent fiscal year's adopted expenditure budget for the general fund and all other major operating funds, including water, sewer, stormwater, and environmental. The safety net reserve at June 30, 2012 for the general fund is \$4,540,000 and is categorized as committed fund balance.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 1. Summary of Significant Accounting Policies (Continued)**

**D. Assets, Liabilities, and Net Assets or Equity (Continued)**

**Fund Equity (Continued)**

Stabilization Arrangement: (Continued)

Circumstances allowing the use of the safety net reserve include:

1. Damage from unanticipated natural disasters or unseen infrastructure damage such as water or sewer system deterioration, bridge repair, etc. exceeding \$100,000 in damages.
2. Imposition of mandates by Federal and State governments such as water, sewer, and landfill regulations, construction of court and jail facilities, etc. exceeding \$100,000 in costs.
3. Court decisions resulting in unbudgeted expenditures, in excess of \$100,000.
4. Acts of terrorism against the City destroying the City's infrastructure or causing a financial hardship to provide services to citizens, in excess of \$100,000.

Funds to be used from the safety net reserve must be appropriated through the annual budget ordinance or by a budget amendment ordinance approved and adopted by City Council.

City council also formally adopted by resolution a requirement to establish and maintain a general contingency amount of \$250,000 in the General Fund, categorized as unassigned fund balance.

**Estimates**

Management uses estimates and assumptions in preparing the financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent liabilities, and reported revenues, expenditures, and expenses. Actual results could differ from those estimates.

**Note 2. Deposits and Investments**

Deposits:

Deposits with banks are covered by the Federal Deposit Insurance Corporation (FDIC) and collateralized in accordance with the Virginia Security for Public Deposits Act (the "Act") Section 2.2-4400 et. seq. of the *Code of Virginia*. Under the Act, banks and savings institutions holding public deposits in excess of the amount insured by the FDIC must pledge collateral to the Commonwealth of Virginia Treasury Board. Financial institutions may choose between two collateralization methodologies and depending upon that choice, will pledge collateral that ranges in the amounts from 50% to 130% of excess deposits. Accordingly, all deposits are considered fully collateralized.

Investments:

*Investment policy*

In accordance with the *Code of Virginia* and other applicable law, including regulations, the City's investment policy (Policy) permits investments in U.S. Treasury Securities, U.S. agency securities, prime quality commercial paper, non-negotiable certificates of deposit and time deposits of Virginia banks, negotiable certificates of deposit of domestic banks, banker's acceptances with domestic banks, Commonwealth of Virginia and Virginia Local Government Obligations, obligations of states other than Virginia, obligations of World Bank, the Asian and African Development Banks, corporate notes or bonds rated at least AA, money market funds regulated by the SEC, repurchase agreements collateralized by the U. S. Treasury/Agency securities, the Virginia State Non-Arbitrage Program or other authorized Arbitrage Investment Management programs, and the State Treasurer's Local Government Investment Pool (the Virginia LGIP, a 2a-7 like pool).

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 2. Deposits and Investments (Continued)**

Investments: (Continued)

*Investment policy (Continued)*

Pursuant to Sec. 2.1-234.7 of the *Code of Virginia*, the Treasury Board of the Commonwealth sponsors the LGIP and has delegated certain functions to the State Treasurer. The LGIP reports to the Treasury Board at their regularly scheduled monthly meetings and the fair value of the position in LGIP is the same as the value of the pool shares (i.e., the LGIP maintains a stable net asset value of \$1 per share).

The Policy limits investment maturities to five years maximum maturity for any investment, unless specifically disclosed in writing to City Council.

As of June 30, 2012, the City's investments consisted of the following:

| Investment Type                           | Fair Value    | S & P Credit Rating |
|-------------------------------------------|---------------|---------------------|
| <b><u>Primary Government</u></b>          |               |                     |
| Money Market Funds                        | \$ 2,837,138  | Not Rated           |
| State, Municipal and Authority Bonds      | 4,446,426     | AA to AAA           |
| Federal Agency Bonds and Notes            | 2,896,398     | AA+                 |
| Corporate Bonds/Notes                     | 1,717,404     | AA- to AA+          |
| Commercial Paper                          | 419,294       | A-1+                |
| Local Government Investment Pool (LGIP)   | 666,773       | AAAm                |
| VA State Non-Arbitrage Program (SNAP)     | 3,384,697     | AAAm                |
|                                           | <hr/>         |                     |
| Total primary government                  | 16,368,130    |                     |
| <b><u>Component Unit School Board</u></b> |               |                     |
| Money Market Funds                        | 96,463        | Not Rated           |
| Local Government Investment Pool (LGIP)   | 569,455       | AAAm                |
| Total Component Unit School Board         | 665,918       |                     |
|                                           | <hr/>         |                     |
| Grand total                               | \$ 17,034,048 |                     |
|                                           | <hr/>         |                     |

Credit Risk:

As required by state statute or by the City, the Policy requires that commercial paper have a short-term debt rating of no less than "A-1" (or its equivalent) from at least two of the following: Moody's Investors Service, Standard & Poor's, and Fitch Investor's Service, provided that the issuing corporation has a net worth of at least \$50 million and its long-term debt is rated "A" or better by Moody's and Standard & Poor's. Banker's acceptances and certificates of deposit maturing in less than one year must have a short-term debt rating of at least "A-1" by Standard & Poor's and "P-1" by Moody's Investor Service.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 2. Deposits and Investments (Continued)**

Concentration of Credit Risk:

The City had the following investments at June 30, 2012, that exceeded 5 percent of the total investment balance. These investments were not considered by management to represent a risk to the City.

| Issuer                                  | Percent of Total<br>Portfolio |
|-----------------------------------------|-------------------------------|
| Federal Farm Credit Bank                | 5.00%                         |
| Local Government Investment Pool (LGIP) | 7.26%                         |
| Federal Home Loan Bank Notes            | 8.30%                         |
| VA State Non-Arbitrage Program (SNAP)   | 19.87%                        |
| StellarOne Money Market                 | 16.16%                        |

Interest Rate Risk: In accordance with the City's investment policy, the City manages its exposure to declines in fair value by limiting the average maturity of its investment portfolio to less than 3 years.

The carrying values and weighted average maturity of investments were as follows:

| Investment Type                          | Fair Value           | Weighted<br>Average<br>Maturity<br>(years) |
|------------------------------------------|----------------------|--------------------------------------------|
| Money Market Funds                       | \$ 2,933,601         | N/A                                        |
| State, Municipal, and Authority Bonds    | 4,446,426            | .83                                        |
| Federal Agency Notes and Bonds           | 2,896,398            | .90                                        |
| Corporate Bonds/Notes                    | 1,717,404            | 1.22                                       |
| Commercial Paper                         | 419,294              | .29                                        |
| Local Government Investment Pool (LGIP)  | 1,236,228            | .12                                        |
| Virginia State Non-Arbitrage Pool (SNAP) | 3,384,697            | N/A                                        |
|                                          | <u>\$ 17,034,048</u> |                                            |

The above items are reflected in the financial statements as follows:

|                              | Primary<br>Government | Component Units     |                   |
|------------------------------|-----------------------|---------------------|-------------------|
|                              |                       | School Board        | EDA               |
| Deposits and investments:    |                       |                     |                   |
| Cash on hand                 | \$ 6,270              | \$ -                | \$ -              |
| Deposits                     | 22,796,389            | 3,062,986           | 103,860           |
| Investments                  | 16,368,130            | 665,918             | -                 |
|                              | <u>\$ 39,170,789</u>  | <u>\$ 3,728,904</u> | <u>\$ 103,860</u> |
| Statement of net assets:     |                       |                     |                   |
| Cash and cash equivalents    | \$ 21,484,228         | \$ 3,632,441        | \$ 103,860        |
| Investments                  | 10,691,826            | -                   | -                 |
| Restricted-customer deposits | 233,183               | -                   | -                 |
| Restricted-cash equivalents  | 6,761,552             | 96,463              | -                 |
|                              | <u>\$ 39,170,789</u>  | <u>\$ 3,728,904</u> | <u>\$ 103,860</u> |

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 3. Due From Other Governmental Units**

|                          | General Fund        | Nonmajor<br>Governmental<br>Funds | Business-<br>Type<br>Activities | Component<br>Unit – School<br>Board | Component<br>Unit-EDA |
|--------------------------|---------------------|-----------------------------------|---------------------------------|-------------------------------------|-----------------------|
| Commonwealth of Virginia | \$ 1,398,627        | \$ 11,671                         | \$ 1,500                        | \$ 2,201,089                        | \$ -                  |
| Federal Government       | -                   | 13,866                            | -                               | -                                   | 14,552                |
| Other Entities           | -                   | 2,835                             | -                               | -                                   | -                     |
| Total                    | <u>\$ 1,398,627</u> | <u>\$ 28,372</u>                  | <u>\$ 1,500</u>                 | <u>\$ 2,201,089</u>                 | <u>\$ 14,552</u>      |

**Note 4. Interfund Transfers and Obligations**

**Primary Government:**

| Transfers Out               | Transfers In                      |                                    |                     |
|-----------------------------|-----------------------------------|------------------------------------|---------------------|
|                             | Nonmajor<br>Governmental<br>Funds | Nonmajor<br>Business-Type<br>Funds | Total               |
| Nonmajor governmental funds | \$ 3,706,943                      | \$ -                               | \$ 3,706,943        |
| General fund                | 5,589,500                         | 175,000                            | 5,764,500           |
| Total                       | <u>\$ 9,296,443</u>               | <u>\$ 175,000</u>                  | <u>\$ 9,471,443</u> |

Transfers from the General Fund to nonmajor governmental funds are to support operations, fund capital projects and fund debt service costs. Transfers from the General Fund to the Parking Fund are to fund debt service costs. In a similar transaction, \$466,360 in capital assets were transferred from governmental activities to the Water, Sewer, and Stormwater Funds, where they were received as contributed capital.

**Component Unit School Board:**

| Transfers Out               | Transfers In      |                                   |                   |
|-----------------------------|-------------------|-----------------------------------|-------------------|
|                             | Education<br>Fund | Nonmajor<br>Governmental<br>Funds | Total             |
| Education fund              | \$ -              | \$ 261,381                        | \$ 261,381        |
| Nonmajor governmental funds | 68,257            | -                                 | 68,257            |
| Total                       | <u>\$ 68,257</u>  | <u>\$ 261,381</u>                 | <u>\$ 329,638</u> |

All transfer activities of the school board component unit were made to support current operations.

**Interfund Advances:**

The General Fund has a receivable in the amount of \$663,830 from the Environmental Fund and \$6,760 from the Golf Fund for advances to cover cash deficits.

In the School Board Component Unit, the Education Fund has a receivable in the amount of \$563,924 from the State Operated Programs Fund for an advance to cover a cash deficit.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 5. Capital Assets**

**Primary Government:**

Capital asset activity for the primary government for the year ended June 30, 2012 is as follows:

|                                                    | Balance<br>June 30, 2011 | Additions  | Deletions  | Balance<br>June 30, 2012 |
|----------------------------------------------------|--------------------------|------------|------------|--------------------------|
| Governmental activities:                           |                          |            |            |                          |
| Capital assets, not depreciated:                   |                          |            |            |                          |
| Land                                               | \$ 3,696,714             | \$ 17,669  | \$ -       | \$ 3,714,383             |
| Construction in progress                           | 843,545                  | 263,126    | 587,545    | 519,126                  |
| Total capital assets, not depreciated              | 4,540,259                | 280,795    | 587,545    | 4,233,509                |
| Capital assets, depreciated:                       |                          |            |            |                          |
| Buildings                                          | 12,240,037               | 33,709     | 13,000     | 12,260,746               |
| Improvements                                       | 2,688,044                | 46,488     | -          | 2,734,532                |
| School assets*                                     | 28,922,080               | -          | -          | 28,922,080               |
| Equipment                                          | 11,525,840               | 1,873,900  | 306,523    | 13,093,217               |
| Infrastructure                                     | 55,729,563               | 807,250    | -          | 56,536,813               |
| Total capital assets, depreciated                  | 111,105,564              | 2,761,347  | 319,523    | 113,547,388              |
| Less accumulated depreciation for:                 |                          |            |            |                          |
| Buildings                                          | 4,509,071                | 244,693    | 13,000     | 4,740,764                |
| Improvements                                       | 1,884,492                | 98,362     | -          | 1,982,854                |
| School assets*                                     | 5,794,464                | 712,353    | -          | 6,506,817                |
| Equipment                                          | 9,583,145                | 610,834    | 291,678    | 9,902,301                |
| Infrastructure                                     | 32,668,102               | 1,102,951  | -          | 33,771,053               |
| Total accumulated depreciation                     | 54,439,274               | 2,769,193  | 304,678    | 56,903,789               |
| Total capital assets, depreciated, net             | 56,666,290               | (7,846)    | 14,845     | 56,643,599               |
| Total capital assets, net, governmental activities | \$ 61,206,549            | \$ 272,949 | \$ 602,390 | \$ 60,877,108            |

Additions to the accumulated depreciation of governmental activities differ from depreciation expense for governmental activities due to internal service fund depreciation in the amount of \$3,398.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 5. Capital Assets (Continued)**

**Primary Government: (Continued)**

|                                                     | Balance<br>June 30, 2011 | Additions           | Deletions           | Balance<br>June 30, 2012 |
|-----------------------------------------------------|--------------------------|---------------------|---------------------|--------------------------|
| Business-type activities:                           |                          |                     |                     |                          |
| Capital assets, not depreciated:                    |                          |                     |                     |                          |
| Land                                                | \$ 1,663,237             | \$ 265,332          | \$ -                | \$ 1,928,569             |
| Construction in progress                            | 2,179,495                | 524,292             | 1,941,814           | 761,973                  |
|                                                     | <u>3,842,732</u>         | <u>789,624</u>      | <u>1,941,814</u>    | <u>2,690,542</u>         |
| Total capital assets, not depreciated               |                          |                     |                     |                          |
| Capital assets, depreciated:                        |                          |                     |                     |                          |
| Landfill                                            | 3,606,279                | 12,625              | 31,198              | 3,587,706                |
| Buildings                                           | 37,153,871               | -                   | 19,950              | 37,133,921               |
| Improvements                                        | 6,759,916                | 128,159             | -                   | 6,888,075                |
| Equipment                                           | 10,754,418               | 529,648             | 458,425             | 10,825,641               |
| Utility lines                                       | 51,932,567               | 3,491,275           | -                   | 55,423,842               |
|                                                     | <u>110,207,051</u>       | <u>4,161,707</u>    | <u>509,573</u>      | <u>113,859,185</u>       |
| Total capital assets, depreciated                   |                          |                     |                     |                          |
| Less accumulated depreciation                       |                          |                     |                     |                          |
| Landfill                                            | 1,830,044                | 105,222             | 31,198              | 1,904,068                |
| Buildings                                           | 7,142,152                | 791,064             | 19,950              | 7,913,266                |
| Improvements                                        | 2,081,484                | 223,473             | -                   | 2,304,957                |
| Equipment                                           | 8,011,169                | 435,549             | 412,840             | 8,033,878                |
| Utility lines                                       | 17,462,746               | 1,326,653           | -                   | 18,789,399               |
|                                                     | <u>36,527,595</u>        | <u>2,881,961</u>    | <u>463,988</u>      | <u>38,945,568</u>        |
| Total accumulated depreciation                      |                          |                     |                     |                          |
| Total capital assets, depreciated, net              | <u>73,679,456</u>        | <u>1,279,746</u>    | <u>45,585</u>       | <u>74,913,617</u>        |
| Total capital assets, net, business-type activities | <u>\$ 77,522,188</u>     | <u>\$ 2,069,370</u> | <u>\$ 1,987,399</u> | <u>\$ 77,604,159</u>     |

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 5. Capital Assets (Continued)**

**Component Unit – School Board**

Capital asset activity for the Component Unit – School Board for the year ended June 30, 2012 is as follows:

|                                                          | Balance<br>June 30, 2011 | Additions    | Deletions | Balance<br>June 30, 2012 |
|----------------------------------------------------------|--------------------------|--------------|-----------|--------------------------|
| Component Unit – School Board:                           |                          |              |           |                          |
| Capital assets, not depreciated:                         |                          |              |           |                          |
| Land                                                     | \$ 236,000               | \$ -         | \$ -      | \$ 236,000               |
| Total capital assets, not depreciated                    | 236,000                  | -            | -         | 236,000                  |
| Capital assets, depreciated:                             |                          |              |           |                          |
| Buildings                                                | 39,811,023               | 80,000       | -         | 39,891,023               |
| Improvements                                             | 695,880                  | 24,430       | -         | 720,310                  |
| School assets allocated to the City*                     | (28,922,080)             | -            | -         | (28,922,080)             |
| Equipment                                                | 7,868,587                | 174,440      | 4,714     | 8,038,313                |
| Total capital assets, depreciated                        | 19,453,410               | 278,870      | 4,714     | 19,727,566               |
| Less accumulated depreciation                            |                          |              |           |                          |
| Buildings                                                | 10,739,594               | 873,758      | -         | 11,613,352               |
| Improvements                                             | 294,786                  | 21,287       | -         | 316,073                  |
| School assets allocated to the City*                     | (5,794,464)              | (712,353)    | -         | (6,506,817)              |
| Equipment                                                | 5,457,952                | 521,829      | 4,714     | 5,975,067                |
| Total accumulated depreciation                           | 10,697,868               | 704,521      | 4,714     | 11,397,675               |
| Total capital assets, depreciated, net                   | 8,755,542                | (425,651)    | -         | 8,329,891                |
| Total capital assets, net, Component Unit – School Board | \$ 8,991,542             | \$ (425,651) | \$ -      | \$ 8,565,891             |

\*School Board capital assets are jointly owned by the City (primary government) and the Component Unit – School Board. The City reports the School Board capital assets as capital assets of the City as long as debt is owed on such assets by the City. When debt is completely paid off, the entire capital asset balance less accumulated depreciation reverts to the school system. The City reports depreciation on its share of these assets as an element of its share of the costs of the public school system.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 5. Capital Assets (Continued)**

**Component Unit – EDA**

Capital asset activity for the Component Unit – EDA for the year ended June 30, 2012 is as follows:

|                                                    | Balance<br>June 30, 2011 | Additions    | Deletions | Balance<br>June 30, 2012 |
|----------------------------------------------------|--------------------------|--------------|-----------|--------------------------|
| Component Unit – EDA:                              |                          |              |           |                          |
| Capital assets, not depreciated:                   |                          |              |           |                          |
| Land                                               | \$ 799,748               | \$ -         | \$ -      | \$ 799,748               |
| Total capital assets, not depreciated              | 799,748                  | -            | -         | 799,748                  |
| Capital assets, depreciated:                       |                          |              |           |                          |
| Buildings                                          | 8,225,224                | -            | -         | 8,225,224                |
| Improvements                                       | 80,416                   | -            | -         | 80,416                   |
| Equipment                                          | 1,990,831                | 12,065       | -         | 2,002,896                |
| Total capital assets, depreciated                  | 10,296,471               | 12,065       | -         | 10,308,536               |
| Less accumulated depreciation                      |                          |              |           |                          |
| Buildings                                          | 935,227                  | 164,746      | -         | 1,099,973                |
| Improvements                                       | 46,239                   | 8,042        | -         | 54,281                   |
| Equipment                                          | 774,000                  | 135,111      | -         | 909,111                  |
| Total accumulated depreciation                     | 1,755,466                | 307,899      | -         | 2,063,365                |
| Total capital assets, depreciated, net             | 8,541,005                | (295,834)    | -         | 8,245,171                |
| Total capital assets, net,<br>Component Unit – EDA | \$ 9,340,753             | \$ (295,834) | \$ -      | \$ 9,044,919             |

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 5. Capital Assets (Continued)**

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:

|                                           |                            |
|-------------------------------------------|----------------------------|
| General government administration         | \$ 89,407                  |
| Judicial administration                   | 10,566                     |
| Public safety                             | 406,445                    |
| Public works                              | 1,359,482                  |
| Health and welfare                        | 5,148                      |
| Education                                 | 712,353                    |
| Parks, recreation, and culture            | <u>185,792</u>             |
| Total depreciation expense – governmental | <u><u>\$ 2,769,193</u></u> |

Business-type activities:

|                                            |                            |
|--------------------------------------------|----------------------------|
| Water                                      | \$ 742,461                 |
| Sewer                                      | 1,160,259                  |
| Stormwater                                 | 438,340                    |
| Environmental                              | 356,784                    |
| Golf                                       | 32,138                     |
| Parking                                    | <u>151,979</u>             |
| Total depreciation expense – business-type | <u><u>\$ 2,881,961</u></u> |

Depreciation expense was charged to functions/programs of the Component Unit – School Board as follows:

|                                           |                          |
|-------------------------------------------|--------------------------|
| Instruction                               | \$ 514,877               |
| Pupil transportation                      | 123,428                  |
| School food service                       | 51,250                   |
| Operation and maintenance                 | <u>14,966</u>            |
| Total depreciation expense – School Board | <u><u>\$ 704,521</u></u> |

Depreciation expense was charged to functions/programs of the Component Unit – EDA as follows:

|                                  |                          |
|----------------------------------|--------------------------|
| Community Development            | <u>\$ 307,899</u>        |
| Total depreciation expense – EDA | <u><u>\$ 307,899</u></u> |

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 6. Long-Term Debt**

The following is a summary of long-term debt transactions (including current amounts) for the year ended June 30, 2012:

**Primary Government:**

|                                              | Balance<br>June 30, 2011 | Additions         | Deletions           | Balance<br>June 30, 2012 | Due Within<br>One Year |
|----------------------------------------------|--------------------------|-------------------|---------------------|--------------------------|------------------------|
| Governmental activities:                     |                          |                   |                     |                          |                        |
| General obligation debt:                     |                          |                   |                     |                          |                        |
| General obligation                           |                          |                   |                     |                          |                        |
| bonds                                        | \$ 16,381,318            | \$ -              | \$ 835,018          | \$ 15,546,300            | \$ 833,845             |
| Literary fund loans                          | 15,700,000               | -                 | 950,000             | 14,750,000               | 950,000                |
| Contractual obligation                       | 15,000,000               | -                 | -                   | 15,000,000               | 15,000,000             |
|                                              | <u>47,081,318</u>        | <u>-</u>          | <u>1,785,018</u>    | <u>45,296,300</u>        | <u>16,783,845</u>      |
| Less unamortized bond discount               | (152,814)                | -                 | (10,406)            | (142,408)                | (10,337)               |
| Plus unamortized bond premium                | 47,726                   | -                 | 15,909              | 31,817                   | 15,909                 |
| Less deferred amount on refunding            | <u>(553,535)</u>         | <u>-</u>          | <u>(37,694)</u>     | <u>(515,841)</u>         | <u>(37,445)</u>        |
| Total general obligation debt                | <u>46,422,695</u>        | <u>-</u>          | <u>1,752,827</u>    | <u>44,669,868</u>        | <u>16,751,972</u>      |
| Other liabilities:                           |                          |                   |                     |                          |                        |
| Compensated absences                         | 1,305,128                | 978,376           | 832,700             | 1,450,804                | 862,452                |
| Claims payable                               | <u>85,715</u>            | <u>-</u>          | <u>10,064</u>       | <u>75,651</u>            | <u>10,064</u>          |
| Total other liabilities                      | <u>1,390,843</u>         | <u>978,376</u>    | <u>842,764</u>      | <u>1,526,455</u>         | <u>872,516</u>         |
| Total governmental activities long-term debt | <u>\$ 47,813,538</u>     | <u>\$ 978,376</u> | <u>\$ 2,595,591</u> | <u>\$ 46,196,323</u>     | <u>\$ 17,624,488</u>   |

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 6. Long-Term Debt (Continued)**

|                                               | Balance<br>June 30, 2011 | Additions         | Deletions           | Balance<br>June 30, 2012 | Due Within<br>One Year |
|-----------------------------------------------|--------------------------|-------------------|---------------------|--------------------------|------------------------|
| Business-type activities:                     |                          |                   |                     |                          |                        |
| Bonds payable:                                |                          |                   |                     |                          |                        |
| Virginia revolving loans                      | \$ 24,481,898            | \$ -              | \$ 1,464,041        | \$ 23,017,857            | \$ 1,508,003           |
| General obligation bonds                      | 6,976,806                | -                 | 780,242             | 6,196,564                | 806,755                |
|                                               | 31,458,704               | -                 | 2,244,283           | 29,214,421               | 2,314,758              |
| Plus unamortized bond premium                 | 926,051                  | -                 | 64,621              | 861,430                  | 64,620                 |
| Less unamortized bond discount                | (64,213)                 | -                 | (6,665)             | (57,548)                 | (6,404)                |
| Less deferred amount on refunding             | (171,080)                | -                 | (28,728)            | (142,352)                | (26,942)               |
| Total bonds and loans payable                 | 32,149,462               | -                 | 2,273,511           | 29,875,951               | 2,346,032              |
| Other liabilities:                            |                          |                   |                     |                          |                        |
| Landfill losure/postclosure liability         | 2,059,478                | 117,360           | 41,268              | 2,135,570                | 36,798                 |
| Compensated absences                          | 180,396                  | 156,874           | 144,270             | 193,000                  | 142,066                |
| Total other liabilities                       | 2,239,874                | 274,234           | 185,538             | 2,328,570                | 178,864                |
| Total business-type activities long-term debt | <u>\$ 34,389,336</u>     | <u>\$ 274,234</u> | <u>\$ 2,459,049</u> | <u>\$ 32,204,521</u>     | <u>\$ 2,524,896</u>    |

**Component Unit – School Board**

|                      |                   |                   |                   |                   |                   |
|----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Other liabilities:   |                   |                   |                   |                   |                   |
| Compensated absences | <u>\$ 363,819</u> | <u>\$ 125,940</u> | <u>\$ 130,979</u> | <u>\$ 358,780</u> | <u>\$ 130,048</u> |

In governmental activities of the primary government, compensated absences and claims payable are generally liquidated by the General Fund.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 6. Long-Term Debt (Continued)**

Details of long-term indebtedness are as follows:

|                                                                                 | Interest<br>Rates | Date<br>Issued | Final<br>Maturity<br>Date | Amount of<br>Original Issue | Governmental<br>Activities | Business-Type<br>Activities |
|---------------------------------------------------------------------------------|-------------------|----------------|---------------------------|-----------------------------|----------------------------|-----------------------------|
| <u>General Obligation Bonds:</u>                                                |                   |                |                           |                             |                            |                             |
| 2008 GO Bonds (Landfill)                                                        | 3.47%             | 10/2008        | 10/2014                   | \$ 1,700,000                | \$ -                       | \$ 899,400                  |
| 2005 CIP Bonds (City<br>and Schools)                                            | 3.43%             | 06/2005        | 02/2025                   | 4,600,000                   | 3,451,082                  | -                           |
| 2007 GO Refunding &<br>CIP Bonds                                                | 3.50-4.25%        | 01/2007        | 02/2034                   | 10,600,000                  | 9,640,000                  | 540,000                     |
| 1997A School<br>Construction Bonds                                              | 4.35-<br>5.225%   | 11/1997        | 01/2017                   | 2,000,000                   | 600,000                    | -                           |
| 1997B School<br>Construction Bonds                                              | 4.35-<br>5.225%   | 11/1997        | 01/2017                   | 4,211,116                   | 1,410,218                  | -                           |
| 1998 Parking Garage<br>Bonds                                                    | 4.20%<br>1.125%-  | 12/1998        | 06/2019                   | 3,000,000                   | -                          | 1,262,164                   |
| 2009A Refunding Bonds                                                           | 5.125%            | 06/2009        | 10/2021                   | 4,150,000                   | -                          | 3,495,000                   |
| 2004 GO Bonds (Hotel)                                                           | 3.2-4%            | 06/2004        | 02/2014                   | 10,000,000                  | 445,000                    | -                           |
|                                                                                 |                   |                |                           |                             | <u>\$ 15,546,300</u>       | <u>\$ 6,196,564</u>         |
| <u>Contractual Obligation:</u>                                                  |                   |                |                           |                             |                            |                             |
| Commonwealth of Virginia –<br>backed by Irrevocable Standby<br>Letter of Credit | Quarterly<br>fee  | 11/2009        | 11/2012                   | 15,000,000                  | <u>\$ 15,000,000</u>       | <u>\$ -</u>                 |
| <u>Literary Fund Loans :</u>                                                    |                   |                |                           |                             |                            |                             |
| 2002 Bessie Weller Elem                                                         | 4.00%             | 02/2002        | 03/2022                   | 4,000,000                   | \$ 2,000,000               | \$ -                        |
| 2008 McSwain Elem                                                               | 3.00%             | 08/2008        | 08/2028                   | 7,500,000                   | 6,375,000                  | -                           |
| 2008 Ware Elem                                                                  | 3.00%             | 08/2008        | 08/2028                   | 7,500,000                   | 6,375,000                  | -                           |
|                                                                                 |                   |                |                           |                             | <u>\$ 14,750,000</u>       | <u>\$ -</u>                 |
| <u>Virginia Revolving Loan<br/>Funds:</u>                                       |                   |                |                           |                             |                            |                             |
| Middle River Wastewater Phase I                                                 | 4.50%             | 02/1996        | 08/2015                   | 6,510,767                   | \$ -                       | \$ 1,619,107                |
| Middle River Wastewater Phase II                                                | 3.50%             | 09/2001        | 03/2021                   | 6,411,399                   | -                          | 3,496,515                   |
| Middle River Wastewater Phase IIIA                                              | 3.00%             | 01/2008        | 03/2030                   | 9,309,033                   | -                          | 8,749,391                   |
| Middle River Wastewater Phase IIIB                                              | 3.00%             | 09/2008        | 03/2030                   | 2,066,747                   | -                          | 1,944,934                   |
| 2010A VRA Water and Sewer CIP                                                   | 2.78%-5.2%        | 06/2010        | 10/2030                   | 7,080,000                   | -                          | 6,840,000                   |
| New Hope Road                                                                   | 3.85%             | 03/2002        | 09/2021                   | 629,734                     | -                          | 367,910                     |
|                                                                                 |                   |                |                           |                             | <u>\$ -</u>                | <u>\$ 23,017,857</u>        |

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 6. Long-Term Debt (Continued)**

Annual debt service requirements to maturity are as follows:

| Year Ending<br>June 30, | <b>Governmental Activities</b> |                     |                      |                     |                        |             |
|-------------------------|--------------------------------|---------------------|----------------------|---------------------|------------------------|-------------|
|                         | General Obligation Bonds       |                     | Literary Fund Loans  |                     | Contractual Obligation |             |
|                         | Principal                      | Interest            | Principal            | Interest            | Principal              | Interest    |
| 2013                    | \$ 833,845                     | \$ 629,103          | \$ 950,000           | \$ 462,500          | \$ 15,000,000          | \$ -        |
| 2014                    | 855,353                        | 593,521             | 950,000              | 432,000             | -                      | -           |
| 2015                    | 877,449                        | 556,924             | 950,000              | 401,500             | -                      | -           |
| 2016                    | 905,046                        | 519,027             | 950,000              | 371,000             | -                      | -           |
| 2017                    | 928,195                        | 481,204             | 950,000              | 340,500             | -                      | -           |
| 2018-2022               | 3,635,837                      | 1,924,754           | 4,750,000            | 1,245,000           | -                      | -           |
| 2023-2027               | 3,290,575                      | 1,250,483           | 3,750,000            | 562,500             | -                      | -           |
| 2028-2032               | 2,895,000                      | 656,006             | 1,500,000            | 67,500              | -                      | -           |
| 2033-2037               | 1,325,000                      | 85,000              | -                    | -                   | -                      | -           |
|                         | <u>\$ 15,546,300</u>           | <u>\$ 6,696,022</u> | <u>\$ 14,750,000</u> | <u>\$ 3,882,500</u> | <u>\$ 15,000,000</u>   | <u>\$ -</u> |

| Year Ending<br>June 30, | <b>Business-Type Activities</b> |                     |                         |                     |
|-------------------------|---------------------------------|---------------------|-------------------------|---------------------|
|                         | General Obligation Bonds        |                     | Virginia Revolving Loan |                     |
|                         | Principal                       | Interest            | Principal               | Interest            |
| 2013                    | \$ 806,755                      | \$ 258,797          | \$ 1,508,003            | \$ 822,711          |
| 2014                    | 829,695                         | 230,168             | 1,559,850               | 770,416             |
| 2015                    | 862,819                         | 198,540             | 1,613,490               | 715,821             |
| 2016                    | 580,617                         | 162,560             | 1,421,415               | 656,149             |
| 2017                    | 609,109                         | 135,250             | 1,214,092               | 609,910             |
| 2018-2022               | 2,157,569                       | 274,845             | 6,282,804               | 2,365,687           |
| 2023-2027               | 125,000                         | 62,719              | 5,249,139               | 1,361,572           |
| 2028-2032               | 155,000                         | 34,838              | 4,169,064               | 328,507             |
| 2033-2037               | 70,000                          | 4,463               | -                       | -                   |
|                         | <u>\$ 6,196,564</u>             | <u>\$ 1,362,180</u> | <u>\$ 23,017,857</u>    | <u>\$ 7,630,773</u> |

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 7. Defined Benefit Pension Plan**

**Plan description**

The City contributes to the Virginia Retirement System (VRS), an agent and cost-sharing multiple-employer defined benefit pension plan administered by the Virginia Retirement System (System). In addition, the School Board contributes to the VRS for both its professional and non-professional employees. All full-time, salaried permanent (professional) employees of public school divisions and employees of participating employers are automatically covered by VRS upon employment. Benefits vest after five years of service credit. Members earn one month of service credit for each month they are employed and their employer is paying into the VRS. Members are eligible to purchase prior public service, active duty military service, certain periods of leave and previously refunded VRS service as credit in their plan.

VRS administers two defined benefit plans for local government employees – Plan 1 and Plan 2:

- Members hired before July 1, 2010 and who have service credits before July 1, 2010 are covered under Plan 1. Non-hazardous duty members are eligible for an unreduced retirement benefit beginning at age 65 with at least five years of service credit or age 50 with at least 30 years of service credit. They may retire with a reduced benefit early at age 50 with at least 10 years of service credit or age 55 with at least five years of service credit.
- Members hired or rehired on or after July 1, 2010 and who have no service credits before July 1, 2010 are covered under Plan 2. Non-hazardous duty members are eligible for an unreduced benefit beginning at their normal Social Security retirement age with at least five years of service credit or when the sum of their age and service equals 90. They may retire with a reduced benefit as early as age 60 with at least five years of service credit.
- Eligible hazardous duty members in Plan 1 and Plan 2 are eligible for an unreduced benefit beginning at age 60 with at least 5 years of service credit or age 50 with at least 25 years of service credit. These members include sheriffs, deputy sheriffs and hazardous duty employees of political subdivisions that have elected to provide enhanced coverage for hazardous duty service. They may retire with a reduced benefit as early as age 50 with at least five years of service credit. All other provisions of the member's plan apply.

The VRS Basic Benefit is a lifetime monthly benefit based on a retirement multiplier as a percentage of the member's average final compensation multiplied by the member's total service credit. Under Plan 1, average final compensation is the average of the member's 36 consecutive months of highest compensation. Under Plan 2, average final compensation is the average of the member's 60 consecutive months of highest compensation. The retirement multiplier for non-hazardous duty members is 1.70%. The retirement multiplier for sheriffs and regional jail superintendents is 1.85%. The retirement multiplier for eligible political subdivision hazardous duty employees other than sheriffs and jail superintendents is 1.70% or 1.85% as elected by the employer. At retirement, members can elect the Basic Benefit, the Survivor Option, a Partial Lump-Sum Option Payment (PLOP) or the Advance Pension Option. A retirement reduction factor is applied to the Basic Benefit amount for members electing the Survivor Option, PLOP or Advance Pension Option or those retiring with a reduced benefit.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 7. Defined Benefit Pension Plan (Continued)**

**Plan description (Continued)**

Retirees are eligible for an annual cost-of-living adjustment (COLA) effective July 1 of the second calendar year of retirement. Under Plan 1, the COLA cannot exceed 5.00%; under Plan 2, the COLA cannot exceed 6.00%. During years of no inflation or deflation, the COLA is 0.00%. The VRS also provides death and disability benefits. Title 51.1 of the Code of Virginia (1950), as amended, assigns the authority to establish and amend benefit provisions to the General Assembly of Virginia.

The System issues a publicly available comprehensive annual financial report that includes financial statements and required supplementary information for plans administered by VRS. A copy of the report may be obtained from the VRS website at <http://www.varetire.org/Pdf/publications/2011-annual-report.pdf> or by writing to the System's Chief Financial Officer at P. O. Box 2500, Richmond, VA 23218-2500.

**Funding policy**

Plan members are required by Title 51.1 of the Code of Virginia (1950), as amended, to contribute 5% of their compensation toward their retirement. The employer has assumed this 5% member contribution. In addition, the City and the Staunton School Board are required to contribute the remaining amounts necessary to fund their participation in the VRS using the actuarial basis specified by the Code of Virginia and approved by the VRS Board of Trustees. The City's contribution rate for fiscal year 2012 was 14.56% of annual covered payroll. The City School Board contribution rate for fiscal year 2012 was 8.74% of annual covered payroll of non-professional employees.

The City School Board contribution rate for fiscal year 2012 was 6.33% of annual covered payroll for professional employees. The City School Board required contributions to the teacher cost-sharing pool were \$1,839,595 for fiscal year 2012, \$1,433,158 for fiscal year 2011, and \$1,879,299 for fiscal year 2010. In each year, the School Board contributed 100% of the required contributions.

**Annual pension cost**

For fiscal year 2012 the City's annual pension cost of \$2,265,447 was equal to the City's required and actual contributions. For 2012, the City School Board's annual pension cost of \$99,061 for its non-professional employees was equal to the School Board's required and actual contributions. The required contribution was determined as part of the June 30, 2009 actuarial valuation using the entry age actuarial cost method. The actuarial assumptions at June 30, 2009 included (a) an investment rate of return (net of administrative expenses) of 7.50%, (b) projected salary increases ranging from 3.75% to 5.60% per year for general government employees and 3.50% to 4.75% for employees eligible for enhanced benefits available to law enforcement officers, firefighters, and sheriffs, and (c) a cost-of-living adjustment of 2.50% per year. Both the investment rate of return and the projected salary increases include an inflation component of 2.50%. The actuarial value of the City's and School Board's assets is equal to the modified market value of assets. This method uses techniques that smooth the effects of short-term volatility in the market value of assets over a five-year period. The City's and School Board's unfunded actuarial accrued liability is being amortized as a level percentage of projected payrolls on an open basis. The remaining amortization period at June 30, 2009 for the unfunded actuarial accrued liability (UAAL) was 20 years.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 7. Defined Benefit Pension Plan (Continued)**

**Annual pension cost (Continued)**

**Three-Year Trend Information**

| <u>Fiscal Year Ending</u>                        | <u>Annual Pension<br/>Cost (APC)</u> | <u>Percentage of<br/>APC<br/>Contributed</u> | <u>Net Pension<br/>Obligation</u> |
|--------------------------------------------------|--------------------------------------|----------------------------------------------|-----------------------------------|
| <b>Primary Government</b>                        |                                      |                                              |                                   |
| June 30, 2010                                    | \$ 2,239,969                         | 100%                                         | -                                 |
| June 30, 2011                                    | \$ 2,191,938                         | 100%                                         | -                                 |
| June 30, 2012                                    | \$ 2,265,447                         | 100%                                         | -                                 |
| <b>School Board (non-professional employees)</b> |                                      |                                              |                                   |
| June 30, 2010                                    | \$ 177,605                           | 100%                                         | -                                 |
| June 30, 2011                                    | \$ 95,633                            | 100%                                         | -                                 |
| June 30, 2012                                    | \$ 99,061                            | 100%                                         | -                                 |

**Funded Status and Funding Progress**

For the City employees, as of June 30, 2011, the most recent actuarial valuation date, the plan was 65.22% funded. The actuarial accrued liability for benefits was \$66,004,750, and the actuarial value of assets was \$43,049,679, resulting in an unfunded actuarial accrued liability (UAAL) of \$22,955,071. The covered payroll (annual payroll of active employees covered by the plan) was \$11,220,569, and ratio of the UAAL to the covered payroll was 204.58%.

For the City School Board non-professional employees, as of June 30, 2011, the most recent actuarial valuation date, the plan was 78.36% funded. The actuarial accrued liability for benefits was \$4,448,651, and the actuarial value of assets was \$3,485,767, resulting in an unfunded actuarial accrued liability (UAAL) of \$962,884. The covered payroll (annual payroll of active employees covered by the plan) was \$704,667, and ratio of the UAAL to the covered payroll was 136.64%.

The schedule of funding progress, presented as Required Supplementary Information following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability (AAL) for benefits.

**Note 8. Other Post-Employment Benefits**

In 2009, the City and the School Board (School Board) adopted Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits (OPEB) including health insurance. This new standard addressed how the City and School Board should account for and report their costs related to post-employment health care. Retirees benefit from a lower insurance rate as a result of inclusion in the plan with active City and School Board employees. This lower rate results in an implicit rate subsidy that qualifies as an OPEB, as defined by GASB Statement No. 45.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 8. Other Post-Employment Benefits (Continued)**

Historically, the City's and School Board's retiree health care subsidy was funded on a pay-as-you-go basis. GASB Statement No. 45 requires that the City and School Board recognize the cost of the retiree health subsidy during the period of employees' active employment, while the benefits are being earned, and disclose the unfunded actuarial accrued liability in order to accurately account for the total future cost of post-employment benefits and the financial impact on the City and School Board. This funding methodology mirrors the funding approach used for pension benefits. The legal authority to establish a trust fund to fund OPEB was provided by the Virginia General Assembly and Governor in March 2007. Accordingly, the City has established a joint trust fund with the School Board to fund the cost of OPEB.

The joint trust fund was established by the City and School Board with the Virginia Pooled OPEB Trust Fund (Trust), sponsored by the Virginia Municipal League and the Virginia Association of Counties. The Trust is established as an investment vehicle for participating employers to accumulate assets to fund OPEB. Plan assets for purposes of GASB Statement No. 45 are segregated and restricted in a trust, in which (a) contributions to the plan are irrevocable, (b) assets are dedicated to providing benefits to retirees and their beneficiaries, and (c) assets are legally protected from creditors of the employer or plan administrator, for the payment of benefits in accordance with terms of the plan.

Investment decisions for the fund's assets are made by the Board of Trustees. The Board of Trustees established investment objectives, risk tolerance and asset allocation policies in light of the investment policy, market and economic conditions, and generally prevailing prudent investment practices. The Board of Trustees also monitors the investments to ensure adherence to the adopted policies and guidelines. In addition, the Trustees review, monitor, and evaluate the performance of the investments and its investment advisors in light of available investment opportunities, market conditions and publicly available indices for the generally accepted evaluation and measurement of such performance. Specific investment information for the Trust can be obtained by writing to VML/VACo Finance Program, 1108 East Main Street, Richmond, Virginia 23219.

Plan Description

The City provides OPEB for retirees through a single-employer defined benefit plan. Medical insurance benefits are available to eligible retirees, their spouses and dependents. Retirees are eligible to participate in the City's health insurance plan if they: a) meet VRS requirements for service retirement or disability retirement and will immediately be receiving a retirement annuity from VRS, b) currently participate in the City's health insurance program, and c) are under age 65 and not eligible for Medicare.

The School Board provides OPEB for retirees through a single-employer defined benefit plan. Medical insurance benefits are available to eligible retirees, their spouses and dependents. Retirees are eligible to participate in the Board's health insurance plan if they: a) are eligible for VRS retirement with at least 10 years VRS experience, the last 5 years of which are with the Staunton City School Board, b) have participated in the Board's health insurance program for all of the 5 years immediately preceding retirement, and c) are under age 65.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 8. Other Post-Employment Benefits (Continued)**

Funding Policy-City

The contribution requirements of the City healthcare plan members and City are established and may be amended by the City Council. During fiscal year 2012, the City paid approximately 93% of subscriber only coverage, 82% of subscriber plus child coverage, 76% of subscriber plus children coverage, 74% of subscriber plus spouse coverage, and 77% of family coverage. The retiree is required to pay the remaining amount.

GASB Statement No. 45 requires recognition of the current expense of OPEB based on the City's annual required contribution, but does not require funding of the related liability. For the fiscal year ended June 30, 2012, the retirees contributed \$59,548 and the City contributed \$353,452 to the City's healthcare plan for health insurance. The City contributed \$77,000 to the Virginia Pooled OPEB Trust. The contribution to the trust of \$77,000 and the City/retiree contributions to the healthcare plan of \$413,000 combine to fully fund the annual required contribution (ARC) of \$490,000 for fiscal year 2012. It is the City's intent to fully fund the ARC each year.

Funding Policy-School Board

The contribution requirements of the School Board healthcare plan members and School Board are established and may be amended by the School Board. During fiscal year 2012, the School Board paid approximately 93% of the existing rate for subscriber only coverage and the retiree paid the remaining 7% plus any additional premium for spouse or dependent coverage.

GASB Statement No. 45 requires recognition of the current expense of OPEB based on the School Board's annual required contribution, but does not require funding of the related liability. For the fiscal year ended June 30, 2012, the retirees contributed \$263,346 and the School Board contributed \$244,654 to the School Board's healthcare plan for health insurance. The School Board contributed \$88,000 to the Virginia Pooled OPEB Trust. The contribution to the trust of \$88,000 and the School Board/retiree contributions to the healthcare plan of \$508,000 combine to fully fund the annual required contribution of \$596,000 for fiscal year 2012. It is the School Board's intent to fully fund the annual required contribution each year.

Annual OPEB Cost

The City and School Board's annual OPEB cost (expense) is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 8. Other Post-Employment Benefits (Continued)**

The City and School Board's annual OPEB cost, amounts contributed to the plan, and changes in the net OPEB Obligation for fiscal year 2012 is as follows:

|                                            | Primary<br>Government | Component<br>Unit – School<br>Board |
|--------------------------------------------|-----------------------|-------------------------------------|
| Annual Required Contribution (ARC)         | \$ 490,000            | \$ 596,000                          |
| Interest on Net OPEB Obligation            | -                     | -                                   |
| Net OPEB Obligation Adjustment             | -                     | -                                   |
| Annual OPEB Cost                           | 490,000               | 596,000                             |
| Actual Contribution                        | (490,000)             | (596,000)                           |
| Increase (decrease) in net OPEB Obligation | -                     | -                                   |
| Net OPEB Obligation July 1, 2011           | -                     | -                                   |
| Net OPEB Obligation, June 30, 2012         | \$ -                  | \$ -                                |

| Fiscal Year Ending                       | Annual OPEB<br>Cost | Percentage of<br>Annual OPEB<br>Cost<br>Contributed | Net OPEB<br>Obligation |
|------------------------------------------|---------------------|-----------------------------------------------------|------------------------|
| <b>Primary Government</b>                |                     |                                                     |                        |
| June 30, 2012                            | \$ 490,000          | 100%                                                | -                      |
| June 30, 2011                            | \$ 490,000          | 100%                                                | -                      |
| June 30, 2010                            | \$ 515,000          | 100%                                                | -                      |
| <b>Component Unit –<br/>School Board</b> |                     |                                                     |                        |
| June 30, 2012                            | \$ 596,000          | 100%                                                | -                      |
| June 30, 2011                            | \$ 596,000          | 100%                                                | -                      |
| June 30, 2010                            | \$ 568,000          | 100%                                                | -                      |

**Funded Status and Funding Progress**

As of July 1, 2011, the most recent actuarial valuation date, the City's OPEB plan was 4% funded. The actuarial accrued liability for benefits was \$5,451,000 and the actuarial value of assets was \$252,000, resulting in an unfunded actuarial accrued liability (UAAL) of \$5,199,000. The covered payroll (annual payroll of active employees covered by the City plan) was \$11,548,000, and the ratio of the UAAL to the covered payroll was 45%.

As of July 1, 2011, the most recent actuarial valuation date, the School Board's OPEB plan was 10.9% funded. The actuarial accrued liability for benefits was \$2,818,000 and the actuarial value of assets was \$306,000, resulting in an unfunded actuarial accrued liability (UAAL) of \$2,512,000. The covered payroll (annual payroll of active employees covered by the School Board plan) was \$13,317,000, and the ratio of the UAAL to the covered payroll was 18.9%.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 8. Other Post-Employment Benefits (Continued)**

Actuarial Valuations

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and healthcare cost trends. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revisions as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities.

Actuarial Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the substantive Plan (the Plan as understood by the employer and the Plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the City/School Board and Plan members at that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

For both the City and the School Board, the ARC for fiscal year 2012 was determined as part of the July 1, 2009 actuarial valuation using the entry age normal cost method. Significant actuarial assumptions used in the valuation include:

- a. A rate of return on the investment of present and future assets of 7.5% per year with an inflation rate of 2.5%.
- b. An annual healthcare cost trend rate of 8% initially, which decreases at a rate of .5% per year until an ultimate rate of 5.5% is reached.
- c. The UAAL for the City is being amortized as a level percentage of payroll on an open basis over 30 years. The remaining amortization period at June 30, 2009 is 30 years. The UAAL for the School Board is being amortized as a level percentage of payroll on an open basis over 20 years. The remaining amortization period at June 30, 2009 is 20 years.

**Note 9. Commitments and Contingencies**

State and Federal Programs:

The City is the recipient of Federal and State grants which are subject to audit to determine compliance with their requirements. City management believes that any required refunds will be immaterial.

Legal Matters:

The City is a potential defendant in litigation involving claims for damages of various types. City officials estimate that any ultimate liability not covered by insurance will be immaterial.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 9. Commitments and Contingencies**

EDA Commitments

During fiscal year 2012 and 2008 respectively, the EDA entered into performance agreements with local businesses in connection with Governor's Opportunity Fund grants. The required local match for the grants is \$175,000 and \$125,000. Enterprise zone grants from the City, through the EDA, for 5 years serve as the required local match for the grants. If the enterprise zone grants do not equal the required match, the EDA will pay the necessary funding to meet the match. If the businesses do not meet the terms of the performance agreement, they must repay the entire governor's opportunity fund grant; failure by the business to repay could result in either the City or the EDA being responsible for repaying these grants. At this time, the EDA has no reason to believe that the performance agreement terms will not be met.

Construction Commitments and Other Significant Commitments including Encumbrances

The City has entered into several construction contracts, which include several water related projects and a street related project. As of June 30, 2012, the City had outstanding construction contracts totaling \$1,027,955 that will be financed from operating funds and bond issue proceeds. Other significant commitments include the encumbrances outstanding for the general fund and nonmajor funds as shown below.

|                 | <u>Construction<br/>Commitments</u> | <u>Encumbrances</u> |
|-----------------|-------------------------------------|---------------------|
| Water fund      | \$ 930,155                          | \$ -                |
| Stormwater fund | 92,000                              | -                   |
| General fund    | -                                   | 385,804             |
| Nonmajor funds  | 5,800                               | 165,429             |
|                 | <u>\$ 1,027,955</u>                 | <u>\$ 551,233</u>   |

**Note 10. General Property Taxes**

The City levies real estate taxes on all real estate within its boundaries, except that exempted by statute. These levies are assessed biannually as of January 1 on the estimated market value of the property. January 1 is also the date an enforceable, legal claim to the receivable applies. The City reassesses all property biannually. Public utility property is assessed by the Commonwealth.

Real estate taxes are billed in semiannual installments, 75% due June 20 and 25% due December 5. For the current fiscal year the real estate taxes budgeted for and reported as revenue in the fund financial statements include those assessed as of January 1, 2011 and due December 5, 2011 as well as the portion of the January 1, 2012 assessment due June 20, 2012, less an allowance for uncollectibles and less taxes not collected within 45 days of year end plus collections of previously delinquent taxes. The tax rate for the January 1, 2010, 2011, and 2012 levies was \$.90 per \$100 of assessed value for all years. Real estate taxes receivable, assessed as of January 1, 2012 and due December 5, 2012, are reflected in the accompanying financial statements as a receivable and are offset by unearned revenue, in the amount of \$2,330,059, which is consistent with the City's budget ordinance. Real estate taxes paid in advance as of June 30, 2012 are also included in unearned revenues, in the amount of \$2,094,982, since they are not intended to finance the current fiscal year.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 10. General Property Taxes (Continued)**

The City levies personal property taxes on motor vehicles and tangible personal business property. These levies are assessed as of January 1 and are due December 5. During fiscal year 2012, the personal property taxes budgeted for and reported as revenue in the fund financial statements include the January 1, 2011 assessment due December 5, 2011, less an allowance for uncollectibles, plus collections on previously delinquent taxes. The 2012 tax rate for business tangible property was \$2.00 per \$100 of assessed value. The 2012 tax rate for machinery and tools was \$1.24 per \$100 of assessed value. The 2012 tax rate for all other personal property was \$2.40 per \$100 of assessed value.

**Note 11. Restricted Assets**

Restricted assets as of June 30, 2012 consist of cash and cash equivalents that are restricted for certain purposes as follows:

**Primary Government:**

|                                      | General<br>Fund   | Nonmajor<br>Special Revenue<br>Funds | Total               |
|--------------------------------------|-------------------|--------------------------------------|---------------------|
| Grant funds                          | \$ -              | \$ 1,007,217                         | \$ 1,007,217        |
| Health reserve funds                 | 65,894            | -                                    | 65,894              |
| Health reserve funds held for others | 551,722           | -                                    | 551,722             |
| Customer deposits                    | 7,000             | -                                    | 7,000               |
| Total                                | <u>\$ 624,616</u> | <u>\$ 1,007,217</u>                  | <u>\$ 1,631,833</u> |

|                       | Water Fund          | Sewer<br>Fund     | Stormwater<br>Fund | Environmental<br>Fund | Nonmajor<br>Enterprise<br>Funds | Total               |
|-----------------------|---------------------|-------------------|--------------------|-----------------------|---------------------------------|---------------------|
| Unspent Bond Proceeds | \$ 3,235,086        | \$ 123,982        | \$ -               | \$ -                  | \$ -                            | \$ 3,359,068        |
| Landfill sinking fund | -                   | -                 | -                  | 1,777,651             | -                               | 1,777,651           |
| Customer deposits     | 189,012             | -                 | 32,500             | -                     | 4,671                           | 226,183             |
|                       | <u>\$ 3,424,098</u> | <u>\$ 123,982</u> | <u>\$ 32,500</u>   | <u>\$ 1,777,651</u>   | <u>\$ 4,671</u>                 | <u>\$ 5,362,902</u> |

**Component Unit – School Board**

|                      | Education<br>Fund |
|----------------------|-------------------|
| Health reserve funds | <u>\$ 96,463</u>  |

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 12. Risk Management**

The City is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The City carries commercial insurance for all risks of loss including property, theft, auto liability, general liability, and construction insurance. Settled claims resulting from these risks have not exceeded commercial insurance coverage for each of the past three years. There was no reduction in insurance coverage during 2012. In addition, the City provides various surety bond coverage as required under regulations and at industry-recommended levels.

As of June 1, 2003, the City discontinued its self-insured worker's compensation arrangement and began insurance coverage with the Virginia Municipal League. As of June 30, 2012, the City still retains a liability related to workers compensation claims outstanding at the time of the policy change. The City will reimburse VML as needed for claims payments on these old outstanding claims in excess of any reinsurance amounts. The City has not established a separately funded reserve for such claims. The portion currently due and payable is \$1,221 and is reported in the General Fund. Changes in the claims liability amount in fiscal years 2010, 2011 and 2012 were as follows:

| <u>Year Ended June 30,</u> | <u>Beginning Liability</u> | <u>Claims and Changes in Estimates</u> | <u>Claim Payments</u> | <u>Ending Liability</u> |
|----------------------------|----------------------------|----------------------------------------|-----------------------|-------------------------|
| 2010                       | \$ 109,780                 | \$ 3,877                               | \$ 12,691             | \$ 100,966              |
| 2011                       | \$ 100,966                 | \$ (787)                               | \$ 14,464             | \$ 85,715               |
| 2012                       | \$ 85,715                  | \$ -                                   | \$ 10,064             | \$ 75,651               |

**Note 13. Unearned Revenue**

Unearned revenue at June 30, 2012 consists of the following:

|                        | <u>Governmental Activities</u> | <u>Business Type Activities</u> |
|------------------------|--------------------------------|---------------------------------|
| Property taxes         | \$ 4,425,041                   | \$ -                            |
| Grant revenues         | 980,000                        | -                               |
| Golf membership fees   | -                              | 11,467                          |
| Total unearned revenue | <u>\$ 5,405,041</u>            | <u>\$ 11,467</u>                |

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 14. Landfill Closure and Post-closure Care Costs**

The City and two other localities share the costs of landfill operations through undivided interests in the Augusta Regional Landfill. The City and the County of Augusta share the costs of an old landfill operation (Permit 21), which was closed in 2003. The costs of a second landfill operation (Permit 585), which was begun in fiscal year 1999, are shared between the cities of Staunton and Waynesboro and the County of Augusta.

State and federal laws and regulations require the Augusta Regional Landfill to place a final cover on its landfill sites when it stops accepting waste and to perform certain maintenance and monitoring functions at the sites for thirty years after closure. Under the cost sharing agreement, the City will bear 39.67% of such costs for Permit 21 and 27.46% of such costs for Permit 585. The cost sharing percentage of Permit 585 is adjusted each year based on usage by each locality. The remainder of the Permit 585 costs will be borne by the County and the City of Waynesboro. Although closure and post-closure care costs will be paid only near or after the date that the landfill stops accepting waste, the City reports a portion of these closure and post-closure care costs as an operating expense in each year based on landfill capacity used.

The \$1,049,974 reported as landfill closure liability at June 30, 2012 represents the cumulative amount reported to date based on the use of 83.6% of the estimated capacity of the Permit #585 (Phases 1-3) landfill. The \$1,085,596 reported as post-closure monitoring liability, including the stockpile financial assurance liability at June 30, 2012, represents the cumulative amount reported to date based on the use of 100% of the estimated capacity of the Permit #21 landfill and 83.6% of the estimated capacity of the Permit #585 (Phases 1-3) landfill. Total closure and post-closure care costs and post-closure monitoring costs accrued at June 30, 2012 for both joint ventures are \$2,135,570.

The City will recognize the majority of the remaining estimated cost of closure and post-closure care and post-closure monitoring of \$262,702 for Phases 1-3 of the Permit #585 landfill as the remaining estimated capacity is filled over the next 18 to 24 months. The City will also recognize the majority of the remaining estimated cost of closure and post-closure care and post-closure monitoring of \$796,935 for the newly constructed Phase 4 of the Permit #585 landfill as the remaining estimated capacity is filled over the next 6 to 8 years. The City uses the financial test method of demonstrating assurance for closure and post-closure care.

The amount for the Permit #21 landfill is based on what it would have cost to perform all post-closure care in 2004 and has been inflated annually at the DEQ-approved inflation rate. The amounts for the Permit #585 landfill were re-evaluated in March 2008 based on what it would cost to perform all closure and post-closure care in 2008 and approved by the Virginia Department of Environmental Quality as part of a permit to expand the landfill beyond the first three phases. These costs have been inflated at the DEQ-approved inflation rate since 2009. Actual costs for both permitted landfills may be different due to actual inflation or deflation, changes in technology, or changes in laws or regulations.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 15. Loans Receivable**

The City's Sewer fund reports loans receivable for the Augusta County Service Authority's share of the Middle River Wastewater Treatment Plant Virginia Revolving Loans. The Service Authority reimburses the City for its share of the debt service on these loans as each loan payment is due.

At June 30, 2012, principal amounts outstanding on each loan were as follows:

|            | <u>Principal</u>    | <u>Interest</u>  |
|------------|---------------------|------------------|
| Phase I    | \$ 291,439          | 26,813           |
| Phase II   | 531,471             | 92,693           |
| Phase IIIa | 2,441,080           | 735,320          |
| Phase IIIb | <u>542,637</u>      | <u>163,507</u>   |
|            | <u>\$ 3,806,627</u> | <u>1,018,333</u> |

**Note 16. New Accounting Standards**

The Governmental Accounting Standards Board (GASB) has issued the following statements which are not yet effective.

GASB Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources and Net Position*, provides financial reporting guidance for deferred outflows of resources and deferred inflows of resources. This statement is effective for the fiscal year ending June 30, 2013.

GASB Statement No. 65, *Items Previously Reported as Assets and Liabilities*, establishes accounting and financial reporting standards that reclassify, as deferred outflows of resources or deferred inflows of resources, certain items that were previously reported as assets and liabilities and recognizes, as outflows of resources or inflows of resources, certain items that were previously reported as assets and liabilities. This statement is effective for the fiscal year ending June 30, 2014.

GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*, improves accounting and financial reporting by state and local governments for pensions. This statement is effective for the fiscal year ending June 30, 2015.

Management has not yet determined the effects of these statements.

**Note 17. Restatement of Net Assets**

The beginning net assets of the Component Unit School Board have been restated to show the effects of adjustments to the vacation leave accrual. The effects on June 30, 2011 net assets are summarized below:

|                                                     |                      |
|-----------------------------------------------------|----------------------|
| Net assets at June 30, 2011, as previously reported | \$ 12,239,791        |
| Decrease vacation liability-capped at 120 hours     | <u>144,020</u>       |
| Net assets at June 30, 2011, as restated            | <u>\$ 12,383,811</u> |

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 18. Community Development**

In November 2009, the City and the EDA entered into an agreement with the Commonwealth of Virginia to purchase approximately 278 acres of land owned by the Commonwealth, known as the Western State Hospital (WSH) campus, for \$15 million. The EDA also agreed to deed approximately 66 acres of EDA land to the Commonwealth to re-locate and build a new mental health hospital.

The \$15 million due to the Commonwealth of Virginia by the City is reported in the government-wide financial statements as a long-term contractual obligation of the primary government, with the total amount due within one year. Payment for the entire obligation is due to the Commonwealth during fiscal year 2013.

The WSH campus land was transferred to the EDA during fiscal year 2010 for development. The EDA intends to contract with and sell the land to developers to develop the multi-use site into commercial, retail, and office property. Any proceeds from the land's disposition will be paid to the City to reduce the City's debt related to the project.

In October 2012, the City issued \$10 million in bank qualified debt to partially pay for the obligation to the Commonwealth. The City will issue another \$5 million in January 2013 to pay the remainder of the obligation.

The land was recorded as inventory by the EDA at its estimated fair value of \$14,000,000 at the time of its acquisition and the amount due back to the City is based on that same value. In fiscal year 2012 the City's management concluded that no material decline in the property's value had occurred.

The property is strategically located at the interchange of Interstate 81 and Interstate 64 in the City. While owned by the State, the WSH campus produced no tax revenue to the City. City officials believe that the private development of this site will increase the City's tax base and generate significant local real estate, meals, lodging, and sales taxes.

**Note 19. Conduit Debt Obligation-EDA**

In prior years, the EDA has issued Industrial Revenue Bonds for the purpose of obtaining and constructing facilities deemed to be in the public interest. The bonds are payable solely from the revenues of the projects and do not constitute an obligation of the Commonwealth of Virginia, the City, the EDA or any political subdivision thereof. All of the EDA's rights (other than indemnification and its fees) are assigned to a Trustee to administer the bonds for the benefit of bondholders. The EDA neither receives nor disburses funds. Deeds of trust or letters of credit secure outstanding bond obligations; although the EDA provides a conduit to execute such transactions, it does not retain either the benefits of asset ownership or the liability for bond liquidation. Accordingly, the EDA does not recognize associated assets, liabilities, income, or interest expense in its financial statements. Approximately \$6,125,000 of such conduit bonds were outstanding at June 30, 2012.

**City of Staunton, Virginia**  
**Notes to Financial Statements**  
**June 30, 2012**

**Note 20. Fund Balance**

The following schedule provides details for the categories of fund balance for governmental funds as of June 30, 2012:

|                                   | General Fund        | Nonmajor<br>Governmental<br>Funds | School Board<br>Component<br>Unit |
|-----------------------------------|---------------------|-----------------------------------|-----------------------------------|
| Nonspendable:                     |                     |                                   |                                   |
| Prepaid items                     | \$ 61,789           | \$ -                              | \$ 19,792                         |
| Restricted:                       |                     |                                   |                                   |
| Donor purposes                    | \$ 8,902            | \$ 15,000                         | \$ 520                            |
| Health insurance programs         | 140,966             | -                                 | 96,463                            |
| Grant programs                    | -                   | 20,000                            | -                                 |
| Total restricted                  | <u>\$ 149,868</u>   | <u>\$ 35,000</u>                  | <u>\$ 96,983</u>                  |
| Committed:                        |                     |                                   |                                   |
| Stabalization arrangement         | <u>\$ 4,540,000</u> | <u>\$ -</u>                       | <u>\$ -</u>                       |
| Assigned:                         |                     |                                   |                                   |
| Accrued leave                     | \$ 1,450,805        | \$ -                              | \$ -                              |
| Health insurance                  | 18,063              | -                                 | -                                 |
| Capital projects                  | -                   | 3,207,464                         | 840,483                           |
| Debt service                      | -                   | 5,340,070                         | -                                 |
| General government administration | 194,121             | 33,681                            | -                                 |
| Public safety                     | 151,693             | 124,027                           | -                                 |
| Public works                      | 3,862               | -                                 | -                                 |
| Parks and recreation              | 16,228              | -                                 | -                                 |
| Community development             | 22,250              | 709,066                           | -                                 |
| Education                         | -                   | -                                 | 733,107                           |
| Textbooks                         | -                   | -                                 | 418,782                           |
| Food service                      | -                   | -                                 | 469,033                           |
| Total assigned                    | <u>\$ 1,857,022</u> | <u>\$ 9,414,308</u>               | <u>\$ 2,461,405</u>               |
| Unassigned                        | <u>\$ 2,647,250</u> | <u>\$ -</u>                       | <u>\$ (1,730)</u>                 |

**Note 21. Subsequent Events**

In August 2012, the City entered into an operating lease for certain office facilities. A summary of future minimum lease payments under such operating leases is as follows:

|           |                   |
|-----------|-------------------|
| 2013      | \$ 26,893         |
| 2014      | 40,339            |
| 2015      | 40,339            |
| 2016      | 41,146            |
| 2017-2027 | 510,707           |
|           | <u>\$ 659,424</u> |

In October 2012, the City issued \$10 million in bank qualified debt. See Note 18 for additional details.

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**REQUIRED  
SUPPLEMENTARY INFORMATION**

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**CITY OF STAUNTON, VIRGINIA**  
**BUDGETARY COMPARISON SCHEDULE –**  
**GENERAL FUND**  
**Year Ended June 30, 2012**

|                                                  | Original<br>Budget | Final<br>Budget | Actual        | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|--------------------------------------------------|--------------------|-----------------|---------------|---------------------------------------------------------|
| <b>REVENUES</b>                                  |                    |                 |               |                                                         |
| General property taxes                           | \$ 19,627,000      | \$ 19,627,000   | \$ 20,073,697 | \$ 446,697                                              |
| Other local taxes                                | 11,313,000         | 11,313,000      | 11,982,710    | 669,710                                                 |
| Permits, privilege fees, and regulatory licenses | 210,700            | 210,700         | 211,744       | 1,044                                                   |
| Fines and forfeitures                            | 66,000             | 66,000          | 71,616        | 5,616                                                   |
| Revenue from use of money and property           | 122,000            | 122,000         | 39,504        | (82,496)                                                |
| Charges for services                             | 1,518,779          | 1,518,779       | 1,537,943     | 19,164                                                  |
| Miscellaneous                                    | 34,000             | 34,000          | 60,700        | 26,700                                                  |
| Recovered costs                                  | 286,985            | 365,968         | 414,084       | 48,116                                                  |
| Intergovernmental:                               |                    |                 |               |                                                         |
| Federal                                          | 1,127,580          | 1,149,580       | 909,641       | (239,939)                                               |
| Commonwealth                                     | 10,198,518         | 10,361,110      | 10,359,912    | (1,198)                                                 |
| Total revenues                                   | 44,504,562         | 44,768,137      | 45,661,551    | 893,414                                                 |
| <b>EXPENDITURES</b>                              |                    |                 |               |                                                         |
| Current:                                         |                    |                 |               |                                                         |
| General government administration                | 4,434,686          | 4,700,124       | 4,074,848     | 625,276                                                 |
| Judicial administration                          | 1,728,893          | 1,826,149       | 1,720,680     | 105,469                                                 |
| Public safety                                    | 8,482,868          | 8,919,493       | 8,494,887     | 424,606                                                 |
| Public works                                     | 5,172,527          | 5,400,921       | 5,126,188     | 274,733                                                 |
| Health and welfare                               | 5,870,939          | 5,867,256       | 5,582,630     | 284,626                                                 |
| Education                                        | 10,715,366         | 10,715,366      | 10,715,366    | -                                                       |
| Parks, recreation, and cultural                  | 2,898,717          | 3,002,603       | 2,860,619     | 141,984                                                 |
| Community development                            | 1,354,175          | 1,448,794       | 1,393,094     | 55,700                                                  |
| Total expenditures                               | 40,658,171         | 41,880,706      | 39,968,312    | 1,912,394                                               |
| Excess of revenues over expenditures             | 3,846,391          | 2,887,431       | 5,693,239     | 2,805,808                                               |
| <b>OTHER FINANCING SOURCES (USES)</b>            |                    |                 |               |                                                         |
| Transfers out                                    | (4,084,500)        | (5,764,500)     | (5,764,500)   | -                                                       |
| Total other financing sources (uses)             | (4,084,500)        | (5,764,500)     | (5,764,500)   | -                                                       |
| Net change in fund balance                       | \$ (238,109)       | \$ (2,877,069)  | \$ (71,261)   | \$ 2,805,808                                            |

## CITY OF STAUNTON, VIRGINIA

**REQUIRED SUPPLEMENTARY INFORMATION**  
**SCHEDULES OF FUNDING PROGRESS – DEFINED BENEFIT PENSION PLANS**

**PRIMARY GOVERNMENT**

|                                | (a)                             | (b)                                     | (b-a)                                             | (a/b)           | (c)                | ((b-a)/c)                                        |
|--------------------------------|---------------------------------|-----------------------------------------|---------------------------------------------------|-----------------|--------------------|--------------------------------------------------|
| Actuarial<br>Valuation<br>Date | Actuarial<br>Value of<br>Assets | Actuarial<br>Accrued<br>Liability (AAL) | Unfunded<br>Actuarial Accrued<br>Liability (UAAL) | Funded<br>Ratio | Covered<br>Payroll | UAAL as a<br>Percentage of<br>Covered<br>Payroll |
| June 30, 2011                  | \$ 43,049,679                   | \$ 66,004,750                           | \$ 22,955,071                                     | 65.22%          | \$ 11,220,569      | 204.58%                                          |
| June 30, 2010                  | \$ 42,746,167                   | \$ 63,112,760                           | \$ 20,366,593                                     | 67.73%          | \$ 11,294,079      | 180.33%                                          |
| June 30, 2009                  | \$ 42,705,587                   | \$ 57,468,691                           | \$ 14,763,103                                     | 74.31%          | \$ 11,852,889      | 124.55%                                          |
| June 30, 2008                  | \$ 42,265,790                   | \$ 55,133,198                           | \$ 12,867,408                                     | 76.66%          | \$ 12,101,040      | 106.33%                                          |
| June 30, 2007                  | \$ 38,369,556                   | \$ 51,472,458                           | \$ 13,102,902                                     | 74.54%          | \$ 11,505,871      | 113.88%                                          |
| June 30, 2006                  | \$ 34,096,996                   | \$ 45,526,051                           | \$ 11,429,055                                     | 74.90%          | \$ 10,779,546      | 106.03%                                          |
| June 30, 2005                  | \$ 31,856,161                   | \$ 44,931,099                           | \$ 13,074,938                                     | 70.90%          | \$ 10,045,916      | 130.15%                                          |
| June 30, 2004                  | \$ 30,632,892                   | \$ 42,284,376                           | \$ 11,651,484                                     | 72.44%          | \$ 9,631,090       | 120.98%                                          |

**COMPONENT UNIT – SCHOOL BOARD (NON-PROFESSIONAL)**

|                                | (a)                             | (b)                                     | (b-a)                                             | (a/b)           | (c)                | ((b-a)/c)                                        |
|--------------------------------|---------------------------------|-----------------------------------------|---------------------------------------------------|-----------------|--------------------|--------------------------------------------------|
| Actuarial<br>Valuation<br>Date | Actuarial<br>Value of<br>Assets | Actuarial<br>Accrued<br>Liability (AAL) | Unfunded<br>Actuarial Accrued<br>Liability (UAAL) | Funded<br>Ratio | Covered<br>Payroll | UAAL as a<br>Percentage of<br>Covered<br>Payroll |
| June 30, 2011                  | \$ 3,485,767                    | \$ 4,448,651                            | \$ 962,884                                        | 78.36%          | \$ 704,667         | 136.64%                                          |
| June 30, 2010                  | \$ 3,602,760                    | \$ 4,541,552                            | \$ 938,792                                        | 79.33%          | \$ 1,103,277       | 85.09%                                           |
| June 30, 2009                  | \$ 3,614,929                    | \$ 4,249,134                            | \$ 634,205                                        | 85.07%          | \$ 1,004,350       | 63.15%                                           |
| June 30, 2008                  | \$ 3,601,765                    | \$ 4,089,390                            | \$ 487,625                                        | 88.08%          | \$ 958,727         | 50.86%                                           |
| June 30, 2007                  | \$ 3,281,170                    | \$ 4,215,993                            | \$ 934,823                                        | 77.83%          | \$ 863,907         | 108.21%                                          |
| June 30, 2006                  | \$ 2,980,465                    | \$ 3,836,827                            | \$ 956,362                                        | 77.68%          | \$ 854,605         | 100.21%                                          |
| June 30, 2005                  | \$ 2,894,116                    | \$ 3,890,546                            | \$ 996,430                                        | 74.39%          | \$ 851,139         | 117.07%                                          |
| June 30, 2004                  | \$ 2,884,632                    | \$ 3,376,047                            | \$ 491,415                                        | 85.44%          | \$ 747,813         | 65.71%                                           |

## CITY OF STAUNTON, VIRGINIA

**REQUIRED SUPPLEMENTARY INFORMATION**  
**SCHEDULES OF FUNDING PROGRESS – OTHER POST-EMPLOYMENT BENEFITS**

**SCHEDULES OF FUNDING PROGRESS FOR OTHER POST-EMPLOYMENT BENEFITS****PRIMARY GOVERNMENT**

|                                | (a)                             | (b)                                     | (b-a)                                             | (a/b)           | (c)                | ((b-a)/c)                                        |
|--------------------------------|---------------------------------|-----------------------------------------|---------------------------------------------------|-----------------|--------------------|--------------------------------------------------|
| Actuarial<br>Valuation<br>Date | Actuarial<br>Value of<br>Assets | Actuarial<br>Accrued<br>Liability (AAL) | Unfunded<br>Actuarial Accrued<br>Liability (UAAL) | Funded<br>Ratio | Covered<br>Payroll | UAAL as a<br>Percentage of<br>Covered<br>Payroll |
| July 1, 2011                   | \$ 252,000                      | \$ 5,451,000                            | \$ 5,199,000                                      | 4.00%           | \$ 11,548,000      | 45.00%                                           |
| July 1, 2009                   | \$ 97,000                       | \$ 4,910,000                            | \$ 4,813,000                                      | 2.00%           | \$ 11,887,000      | 40.00%                                           |
| July 1, 2007                   | \$ -                            | \$ 5,109,000                            | \$ 5,109,000                                      | 0.00%           | \$ 11,437,000      | 44.70%                                           |

**COMPONENT UNIT – SCHOOL BOARD**

|                                | (a)                             | (b)                                     | (b-a)                                             | (a/b)           | (c)                | ((b-a)/c)                                        |
|--------------------------------|---------------------------------|-----------------------------------------|---------------------------------------------------|-----------------|--------------------|--------------------------------------------------|
| Actuarial<br>Valuation<br>Date | Actuarial<br>Value of<br>Assets | Actuarial<br>Accrued<br>Liability (AAL) | Unfunded<br>Actuarial Accrued<br>Liability (UAAL) | Funded<br>Ratio | Covered<br>Payroll | UAAL as a<br>Percentage of<br>Covered<br>Payroll |
| July 1, 2011                   | \$ 306,000                      | \$ 2,818,000                            | \$ 2,512,000                                      | 10.90%          | \$ 13,317,000      | 18.90%                                           |
| July 1, 2009                   | \$ 91,000                       | \$ 5,394,000                            | \$ 5,303,000                                      | 1.60%           | \$ 18,113,000      | 29.30%                                           |
| July 1, 2007                   | \$ -                            | \$ 4,660,000                            | \$ 4,660,000                                      | 0.00%           | \$ 15,582,000      | 29.91%                                           |

**SCHEDULES OF EMPLOYER CONTRIBUTIONS FOR OTHER POST-EMPLOYMENT BENEFITS****PRIMARY GOVERNMENT**

| Year Ended<br>June 30 | Annual<br>Required<br>Contribution | Percentage<br>Contributed |
|-----------------------|------------------------------------|---------------------------|
| 2012                  | \$ 490,000                         | 100%                      |
| 2011                  | \$ 490,000                         | 100%                      |
| 2010                  | \$ 515,000                         | 100%                      |
| 2009                  | \$ 515,000                         | 100%                      |

**COMPONENT UNIT – SCHOOL BOARD**

| Year Ended<br>June 30 | Annual<br>Required<br>Contribution | Percentage<br>Contributed |
|-----------------------|------------------------------------|---------------------------|
| 2012                  | \$ 596,000                         | 100%                      |
| 2011                  | \$ 596,000                         | 100%                      |
| 2010                  | \$ 568,000                         | 100%                      |
| 2009                  | \$ 562,000                         | 100%                      |

**CITY OF STAUNTON, VIRGINIA****NOTE TO REQUIRED SUPPLEMENTARY INFORMATION  
June 30, 2012****Note 1. Budgetary Comparison Schedule – General Fund**

Demonstrating compliance with the adopted budget is an important component of a government's accountability to the public. Many citizens participate in the process of establishing the annual operating budgets for states and local governments, and have a keen interest in following the actual financial progress of their governments over the course of the year. The City and many other governments revise their original budgets over the course of the year for a variety of reasons.

Prior to April 1, the City Manager submits to the Council a proposed operating and capital budget for the fiscal year commencing the following July 1. The operating and capital budget includes proposed expenditures and the means of financing them. Public hearings are conducted to obtain citizen comments. Prior to June 30, the budget is legally enacted through passage of an Appropriations Resolution.

The Appropriations Resolution places legal restrictions on expenditures at the fund level. Only the Council can revise the appropriation for each fund. The City Manager is authorized, within the Appropriations Resolution, to transfer budgeted amounts within any City fund and the School Board is authorized to transfer budgeted amounts within the school system's budget. Appropriations lapse on June 30, for all City funds, except for carry-forward requests approved by Council and project balances in the Capital Improvements Fund.

Appropriated annual budgets are legally adopted and budgetary integration is employed as a management control device during the year for all governmental funds. The budgetary data, as presented in the Required Supplementary Information for all major funds with annual budgets, compares the expenditures with the amended budgets. All budgets are adopted on a basis substantially consistent with generally accepted accounting principles (GAAP) and are presented on the modified accrual basis of accounting. All governmental funds have legally adopted annual budgets, except the CIP fund, which operates with project length budgets.

Accordingly, the Budgetary Comparison Schedule for the General Fund present actual expenditures in accordance with the accounting principles generally accepted in the United States on a basis consistent with legally adopted budgets as amended. Original, final budget, actual revenue and expenditures, and variances between final budget and actual for the General Fund are presented on Exhibit 8.

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## **OTHER SUPPLEMENTARY INFORMATION**

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## NONMAJOR GOVERNMENTAL FUNDS

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**Special Revenue Funds** are used to account for specific revenues that are legally restricted to expenditures for particular purposes.

**Community Development Fund** – This fund is used to account for the proceeds of federal Community Development grants and other federal and state source revenue for community development. Expenditures are restricted by terms of the grants to community development activities. Community Development Block Grants (CDBG) for general government purposes are also reported in this fund.

**Trolley Fund** – This fund accounts for the operation and maintenance of trolley bus services. Financing is provided by fees for rental and local contributions, both of which may be used only for this purpose.

**State and Federal Grants Fund** – This fund accounts for state and federal grant programs of the City. Financing is provided by state and federal funds, along with local matching funds. These funds may be used only for specific purposes.

**Capital Projects Funds** are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary and trust funds.

**Capital Improvements Fund**-This fund is used to account for major construction and capital acquisitions of the City. Local government resources provided the financing for projects recorded in this fund.

**Debt Service Funds** are used to account for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

**Debt Service Fund** – This fund is used to account for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

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## CITY OF STAUNTON, VIRGINIA

**COMBINING BALANCE SHEET –  
NONMAJOR GOVERNMENTAL FUNDS  
June 30, 2012**

|                                      | Special Revenue Funds                  |                                  |                  | Debt<br>Service<br>Fund | Capital<br>Projects<br>Fund | Total<br>Nonmajor<br>Governmental<br>Funds |
|--------------------------------------|----------------------------------------|----------------------------------|------------------|-------------------------|-----------------------------|--------------------------------------------|
|                                      | State and<br>Federal<br>Grants<br>Fund | Community<br>Development<br>Fund | Trolley<br>Fund  | Debt<br>Service<br>Fund | CIP<br>Fund                 |                                            |
| <b>ASSETS</b>                        |                                        |                                  |                  |                         |                             |                                            |
| Cash and cash equivalents            | \$ 124,535                             | \$ 685,977                       | \$ 10,257        | \$ 5,340,112            | \$ 2,253,478                | \$ 8,414,359                               |
| Investments                          | -                                      | -                                | -                | -                       | 1,031,027                   | 1,031,027                                  |
| Accounts receivable                  | -                                      | -                                | 6,553            | -                       | 3,756                       | 10,309                                     |
| Restricted Assets:                   |                                        |                                  |                  |                         |                             |                                            |
| Cash and cash equivalents            | -                                      | 1,007,217                        | -                | -                       | -                           | 1,007,217                                  |
| Due from other governmental units    | 19,125                                 | -                                | -                | -                       | 9,247                       | 28,372                                     |
| Total assets                         | <u>\$ 143,660</u>                      | <u>\$ 1,693,194</u>              | <u>\$ 16,810</u> | <u>\$ 5,340,112</u>     | <u>\$ 3,297,508</u>         | <u>\$ 10,491,284</u>                       |
| <b>LIABILITIES AND FUND BALANCES</b> |                                        |                                  |                  |                         |                             |                                            |
| Liabilities:                         |                                        |                                  |                  |                         |                             |                                            |
| Accounts payable                     | \$ 11,255                              | \$ 38,224                        | \$ 10            | \$ 42                   | \$ 3,281                    | \$ 52,812                                  |
| Accrued liabilities                  | 8,626                                  | -                                | -                | -                       | -                           | 8,626                                      |
| Deferred revenue                     | -                                      | 980,000                          | 538              | -                       | -                           | 980,538                                    |
| Total liabilities                    | 19,881                                 | 1,018,224                        | 548              | 42                      | 3,281                       | 1,041,976                                  |
| Fund balances:                       |                                        |                                  |                  |                         |                             |                                            |
| Restricted                           | -                                      | 20,000                           | 15,000           | -                       | -                           | 35,000                                     |
| Assigned                             | 123,779                                | 654,970                          | 1,262            | 5,340,070               | 3,294,227                   | 9,414,308                                  |
| Total fund balances                  | 123,779                                | 674,970                          | 16,262           | 5,340,070               | 3,294,227                   | 9,449,308                                  |
| Total liabilities and fund balances  | <u>\$ 143,660</u>                      | <u>\$ 1,693,194</u>              | <u>\$ 16,810</u> | <u>\$ 5,340,112</u>     | <u>\$ 3,297,508</u>         | <u>\$ 10,491,284</u>                       |

## CITY OF STAUNTON, VIRGINIA

**COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES –  
NONMAJOR GOVERNMENTAL FUNDS  
Year Ended June 30, 2012**

|                                                   | Special Revenue Funds                  |                                  |                 | Debt<br>Service<br>Fund | Capital<br>Projects<br>Fund | Total<br>Nonmajor<br>Governmental<br>Funds |
|---------------------------------------------------|----------------------------------------|----------------------------------|-----------------|-------------------------|-----------------------------|--------------------------------------------|
|                                                   | State and<br>Federal<br>Grants<br>Fund | Community<br>Development<br>Fund | Trolley<br>Fund | Debt<br>Service<br>Fund | CIP<br>Fund                 |                                            |
| <b>REVENUES</b>                                   |                                        |                                  |                 |                         |                             |                                            |
| Revenues from use of money and property           | \$ 2                                   | \$ 7,265                         | \$ 6,838        | \$ -                    | \$ 21,156                   | \$ 35,261                                  |
| Charges for services                              | 82,251                                 | -                                | -               | -                       | -                           | 82,251                                     |
| Miscellaneous                                     | 10,800                                 | -                                | 53,000          | -                       | -                           | 63,800                                     |
| Recovered costs                                   | -                                      | -                                | 38,514          | -                       | 58,632                      | 97,146                                     |
| Intergovernmental:                                |                                        |                                  |                 |                         |                             |                                            |
| Federal                                           | 31,742                                 | 30,503                           | -               | -                       | -                           | 62,245                                     |
| Commonwealth                                      | 553,369                                | 170,000                          | -               | -                       | 169,634                     | 893,003                                    |
| City of Staunton School Board                     | -                                      | -                                | -               | 355,000                 | -                           | 355,000                                    |
| Total revenues                                    | 678,164                                | 207,768                          | 98,352          | 355,000                 | 249,422                     | 1,588,706                                  |
| <b>EXPENDITURES</b>                               |                                        |                                  |                 |                         |                             |                                            |
| Current:                                          |                                        |                                  |                 |                         |                             |                                            |
| Public safety                                     | 656,644                                | -                                | -               | -                       | -                           | 656,644                                    |
| Community development                             | -                                      | 719,459                          | 151,089         | -                       | -                           | 870,548                                    |
| Capital projects                                  | -                                      | -                                | -               | -                       | 2,900,387                   | 2,900,387                                  |
| Debt service:                                     |                                        |                                  |                 |                         |                             |                                            |
| Principal retirement                              | -                                      | -                                | -               | 1,785,018               | -                           | 1,785,018                                  |
| Interest and fiscal charges                       | -                                      | -                                | -               | 1,160,736               | 60,000                      | 1,220,736                                  |
| Total expenditures                                | 656,644                                | 719,459                          | 151,089         | 2,945,754               | 2,960,387                   | 7,433,333                                  |
| Excess (deficiency) of revenues over expenditures | 21,520                                 | (511,691)                        | (52,737)        | (2,590,754)             | (2,710,965)                 | (5,844,627)                                |
| <b>OTHER FINANCING SOURCES (USES)</b>             |                                        |                                  |                 |                         |                             |                                            |
| Transfers in                                      | -                                      | -                                | 50,000          | 7,036,443               | 2,210,000                   | 9,296,443                                  |
| Transfers out                                     | -                                      | -                                | -               | -                       | (3,706,943)                 | (3,706,943)                                |
| Total other financing sources (uses)              | -                                      | -                                | 50,000          | 7,036,443               | (1,496,943)                 | 5,589,500                                  |
| Net change in fund balance                        | 21,520                                 | (511,691)                        | (2,737)         | 4,445,689               | (4,207,908)                 | (255,127)                                  |
| Fund balances-beginning                           | 102,259                                | 1,186,661                        | 18,999          | 894,381                 | 7,502,135                   | 9,704,435                                  |
| Fund balances-ending                              | \$ 123,779                             | \$ 674,970                       | \$ 16,262       | \$ 5,340,070            | \$ 3,294,227                | \$ 9,449,308                               |

**CITY OF STAUNTON, VIRGINIA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE-BUDGET AND ACTUAL**  
**STATE AND FEDERAL GRANTS FUND**  
**Year Ended June 30, 2012**

|                                                   | Final<br>Budget        | Actual                  | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|---------------------------------------------------|------------------------|-------------------------|---------------------------------------------------------|
| <b>REVENUES</b>                                   |                        |                         |                                                         |
| Revenue from use of money and property            | \$ -                   | \$ 2                    | \$ 2                                                    |
| Charges for services                              | 67,000                 | 82,251                  | 15,251                                                  |
| Miscellaneous                                     | 10,377                 | 10,800                  | 423                                                     |
| Intergovernmental:                                |                        |                         |                                                         |
| Federal                                           | 133,372                | 31,742                  | (101,630)                                               |
| Commonwealth                                      | 555,039                | 553,369                 | (1,670)                                                 |
| Total revenues                                    | <u>765,788</u>         | <u>678,164</u>          | <u>(87,624)</u>                                         |
| <b>EXPENDITURES</b>                               |                        |                         |                                                         |
| Current:                                          |                        |                         |                                                         |
| Public safety                                     | <u>763,260</u>         | <u>656,644</u>          | <u>106,616</u>                                          |
| Total expenditures                                | <u>763,260</u>         | <u>656,644</u>          | <u>106,616</u>                                          |
| Excess (deficiency) of revenues over expenditures | <u>2,528</u>           | <u>21,520</u>           | <u>18,992</u>                                           |
| Net change in fund balance                        | <u><u>\$ 2,528</u></u> | <u><u>\$ 21,520</u></u> | <u><u>\$ 18,992</u></u>                                 |

**CITY OF STAUNTON, VIRGINIA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE-BUDGET AND ACTUAL**  
**COMMUNITY DEVELOPMENT FUND**  
**Year Ended June 30, 2012**

|                                                   | Final<br>Budget | Actual       | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|---------------------------------------------------|-----------------|--------------|---------------------------------------------------------|
| <b>REVENUES</b>                                   |                 |              |                                                         |
| Revenue from use of money and property            | \$ -            | \$ 7,265     | \$ 7,265                                                |
| Intergovernmental:                                |                 |              |                                                         |
| Federal                                           | 36,537          | 30,503       | (6,034)                                                 |
| Commonwealth                                      | 1,150,000       | 170,000      | (980,000)                                               |
| Total revenues                                    | 1,186,537       | 207,768      | (978,769)                                               |
| <b>EXPENDITURES</b>                               |                 |              |                                                         |
| Current:                                          |                 |              |                                                         |
| Community Development                             | 1,736,493       | 719,459      | 1,017,034                                               |
| Total expenditures                                | 1,736,493       | 719,459      | 1,017,034                                               |
| Excess (deficiency) of revenues over expenditures | (549,956)       | (511,691)    | 38,265                                                  |
| Net change in fund balance                        | \$ (549,956)    | \$ (511,691) | \$ 38,265                                               |

**CITY OF STAUNTON, VIRGINIA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE-BUDGET AND ACTUAL**  
**TROLLEY FUND**  
**Year Ended June 30, 2012**

|                                                   | Final<br>Budget | Actual            | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|---------------------------------------------------|-----------------|-------------------|---------------------------------------------------------|
| <b>REVENUES</b>                                   |                 |                   |                                                         |
| Revenue from use of money and property            | \$ 2,000        | \$ 6,838          | \$ 4,838                                                |
| Miscellaneous                                     | 58,000          | 53,000            | (5,000)                                                 |
| Recovered costs                                   | -               | 38,514            | 38,514                                                  |
| Total revenues                                    | <u>60,000</u>   | <u>98,352</u>     | <u>38,352</u>                                           |
| <b>EXPENDITURES</b>                               |                 |                   |                                                         |
| Current:                                          |                 |                   |                                                         |
| Community Development                             | <u>110,000</u>  | <u>151,089</u>    | <u>(41,089)</u>                                         |
| Total expenditures                                | <u>110,000</u>  | <u>151,089</u>    | <u>(41,089)</u>                                         |
| Excess (deficiency) of revenues over expenditures | <u>(50,000)</u> | <u>(52,737)</u>   | <u>(2,737)</u>                                          |
| <b>OTHER FINANCING SOURCES (USES)</b>             |                 |                   |                                                         |
| Transfers in:                                     |                 |                   |                                                         |
| Transfer from General Fund                        | <u>50,000</u>   | <u>50,000</u>     | <u>-</u>                                                |
| Total other financing sources (uses)              | <u>50,000</u>   | <u>50,000</u>     | <u>-</u>                                                |
| Net change in fund balance                        | <u>\$ -</u>     | <u>\$ (2,737)</u> | <u>\$ (2,737)</u>                                       |

**CITY OF STAUNTON, VIRGINIA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE-BUDGET AND ACTUAL**  
**DEBT SERVICE FUND**  
**Year Ended June 30, 2012**

|                                                      | Final<br>Budget            | Actual                     | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|------------------------------------------------------|----------------------------|----------------------------|---------------------------------------------------------|
| <b>REVENUES</b>                                      |                            |                            |                                                         |
| Intergovernmental:                                   |                            |                            |                                                         |
| City of Staunton School Board                        | \$ 355,000                 | \$ 355,000                 | \$ -                                                    |
| Total revenues                                       | <u>355,000</u>             | <u>355,000</u>             | <u>-</u>                                                |
| <b>EXPENDITURES</b>                                  |                            |                            |                                                         |
| Current:                                             |                            |                            |                                                         |
| Debt Service                                         |                            |                            |                                                         |
| Principal                                            | 6,936,961                  | 1,785,018                  | 5,151,943                                               |
| Interest and fiscal charges                          | <u>1,348,863</u>           | <u>1,160,736</u>           | <u>188,127</u>                                          |
| Total expenditures                                   | <u>8,285,824</u>           | <u>2,945,754</u>           | <u>5,340,070</u>                                        |
| Excess (deficiency) of revenues over<br>expenditures | <u>(7,930,824)</u>         | <u>(2,590,754)</u>         | <u>5,340,070</u>                                        |
| <b>OTHER FINANCING SOURCES</b>                       |                            |                            |                                                         |
| Transfers in:                                        |                            |                            |                                                         |
| Transfer from General fund                           | 3,329,500                  | 3,329,500                  | -                                                       |
| Transfer from CIP fund                               | <u>3,706,943</u>           | <u>3,706,943</u>           | <u>-</u>                                                |
| Total other financing sources                        | <u>7,036,443</u>           | <u>7,036,443</u>           | <u>-</u>                                                |
| Net change in fund balance                           | <u><u>\$ (894,381)</u></u> | <u><u>\$ 4,445,689</u></u> | <u><u>\$ 5,340,070</u></u>                              |

**CITY OF STAUNTON, VIRGINIA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE-BUDGET AND ACTUAL**  
**CAPITAL IMPROVEMENTS FUND**  
**From Inception and For the Year Ended June 30, 2012**

|                                                    | Prior Years<br>Actual | Current Year<br>Actual | Total Actual<br>to Date | Project<br>Authorization |
|----------------------------------------------------|-----------------------|------------------------|-------------------------|--------------------------|
| <b>REVENUES</b>                                    |                       |                        |                         |                          |
| Revenue from use of money and property             | \$ 222,399            | \$ 21,156              | \$ 243,555              | \$ 5,314                 |
| Recovered costs                                    | 267,037               | 34,632                 | 301,669                 | 50,000                   |
| Miscellaneous                                      | -                     | 24,000                 | 24,000                  | -                        |
| Intergovernmental:                                 |                       |                        |                         |                          |
| Federal                                            | 193,584               | 169,634                | 363,218                 | 912,505                  |
| Total revenues                                     | 683,020               | 249,422                | 932,442                 | 967,819                  |
| <b>EXPENDITURES</b>                                |                       |                        |                         |                          |
| Capital Outlay:                                    |                       |                        |                         |                          |
| General government administration                  | 1,296,503             | 1,173,589              | 2,470,092               | 2,616,210                |
| Public safety                                      | 2,173,454             | 974,451                | 3,147,905               | 4,180,669                |
| Public works                                       | 1,199,860             | 559,069                | 1,758,929               | 3,251,234                |
| Education                                          | 195,768               | 127,170                | 322,938                 | 325,631                  |
| Parks, recreation, and culture                     | 398,274               | -                      | 398,274                 | 465,696                  |
| Community development                              | 1,585,356             | 66,108                 | 1,651,464               | 2,239,766                |
| Debt service:                                      |                       |                        |                         |                          |
| Interest and fiscal charges                        | 105,000               | 60,000                 | 165,000                 | 165,000                  |
| Total expenditures                                 | 6,954,215             | 2,960,387              | 9,914,602               | 13,244,206               |
| Excess (deficiency) of revenues under expenditures | (6,271,195)           | (2,710,965)            | (8,982,160)             | (12,276,387)             |
| <b>OTHER FINANCING SOURCES (USES)</b>              |                       |                        |                         |                          |
| Transfers in                                       | 15,073,330            | 2,210,000              | 17,283,330              | 17,283,330               |
| Transfers out                                      | (1,300,000)           | (3,706,943)            | (5,006,943)             | (5,006,943)              |
| Total other financing sources (uses)               | 13,773,330            | (1,496,943)            | 12,276,387              | 12,276,387               |
| Net change in fund balance                         | \$ 7,502,135          | \$ (4,207,908)         | \$ 3,294,227            | \$ -                     |

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## NONMAJOR PROPRIETARY FUNDS

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**Proprietary Funds** are used to account for the City's ongoing organizations and activities similar to those found in the private sector.

**Parking Fund** – This fund accounts for the operations of the City's parking garage and lot system.

**Golf Fund** – This fund accounts for the operations of the City's Gypsy Hill Golf Course.

## CITY OF STAUNTON, VIRGINIA

## COMBINING STATEMENT OF NET ASSETS – NONMAJOR PROPRIETARY FUNDS

June 30, 2012

|                                                                | Business-Type Activities – Nonmajor Enterprise Funds |                 |              |
|----------------------------------------------------------------|------------------------------------------------------|-----------------|--------------|
|                                                                | Golf<br>Fund                                         | Parking<br>Fund | Total        |
| <b>ASSETS</b>                                                  |                                                      |                 |              |
| Current assets:                                                |                                                      |                 |              |
| Cash and cash equivalents                                      | \$ 654                                               | \$ 76,398       | \$ 77,052    |
| Accounts receivable,<br>net of allowance<br>for uncollectibles | -                                                    | 12,547          | 12,547       |
| Restricted assets:                                             |                                                      |                 |              |
| Customer deposits                                              | -                                                    | 4,671           | 4,671        |
| Total current assets                                           | 654                                                  | 93,616          | 94,270       |
| Noncurrent assets:                                             |                                                      |                 |              |
| Deferred charges                                               | 5,337                                                | 1,027           | 6,364        |
| Capital assets:                                                |                                                      |                 |              |
| Land                                                           | 24,694                                               | 1,034,249       | 1,058,943    |
| Buildings                                                      | 61,578                                               | 6,179,097       | 6,240,675    |
| Improvements                                                   | 621,040                                              | 434,647         | 1,055,687    |
| Machinery and equipment                                        | 78,803                                               | 69,985          | 148,788      |
| Less accumulated depreciation                                  | (234,468)                                            | (2,294,714)     | (2,529,182)  |
| Total capital assets (net of<br>accumulated depreciation)      | 551,647                                              | 5,423,264       | 5,974,911    |
| Total noncurrent assets                                        | 556,984                                              | 5,424,291       | 5,981,275    |
| Total assets                                                   | 557,638                                              | 5,517,907       | 6,075,545    |
| <b>LIABILITIES</b>                                             |                                                      |                 |              |
| Current liabilities:                                           |                                                      |                 |              |
| Accounts payable                                               | 769                                                  | 7,265           | 8,034        |
| Accrued liabilities                                            | 10,374                                               | 4,408           | 14,782       |
| Deferred revenue                                               | 11,467                                               | -               | 11,467       |
| Due to other funds                                             | 6,760                                                | -               | 6,760        |
| Deposits payable                                               | -                                                    | 4,671           | 4,671        |
| General obligation bonds                                       | 14,400                                               | 172,155         | 186,555      |
| Total current liabilities                                      | 43,770                                               | 188,499         | 232,269      |
| Noncurrent liabilities:                                        |                                                      |                 |              |
| General obligation bonds                                       | 517,642                                              | 1,090,009       | 1,607,651    |
| Total noncurrent liabilities                                   | 517,642                                              | 1,090,009       | 1,607,651    |
| Total liabilities                                              | 561,412                                              | 1,278,508       | 1,839,920    |
| <b>NET ASSETS</b>                                              |                                                      |                 |              |
| Invested in capital assets, net of<br>related debt             | 24,942                                               | 4,162,127       | 4,187,069    |
| Unrestricted                                                   | (28,716)                                             | 77,272          | 48,556       |
| Total net assets                                               | \$ (3,774)                                           | \$ 4,239,399    | \$ 4,235,625 |

## CITY OF STAUNTON, VIRGINIA

**COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS –  
NONMAJOR PROPRIETARY FUNDS  
Year Ended June 30, 2012**

|                                             | Business-Type Activities – Nonmajor Enterprise Funds |                            |                            |
|---------------------------------------------|------------------------------------------------------|----------------------------|----------------------------|
|                                             | Golf<br>Fund                                         | Parking<br>Fund            | Total                      |
| <b>OPERATING REVENUES</b>                   |                                                      |                            |                            |
| Parking fines                               | \$ -                                                 | \$ 48,252                  | \$ 48,252                  |
| Charges for services                        | 141,227                                              | 266,906                    | 408,133                    |
| Miscellaneous                               | 32                                                   | -                          | 32                         |
| Total operating revenues                    | <u>141,259</u>                                       | <u>315,158</u>             | <u>456,417</u>             |
| <b>OPERATING EXPENSES</b>                   |                                                      |                            |                            |
| Personal services                           | 54,018                                               | 102,682                    | 156,700                    |
| Fringe benefits                             | 24,976                                               | 10,819                     | 35,795                     |
| Rental of property                          | -                                                    | 5,000                      | 5,000                      |
| Repairs and maintenance                     | 231                                                  | 1,188                      | 1,419                      |
| Contractual services                        | 1,771                                                | 47,287                     | 49,058                     |
| Materials and supplies                      | 50,523                                               | 2,060                      | 52,583                     |
| Depreciation                                | 32,138                                               | 151,979                    | 184,117                    |
| Utilities                                   | 1,876                                                | 31,801                     | 33,677                     |
| Other expenses                              | 2,012                                                | 57,015                     | 59,027                     |
| Total operating expenses                    | <u>167,545</u>                                       | <u>409,831</u>             | <u>577,376</u>             |
| Operating loss                              | <u>(26,286)</u>                                      | <u>(94,673)</u>            | <u>(120,959)</u>           |
| <b>NONOPERATING REVENUES<br/>(EXPENSES)</b> |                                                      |                            |                            |
| Interest income                             | 1                                                    | 4                          | 5                          |
| Interest and fiscal charges                 | (23,477)                                             | (59,099)                   | (82,576)                   |
| Gain on disposal of assets                  | 5,996                                                | -                          | 5,996                      |
| Total nonoperating revenues (expenses)      | <u>(17,480)</u>                                      | <u>(59,095)</u>            | <u>(76,575)</u>            |
| Loss before contributions<br>and transfers  | <u>(43,766)</u>                                      | <u>(153,768)</u>           | <u>(197,534)</u>           |
| Transfers in                                | <u>-</u>                                             | <u>175,000</u>             | <u>175,000</u>             |
| Change in net assets                        | (43,766)                                             | 21,232                     | (22,534)                   |
| Total net assets - beginning of year        | <u>39,992</u>                                        | <u>4,218,167</u>           | <u>4,258,159</u>           |
| Total net assets - end of year              | <u><u>\$ (3,774)</u></u>                             | <u><u>\$ 4,239,399</u></u> | <u><u>\$ 4,235,625</u></u> |

## CITY OF STAUNTON, VIRGINIA

**COMBINING STATEMENT OF CASH FLOWS –  
NONMAJOR PROPRIETARY FUNDS  
Year Ended June 30, 2012**

|                                                                        | Business-Type Activities – Nonmajor Enterprise Funds |                 |            |
|------------------------------------------------------------------------|------------------------------------------------------|-----------------|------------|
|                                                                        | Golf<br>Fund                                         | Parking<br>Fund | Total      |
| <b>OPERATING ACTIVITIES</b>                                            |                                                      |                 |            |
| Cash received from customers                                           | \$ 136,960                                           | \$ 313,177      | \$ 450,137 |
| Cash paid to suppliers                                                 | (57,005)                                             | (139,338)       | (196,343)  |
| Cash paid to employees for services                                    | (80,800)                                             | (116,887)       | (197,687)  |
| Net cash provided (used) by operating activities                       | (845)                                                | 56,952          | 56,107     |
| <b>NONCAPITAL FINANCING ACTIVITIES</b>                                 |                                                      |                 |            |
| Transfers from other funds                                             | -                                                    | 175,000         | 175,000    |
| Interfund borrowing                                                    | 6,760                                                | -               | 6,760      |
| Net cash provided by noncapital financing activities                   | 6,760                                                | 175,000         | 181,760    |
| <b>CAPITAL AND RELATED FINANCING ACTIVITIES</b>                        |                                                      |                 |            |
| Acquisition and construction of capital assets                         | -                                                    | (20,198)        | (20,198)   |
| Principal paid on long-term debt                                       | (15,000)                                             | (165,342)       | (180,342)  |
| Interest paid on long-term debt                                        | (22,607)                                             | (59,057)        | (81,664)   |
| Proceeds from sale of equipment                                        | 5,996                                                | -               | 5,996      |
| Net cash used by capital and related financing activities              | (31,611)                                             | (244,597)       | (276,208)  |
| <b>INVESTING ACTIVITIES</b>                                            |                                                      |                 |            |
| Interest received                                                      | 1                                                    | 4               | 5          |
| Net cash provided by investing activities                              | 1                                                    | 4               | 5          |
| Net decrease in cash and cash equivalents                              | (25,695)                                             | (12,641)        | (38,336)   |
| <b>CASH AND CASH EQUIVALENTS</b>                                       |                                                      |                 |            |
| Beginning of year                                                      | 26,349                                               | 93,710          | 120,059    |
| End of year                                                            | \$ 654                                               | \$ 81,069       | \$ 81,723  |
| Cash and cash equivalents at end of year is composed of the following: |                                                      |                 |            |
| Cash and cash equivalents                                              | \$ 654                                               | \$ 76,398       | 77,052     |
| Restricted - customer deposits                                         | -                                                    | 4,671           | 4,671      |
| Total                                                                  | \$ 654                                               | \$ 81,069       | \$ 81,723  |

**CITY OF STAUNTON, VIRGINIA**  
**COMBINING STATEMENT OF CASH FLOWS –**  
**NONMAJOR PROPRIETARY FUNDS**  
**Year Ended June 30, 2012**

|                                                                                              | Business-Type Activities – Nonmajor Enterprise Funds |                  |                  |
|----------------------------------------------------------------------------------------------|------------------------------------------------------|------------------|------------------|
|                                                                                              | Golf<br>Fund                                         | Parking<br>Fund  | Total            |
| <b>Reconciliation of operating loss to net cash provided (used) by operating activities:</b> |                                                      |                  |                  |
| Operating loss                                                                               | \$ (26,286)                                          | \$ (94,673)      | \$ (120,959)     |
| Adjustments to reconcile operating loss to net cash provided (used) by operating activities: |                                                      |                  |                  |
| Depreciation                                                                                 | 32,138                                               | 151,979          | 184,117          |
| Change in assets and liabilities:                                                            |                                                      |                  |                  |
| Decrease (increase) in accounts receivable                                                   | -                                                    | (2,886)          | (2,886)          |
| Increase (decrease) in accounts payable                                                      | (592)                                                | 5,013            | 4,421            |
| Increase (decrease) in accrued liabilities                                                   | (1,806)                                              | (3,386)          | (5,192)          |
| Increase (decrease) in deferred revenue                                                      | (4,299)                                              | -                | (4,299)          |
| Increase (decrease) in deposits payable                                                      | -                                                    | 905              | 905              |
| Net cash provided (used) by operating activities                                             | <u>\$ (845)</u>                                      | <u>\$ 56,952</u> | <u>\$ 56,107</u> |

There were no noncash investing, capital, or financing activities.

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## **DISCRETELY PRESENTED COMPONENT UNIT – SCHOOL BOARD**

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### **Major Funds**

#### Special Revenue Funds:

Education Fund – This fund is used to account for the operations and maintenance of the six city owned schools. Financing is provided by state and federal funds, and by appropriations from the City's general revenues. State and federal education funds received may be used only for this purpose. Annual appropriations from general revenues were restricted by the Appropriations Resolution to education expenditures.

### **Nonmajor Funds**

#### Special Revenue Funds:

School Cafeteria Fund – This fund is used to account for the operation and maintenance of the cafeterias of the six City owned schools. Financing is provided primarily from charges for services and federal and state lunch subsidies. Such funds are limited to expenditure for cafeteria operations and maintenance by federal and state law.

School Textbook Fund – This fund is used to account for the purchase and sale of school textbooks. Financing is provided primarily by state subsidies and the required local match. Funds so received are limited by the Commonwealth to expenditure only for school textbooks.

State Operated Programs Fund – This fund is used to account for revenues and expenditures associated with the operation of education programs in certain state-run hospital and juvenile detention facilities. The state contracts with the School Board to provide education programs to persons in those facilities who are required by law to receive the benefit of public education. The education programs are fully funded by state operating grants with occasional funding by federal operating grants. Thus, revenues equal the expenditures that are composed primarily of staff salaries and fringe benefits, along with moderate amounts of educational materials and purchase of services.

#### Capital Projects Funds:

School Construction Fund – This fund is used to account for the construction of school facilities and other major capital projects. Financing is provided by transfers from the General Fund and certain state revenues, limited to expenditure for school capital projects.

#### Agency Fund:

Genesis Fund – This fund is used to account for the operations, in a fiscal agent capacity, of a regional alternative education program for the Cities of Staunton, Harrisonburg, and Waynesboro, and the County of Augusta. Receipts consist of state education funds and tuition payments from the participating localities, and are restricted to use only for this regional program.

## CITY OF STAUNTON, VIRGINIA

## DISCRETELY PRESENTED COMPONENT UNIT – SCHOOL BOARD

## STATEMENT OF NET ASSETS

June 30, 2012

|                                                       | <u>Governmental<br/>Activities</u> |
|-------------------------------------------------------|------------------------------------|
| <b>ASSETS</b>                                         |                                    |
| Cash and cash equivalents                             | \$ 3,632,441                       |
| Accounts receivable                                   | 180,068                            |
| Due from other governmental units                     | 2,201,089                          |
| Prepaid items                                         | 19,792                             |
| Restricted cash and cash equivalents                  | 96,463                             |
| Capital assets:                                       |                                    |
| Land                                                  | 236,000                            |
| Other capital assets, net of accumulated depreciation | <u>8,329,891</u>                   |
| Total assets                                          | <u>14,695,744</u>                  |
| <b>LIABILITIES</b>                                    |                                    |
| Accounts payable                                      | 689,091                            |
| Accrued liabilities                                   | 2,595,689                          |
| Amounts held for others                               | 434                                |
| Noncurrent liabilities:                               |                                    |
| Due within one year                                   | 130,048                            |
| Due in more than one year                             | <u>228,732</u>                     |
| Total liabilities                                     | <u>3,643,994</u>                   |
| <b>NET ASSETS</b>                                     |                                    |
| Invested in capital assets, net of related debt       | 8,565,891                          |
| Restricted:                                           |                                    |
| Programs                                              | 96,463                             |
| Donor purposes                                        | 520                                |
| Unrestricted                                          | <u>2,388,876</u>                   |
| Total net assets                                      | <u><u>\$ 11,051,750</u></u>        |

## CITY OF STAUNTON, VIRGINIA

**DISCRETELY PRESENTED COMPONENT UNIT – SCHOOL BOARD**  
**STATEMENT OF ACTIVITIES**  
**Year Ended June 30, 2012**

| Functions/Programs                     | Expenses             | Program Revenues        |                                          |                                        | Net (Expense)<br>Revenue and<br>Changes in<br>Net Assets |
|----------------------------------------|----------------------|-------------------------|------------------------------------------|----------------------------------------|----------------------------------------------------------|
|                                        |                      | Charges for<br>Services | Operating<br>Grants and<br>Contributions | Capital<br>Grants and<br>Contributions |                                                          |
| Governmental activities:               |                      |                         |                                          |                                        |                                                          |
| Instruction and related services       | \$ 25,782,422        | \$ 987,287              | \$ 9,149,451                             | \$ 185,517                             | \$ (15,460,167)                                          |
| Administration, attendance, and health | 2,054,946            | -                       | -                                        | -                                      | (2,054,946)                                              |
| Pupil transportation                   | 972,105              | -                       | -                                        | -                                      | (972,105)                                                |
| Food service                           | 1,292,653            | 387,273                 | 925,891                                  | -                                      | 20,511                                                   |
| Operations                             | 1,943,825            | -                       | -                                        | -                                      | (1,943,825)                                              |
| Total School Board                     | <u>\$ 32,045,951</u> | <u>\$ 1,374,560</u>     | <u>\$ 10,075,342</u>                     | <u>\$ 185,517</u>                      | <u>\$ (20,410,532)</u>                                   |

## General revenues:

|                                                              |                      |
|--------------------------------------------------------------|----------------------|
| Unrestricted investment earnings                             | 1,115                |
| Grants and contributions not restricted to specific programs | 8,621,990            |
| Net payment from City of Staunton                            | <u>10,455,366</u>    |
| Total general revenues                                       | <u>19,078,471</u>    |
| Change in net assets                                         | (1,332,061)          |
| Net assets, beginning of year, as adjusted                   | <u>12,383,811</u>    |
| Net assets, end of year                                      | <u>\$ 11,051,750</u> |

## CITY OF STAUNTON, VIRGINIA

**DISCRETELY PRESENTED COMPONENT UNIT – SCHOOL BOARD**  
**BALANCE SHEET –**  
**GOVERNMENTAL FUNDS**  
**June 30, 2012**

|                                      | Education<br>Fund   | Other<br>Governmental<br>Funds | Total<br>Governmental<br>Funds |
|--------------------------------------|---------------------|--------------------------------|--------------------------------|
| <b>ASSETS</b>                        |                     |                                |                                |
| Cash and cash equivalents            | \$ 1,855,892        | \$ 1,776,549                   | \$ 3,632,441                   |
| Accounts receivable                  | 132,885             | 47,183                         | 180,068                        |
| Prepaid items                        | 19,792              | -                              | 19,792                         |
| Due from other governmental units    | 1,564,704           | 636,385                        | 2,201,089                      |
| Due from other funds                 | 563,924             | -                              | 563,924                        |
| Restricted cash and cash equivalents | 96,463              | -                              | 96,463                         |
|                                      | <u>\$ 4,233,660</u> | <u>\$ 2,460,117</u>            | <u>\$ 6,693,777</u>            |
| Total assets                         |                     |                                |                                |
| <b>LIABILITIES AND FUND BALANCES</b> |                     |                                |                                |
| Liabilities:                         |                     |                                |                                |
| Accounts payable                     | \$ 677,317          | \$ 11,774                      | \$ 689,091                     |
| Accrued liabilities                  | 2,439,568           | 156,121                        | 2,595,689                      |
| Due to other funds                   | -                   | 563,924                        | 563,924                        |
| Held for others                      | 434                 | -                              | 434                            |
| Deferred revenue                     | 268,189             | -                              | 268,189                        |
|                                      | <u>3,385,508</u>    | <u>731,819</u>                 | <u>4,117,327</u>               |
| Total liabilities                    |                     |                                |                                |
| Fund balances:                       |                     |                                |                                |
| Nonspendable                         | 19,792              | -                              | 19,792                         |
| Restricted                           | 96,983              | -                              | 96,983                         |
| Assigned                             | 731,377             | 1,730,028                      | 2,461,405                      |
| Unassigned                           | -                   | (1,730)                        | (1,730)                        |
|                                      | <u>848,152</u>      | <u>1,728,298</u>               | <u>2,576,450</u>               |
| Total fund balances                  |                     |                                |                                |
| Total liabilities and fund balances  | <u>\$ 4,233,660</u> | <u>\$ 2,460,117</u>            | <u>\$ 6,693,777</u>            |

## CITY OF STAUNTON, VIRGINIA

**DISCRETELY PRESENTED COMPONENT UNIT – SCHOOL BOARD  
RECONCILIATION OF BALANCE SHEET  
TO THE STATEMENT OF NET ASSETS  
June 30, 2012**

|                                                                                                                               |                     |                             |
|-------------------------------------------------------------------------------------------------------------------------------|---------------------|-----------------------------|
| Total Fund Balances – Component Unit School Board                                                                             |                     | \$ 2,576,450                |
| Amounts reported for governmental activities in the statement of net assets<br>(Exhibit C-1) are different because:           |                     |                             |
| Capital assets used in governmental activities are not financial resources,<br>and, therefore, are not reported in the funds. |                     |                             |
| Capital assets                                                                                                                | \$ 19,963,566       |                             |
| Less: accumulated depreciation                                                                                                | <u>(11,397,675)</u> | 8,565,891                   |
| Receivables that are not available to pay for current period expenditures are<br>not reported in the funds.                   |                     | 268,189                     |
| Compensated absences are not due and payable in the current period and<br>therefore are not reported in the funds.            |                     | <u>(358,780)</u>            |
| Total Net Assets – Component Unit School Board                                                                                |                     | <u><u>\$ 11,051,750</u></u> |

## CITY OF STAUNTON, VIRGINIA

**DISCRETELY PRESENTED COMPONENT UNIT – SCHOOL BOARD**  
**STATEMENT OF REVENUES, EXPENDITURES, AND**  
**CHANGES IN FUND BALANCE –**  
**GOVERNMENTAL FUNDS**  
**Year Ended June 30, 2012**

|                                                   | Education<br>Fund        | Other<br>Governmental<br>Funds | Total<br>Governmental<br>Funds |
|---------------------------------------------------|--------------------------|--------------------------------|--------------------------------|
| <b>REVENUES</b>                                   |                          |                                |                                |
| Revenues from use of money and property           | \$ 28,368                | \$ 317                         | \$ 28,685                      |
| Charges for services                              | 959,717                  | 387,273                        | 1,346,990                      |
| Miscellaneous                                     | 11,569                   | 6,211                          | 17,780                         |
| Recovered costs                                   | 243,228                  | 46,574                         | 289,802                        |
| Intergovernmental:                                |                          |                                |                                |
| Federal                                           | 2,886,696                | 863,878                        | 3,750,574                      |
| Commonwealth                                      | 12,482,694               | 2,235,974                      | 14,718,668                     |
| City of Staunton                                  | 10,710,366               | 100,000                        | 10,810,366                     |
| Total revenues                                    | <u>27,322,638</u>        | <u>3,640,227</u>               | <u>30,962,865</u>              |
| <b>EXPENDITURES</b>                               |                          |                                |                                |
| Payment to the City                               | -                        | 355,000                        | 355,000                        |
| Current:                                          |                          |                                |                                |
| Education                                         | 27,861,728               | 3,543,488                      | 31,405,216                     |
| Capital projects                                  | -                        | 147,401                        | 147,401                        |
| Total expenditures                                | <u>27,861,728</u>        | <u>4,045,889</u>               | <u>31,907,617</u>              |
| Excess (deficiency) of revenues over expenditures | <u>(539,090)</u>         | <u>(405,662)</u>               | <u>(944,752)</u>               |
| <b>OTHER FINANCING SOURCES (USES)</b>             |                          |                                |                                |
| Transfers in                                      | 68,257                   | 261,381                        | 329,638                        |
| Transfers out                                     | <u>(261,381)</u>         | <u>(68,257)</u>                | <u>(329,638)</u>               |
| Total other financing sources (uses)              | <u>(193,124)</u>         | <u>193,124</u>                 | <u>-</u>                       |
| Net change in fund balance                        | (732,214)                | (212,538)                      | (944,752)                      |
| Fund balance at beginning of year                 | <u>1,580,366</u>         | <u>1,940,836</u>               | <u>3,521,202</u>               |
| Fund balance at end of year                       | <u><u>\$ 848,152</u></u> | <u><u>\$ 1,728,298</u></u>     | <u><u>\$ 2,576,450</u></u>     |

CITY OF STAUNTON, VIRGINIA

**DISCRETELY PRESENTED COMPONENT UNIT – SCHOOL BOARD  
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES  
AND CHANGES IN FUND BALANCE TO THE STATEMENT OF ACTIVITIES  
Year Ended June 30, 2012**

Amounts reported for governmental activities in the statement of activities  
(Exhibit C-2) are different because:

|                                                            |              |
|------------------------------------------------------------|--------------|
| Net changes in fund balances - school board component unit | \$ (944,752) |
|------------------------------------------------------------|--------------|

Governmental funds report the cost of capital assets acquired as current expenditures while the statement of activities reports depreciation expense to allocate those expenditures over the life of the assets.

|                  |                |           |
|------------------|----------------|-----------|
| Depreciation     | \$ (704,521)   |           |
| Capital expenses | <u>278,870</u> |           |
|                  |                | (425,651) |

|                                                                                                                                   |        |
|-----------------------------------------------------------------------------------------------------------------------------------|--------|
| Revenues in the statement of activities that do not provide current financial resources are not reported as revenue in the funds. | 33,303 |
|-----------------------------------------------------------------------------------------------------------------------------------|--------|

|                                                                                                                                                                                |              |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| Compensated absences reported in the statement of activities do not require the use of current resources and therefore are not reported as expenditures in governmental funds. | <u>5,039</u> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|

|                                                 |                              |
|-------------------------------------------------|------------------------------|
| Change in net assets of governmental activities | <u><u>\$ (1,332,061)</u></u> |
|-------------------------------------------------|------------------------------|

## CITY OF STAUNTON, VIRGINIA

**DISCRETELY PRESENTED COMPONENT UNIT – SCHOOL BOARD**  
**COMBINING BALANCE SHEET –**  
**NONMAJOR GOVERNMENTAL FUNDS**  
**June 30, 2012**

|                                      | Special Revenue Funds       |                   |                                       | Capital<br>Projects Fund       | Total<br>Nonmajor<br>Governmental<br>Funds |
|--------------------------------------|-----------------------------|-------------------|---------------------------------------|--------------------------------|--------------------------------------------|
|                                      | School<br>Cafeteria<br>Fund | Textbook<br>Fund  | State<br>Operated<br>Programs<br>Fund | School<br>Construction<br>Fund |                                            |
| <b>ASSETS</b>                        |                             |                   |                                       |                                |                                            |
| Cash and cash equivalents            | \$ 516,107                  | \$ 419,959        | \$ -                                  | \$ 840,483                     | \$ 1,776,549                               |
| Accounts receivable                  | -                           | -                 | 47,183                                | -                              | 47,183                                     |
| Due from other governmental units    | 3,721                       | -                 | 632,664                               | -                              | 636,385                                    |
| Total assets                         | <u>\$ 519,828</u>           | <u>\$ 419,959</u> | <u>\$ 679,847</u>                     | <u>\$ 840,483</u>              | <u>\$ 2,460,117</u>                        |
| <b>LIABILITIES AND FUND BALANCES</b> |                             |                   |                                       |                                |                                            |
| Liabilities:                         |                             |                   |                                       |                                |                                            |
| Accounts payable                     | \$ 761                      | \$ 1,177          | \$ 9,836                              | \$ -                           | \$ 11,774                                  |
| Accrued liabilities                  | 50,034                      | -                 | 106,087                               | -                              | 156,121                                    |
| Due to other funds                   | -                           | -                 | 563,924                               | -                              | 563,924                                    |
| Total liabilities                    | <u>50,795</u>               | <u>1,177</u>      | <u>679,847</u>                        | <u>-</u>                       | <u>731,819</u>                             |
| Fund balances:                       |                             |                   |                                       |                                |                                            |
| Assigned                             | 469,033                     | 418,782           | 1,730                                 | 840,483                        | 1,730,028                                  |
| Unassigned                           | -                           | -                 | (1,730)                               | -                              | (1,730)                                    |
| Total fund balances                  | <u>469,033</u>              | <u>418,782</u>    | <u>-</u>                              | <u>840,483</u>                 | <u>1,728,298</u>                           |
| Total liabilities and fund balances  | <u>\$ 519,828</u>           | <u>\$ 419,959</u> | <u>\$ 679,847</u>                     | <u>\$ 840,483</u>              | <u>\$ 2,460,117</u>                        |

## CITY OF STAUNTON, VIRGINIA

**DISCRETELY PRESENTED COMPONENT UNIT – SCHOOL BOARD**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES**  
**IN FUND BALANCE – NONMAJOR GOVERNMENTAL FUNDS**  
**Year Ended June 30, 2012**

|                                                   | Special Revenue Funds |                   |                              | Capital Projects Fund    | Total Nonmajor Governmental Funds |
|---------------------------------------------------|-----------------------|-------------------|------------------------------|--------------------------|-----------------------------------|
|                                                   | School Cafeteria Fund | Textbook Fund     | State Operated Programs Fund | School Construction Fund |                                   |
| <b>REVENUES</b>                                   |                       |                   |                              |                          |                                   |
| Revenues from use of money and property           | \$ 17                 | \$ 21             | \$ -                         | \$ 279                   | \$ 317                            |
| Charges for services                              | 387,273               | -                 | -                            | -                        | 387,273                           |
| Miscellaneous                                     | 4,536                 | -                 | 1,675                        | -                        | 6,211                             |
| Recovered costs                                   | -                     | -                 | 46,574                       | -                        | 46,574                            |
| Intergovernmental:                                |                       |                   |                              |                          |                                   |
| Federal                                           | 824,377               | -                 | 39,501                       | -                        | 863,878                           |
| Commonwealth                                      | 24,256                | 61,365            | 2,150,353                    | -                        | 2,235,974                         |
| City of Staunton                                  | -                     | -                 | -                            | 100,000                  | 100,000                           |
| Total revenues                                    | <u>1,240,459</u>      | <u>61,386</u>     | <u>2,238,103</u>             | <u>100,279</u>           | <u>3,640,227</u>                  |
| <b>EXPENDITURES</b>                               |                       |                   |                              |                          |                                   |
| Payment to the City                               | -                     | -                 | -                            | 355,000                  | 355,000                           |
| Current:                                          |                       |                   |                              |                          |                                   |
| Education                                         | 1,172,458             | 201,184           | 2,169,846                    | -                        | 3,543,488                         |
| Capital projects                                  | -                     | -                 | -                            | 147,401                  | 147,401                           |
| Total expenditures                                | <u>1,172,458</u>      | <u>201,184</u>    | <u>2,169,846</u>             | <u>502,401</u>           | <u>4,045,889</u>                  |
| Excess (deficiency) of revenues over expenditures | <u>68,001</u>         | <u>(139,798)</u>  | <u>68,257</u>                | <u>(402,122)</u>         | <u>(405,662)</u>                  |
| <b>OTHER FINANCING SOURCES (USES)</b>             |                       |                   |                              |                          |                                   |
| Transfers in                                      | -                     | 40,831            | -                            | 220,550                  | 261,381                           |
| Transfers out                                     | -                     | -                 | (68,257)                     | -                        | (68,257)                          |
| Total other financing sources (uses)              | <u>-</u>              | <u>40,831</u>     | <u>(68,257)</u>              | <u>220,550</u>           | <u>193,124</u>                    |
| Net change in fund balance                        | 68,001                | (98,967)          | -                            | (181,572)                | (212,538)                         |
| Fund balance at beginning of year                 | <u>401,032</u>        | <u>517,749</u>    | <u>-</u>                     | <u>1,022,055</u>         | <u>1,940,836</u>                  |
| Fund balance at end of year                       | <u>\$ 469,033</u>     | <u>\$ 418,782</u> | <u>\$ -</u>                  | <u>\$ 840,483</u>        | <u>\$ 1,728,298</u>               |

## CITY OF STAUNTON, VIRGINIA

**DISCRETELY PRESENTED COMPONENT UNIT – SCHOOL BOARD**  
**BUDGETARY COMPARISON SCHEDULE –**  
**EDUCATION FUND**  
**Year Ended June 30, 2012**

|                                                   | Original<br>Budget | Final<br>Budget | Actual       | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|---------------------------------------------------|--------------------|-----------------|--------------|---------------------------------------------------------|
| <b>REVENUES</b>                                   |                    |                 |              |                                                         |
| Revenues from use of money and property           | \$ 20,000          | \$ 20,000       | \$ 28,368    | \$ 8,368                                                |
| Charges for services                              | 917,082            | 917,082         | 959,717      | 42,635                                                  |
| Miscellaneous                                     | 1,500              | 9,600           | 11,569       | 1,969                                                   |
| Recovered costs                                   | 138,000            | 234,641         | 243,228      | 8,587                                                   |
| Intergovernmental:                                |                    |                 |              |                                                         |
| Federal                                           | 2,348,988          | 3,355,712       | 2,886,696    | (469,016)                                               |
| Commonwealth                                      | 12,444,570         | 12,422,578      | 12,482,694   | 60,116                                                  |
| City of Staunton                                  | 10,710,366         | 10,710,366      | 10,710,366   | -                                                       |
| Total revenues                                    | 26,580,506         | 27,669,979      | 27,322,638   | (347,341)                                               |
| <b>EXPENDITURES</b>                               |                    |                 |              |                                                         |
| Current:                                          |                    |                 |              |                                                         |
| Education                                         | 27,762,282         | 28,902,637      | 27,861,728   | 1,040,909                                               |
| Total expenditures                                | 27,762,282         | 28,902,637      | 27,861,728   | 1,040,909                                               |
| Excess (deficiency) of revenues over expenditures | (1,181,776)        | (1,232,658)     | (539,090)    | 693,568                                                 |
| <b>OTHER FINANCING SOURCES (USES)</b>             |                    |                 |              |                                                         |
| Transfers in:                                     |                    |                 |              |                                                         |
| Transfer from State Operated Programs Fund        | 67,000             | 67,000          | 68,257       | 1,257                                                   |
| Transfers out:                                    |                    |                 |              |                                                         |
| Transfer to School Construction Fund              | (50,000)           | (220,550)       | (220,550)    | -                                                       |
| Transfer to School Textbook Fund                  | (40,831)           | (40,831)        | (40,831)     | -                                                       |
| Total other financing sources (uses)              | (23,831)           | (194,381)       | (193,124)    | 1,257                                                   |
| Net change in fund balance                        | \$ (1,205,607)     | \$ (1,427,039)  | \$ (732,214) | \$ 694,825                                              |

## CITY OF STAUNTON, VIRGINIA

**DISCRETELY PRESENTED COMPONENT UNIT – SCHOOL BOARD**  
**STATEMENT OF FIDUCIARY NET ASSETS**  
**June 30, 2012**

|                                                           | Agency<br>Fund<br><u>Genesis</u> |
|-----------------------------------------------------------|----------------------------------|
| <b>ASSETS</b>                                             |                                  |
| Cash and cash equivalents                                 | \$ 129,197                       |
| Accounts receivable and due from other governmental units | <u>26,314</u>                    |
| Total assets                                              | <u><u>\$ 155,511</u></u>         |
| <b>LIABILITIES</b>                                        |                                  |
| Amounts held for Program                                  | \$ 98,671                        |
| Accounts payable                                          | 57                               |
| Accrued payroll                                           | <u>56,783</u>                    |
| Total liabilities                                         | <u><u>\$ 155,511</u></u>         |

## CITY OF STAUNTON, VIRGINIA

**DISCRETELY PRESENTED COMPONENT UNIT – SCHOOL BOARD**  
**STATEMENT OF CHANGES IN FIDUCIARY ASSETS AND LIABILITIES –**  
**AGENCY FUND**  
**Year Ended June 30, 2012**

|                                   | Balance<br>June 30, 2011 | Additions           | Deletions           | Balance<br>June 30, 2012 |
|-----------------------------------|--------------------------|---------------------|---------------------|--------------------------|
| <b>GENESIS FUND</b>               |                          |                     |                     |                          |
| <b>ASSETS</b>                     |                          |                     |                     |                          |
| Cash and cash equivalents         | \$ 100,375               | \$ 904,835          | \$ 876,013          | \$ 129,197               |
| Accounts receivable               | 265                      | 260,661             | 260,612             | 314                      |
| Due from other governmental units | 26,000                   | 26,000              | 26,000              | 26,000                   |
|                                   | <u>26,000</u>            | <u>26,000</u>       | <u>26,000</u>       | <u>26,000</u>            |
| Total assets                      | <u>\$ 126,640</u>        | <u>\$ 1,191,496</u> | <u>\$ 1,162,625</u> | <u>\$ 155,511</u>        |
| <b>LIABILITIES</b>                |                          |                     |                     |                          |
| Amounts held for Program          | \$ 56,844                | \$ 1,082,023        | \$ 1,040,196        | \$ 98,671                |
| Accounts payable                  | 983                      | 52,690              | 53,616              | 57                       |
| Accrued payroll                   | 68,813                   | 56,783              | 68,813              | 56,783                   |
|                                   | <u>68,813</u>            | <u>56,783</u>       | <u>68,813</u>       | <u>56,783</u>            |
| Total liabilities                 | <u>\$ 126,640</u>        | <u>\$ 1,191,496</u> | <u>\$ 1,162,625</u> | <u>\$ 155,511</u>        |

## **DISCRETELY PRESENTED COMPONENT UNIT – EDA**

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The Economic Development Authority of the City of Staunton, VA (EDA) was created as a political subdivision of the Commonwealth of Virginia by ordinance of the City Council of Staunton, VA on January 26, 1984, pursuant to the provisions of the Industrial Development and Revenue Bond Act (Chapter 33, Section 15.1-1373. et seq., of the Code of Virginia (1050) as amended). The original name was the Industrial Development Authority of the City of Staunton, VA. The name was formally changed to the Economic Development Authority of the City of Staunton, VA effective July 26, 2010.

The EDA is governed by seven directors appointed by the City Council. It is authorized to acquire, own, lease, and dispose of properties to the end that such activities may promote industry and develop trade by inducing enterprises to locate and remain in Staunton.

## CITY OF STAUNTON, VIRGINIA

DISCRETELY PRESENTED COMPONENT UNIT – EDA  
STATEMENT OF NET ASSETS

June 30, 2012

**ASSETS**

|                                                       |                   |
|-------------------------------------------------------|-------------------|
| Cash and cash equivalents                             | \$ 103,860        |
| Accounts receivable                                   | 16,967            |
| Due from other governmental units                     | 14,552            |
| Inventory                                             | 14,000,000        |
| Capital assets:                                       |                   |
| Land                                                  | 799,748           |
| Other capital assets, net of accumulated depreciation | <u>8,245,171</u>  |
| Total assets                                          | <u>23,180,298</u> |

**LIABILITIES**

|                           |                   |
|---------------------------|-------------------|
| Accounts payable          | 109,648           |
| Due to primary government | <u>14,000,000</u> |
| Total liabilities         | <u>14,109,648</u> |

**NET ASSETS**

|                                                 |                            |
|-------------------------------------------------|----------------------------|
| Invested in capital assets, net of related debt | 9,044,919                  |
| Unrestricted                                    | <u>25,731</u>              |
| Total net assets                                | <u><u>\$ 9,070,650</u></u> |

**DISCRETELY PRESENTED COMPONENT UNIT – EDA**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS**  
**Year Ended June 30, 2012**

**OPERATING REVENUES**

|                          |               |
|--------------------------|---------------|
| Charges for services     | \$ 3,828      |
| Rental of property       | 30,000        |
| Miscellaneous revenue    | <u>11,000</u> |
| Total operating revenues | <u>44,828</u> |

**OPERATING EXPENSES**

|                                         |                  |
|-----------------------------------------|------------------|
| Professional fees                       | 21,334           |
| Other expenses                          | 36,327           |
| Rural business enterprise grant program | 19,880           |
| Depreciation                            | <u>307,899</u>   |
| Total operating expenses                | <u>385,440</u>   |
| Operating loss                          | <u>(340,612)</u> |

**NONOPERATING REVENUES (EXPENSES)**

|                                        |                  |
|----------------------------------------|------------------|
| Interest income                        | 2                |
| Capital grant from City                | 12,065           |
| Operating grants received              | 368,616          |
| Grants to others                       | <u>(304,063)</u> |
| Total nonoperating revenues (expenses) | <u>76,620</u>    |

|                                      |                            |
|--------------------------------------|----------------------------|
| Change in net assets                 | (263,992)                  |
| Total net assets - beginning of year | <u>9,334,642</u>           |
| Total net assets - end of year       | <u><u>\$ 9,070,650</u></u> |

## CITY OF STAUNTON, VIRGINIA

**DISCRETELY PRESENTED COMPONENT UNIT – EDA**  
**STATEMENT OF CASH FLOWS**  
**Year Ended June 30, 2012**

**OPERATING ACTIVITIES**

|                                       |                 |
|---------------------------------------|-----------------|
| Cash received from customers          | \$ 33,828       |
| Cash paid to suppliers                | <u>(77,264)</u> |
| Net cash used by operating activities | <u>(43,436)</u> |

**NONCAPITAL FINANCING ACTIVITIES**

|                                                      |                  |
|------------------------------------------------------|------------------|
| Operating grants received                            | 365,063          |
| Economic development grants paid                     | <u>(281,073)</u> |
| Net cash provided by noncapital financing activities | <u>83,990</u>    |

**CAPITAL AND RELATED FINANCING ACTIVITIES**

|                                                           |               |
|-----------------------------------------------------------|---------------|
| Acquisition and construction of capital assets            | (12,065)      |
| Capital grant from the City                               | <u>12,065</u> |
| Net cash used by capital and related financing activities | <u>-</u>      |

**INVESTING ACTIVITIES**

|                                           |          |
|-------------------------------------------|----------|
| Interest received                         | <u>3</u> |
| Net cash provided by investing activities | <u>3</u> |
| Net increase in cash and cash equivalents | 40,557   |

**CASH AND CASH EQUIVALENTS**

|                   |                          |
|-------------------|--------------------------|
| Beginning of year | <u>63,303</u>            |
| End of year       | <u><u>\$ 103,860</u></u> |

**Reconciliation of operating loss to net cash used by operating activities:**

|                                                                                   |                           |
|-----------------------------------------------------------------------------------|---------------------------|
| Operating loss                                                                    | \$ (340,612)              |
| Adjustments to reconcile operating loss to net cash used by operating activities: |                           |
| Depreciation                                                                      | 307,899                   |
| Change in assets and liabilities:                                                 |                           |
| Decrease in receivables                                                           | (300)                     |
| Increase in accounts payable                                                      | <u>577</u>                |
| Net cash used by operating activities                                             | <u><u>\$ (32,436)</u></u> |

## SUPPLEMENTARY SCHEDULES

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**Governmental Funds  
and Discretely Presented  
Component Unit – School Board**

**Schedule 1:** Schedule of Revenues –  
Budget and Actual

**Schedule 2:** Schedule of Expenditures –  
Budget and Actual

## CITY OF STAUNTON, VIRGINIA

GENERAL AND SPECIAL REVENUE FUNDS  
 PRIMARY GOVERNMENT AND DISCRETELY PRESENTED COMPONENT UNIT-SCHOOL BOARD  
 SCHEDULE OF REVENUES – BUDGET AND ACTUAL  
 Year Ended June 30, 2012

| Fund, Major and Minor Revenue Source                           | Final<br>Budget | Actual        | Variance<br>Positive<br>(Negative) |
|----------------------------------------------------------------|-----------------|---------------|------------------------------------|
| <b>PRIMARY GOVERNMENT:</b>                                     |                 |               |                                    |
| General Fund:                                                  |                 |               |                                    |
| Revenue from Local Sources:                                    |                 |               |                                    |
| General property taxes:                                        |                 |               |                                    |
| Real property taxes                                            | \$ 15,805,000   | \$ 16,115,574 | \$ 310,574                         |
| Real and personal public service<br>corporation property taxes | 552,000         | 562,681       | 10,681                             |
| Personal property taxes                                        | 2,850,000       | 2,903,628     | 53,628                             |
| Machinery and tools taxes                                      | 200,000         | 196,820       | (3,180)                            |
| Penalties and interest                                         | 220,000         | 294,994       | 74,994                             |
| Total General Property Taxes                                   | 19,627,000      | 20,073,697    | 446,697                            |
| Other local taxes:                                             |                 |               |                                    |
| Local sales and use taxes                                      | 3,450,000       | 3,588,738     | 138,738                            |
| Consumers' utility taxes                                       | 1,110,000       | 1,102,556     | (7,444)                            |
| Local communication tax                                        | 1,475,000       | 1,427,036     | (47,964)                           |
| Business license taxes                                         | 1,750,000       | 2,113,198     | 363,198                            |
| Bank stock taxes                                               | 275,000         | 298,860       | 23,860                             |
| Taxes on recordation and wills                                 | 158,000         | 153,377       | (4,623)                            |
| Lodging taxes                                                  | 375,000         | 388,721       | 13,721                             |
| Restaurant food tax                                            | 2,400,000       | 2,599,776     | 199,776                            |
| Short term rental tax                                          | 20,000          | 20,018        | 18                                 |
| Cigarette tax                                                  | 300,000         | 290,430       | (9,570)                            |
| Total Other Local Taxes                                        | 11,313,000      | 11,982,710    | 669,710                            |
| Permits, privilege fees, and regulatory licenses:              |                 |               |                                    |
| Animal licenses                                                | 20,000          | 23,591        | 3,591                              |
| Permits and other licenses                                     | 190,700         | 188,153       | (2,547)                            |
| Total Permits, Privilege Fees,<br>and Regulatory Licenses      | 210,700         | 211,744       | 1,044                              |
| Fines and forfeitures                                          | 66,000          | 71,616        | 5,616                              |
| Revenue from use of money and property:                        |                 |               |                                    |
| Revenue from use of money                                      | 75,000          | 236           | (74,764)                           |
| Revenue from use of property                                   | 47,000          | 39,268        | (7,732)                            |
| Total Revenue from Use of Money and Property                   | 122,000         | 39,504        | (82,496)                           |

## CITY OF STAUNTON, VIRGINIA

GENERAL AND SPECIAL REVENUE FUNDS  
 PRIMARY GOVERNMENT AND DISCRETELY PRESENTED COMPONENT UNIT-SCHOOL BOARD  
 SCHEDULE OF REVENUES – BUDGET AND ACTUAL  
 Year Ended June 30, 2012

| Fund, Major and Minor Revenue Source                  | Final<br>Budget | Actual     | Variance<br>Positive<br>(Negative) |
|-------------------------------------------------------|-----------------|------------|------------------------------------|
| <b>PRIMARY GOVERNMENT: (cont'd)</b>                   |                 |            |                                    |
| General Fund: (cont'd)                                |                 |            |                                    |
| Revenue from Local Sources: (cont'd)                  |                 |            |                                    |
| Charges for services:                                 |                 |            |                                    |
| Court costs                                           | \$ 4,500        | \$ 4,257   | \$ (243)                           |
| Charges for Commonwealth's Attorney                   | 1,500           | 3,992      | 2,492                              |
| Charges for sheriff                                   | 2,617           | 2,617      | -                                  |
| Courtroom security fee                                | 45,000          | 48,377     | 3,377                              |
| Jail admission fee                                    | 3,000           | 2,456      | (544)                              |
| Charges for publications and maps                     | 4,000           | 4,969      | 969                                |
| Charges for parks and recreation                      | 272,000         | 321,451    | 49,451                             |
| Charges for library fines                             | 25,000          | 22,979     | (2,021)                            |
| Property clean up fees                                | 5,000           | 10,478     | 5,478                              |
| Administrative fees                                   | 24,000          | 31,061     | 7,061                              |
| Payments in lieu of tax from Enterprise funds         | 1,107,162       | 1,056,120  | (51,042)                           |
| Charges for tourism promotion                         | 23,000          | 19,500     | (3,500)                            |
| Charges for tax-exempt organizations                  | 2,000           | 9,686      | 7,686                              |
| Total Charges for Services                            | 1,518,779       | 1,537,943  | 19,164                             |
| Miscellaneous revenue:                                |                 |            |                                    |
| Payment in lieu of tax-SRHA                           | 9,000           | 11,283     | 2,283                              |
| Sale of salvage and surplus                           | 10,000          | 23,547     | 13,547                             |
| Donations                                             | -               | 8,308      | 8,308                              |
| Miscellaneous                                         | 15,000          | 17,562     | 2,562                              |
| Total Miscellaneous Revenue                           | 34,000          | 60,700     | 26,700                             |
| Recovered Costs                                       | 365,968         | 414,084    | 48,116                             |
| Total Revenue from Local Sources                      | 33,257,447      | 34,391,998 | 1,134,551                          |
| Revenue from the Commonwealth:                        |                 |            |                                    |
| Non-categorical Aid:                                  |                 |            |                                    |
| Public facilities tax                                 | 90,000          | 109,168    | 19,168                             |
| Rolling stock taxes                                   | 9,500           | 9,978      | 478                                |
| Auto rental taxes                                     | 50,000          | 61,793     | 11,793                             |
| Law enforcement                                       | 858,604         | 858,608    | 4                                  |
| Grantor's tax                                         | 35,000          | 32,453     | (2,547)                            |
| Recordation tax                                       | 25,000          | 55,845     | 30,845                             |
| PPTRA reimbursement                                   | 1,652,200       | 1,652,200  | -                                  |
| Budget Reduction in Local Aid – Reimb to Commonwealth | (253,070)       | (253,070)  | -                                  |
| Total Non-Categorical Aid                             | 2,467,234       | 2,526,975  | 59,741                             |

## CITY OF STAUNTON, VIRGINIA

GENERAL AND SPECIAL REVENUE FUNDS  
 PRIMARY GOVERNMENT AND DISCRETELY PRESENTED COMPONENT UNIT-SCHOOL BOARD  
 SCHEDULE OF REVENUES – BUDGET AND ACTUAL  
 Year Ended June 30, 2012

| Fund, Major and Minor Revenue Source      | Final<br>Budget | Actual        | Variance<br>Positive<br>(Negative) |
|-------------------------------------------|-----------------|---------------|------------------------------------|
| <b>PRIMARY GOVERNMENT: (cont'd)</b>       |                 |               |                                    |
| General Fund: (cont'd)                    |                 |               |                                    |
| Revenue from the Commonwealth: (cont'd)   |                 |               |                                    |
| Categorical Aid:                          |                 |               |                                    |
| Shared expenses:                          |                 |               |                                    |
| Commonwealth's attorney                   | \$ 369,380      | \$ 337,864    | \$ (31,516)                        |
| Sheriff                                   | 264,000         | 263,822       | (178)                              |
| Commissioner of the revenue               | 102,000         | 102,337       | 337                                |
| Treasurer                                 | 98,000          | 98,685        | 685                                |
| Medical examiner                          | 500             | -             | (500)                              |
| Registrar/Electoral Board                 | 30,418          | 44,657        | 14,239                             |
| Circuit court clerk                       | 243,000         | 242,387       | (613)                              |
| Circuit court clerk-technology trust fund | 35,144          | 19,493        | (15,651)                           |
| Total Shared Expenses                     | 1,142,442       | 1,109,245     | (33,197)                           |
| Health and welfare                        | 1,275,116       | 1,411,653     | 136,537                            |
| Other Categorical Aid:                    |                 |               |                                    |
| Street and highway maintenance            | 3,455,600       | 3,456,304     | -                                  |
| Library                                   | 140,667         | 140,549       | (118)                              |
| E911 Wireless funds                       | 62,000          | 58,673        | (3,327)                            |
| Fire programs                             | 61,000          | 66,828        | 5,828                              |
| Commission for the Arts                   | 5,000           | 5,000         | -                                  |
| Comprehensive Services Act funds          | 1,684,000       | 1,512,043     | (171,957)                          |
| Four-for-Life funds                       | 20,000          | 20,505        | 505                                |
| Animal license plates                     | 800             | 714           | (86)                               |
| Victim/Witness funds                      | 13,790          | 13,729        | (61)                               |
| Circuit Court library grant               | 4,820           | 4,820         | -                                  |
| Forfeited assets                          | 13,641          | 18,513        | 4,872                              |
| Jurors/Witness fees                       | 15,000          | 13,375        | (1,625)                            |
| Va Tourism Marketing Leverage Program     | -               | 986           | 986                                |
| Total Other Categorical Aid               | 5,476,318       | 5,312,039     | (164,983)                          |
| Total Categorical Aid                     | 7,893,876       | 7,832,937     | (61,643)                           |
| Total Revenue from the Commonwealth       | 10,361,110      | 10,359,912    | (1,902)                            |
| Revenue from the Federal Government:      |                 |               |                                    |
| Categorical aid:                          |                 |               |                                    |
| Health and welfare                        | 1,086,210       | 837,474       | (248,736)                          |
| Victim/Witness                            | 41,370          | 41,186        | (184)                              |
| Energy Efficiency grant                   | 22,000          | 22,000        | -                                  |
| Federal Crime forfeited                   | -               | 545           | 545                                |
| DMV grants                                | -               | 8,436         | 8,436                              |
| Total Revenue from the Federal Government | 1,149,580       | 909,641       | (239,939)                          |
| Total General Fund                        | \$ 44,768,137   | \$ 45,661,551 | \$ 892,710                         |

## CITY OF STAUNTON, VIRGINIA

GENERAL AND SPECIAL REVENUE FUNDS  
 PRIMARY GOVERNMENT AND DISCRETELY PRESENTED COMPONENT UNIT-SCHOOL BOARD  
 SCHEDULE OF REVENUES – BUDGET AND ACTUAL  
 Year Ended June 30, 2012

| Fund, Major and Minor Revenue Source               | Final<br>Budget | Actual     | Variance<br>Positive<br>(Negative) |
|----------------------------------------------------|-----------------|------------|------------------------------------|
| <b>PRIMARY GOVERNMENT: (cont'd)</b>                |                 |            |                                    |
| Special Revenue Funds:                             |                 |            |                                    |
| State and Federal Grants Fund:                     |                 |            |                                    |
| Revenue from Local Sources:                        |                 |            |                                    |
| Revenue from use of money and property:            |                 |            |                                    |
| Revenue from use of money                          | \$ -            | \$ 2       | \$ 2                               |
| Total Revenue from Use of Money and Property       | -               | 2          | 2                                  |
| Charges for services:                              |                 |            |                                    |
| Supervision fees                                   | 25,000          | 26,309     | 1,309                              |
| Drug screen fees                                   | 6,000           | 6,601      | 601                                |
| Home electronic monitoring fees                    | 30,000          | 42,809     | 12,809                             |
| SA/AM/DV/Group therapy/Admin.                      | 6,000           | 6,532      | 532                                |
| Total Charges for Services                         | 67,000          | 82,251     | 15,251                             |
| Miscellaneous:                                     |                 |            |                                    |
| CAPSAW                                             | 10,000          | 10,800     | 800                                |
| Other                                              | 377             | -          | (377)                              |
| Total Miscellaneous Revenue                        | 10,377          | 10,800     | 423                                |
| Total Revenue from Local Sources                   | 77,377          | 93,053     | 15,676                             |
| Revenue from the Commonwealth:                     |                 |            |                                    |
| Community Corrections and Pre-trial services funds | 542,623         | 542,623    | -                                  |
| OEMS-AED grant                                     | 5,228           | 4,828      | (400)                              |
| FPF Smart board grant                              | 1,500           | 1,500      | -                                  |
| OEMS-Toughbook grant                               | 5,688           | 4,418      | (1,270)                            |
| Total Revenue from the Commonwealth                | 555,039         | 553,369    | (1,670)                            |
| Revenue from the Federal Government:               |                 |            |                                    |
| SHSP-Pet Sheltering grant                          | 22,000          | 6,349      | (15,651)                           |
| SHSP-Robot grant                                   | 71,000          | -          | (71,000)                           |
| JAG-ARRA                                           | 26,896          | 22,968     | (3,928)                            |
| JAG                                                | 10,995          | -          | (10,995)                           |
| Byrne justice assistance                           | 2,481           | 2,425      | (56)                               |
| Total Revenue from the Federal Government          | 133,372         | 31,742     | (101,630)                          |
| Total State and Federal Grants Fund                | \$ 765,788      | \$ 678,164 | \$ (87,624)                        |
| Community Development Fund:                        |                 |            |                                    |
| Revenue from Local Sources:                        |                 |            |                                    |
| Revenue from use of money                          | \$ -            | \$ 7,265   | \$ 7,265                           |
| Total Revenue from Local Sources                   | -               | 7,265      | 7,265                              |

## CITY OF STAUNTON, VIRGINIA

GENERAL AND SPECIAL REVENUE FUNDS  
 PRIMARY GOVERNMENT AND DISCRETELY PRESENTED COMPONENT UNIT-SCHOOL BOARD  
 SCHEDULE OF REVENUES – BUDGET AND ACTUAL  
 Year Ended June 30, 2012

| Fund, Major and Minor Revenue Source         | Final<br>Budget | Actual        | Variance<br>Positive<br>(Negative) |
|----------------------------------------------|-----------------|---------------|------------------------------------|
| <b>PRIMARY GOVERNMENT: (cont'd)</b>          |                 |               |                                    |
| Special Revenue Funds: (cont'd)              |                 |               |                                    |
| Community Development Fund:                  |                 |               |                                    |
| Revenue from the Commonwealth:               |                 |               |                                    |
| AWASA                                        | \$ 1,000,000    | \$ 20,000     | \$ (980,000)                       |
| Governor's Opportunity fund                  | 150,000         | 150,000       | -                                  |
| Total Revenue from the Commonwealth          | 1,150,000       | 170,000       | (980,000)                          |
| Revenue from the Federal Government:         |                 |               |                                    |
| Brownsfield grant                            | 6,720           | 6,720         | -                                  |
| CDBG-Micro loan                              | 29,817          | 23,783        | (6,034)                            |
| Total Revenue from the Federal Government    | 36,537          | 30,503        | (6,034)                            |
| Total Community Development Fund             | \$ 1,186,537    | \$ 207,768    | \$ (978,769)                       |
| Trolley Fund:                                |                 |               |                                    |
| Revenue from Local Sources:                  |                 |               |                                    |
| Revenue from use of money and property:      |                 |               |                                    |
| Revenue from use of property                 | \$ 2,000        | \$ 6,838      | \$ 4,838                           |
| Total Revenue from Use of Money and Property | 2,000           | 6,838         | 4,838                              |
| Miscellaneous:                               |                 |               |                                    |
| Donations                                    | 58,000          | 53,000        | (5,000)                            |
| Total Miscellaneous Revenue                  | 58,000          | 53,000        | (5,000)                            |
| Recovered Costs:                             | -               | 38,514        | 38,514                             |
| Total Revenue from Local Sources             | 60,000          | 98,352        | 38,352                             |
| Total Trolley Fund                           | \$ 60,000       | \$ 98,352     | \$ 38,352                          |
| Total Special Revenue Funds                  | \$ 2,012,325    | \$ 984,284    | \$ (1,028,041)                     |
| Grand Total Revenues - Primary Government    |                 |               |                                    |
| General and special revenue funds            | \$ 46,780,462   | \$ 46,645,835 | \$ (135,331)                       |

## CITY OF STAUNTON, VIRGINIA

GENERAL AND SPECIAL REVENUE FUNDS  
 PRIMARY GOVERNMENT AND DISCRETELY PRESENTED COMPONENT UNIT-SCHOOL BOARD  
 SCHEDULE OF REVENUES – BUDGET AND ACTUAL  
 Year Ended June 30, 2012

| Fund, Major and Minor Revenue Source                     | Final<br>Budget | Actual     | Variance<br>Positive<br>(Negative) |
|----------------------------------------------------------|-----------------|------------|------------------------------------|
| <b>COMPONENT UNIT – SCHOOL BOARD:</b>                    |                 |            |                                    |
| Special Revenue Funds:                                   |                 |            |                                    |
| Education Fund:                                          |                 |            |                                    |
| Revenue from Local Sources:                              |                 |            |                                    |
| Revenue from use of money and property:                  |                 |            |                                    |
| Revenue from use of money                                | \$ 2,000        | \$ 798     | \$ (1,202)                         |
| Revenue from use of property                             | 18,000          | 27,570     | 9,570                              |
| Total Revenue from Use of Money<br>and Property          | 20,000          | 28,368     | 8,368                              |
| Charges for services:                                    |                 |            |                                    |
| Charges for education                                    | 11,300          | 19,634     | 8,334                              |
| Tuition or other payments from<br>another county or city | 905,782         | 940,083    | 34,301                             |
| Total Charges for Services                               | 917,082         | 959,717    | 42,635                             |
| Miscellaneous revenue:                                   |                 |            |                                    |
| Donations                                                | 9,100           | 8,184      | (916)                              |
| Sale of salvage and surplus                              | 500             | 3,385      | 2,885                              |
| Total Miscellaneous Revenue                              | 9,600           | 11,569     | 1,969                              |
| Recovered Costs                                          | 234,641         | 243,228    | 8,587                              |
| Contribution from City of Staunton                       | 10,710,366      | 10,710,366 | -                                  |
| Total Revenue from Local Sources                         | 11,891,689      | 11,953,248 | 61,559                             |
| Revenue from the Commonwealth:                           |                 |            |                                    |
| Categorical Aid:                                         |                 |            |                                    |
| Share of state sales tax                                 | 2,653,055       | 2,688,436  | 35,381                             |
| Basic school aid                                         | 5,817,853       | 5,900,251  | 82,398                             |
| Foster care                                              | 53,470          | 68,176     | 14,706                             |
| Supplement support school operating cost                 | 193,784         | 196,109    | 2,325                              |
| Gifted and talented                                      | 67,276          | 68,083     | 807                                |
| Remedial Education                                       | 198,837         | 201,222    | 2,385                              |
| ISAEP funds                                              | 15,717          | 15,717     | -                                  |
| Special education                                        | 778,903         | 788,247    | 9,344                              |
| Special education-foster care                            | 120,686         | 40,478     | (80,208)                           |
| Homebound                                                | 28,470          | 3,248      | (25,222)                           |
| Regional tuition programs                                | 524,211         | 573,603    | 49,392                             |
| Primary Class size (K-3)                                 | 259,964         | 269,741    | 9,777                              |
| Vocational education                                     | 176,412         | 178,528    | 2,116                              |
| Social security instructional                            | 394,684         | 399,419    | 4,735                              |
| VRS retirement instructional                             | 357,309         | 361,595    | 4,286                              |
| Group Life Insurance instructional                       | 14,950          | 15,129     | 179                                |
| At risk                                                  | 203,918         | 206,252    | 2,334                              |
| VPSA Technology grants                                   | 180,000         | 180,000    | -                                  |
| At Risk - Four Year Olds                                 | 193,622         | 157,766    | (35,856)                           |

## CITY OF STAUNTON, VIRGINIA

GENERAL AND SPECIAL REVENUE FUNDS  
 PRIMARY GOVERNMENT AND DISCRETELY PRESENTED COMPONENT UNIT-SCHOOL BOARD  
 SCHEDULE OF REVENUES – BUDGET AND ACTUAL  
 Year Ended June 30, 2012

| Fund, Major and Minor Revenue Source             | Final<br>Budget | Actual        | Variance<br>Positive<br>(Negative) |
|--------------------------------------------------|-----------------|---------------|------------------------------------|
| <b>COMPONENT UNIT – SCHOOL BOARD: (cont'd)</b>   |                 |               |                                    |
| Special Revenue Funds: (cont'd)                  |                 |               |                                    |
| Education Fund: (cont'd)                         |                 |               |                                    |
| Revenue from the Commonwealth: (cont'd)          |                 |               |                                    |
| Categorical Aid: (cont'd)                        |                 |               |                                    |
| Remedial Summer School                           | \$ 44,340       | \$ 38,866     | \$ (5,474)                         |
| English as a second language                     | 16,781          | 17,768        | 987                                |
| Early Reading Intervention                       | 43,578          | 49,025        | 5,447                              |
| SOL-Algebra readiness                            | 27,868          | 26,053        | (1,815)                            |
| Vocational - Occupational Preparation            | 18,670          | -             | (18,670)                           |
| Vocational - Equipment                           | 5,120           | 5,517         | 397                                |
| Project Graduation                               | 14,415          | 23,440        | 9,025                              |
| Mentor Teacher Program                           | 3,501           | 4,785         | 1,284                              |
| Other state funds                                | 15,184          | 5,240         | (9,944)                            |
| Total Categorical Aid                            | 12,422,578      | 12,482,694    | 60,116                             |
| Total Revenue from the Commonwealth              | 12,422,578      | 12,482,694    | 60,116                             |
| Revenue from the Federal Government:             |                 |               |                                    |
| Categorical Aid:                                 |                 |               |                                    |
| Title I                                          | 1,322,469       | 1,066,795     | (255,674)                          |
| Drug free schools                                | -               | 1,243         | 1,243                              |
| Title VI - B - Special Education                 | 884,003         | 721,895       | (162,108)                          |
| Preschool grants                                 | 26,569          | 28,026        | 1,457                              |
| Training & Recruiting (NCLB)                     | 179,369         | 178,380       | (989)                              |
| Enhancing Education through Technology (NCLB)    | 1,827           | 1,827         | -                                  |
| Title III (NCLB)                                 | 3,153           | -             | (3,153)                            |
| Tech Prep Education (Carl Perkins)               | 57,912          | 58,672        | 760                                |
| State Fiscal Stabilization Funds (ARRA Stimulus) | 130,000         | 130,000       | -                                  |
| Title I (ARRA Stimulus)                          | 22,785          | 871           | (21,914)                           |
| IDEA Special Education (ARRA Stimulus)           | 107,156         | 119,142       | 11,986                             |
| IDEA Special Education Preschool (ARRA Stimulus) | -               | 1,432         | 1,432                              |
| Title II, Part D (ARRA Stimulus)                 | -               | 212           | 212                                |
| Education Jobs (ARRA Stimulus)                   | 613,131         | 577,701       | (35,430)                           |
| Other federal funds                              | 7,338           | 500           | (6,838)                            |
| Total Categorical Aid                            | 3,355,712       | 2,886,696     | (469,016)                          |
| Total Revenue from the Federal Government        | 3,355,712       | 2,886,696     | (469,016)                          |
| Total Education Fund                             | \$ 27,669,979   | \$ 27,322,638 | \$ (347,341)                       |

## CITY OF STAUNTON, VIRGINIA

GENERAL AND SPECIAL REVENUE FUNDS  
 PRIMARY GOVERNMENT AND DISCRETELY PRESENTED COMPONENT UNIT-SCHOOL BOARD  
 SCHEDULE OF REVENUES – BUDGET AND ACTUAL  
 Year Ended June 30, 2012

| Fund, Major and Minor Revenue Source                  | Final<br>Budget | Actual        | Variance<br>Positive<br>(Negative) |
|-------------------------------------------------------|-----------------|---------------|------------------------------------|
| <b>COMPONENT UNIT – SCHOOL BOARD: (cont'd)</b>        |                 |               |                                    |
| Special Revenue Funds: (cont'd)                       |                 |               |                                    |
| School Cafeteria Fund:                                |                 |               |                                    |
| Revenue from Local Sources:                           |                 |               |                                    |
| Revenue from the use of money and property:           |                 |               |                                    |
| Revenue from use of money                             | \$ 200          | \$ 17         | \$ (183)                           |
| Charges for services:                                 |                 |               |                                    |
| Charges for food service                              | 409,849         | 387,273       | (22,576)                           |
| Miscellaneous Revenue:                                |                 |               |                                    |
| Other                                                 | 2,400           | 4,536         | 2,136                              |
| Total Revenue from Local Sources                      | 412,449         | 391,826       | (20,623)                           |
| Revenue from the Commonwealth:                        |                 |               |                                    |
| Meal reimbursement                                    | 23,535          | 24,256        | 721                                |
| Revenue from the Federal Government:                  |                 |               |                                    |
| Fresh fruits and vegetables grant                     | -               | 27,002        | 27,002                             |
| Education Jobs (ARRA Stimulus)                        | -               | 18,230        | 18,230                             |
| Meal reimbursement                                    | 733,692         | 779,145       | 45,453                             |
| Total Revenue from the Federal Government             | 733,692         | 824,377       | 90,685                             |
| Total School Cafeteria Fund                           | \$ 1,169,676    | \$ 1,240,459  | \$ 70,783                          |
| Textbook Fund:                                        |                 |               |                                    |
| Revenue from Local Sources:                           |                 |               |                                    |
| Revenue from use of money and property:               |                 |               |                                    |
| Revenue from use of money                             | \$ -            | \$ 21         | \$ 21                              |
| Revenue from the Commonwealth:                        |                 |               |                                    |
| Textbook payment                                      | 60,638          | 61,365        | 727                                |
| Total Textbook Fund                                   | \$ 60,638       | \$ 61,386     | \$ 748                             |
| State Operated Programs Fund:                         |                 |               |                                    |
| Revenue from Local Sources:                           |                 |               |                                    |
| E-rate reimbursement                                  | \$ 48,600       | \$ 46,574     | \$ (2,026)                         |
| Other                                                 | -               | 1,675         | 1,675                              |
| Total Revenue from local sources                      | 48,600          | 48,249        | (351)                              |
| Revenue from the Commonwealth:                        |                 |               |                                    |
| Hospitals, clinics, and detention homes               | 2,227,354       | 2,150,353     | (77,001)                           |
| Revenue from the Federal Government:                  |                 |               |                                    |
| Categorical Aid                                       |                 |               |                                    |
| Title I Part D                                        | 6,500           | 10,713        | 4,213                              |
| Title VI-B                                            | 17,137          | 24,405        | 7,268                              |
| IDEA Special Education (ARRA Stimulus)                | -               | 4,383         | 4,383                              |
| Total Revenue from Federal Government                 | 23,637          | 39,501        | 15,864                             |
| Total State Operated Programs Fund                    | \$ 2,299,591    | \$ 2,238,103  | \$ (61,488)                        |
| Total Special Revenue Funds                           | \$ 31,199,884   | \$ 30,862,586 | \$ (337,298)                       |
| Grand Total Revenues - Component Unit<br>School Board | \$ 31,199,884   | \$ 30,862,586 | \$ (337,298)                       |

## CITY OF STAUNTON, VIRGINIA

GENERAL AND SPECIAL REVENUE FUNDS  
**PRIMARY GOVERNMENT AND DISCRETELY PRESENTED COMPONENT UNIT-SCHOOL BOARD**  
**SCHEDULE OF EXPENDITURES – BUDGET AND ACTUAL**  
**Year Ended June 30, 2012**

| Fund, Function, Activity, and Elements:    | Final<br>Budget | Actual    | Variance<br>Positive<br>(Negative) |
|--------------------------------------------|-----------------|-----------|------------------------------------|
| <b>PRIMARY GOVERNMENT:</b>                 |                 |           |                                    |
| General Fund:                              |                 |           |                                    |
| General Government Administration:         |                 |           |                                    |
| Legislative:                               |                 |           |                                    |
| City Council                               | \$ 94,432       | \$ 89,361 | \$ 5,071                           |
| Clerk of Council                           | 103,529         | 91,243    | 12,286                             |
| Total Legislative                          | 197,961         | 180,604   | 17,357                             |
| General and Financial Administration:      |                 |           |                                    |
| City Manager                               | 487,141         | 484,356   | 2,785                              |
| City Attorney                              | 293,421         | 258,492   | 34,929                             |
| City Memberships                           | 25,840          | 25,839    | 1                                  |
| Professional Consultants                   | 47,435          | 47,150    | 285                                |
| Commissioner of the Revenue                | 264,878         | 264,656   | 222                                |
| Assessor and Equalization Board            | 254,299         | 245,415   | 8,884                              |
| Treasurer                                  | 327,551         | 326,809   | 742                                |
| Finance                                    | 817,487         | 702,430   | 115,057                            |
| Information Technology                     | 911,062         | 731,701   | 179,361                            |
| Risk Management                            | 682,499         | 452,675   | 229,824                            |
| Human Resources                            | 260,703         | 225,479   | 35,224                             |
| Customer Service                           | 1,100           | 567       | 533                                |
| Total General and Financial Administration | 4,373,416       | 3,765,569 | 607,847                            |
| Board of Elections:                        |                 |           |                                    |
| Electoral Board and Registrar              | 128,747         | 128,675   | 72                                 |
| Total Board of Elections                   | 128,747         | 128,675   | 72                                 |
| Total General Government Administration    | 4,700,124       | 4,074,848 | 625,276                            |
| Judicial Administration:                   |                 |           |                                    |
| Courts:                                    |                 |           |                                    |
| Circuit court                              | 147,266         | 138,989   | 8,277                              |
| General District Court                     | 8,000           | 4,761     | 3,239                              |
| Juvenile and Domestic Relations Court      | 82,466          | 80,141    | 2,325                              |
| Clerk of the Circuit Court                 | 484,549         | 451,390   | 33,159                             |
| Sheriff                                    | 498,845         | 454,831   | 44,014                             |
| Victim/Witness                             | 63,036          | 62,970    | 66                                 |
| Magistrates                                | 1,897           | 1,897     | -                                  |
| Total Courts                               | 1,286,059       | 1,194,979 | 91,080                             |
| Commonwealth Attorney                      | 540,090         | 525,701   | 14,389                             |
| Total Judicial Administration              | 1,826,149       | 1,720,680 | 105,469                            |

(Continued)

## CITY OF STAUNTON, VIRGINIA

GENERAL AND SPECIAL REVENUE FUNDS  
 PRIMARY GOVERNMENT AND DISCRETELY PRESENTED COMPONENT UNIT-SCHOOL BOARD  
 SCHEDULE OF EXPENDITURES – BUDGET AND ACTUAL  
 Year Ended June 30, 2012

| Fund, Function, Activity, and Elements:   | Final<br>Budget | Actual       | Variance<br>Positive<br>(Negative) |
|-------------------------------------------|-----------------|--------------|------------------------------------|
| <b>PRIMARY GOVERNMENT: (cont'd)</b>       |                 |              |                                    |
| General Fund: (cont'd)                    |                 |              |                                    |
| Public Safety:                            |                 |              |                                    |
| Law Enforcement and Traffic Control:      |                 |              |                                    |
| Police Department                         | \$ 4,587,243    | \$ 4,285,431 | \$ 301,812                         |
| E-911 Communications                      | 741,819         | 717,316      | 24,503                             |
| Total Law Enforcement and Traffic Control | 5,329,062       | 5,002,747    | 326,315                            |
| Fire and Rescue Services:                 |                 |              |                                    |
| Fire Department                           | 2,259,557       | 2,244,496    | 15,061                             |
| EMS Council/Four for Life                 | 80,199          | 66,065       | 14,134                             |
| State Fire Programs                       | 92,459          | 42,731       | 49,728                             |
| Local Emergency Planning Committee        | 600             | 600          | -                                  |
| Total Fire and Rescue Services            | 2,432,815       | 2,353,892    | 78,923                             |
| Correction and Detention:                 |                 |              |                                    |
| Juvenile Detention Home - Contribution    | 87,188          | 87,188       | -                                  |
| Jail Facility                             | 525,000         | 525,000      | -                                  |
| Youth Commission                          | 127,500         | 127,444      | 56                                 |
| Total Correction and Detention            | 739,688         | 739,632      | 56                                 |
| Inspections:                              |                 |              |                                    |
| Building Inspection                       | 297,428         | 282,504      | 14,924                             |
| Other Protection:                         |                 |              |                                    |
| Animal control - Animal Care              | 120,000         | 115,792      | 4,208                              |
| Medical Examiner                          | 500             | 320          | 180                                |
| Total Other Protection                    | 120,500         | 116,112      | 4,388                              |
| Total Public Safety                       | 8,919,493       | 8,494,887    | 424,606                            |

## CITY OF STAUNTON, VIRGINIA

GENERAL AND SPECIAL REVENUE FUNDS  
 PRIMARY GOVERNMENT AND DISCRETELY PRESENTED COMPONENT UNIT-SCHOOL BOARD  
 SCHEDULE OF EXPENDITURES – BUDGET AND ACTUAL  
 Year Ended June 30, 2012

| Fund, Function, Activity, and Elements:                       | Final<br>Budget | Actual     | Variance<br>Positive<br>(Negative) |
|---------------------------------------------------------------|-----------------|------------|------------------------------------|
| <b>PRIMARY GOVERNMENT: (cont'd)</b>                           |                 |            |                                    |
| General Fund: (cont'd)                                        |                 |            |                                    |
| Public Works:                                                 |                 |            |                                    |
| Administration                                                | \$ 246,902      | \$ 238,305 | \$ 8,597                           |
| Traffic Engineering (signs)                                   | 136,482         | 134,109    | 2,373                              |
| Highways, Streets, and Sidewalks                              | 2,851,133       | 2,682,652  | 168,481                            |
| City Engineering                                              | 327,393         | 321,880    | 5,513                              |
| Traffic Signals                                               | 121,025         | 111,932    | 9,093                              |
| Total                                                         | 3,682,935       | 3,488,878  | 194,057                            |
| Maintenance of General Buildings,<br>Grounds, and Equipment:  |                 |            |                                    |
| General Properties Maintenance                                | 1,316,459       | 1,239,838  | 76,621                             |
| Equipment Maintenance                                         | 401,527         | 397,472    | 4,055                              |
| Total Maintenance of General<br>Buildings, Grounds, Equipment | 1,717,986       | 1,637,310  | 80,676                             |
| Total Public Works                                            | 5,400,921       | 5,126,188  | 274,733                            |
| Health and Welfare:                                           |                 |            |                                    |
| Health:                                                       |                 |            |                                    |
| Local Health Department                                       | 239,965         | 239,965    | -                                  |
| Mental Health and Mental Retardation:<br>Chapter X Board      | 125,647         | 125,647    | -                                  |
| Total Health                                                  | 365,612         | 365,612    | -                                  |
| Welfare:                                                      |                 |            |                                    |
| DSS-public assistance                                         | 2,921,000       | 2,816,805  | 104,195                            |
| CATS Contribution                                             | 49,394          | 49,332     | 62                                 |
| Tax Relief - Elderly and Disabled                             | 180,000         | 149,073    | 30,927                             |
| Tax Relief - Veterans                                         | 6,600           | 37,524     | (30,924)                           |
| CAPSAW                                                        | 20,000          | 20,000     | -                                  |
| Contribution to Area Agency on Aging (VPAS)                   | 24,650          | 24,650     | -                                  |
| Community Policy Management Team                              | 2,300,000       | 2,119,634  | 180,366                            |
| Total Welfare                                                 | 5,501,644       | 5,217,018  | 284,626                            |
| Total Health and Welfare                                      | 5,867,256       | 5,582,630  | 284,626                            |

## CITY OF STAUNTON, VIRGINIA

GENERAL AND SPECIAL REVENUE FUNDS  
**PRIMARY GOVERNMENT AND DISCRETELY PRESENTED COMPONENT UNIT-SCHOOL BOARD**  
**SCHEDULE OF EXPENDITURES – BUDGET AND ACTUAL**  
**Year Ended June 30, 2012**

| Fund, Function, Activity, and Elements:       | Final<br>Budget | Actual        | Variance<br>Positive<br>(Negative) |
|-----------------------------------------------|-----------------|---------------|------------------------------------|
| <b>PRIMARY GOVERNMENT: (cont'd)</b>           |                 |               |                                    |
| General Fund: (cont'd)                        |                 |               |                                    |
| Education:                                    |                 |               |                                    |
| Contribution to Community College             | \$ 5,000        | \$ 5,000      | \$ -                               |
| Contribution to Component Unit - School Board | 10,710,366      | 10,710,366    | -                                  |
| Total Education                               | 10,715,366      | 10,715,366    | -                                  |
| Parks, Recreation and Cultural:               |                 |               |                                    |
| Parks and Recreation:                         |                 |               |                                    |
| Administration                                | 971,478         | 897,799       | 73,679                             |
| Park Maintenance                              | 881,687         | 825,545       | 56,142                             |
| Horticulture                                  | 112,295         | 112,258       | 37                                 |
| Boys and Girls Club                           | 20,000          | 20,000        | -                                  |
| Total Parks and Recreation                    | 1,985,460       | 1,855,602     | 129,858                            |
| Cultural Enrichment:                          |                 |               |                                    |
| Contributions to Community Organizations      | 20,000          | 20,000        | -                                  |
| Total Cultural Enrichment                     | 20,000          | 20,000        | -                                  |
| Library:                                      |                 |               |                                    |
| Library Administration and Operations         | 997,143         | 985,017       | 12,126                             |
| Total Library                                 | 997,143         | 985,017       | 12,126                             |
| Total Parks, Recreation, and Cultural         | 3,002,603       | 2,860,619     | 141,984                            |
| Community Development:                        |                 |               |                                    |
| Planning and Community Development:           |                 |               |                                    |
| Economic Development                          | 532,870         | 532,815       | 55                                 |
| Planning and Development                      | 251,662         | 245,757       | 5,905                              |
| Special Service District                      | 142,400         | 142,400       | -                                  |
| Tourist Information Center                    | 20,500          | 18,003        | 2,497                              |
| Contribution - Valley Airport                 | 48,159          | 48,159        | -                                  |
| Planning District Commission                  | 22,310          | 22,310        | -                                  |
| Tourism Development                           | 301,098         | 273,945       | 27,153                             |
| Historic Staunton Foundation                  | 25,000          | 25,000        | -                                  |
| Staunton Welcome Center                       | 48,974          | 48,884        | 90                                 |
| Shenandoah Valley Partnership                 | 15,821          | 15,821        | -                                  |
| GART Tourism Board                            | 20,000          | 20,000        | -                                  |
| Other                                         | 20,000          | -             | 20,000                             |
| Total Planning and Community Development      | 1,448,794       | 1,393,094     | 55,700                             |
| Total Community Development                   | 1,448,794       | 1,393,094     | 55,700                             |
| Total General Fund                            | \$ 41,880,706   | \$ 39,968,312 | \$ 1,912,394                       |

## CITY OF STAUNTON, VIRGINIA

GENERAL AND SPECIAL REVENUE FUNDS  
**PRIMARY GOVERNMENT AND DISCRETELY PRESENTED COMPONENT UNIT-SCHOOL BOARD**  
**SCHEDULE OF EXPENDITURES – BUDGET AND ACTUAL**  
**Year Ended June 30, 2012**

| Fund, Function, Activity, and Elements:                                        | Final<br>Budget             | Actual                      | Variance<br>Positive<br>(Negative) |
|--------------------------------------------------------------------------------|-----------------------------|-----------------------------|------------------------------------|
| <b>PRIMARY GOVERNMENT: (cont'd)</b>                                            |                             |                             |                                    |
| Special Revenue Funds:                                                         |                             |                             |                                    |
| State and Federal Grants Fund:                                                 |                             |                             |                                    |
| Public Safety:                                                                 |                             |                             |                                    |
| Police Department Grants:                                                      |                             |                             |                                    |
| DCJS-Byrne grant                                                               | \$ 2,481                    | \$ 2,425                    | \$ 56                              |
| DCJS-OEMS AED grant                                                            | 5,228                       | 4,828                       | 400                                |
| DCJS-SHSP-Robot grant                                                          | 71,000                      | -                           | 71,000                             |
| E911 Equipment grant                                                           | (2,600)                     | -                           | (2,600)                            |
| Total Police Department                                                        | <u>76,109</u>               | <u>7,253</u>                | <u>68,856</u>                      |
| Fire and Rescue:                                                               |                             |                             |                                    |
| OEMS-Toughbook                                                                 | 5,688                       | 4,417                       | 1,271                              |
| SHSP-Pet Sheltering                                                            | 22,000                      | 6,349                       | 15,651                             |
| FPF-Smartboard                                                                 | 1,500                       | 1,500                       | -                                  |
| Total Fire and Rescue                                                          | <u>29,188</u>               | <u>12,266</u>               | <u>16,922</u>                      |
| Correction and Detention:                                                      |                             |                             |                                    |
| Blue Ridge Court Services                                                      | 620,072                     | 614,157                     | 5,915                              |
| Office on Youth-JAG ARRA                                                       | 21,086                      | 17,881                      | 3,205                              |
| Office on Youth-JAG                                                            | 16,805                      | 5,087                       | 11,718                             |
| Total Correction and Detention                                                 | <u>657,963</u>              | <u>637,125</u>              | <u>20,838</u>                      |
| Total Public Safety                                                            | <u>763,260</u>              | <u>656,644</u>              | <u>106,616</u>                     |
| Total State and Federal Grants Fund                                            | <u><u>\$ 763,260</u></u>    | <u><u>\$ 656,644</u></u>    | <u><u>\$ 106,616</u></u>           |
| Community Development Fund                                                     |                             |                             |                                    |
| Community Development:                                                         |                             |                             |                                    |
| CDBG-Micro loan                                                                | \$ 29,817                   | \$ 22,783                   | \$ 7,034                           |
| DEQ-WSH Site investigation                                                     | 6,720                       | 6,720                       | -                                  |
| AWASAW project                                                                 | 1,000,000                   | -                           | 1,000,000                          |
| Economic Development Incentive                                                 | 150,000                     | 150,000                     | -                                  |
| Newtown-Local                                                                  | 549,956                     | 539,956                     | 10,000                             |
| Total Community Development Fund                                               | <u><u>\$ 1,736,493</u></u>  | <u><u>\$ 719,459</u></u>    | <u><u>\$ 1,017,034</u></u>         |
| Trolley Fund:                                                                  |                             |                             |                                    |
| Community Development:                                                         |                             |                             |                                    |
| Planning and Community Development:                                            |                             |                             |                                    |
| Trolley Operations                                                             | <u>\$ 110,000</u>           | <u>\$ 151,089</u>           | <u>\$ (41,089)</u>                 |
| Total Special Revenue Funds                                                    | <u><u>\$ 2,609,753</u></u>  | <u><u>\$ 1,527,192</u></u>  | <u><u>\$ 1,082,561</u></u>         |
| Grand Total - Expenditures -Primary Government- General<br>and special revenue | <u><u>\$ 44,490,459</u></u> | <u><u>\$ 41,495,504</u></u> | <u><u>\$ 2,994,955</u></u>         |

## CITY OF STAUNTON, VIRGINIA

GENERAL AND SPECIAL REVENUE FUNDS  
 PRIMARY GOVERNMENT AND DISCRETELY PRESENTED COMPONENT UNIT-SCHOOL BOARD  
 SCHEDULE OF EXPENDITURES – BUDGET AND ACTUAL  
 Year Ended June 30, 2012

| Fund, Function, Activity, and Elements:                       | Final<br>Budget      | Actual               | Variance<br>Positive<br>(Negative) |
|---------------------------------------------------------------|----------------------|----------------------|------------------------------------|
| <b>COMPONENT UNIT – SCHOOL BOARD:</b>                         |                      |                      |                                    |
| Special Revenue Funds:                                        |                      |                      |                                    |
| Education Fund:                                               |                      |                      |                                    |
| Education:                                                    |                      |                      |                                    |
| Instructional Costs                                           | \$ 22,924,346        | \$ 22,093,608        | \$ 830,738                         |
| Administration, Attendance & Health                           | 2,124,280            | 2,066,689            | 57,591                             |
| Pupil Transportation                                          | 873,061              | 868,724              | 4,337                              |
| Operating Costs                                               | 2,067,988            | 1,931,841            | 136,147                            |
| Technology                                                    | 912,962              | 900,866              | 12,096                             |
| Total Education                                               | <u>28,902,637</u>    | <u>27,861,728</u>    | <u>1,040,909</u>                   |
| Total Education Fund                                          | <u>\$ 28,902,637</u> | <u>\$ 27,861,728</u> | <u>\$ 2,081,818</u>                |
| School Cafeteria Fund:                                        |                      |                      |                                    |
| Food Service                                                  | \$ 1,169,676         | \$ 1,172,458         | \$ (2,782)                         |
| Total School Cafeteria Fund                                   | <u>\$ 1,169,676</u>  | <u>\$ 1,172,458</u>  | <u>\$ (2,782)</u>                  |
| Textbook Fund:                                                |                      |                      |                                    |
| Education:                                                    |                      |                      |                                    |
| Instructional costs                                           | \$ 292,911           | \$ 201,184           | \$ 91,727                          |
| Total Textbook Fund                                           | <u>\$ 292,911</u>    | <u>\$ 201,184</u>    | <u>\$ 91,727</u>                   |
| State Operated Programs Fund:                                 |                      |                      |                                    |
| Education:                                                    |                      |                      |                                    |
| Instructional costs                                           | \$ 2,229,314         | \$ 2,169,846         | \$ 59,468                          |
| Total State Operated Programs Fund                            | <u>\$ 2,229,314</u>  | <u>\$ 2,169,846</u>  | <u>\$ 59,468</u>                   |
| Total Special Revenue Funds                                   | <u>\$ 32,594,538</u> | <u>\$ 31,405,216</u> | <u>\$ 2,230,231</u>                |
| Grand Total - Expenditures -<br>Component Unit - School Board | <u>\$ 32,594,538</u> | <u>\$ 31,405,216</u> | <u>\$ 2,230,231</u>                |

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## STATISTICAL SECTION

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**Financial Trends** – These tables contain trend information to help the reader understand how the City’s financial performance and well-being have changed over time.

**Revenue Capacity** – These tables contain information to help the reader assess the factors affecting the City’s ability to generate its property and sales taxes.

**Debt Capacity** – These tables present information to help the reader assess the affordability of the City’s current levels of outstanding debt and the City’s ability to issue additional debt in the future.

**Demographic and Economic Information** – These tables offer demographic and economic indicators to help the reader understand the environment with which the City’s financial activities take place and to help make comparison over time and with other governments.

**Operating Information** – These schedules contain information about the City’s operations and resources to help the reader understand how the City’s financial information relates to the services the City provides and the activities it performs.

**Sources:** Unless otherwise noted, the information in these schedules is derived from the Comprehensive Annual Financial Reports for the relevant year.

TABLE 1

## CITY OF STAUNTON, VIRGINIA

**Financial Trends Information**  
**Net Assets by Component,**  
**Last Ten Fiscal Years**  
**(accrual basis of accounting)**  
**UNAUDITED**

|                                                 | 2012                  | 2011                  | 2010                  | 2009                  | 2008                  | 2007                 | 2006                 | 2005                 | 2004                 | 2003                 |
|-------------------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Governmental activities                         |                       |                       |                       |                       |                       |                      |                      |                      |                      |                      |
| Invested in capital assets, net of related debt | \$ 31,321,359         | \$ 29,909,806         | \$ 24,406,532         | \$ 25,235,126         | \$ 29,705,089         | \$ 29,874,206        | \$ 29,877,324        | \$ 24,720,886        | \$ 35,662,580        | \$ 35,636,029        |
| Restricted                                      | 184,868               | 103,639               | 27,485                | 32,366                | 64,201                | 91,704               | 117,686              | 119,692              | 277,227              | 371,038              |
| Unrestricted                                    | 17,813,098            | 18,269,177            | 16,550,240            | 15,199,232            | 13,215,652            | 10,403,691           | 9,054,657            | 10,137,531           | 6,153,738            | 8,554,685            |
| Total governmental activities net assets        | <u>\$ 49,319,325</u>  | <u>\$ 48,282,622</u>  | <u>\$ 40,984,257</u>  | <u>\$ 40,466,724</u>  | <u>\$ 42,984,942</u>  | <u>\$ 40,369,601</u> | <u>\$ 39,049,667</u> | <u>\$ 34,978,109</u> | <u>\$ 42,093,545</u> | <u>\$ 44,561,752</u> |
| Business-type activities                        |                       |                       |                       |                       |                       |                      |                      |                      |                      |                      |
| Invested in capital assets, net of related debt | \$ 51,212,802         | \$ 49,958,761         | \$ 50,278,514         | \$ 48,929,485         | \$ 41,803,122         | \$ 38,777,694        | \$ 31,654,996        | \$ 27,246,740        | \$ 28,188,269        | \$ 28,524,786        |
| Restricted                                      | -                     | -                     | -                     | -                     | -                     | -                    | -                    | -                    | -                    | 531,216              |
| Unrestricted                                    | 16,101,004            | 17,720,858            | 15,786,830            | 16,283,224            | 15,716,827            | 15,079,925           | 16,219,691           | 16,484,965           | 14,988,020           | 13,280,314           |
| Total business-type activities net assets       | <u>\$ 67,313,806</u>  | <u>\$ 67,679,619</u>  | <u>\$ 66,065,344</u>  | <u>\$ 65,212,709</u>  | <u>\$ 57,519,949</u>  | <u>\$ 53,857,619</u> | <u>\$ 47,874,687</u> | <u>\$ 43,731,705</u> | <u>\$ 43,176,289</u> | <u>\$ 42,336,316</u> |
| Primary government                              |                       |                       |                       |                       |                       |                      |                      |                      |                      |                      |
| Invested in capital assets, net of related debt | \$ 82,534,161         | \$ 79,868,567         | \$ 74,685,046         | \$ 74,164,611         | \$ 71,508,211         | \$ 68,651,900        | \$ 60,636,054        | \$ 51,967,626        | \$ 63,850,849        | \$ 64,160,815        |
| Restricted                                      | 184,868               | 103,639               | 27,485                | 32,366                | 64,201                | 91,704               | 117,686              | 119,692              | 277,227              | 902,254              |
| Unrestricted                                    | 33,914,102            | 35,990,035            | 32,337,070            | 31,482,456            | 28,932,479            | 25,483,616           | 25,531,715           | 26,622,496           | 21,141,758           | 21,834,999           |
| Total primary net assets                        | <u>\$ 116,633,131</u> | <u>\$ 115,962,241</u> | <u>\$ 107,049,601</u> | <u>\$ 105,679,433</u> | <u>\$ 100,504,891</u> | <u>\$ 94,227,220</u> | <u>\$ 86,285,455</u> | <u>\$ 78,709,814</u> | <u>\$ 85,269,834</u> | <u>\$ 86,898,068</u> |

TABLE 2

## CITY OF STAUNTON, VIRGINIA

**Financial Trends Information**  
**Changes in Net Assets, Last Ten Fiscal Years**  
**(accrual basis of accounting)**  
**UNAUDITED**

|                                                | 2012          | 2011          | 2010          | 2009          | 2008          | 2007          | 2006          | 2005          | 2004          | 2003          |
|------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Expenses                                       |               |               |               |               |               |               |               |               |               |               |
| Governmental Activities:                       |               |               |               |               |               |               |               |               |               |               |
| General government                             | \$ 4,372,745  | \$ 4,269,567  | \$ 4,240,405  | \$ 4,353,053  | \$ 4,017,705  | \$ 3,954,903  | \$ 3,734,068  | \$ 3,378,970  | \$ 3,447,605  | \$ 3,259,774  |
| Judicial administration                        | 1,734,157     | 1,612,892     | 1,624,017     | 1,756,105     | 1,804,919     | 1,632,266     | 1,433,650     | 1,337,578     | 1,153,710     | 1,191,166     |
| Public safety                                  | 10,137,714    | 9,808,670     | 9,402,422     | 9,248,940     | 9,569,727     | 9,458,730     | 9,265,997     | 8,214,513     | 7,756,249     | 7,371,600     |
| Public works                                   | 6,262,440     | 5,666,355     | 5,718,532     | 6,302,122     | 6,575,411     | 6,028,489     | 6,167,650     | 6,429,960     | 5,734,018     | 6,574,011     |
| Health and welfare                             | 5,587,112     | 5,532,072     | 5,018,405     | 4,987,275     | 5,071,337     | 4,492,566     | 4,436,534     | 4,335,075     | 4,200,155     | 3,846,631     |
| Education                                      | 11,199,889    | 10,814,412    | 12,096,550    | 12,219,779    | 12,611,719    | 13,770,045    | 9,292,427     | 10,429,306    | 9,985,479     | 9,318,929     |
| Parks, recreation and culture                  | 2,905,849     | 2,860,422     | 2,935,093     | 3,242,457     | 3,207,051     | 3,427,478     | 3,217,236     | 3,160,633     | 3,021,078     | 3,316,261     |
| Community development                          | 2,067,996     | 1,720,234     | 3,040,240     | 1,664,278     | 1,932,955     | 1,795,290     | 1,720,121     | 9,940,637     | 3,886,639     | 2,129,142     |
| Interest on long-term debt                     | 1,198,129     | 1,332,691     | 1,361,328     | 1,441,577     | 1,524,050     | 1,413,046     | 1,422,428     | 1,150,547     | 584,304       | 825,287       |
| Total governmental activities expenses         | 45,466,031    | 43,617,315    | 45,436,992    | 45,215,586    | 46,314,874    | 45,972,813    | 40,690,111    | 48,377,219    | 39,769,237    | 37,832,801    |
| Business-Type Activities:                      |               |               |               |               |               |               |               |               |               |               |
| Golf                                           | 191,022       | 179,702       | 158,480       | 162,124       | 180,980       | -             | -             | -             | -             | -             |
| Water                                          | 3,557,493     | 3,446,557     | 3,139,885     | 3,392,655     | 3,530,891     | 3,272,895     | 3,333,750     | 3,194,525     | 3,110,829     | 2,911,178     |
| Sewer                                          | 3,984,420     | 3,358,564     | 2,688,221     | 2,913,749     | 2,955,223     | 2,908,962     | 2,708,237     | 2,350,081     | 2,307,369     | 2,201,515     |
| Stormwater                                     | 710,250       | 742,232       | 564,181       | 486,581       | -             | -             | -             | -             | -             | -             |
| Environmental                                  | 2,594,453     | 1,777,831     | 2,773,641     | 2,615,547     | 3,055,363     | 2,398,520     | 2,556,633     | 2,393,210     | 1,552,687     | 2,034,664     |
| Parking                                        | 468,930       | 423,434       | 455,855       | 466,889       | 490,053       | 491,750       | 481,869       | 471,403       | 454,168       | 468,547       |
| Total business-type activities expenses        | 11,506,568    | 9,928,320     | 9,780,263     | 10,037,545    | 10,212,510    | 9,072,127     | 9,080,489     | 8,409,219     | 7,425,053     | 7,615,904     |
| Total primary government expenses              | \$ 56,972,599 | \$ 53,545,635 | \$ 55,217,255 | \$ 55,253,131 | \$ 56,527,384 | \$ 55,044,940 | \$ 49,770,600 | \$ 56,786,438 | \$ 47,194,290 | \$ 45,448,705 |
| Program Revenues                               |               |               |               |               |               |               |               |               |               |               |
| Governmental activities:                       |               |               |               |               |               |               |               |               |               |               |
| Charges for services:                          |               |               |               |               |               |               |               |               |               |               |
| Governmental-PILOT from enterprise funds       | \$ 1,056,120  | \$ 1,127,162  | \$ 817,375    | \$ 909,072    | \$ 845,932    | \$ 904,686    | \$ 961,876    | \$ 931,521    | \$ 863,736    | \$ 863,625    |
| Public safety                                  | 309,363       | 226,605       | 294,628       | 312,814       | 380,489       | 251,815       | 275,492       | 207,041       | 180,174       | 167,423       |
| Parks and recreation                           | 354,003       | 314,065       | 330,649       | 352,207       | 360,488       | 580,720       | 604,359       | 535,935       | 539,902       | 532,980       |
| Other activities                               | 512,293       | 445,442       | 318,251       | 394,589       | 418,345       | 301,536       | 290,250       | 248,137       | 206,625       | 207,802       |
| Operating grants and contributions             | 10,003,989    | 10,018,844    | 9,379,027     | 9,472,611     | 9,212,019     | 8,843,956     | 8,455,650     | 8,936,524     | 9,048,556     | 9,551,819     |
| Capital grants and contributions               | 274,810       | 4,684,814     | 217,303       | 379,550       | 2,109,697     | 2,676,309     | 2,291,855     | 530,136       | 126,586       | 459,167       |
| Total governmental activities program revenues | 12,510,578    | 16,816,932    | 11,357,233    | 11,820,843    | 13,326,970    | 13,559,022    | 12,879,482    | 11,389,294    | 10,965,579    | 11,782,816    |

TABLE 2

## CITY OF STAUNTON, VIRGINIA

**Financial Trends Information**  
**Changes in Net Assets, Last Ten Fiscal Years**  
**(accrual basis of accounting)**  
**UNAUDITED**

|                                                               | 2012            | 2011            | 2010            | 2009            | 2008            | 2007            | 2006            | 2005            | 2004            | 2003            |
|---------------------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| (Continued)                                                   |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Program Revenues: (cont'd)                                    |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Business-type activities:                                     |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Charges for services:                                         |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Golf                                                          | \$ 147,255      | \$ 147,371      | \$ 147,200      | \$ 174,954      | \$ 176,720      | \$ -            | \$ -            | \$ -            | \$ -            | \$ -            |
| Water                                                         | 3,610,812       | 4,036,110       | 3,235,783       | 3,305,946       | 3,552,940       | 3,063,851       | 3,274,548       | 2,857,599       | 2,667,551       | 2,623,449       |
| Sewer                                                         | 3,544,433       | 3,423,605       | 3,239,743       | 3,274,390       | 2,910,547       | 3,019,742       | 3,110,685       | 2,706,151       | 2,657,488       | 2,256,913       |
| Stormwater                                                    | 689,179         | 709,206         | 464,462         | 325,967         | -               | -               | -               | -               | -               | -               |
| Environmental                                                 | 2,064,570       | 1,740,587       | 1,705,239       | 1,722,333       | 2,198,807       | 2,265,741       | 2,351,433       | 2,273,823       | 2,167,401       | 2,089,458       |
| Parking                                                       | 315,158         | 241,846         | 240,989         | 260,062         | 264,351         | 285,581         | 261,107         | 228,134         | 203,047         | 186,079         |
| Operating grants and contributions                            | 5,044           | 13,341          | 2,876           | 3,947           | 10,950          | 20,832          | 6,594           | 4,393           | 220,525         | 151,909         |
| Capital grants and contributions                              | 65,871          | 925,347         | 1,269,948       | 3,815,810       | 4,347,999       | 5,291,714       | 5,194,756       | 788,680         | 101,485         | 234,664         |
| Total business-type activities program revenues               | 10,442,322      | 11,237,413      | 10,306,240      | 12,883,409      | 13,462,314      | 13,947,461      | 14,199,123      | 8,858,780       | 8,017,497       | 7,542,472       |
| Total primary government program revenues                     | \$ 22,952,900   | \$ 28,054,345   | \$ 21,663,473   | \$ 24,704,252   | \$ 26,789,284   | \$ 27,506,483   | \$ 27,078,605   | \$ 20,248,074   | \$ 18,983,076   | \$ 19,325,288   |
| Net (expense)/revenue                                         |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Governmental activities                                       | \$ (32,955,453) | \$ (26,800,383) | \$ (34,079,759) | \$ (33,394,743) | \$ (32,987,904) | \$ (32,413,791) | \$ (27,810,629) | \$ (36,987,925) | \$ (28,803,658) | \$ (26,049,985) |
| Business-type activities                                      | (1,064,246)     | 1,309,093       | 525,977         | 2,845,864       | 3,249,804       | 4,875,334       | 5,118,634       | 449,561         | 592,444         | (73,432)        |
| Total primary government net expense                          | \$ (34,019,699) | \$ (25,491,290) | \$ (33,553,782) | \$ (30,548,879) | \$ (29,738,100) | \$ (27,538,457) | \$ (22,691,995) | \$ (36,538,364) | \$ (28,211,214) | \$ (26,123,417) |
| General Revenues and Other                                    |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Changes in Net Assets                                         |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Governmental activities:                                      |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Taxes:                                                        |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Property taxes                                                | \$ 20,076,871   | \$ 20,296,688   | \$ 20,311,531   | \$ 20,499,305   | \$ 19,304,861   | \$ 17,897,041   | \$ 15,382,482   | \$ 14,699,211   | \$ 13,592,522   | \$ 13,103,450   |
| Sales tax                                                     | 3,588,738       | 3,381,018       | 3,495,905       | 3,554,096       | 3,862,575       | 3,975,959       | 3,847,080       | 3,859,669       | 3,870,728       | 3,632,118       |
| Hotel and meals tax                                           | 2,988,497       | 2,794,600       | 2,698,937       | 2,681,277       | 2,840,345       | 2,352,954       | 2,105,857       | 1,986,453       | 1,824,619       | 1,653,629       |
| Business license                                              | 2,113,160       | 1,925,106       | 1,828,598       | 1,872,462       | 1,921,537       | 1,956,690       | 1,848,116       | 1,698,253       | 1,701,383       | 1,581,857       |
| Utility tax                                                   | 1,102,556       | 1,120,868       | 1,103,514       | 1,108,625       | 1,116,030       | 1,494,381       | 2,306,670       | 2,226,051       | 1,892,272       | 1,934,075       |
| Local communication tax                                       | 1,427,036       | 1,456,638       | 1,463,883       | 1,457,808       | 1,604,473       | 688,019         | -               | -               | -               | -               |
| Other taxes                                                   | 763,722         | 741,910         | 1,110,569       | 1,244,487       | 1,302,851       | 1,772,047       | 1,653,799       | 1,526,986       | 1,016,004       | 949,378         |
| Unrestricted investment earnings                              | 18,196          | 26,298          | 32,403          | 115,142         | 343,008         | 490,959         | 561,944         | 261,605         | 109,486         | 99,154          |
| Grants and contributions not restricted to a specific program | 2,526,975       | 2,527,349       | 2,756,972       | 2,740,644       | 3,066,910       | 3,181,920       | 2,724,725       | 2,549,461       | 2,419,115       | 2,401,872       |
| Miscellaneous                                                 | 27,765          | 52,673          | 19,380          | 31,975          | 11,153          | 103,195         | 7,802           | 19,755          | 34,379          | 68,769          |
| Gain (loss) on sale of assets                                 | -               | -               | -               | 25,105          | -               | -               | 7,887           | 7,885           | 7,793           | (337,051)       |
| Transfers                                                     | (641,360)       | (224,400)       | (224,400)       | (4,454,401)     | 229,502         | (179,440)       | 615,062         | 401,776         | (129,440)       | (241,120)       |
| Total governmental activities                                 | 33,992,156      | 34,098,748      | 34,597,292      | 30,876,525      | 35,603,245      | 33,733,725      | 31,061,424      | 29,237,105      | 26,338,861      | 24,846,131      |

TABLE 2

## CITY OF STAUNTON, VIRGINIA

**Financial Trends Information**  
**Changes in Net Assets, Last Ten Fiscal Years**  
**(accrual basis of accounting)**  
**UNAUDITED**

|                                                                  | <u>2012</u>          | <u>2011</u>          | <u>2010</u>          | <u>2009</u>          | <u>2008</u>          | <u>2007</u>          | <u>2006</u>          | <u>2005</u>           | <u>2004</u>           | <u>2003</u>           |
|------------------------------------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|-----------------------|-----------------------|
| (Continued)                                                      |                      |                      |                      |                      |                      |                      |                      |                       |                       |                       |
| Business-type activities:                                        |                      |                      |                      |                      |                      |                      |                      |                       |                       |                       |
| Unrestricted investment earnings                                 | \$ 57,073            | \$ 80,782            | \$ 102,258           | \$ 392,495           | \$ 668,398           | \$ 869,700           | \$ 569,207           | \$ 347,350            | \$ 120,263            | \$ 280,242            |
| Grants and contributions not<br>restricted to a specific program | -                    | -                    | -                    | -                    | -                    | 58,458               | 160,281              | 160,281               | -                     | -                     |
| Transfers                                                        | 641,360              | 224,400              | 224,400              | 4,454,401            | (229,502)            | 179,440              | (615,062)            | (401,776)             | 129,440               | 241,120               |
| Total business-type activities                                   | 698,433              | 305,182              | 326,658              | 4,846,896            | 438,896              | 1,107,598            | 114,426              | 105,855               | 249,703               | 521,362               |
| Total primary government                                         | <u>\$ 34,690,589</u> | <u>\$ 34,403,930</u> | <u>\$ 34,923,950</u> | <u>\$ 35,723,421</u> | <u>\$ 36,042,141</u> | <u>\$ 34,841,323</u> | <u>\$ 31,175,850</u> | <u>\$ 29,342,960</u>  | <u>\$ 26,588,564</u>  | <u>\$ 25,367,493</u>  |
| Change in Net Assets                                             |                      |                      |                      |                      |                      |                      |                      |                       |                       |                       |
| Governmental activities                                          | \$ 1,036,703         | \$ 7,298,365         | \$ 517,533           | \$ (2,518,218)       | \$ 2,615,341         | \$ 1,319,934         | \$ 3,250,795         | \$ (7,750,820)        | \$ (2,464,797)        | \$ (1,203,854)        |
| Business-type activities                                         | (365,813)            | 1,614,275            | 852,635              | 7,692,760            | 3,688,700            | 5,982,932            | 5,233,060            | 555,416               | 842,147               | 21,830                |
| Total primary government                                         | <u>\$ 670,890</u>    | <u>\$ 8,912,640</u>  | <u>\$ 1,370,168</u>  | <u>\$ 5,174,542</u>  | <u>\$ 6,304,041</u>  | <u>\$ 7,302,866</u>  | <u>\$ 8,483,855</u>  | <u>\$ (7,195,404)</u> | <u>\$ (1,622,650)</u> | <u>\$ (1,182,024)</u> |

During FY 07 the local utility and E911 taxes were replaced by the local communication tax.  
 In FY 2005, the City implemented the cigarette tax.

TABLE 3

## CITY OF STAUNTON, VIRGINIA

**Financial Trends Information**  
**Fund Balances, Governmental Funds**  
**Last Ten Fiscal Years**  
**(Modified accrual basis of accounting)**  
**UNAUDITED**

|                                    | <u>2012</u>         | <u>2011</u>         | <u>2010</u>         | <u>2009</u>         | <u>2008</u>         | <u>2007</u>         | <u>2006</u>         | <u>2005</u>          | <u>2004</u>          | <u>2003</u>         |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|----------------------|---------------------|
| General Fund                       |                     |                     |                     |                     |                     |                     |                     |                      |                      |                     |
| Nonspendable                       | \$ 61,789           | \$ 125,118          | \$ 59,636           | \$ 35,742           | \$ 15,912           | \$ 26,556           | \$ -                | \$ -                 | \$ -                 | \$ -                |
| Restricted                         | 149,868             | 88,639              | 13,985              | 18,866              | 20,701              | 789,234             | 18,233              | 9,203,120            | 8,446,052            | 7,505               |
| Committed                          | 4,540,000           | 4,738,109           | 3,968,993           | 3,788,452           | 3,809,695           | 3,706,008           | 3,535,411           | 3,269,276            | 3,025,312            | 2,883,608           |
| Assigned                           | 1,857,022           | 1,878,480           | 1,647,680           | 1,517,667           | 1,797,721           | 1,528,865           | 1,752,751           | 1,674,481            | 1,991,802            | 2,535,896           |
| Unassigned                         | <u>2,647,250</u>    | <u>2,496,844</u>    | <u>3,309,359</u>    | <u>2,752,859</u>    | <u>3,415,203</u>    | <u>1,762,319</u>    | <u>5,972,185</u>    | <u>3,577,308</u>     | <u>3,833,735</u>     | <u>3,541,427</u>    |
| Total General Fund                 | <u>\$ 9,255,929</u> | <u>\$ 9,327,190</u> | <u>\$ 8,999,653</u> | <u>\$ 8,113,586</u> | <u>\$ 9,059,232</u> | <u>\$ 7,812,982</u> | <u>\$11,278,580</u> | <u>\$ 17,724,185</u> | <u>\$ 17,296,901</u> | <u>\$ 8,968,436</u> |
| All Other Governmental Funds       |                     |                     |                     |                     |                     |                     |                     |                      |                      |                     |
| Nonspendable                       | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                 | \$ -                 | \$ -                |
| Restricted                         | 35,000              | 15,000              | 13,500              | -                   | -                   | -                   | -                   | -                    | -                    | -                   |
| Committed                          | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                    | -                    | -                   |
| Assigned                           | 9,414,308           | 9,689,435           | 8,505,743           | 7,101,881           | 4,467,568           | 4,431,650           | 1,910,729           | 964,998              | 1,232,872            | 1,351,087           |
| Unassigned                         | <u>-</u>            | <u>-</u>            | <u>-</u>            | <u>(101,509)</u>    | <u>-</u>            | <u>-</u>            | <u>(196,683)</u>    | <u>(361,193)</u>     | <u>(1,001,811)</u>   | <u>(826,055)</u>    |
| Total all other governmental funds | <u>\$ 9,449,308</u> | <u>\$ 9,704,435</u> | <u>\$ 8,519,243</u> | <u>\$ 7,000,372</u> | <u>\$ 4,467,568</u> | <u>\$ 4,431,650</u> | <u>\$ 1,714,046</u> | <u>\$ 603,805</u>    | <u>\$ 231,061</u>    | <u>\$ 525,032</u>   |

## Notes:

Includes only the primary government

Fiscal years 2003 through 2010 have been reclassified with implementation of GASB Statement 54 in fiscal year 2011

## CITY OF STAUNTON, VIRGINIA

TABLE 4

**Financial Trends Information**  
**Changes in Fund Balances, Governmental Funds**  
**Last Ten Fiscal Years**  
**(Modified accrual basis of accounting)**  
**UNAUDITED**

|                                                  | 2012          | 2011          | 2010         | 2009          | 2008          | 2007          | 2006          | 2005          | 2004          | 2003          |
|--------------------------------------------------|---------------|---------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>REVENUES</b>                                  |               |               |              |               |               |               |               |               |               |               |
| General property taxes                           | \$ 20,073,697 | \$ 20,069,387 | \$20,253,506 | \$ 19,989,078 | \$ 19,424,220 | \$ 17,978,630 | \$ 15,361,830 | \$ 14,331,770 | \$ 13,407,770 | \$ 13,210,780 |
| Sales and use tax                                | 3,588,738     | 3,381,018     | 3,495,905    | 3,554,096     | 3,862,575     | 3,975,959     | 3,847,080     | 3,859,669     | 3,870,728     | 3,632,118     |
| Hotel and meals tax                              | 2,599,776     | 2,406,577     | 2,344,698    | 2,304,448     | 2,456,629     | 2,004,839     | 2,105,857     | 1,986,453     | 1,824,619     | 1,653,629     |
| Utility taxes                                    | 1,102,556     | 1,120,868     | 1,103,514    | 1,108,625     | 1,116,030     | 1,700,693     | 2,306,670     | 2,226,051     | 1,892,272     | 1,934,075     |
| Business license tax                             | 2,113,198     | 1,925,106     | 1,828,598    | 1,872,462     | 1,921,537     | 1,956,690     | 1,848,116     | 1,698,253     | 1,701,383     | 1,581,857     |
| Local communication tax                          | 1,427,036     | 1,456,638     | 1,463,883    | 1,457,808     | 1,604,473     | 688,019       | -             | -             | -             | -             |
| Other local taxes                                | 1,151,406     | 1,129,732     | 1,463,007    | 1,621,317     | 1,715,090     | 1,885,127     | 1,653,799     | 1,526,986     | 1,016,005     | 949,378       |
| Permits, privilege fees, and regulatory licenses | 211,744       | 176,104       | 240,985      | 257,003       | 323,715       | 218,835       | 263,554       | 173,802       | 138,597       | 112,142       |
| Fines and forfeitures                            | 71,616        | 59,336        | 70,171       | 74,901        | 82,382        | 39,741        | 38,020        | 52,525        | 55,505        | 80,148        |
| Charges for services                             | 1,620,194     | 1,603,565     | 1,294,706    | 1,418,765     | 1,372,756     | 1,593,674     | 1,644,454     | 1,565,189     | 1,488,102     | 1,490,977     |
| Intergovernmental                                | 12,579,801    | 12,879,542    | 11,938,753   | 11,780,626    | 12,219,397    | 11,684,470    | 10,996,440    | 11,299,234    | 10,744,243    | 11,026,924    |
| Investment earnings                              | 28,659        | 510,633       | 34,041       | 121,033       | 331,766       | 470,930       | 578,491       | 261,018       | 109,410       | 97,371        |
| Other revenues                                   | 681,836       | 61,329        | 580,000      | 637,355       | 606,933       | 1,024,993     | 630,708       | 415,982       | 623,901       | 513,870       |
| Total revenues                                   | 47,250,257    | 46,779,835    | 46,111,767   | 46,197,517    | 47,037,503    | 45,222,600    | 41,275,019    | 39,396,932    | 36,872,535    | 36,283,269    |
| <b>EXPENDITURES</b>                              |               |               |              |               |               |               |               |               |               |               |
| General government administration                | 4,074,848     | 4,052,531     | 4,094,106    | 3,870,367     | 3,703,154     | 3,621,958     | 3,506,130     | 3,104,946     | 3,176,002     | 3,552,171     |
| Judicial administration                          | 1,720,680     | 1,594,913     | 1,638,486    | 1,734,845     | 1,775,132     | 1,630,446     | 1,456,734     | 1,317,924     | 1,156,608     | 1,161,946     |
| Public safety                                    | 9,151,531     | 9,750,857     | 9,319,610    | 9,434,294     | 9,721,162     | 9,340,095     | 9,208,081     | 8,143,123     | 7,512,886     | 7,609,206     |
| Public works                                     | 5,126,188     | 5,048,667     | 4,749,252    | 5,272,649     | 5,097,539     | 4,633,944     | 5,105,448     | 6,336,295     | 4,940,755     | 4,893,945     |
| Health and welfare                               | 5,582,630     | 5,527,635     | 5,012,585    | 4,982,095     | 5,068,954     | 4,487,419     | 4,418,294     | 4,332,639     | 4,279,265     | 3,843,104     |
| Education                                        | 10,715,366    | 10,602,061    | 9,948,427    | 11,506,943    | 11,898,943    | 14,233,660    | 24,887,834    | 10,606,346    | 9,687,388     | 9,038,243     |
| Parks, recreation and cultural                   | 2,860,619     | 2,793,380     | 2,789,783    | 3,101,115     | 3,041,516     | 3,268,105     | 3,055,548     | 2,789,784     | 2,658,033     | 2,971,216     |
| Community development                            | 2,263,642     | 1,724,699     | 1,987,336    | 1,649,671     | 2,031,826     | 1,782,443     | 1,993,013     | 9,092,987     | 3,512,744     | 1,320,073     |
| Capital outlay                                   | 2,900,387     | 625,192       | 219,482      | -             | 72,913        | 453,004       | 924,818       | 996,533       | 622,099       | 1,262,903     |
| Debt service:                                    |               |               |              |               |               |               |               |               |               |               |
| Principal retirement                             | 1,785,018     | 2,042,417     | 2,281,258    | 16,727,747    | 1,617,766     | 1,533,795     | 1,155,326     | 1,331,288     | 1,296,626     | 1,262,869     |
| Interest and fiscal charges                      | 1,220,736     | 1,298,202     | 1,355,642    | 1,166,623     | 1,467,350     | 1,408,521     | 1,235,752     | 899,000       | 575,703       | 586,933       |
| Bond issue costs                                 | -             | -             | 106,621      | 9,675         | -             | 135,772       | 22,450        | 47,815        | 199,858       | 23,825        |
| Total Expenditures                               | 47,401,645    | 45,060,554    | 43,502,588   | 59,456,024    | 45,496,255    | 46,529,162    | 56,969,428    | 48,998,680    | 39,617,967    | 37,526,434    |
| Excess of revenues over (under) expenditures     | (151,388)     | 1,719,281     | 2,609,179    | (13,258,507)  | 1,541,248     | (1,306,562)   | (15,694,409)  | (9,601,748)   | (2,745,432)   | (1,243,165)   |

(Continued)

## CITY OF STAUNTON, VIRGINIA

TABLE 4

**Financial Trends Information**  
**Changes in Fund Balances, Governmental Funds**  
**Last Ten Fiscal Years**  
**(Modified accrual basis of accounting)**  
**UNAUDITED**

|                                                         | 2012         | 2011         | 2010         | 2009         | 2008         | 2007         | 2006           | 2005        | 2004         | 2003           |
|---------------------------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|-------------|--------------|----------------|
| OTHER FINANCING SOURCES (USES)                          |              |              |              |              |              |              |                |             |              |                |
| Bonds issued                                            | -            | -            | -            | 15,000,000   | -            | 10,600,000   | 9,675,400      | 10,000,000  | 10,909,366   | -              |
| Refunding bonds issued                                  | -            | -            | -            | -            | -            | -            | -              | -           | -            | 3,734,325      |
| Proceeds from capital leases                            | -            | -            | -            | -            | -            | -            | -              | -           | -            | 418,327        |
| Discount on general obligation bonds                    | -            | -            | -            | -            | -            | (206,895)    | -              | -           | -            | -              |
| Sale of building and equipment                          | -            | 17,848       | 20,159       | 25,105       | -            | -            | -              | -           | -            | -              |
| Payment to refunding bond escrow agent                  | -            | -            | -            | -            | -            | (9,655,097)  | -              | -           | -            | (3,774,010)    |
| Transfers in                                            | 9,296,443    | 5,945,984    | 4,077,358    | 3,117,242    | 1,418,913    | 4,010,450    | 4,161,554      | 9,833,274   | 2,782,252    | 483,017        |
| Transfers out                                           | (9,471,443)  | (6,170,384)  | (4,301,758)  | (3,296,682)  | (1,677,993)  | (4,189,890)  | (3,546,492)    | (9,431,498) | (2,911,692)  | (724,137)      |
| Total other financing sources (uses)                    | (175,000)    | (206,552)    | (204,241)    | 14,845,665   | (259,080)    | 558,568      | 10,290,462     | 10,401,776  | 10,779,926   | 137,522        |
| Net change in fund balance                              | \$ (326,388) | \$ 1,512,729 | \$ 2,404,938 | \$ 1,587,158 | \$ 1,282,168 | \$ (747,994) | \$ (5,403,947) | \$ 800,028  | \$ 8,034,494 | \$ (1,105,643) |
| Debt service as a percentage of noncapital expenditures | 6.71%        | 7.73%        | 8.57%        | 6.65%        | 5.29%        | 6.75%        | 6.49%          | 4.90%       | 5.41%        | 5.44%          |

Notes:

Includes only the primary government

TABLE 5

**CITY OF STAUNTON, VIRGINIA**

**Financial Trends Information**  
**Assessed Value and Actual Value of Taxable Property**  
**Last Ten Calendar Years**  
**UNAUDITED**

| <u>Calendar Year</u> | <u>Residential</u> | <u>Commercial</u> | <u>Industrial</u> | <u>Total Taxable<br/>and Actual<br/>Assessed Value</u> | <u>Total Direct Tax<br/>Rate</u> |
|----------------------|--------------------|-------------------|-------------------|--------------------------------------------------------|----------------------------------|
| 2012                 | \$ 1,465,244,126   | \$ 313,111,572    | \$ 52,355,253     | \$ 1,830,710,951                                       | \$ 0.90                          |
| 2011                 | 1,456,303,391      | 315,889,749       | 48,128,961        | 1,820,322,101                                          | 0.90                             |
| 2010                 | 1,584,972,579      | 322,101,977       | 53,403,998        | 1,960,478,554                                          | 0.90                             |
| 2009                 | 1,570,574,212      | 321,077,444       | 53,135,211        | 1,944,786,867                                          | 0.90                             |
| 2008                 | 1,476,305,352      | 295,926,079       | 51,382,419        | 1,823,613,850                                          | 0.90                             |
| 2007                 | 1,443,735,578      | 291,724,204       | 51,152,994        | 1,786,612,776                                          | 0.90                             |
| 2006                 | 1,047,022,585      | 250,790,849       | 46,263,928        | 1,344,077,362                                          | 0.96                             |
| 2005                 | 1,002,298,395      | 232,714,779       | 46,134,528        | 1,281,147,702                                          | 0.96                             |
| 2004                 | 838,643,105        | 199,912,460       | 44,749,146        | 1,083,304,711                                          | 1.00                             |
| 2003                 | 831,561,928        | 189,601,743       | 46,229,869        | 1,067,393,540                                          | 1.00                             |

## Sources:

City of Staunton Assessor's Office.

## Notes:

- Property in the City of Staunton is reassessed every other year.
- The City assesses all real property at 100% of actual value, therefore the actual assessed value equals the taxable assessed value.
- Tax rates are per \$100 of assessed value.
- Includes real estate and downtown service district taxes
- This schedule includes assessments made during the calendar year, January through December. The current calendar year includes taxes assessed in May but due 75% in June and 25% in December.
- There are no overlapping governments and therefore are no overlapping tax rates

TABLE 6

## CITY OF STAUNTON, VIRGINIA

**Revenue Capacity Information  
Principal Property Taxpayers  
Current Year and Nine Years Ago  
UNAUDITED**

| Taxpayer Name                     | 2012                  |      |                                                        | 2003                  |      |                                                        |
|-----------------------------------|-----------------------|------|--------------------------------------------------------|-----------------------|------|--------------------------------------------------------|
|                                   | Assessed<br>Valuation | Rank | Percentage<br>of Total<br>Taxable<br>Assessed<br>Value | Assessed<br>Valuation | Rank | Percentage<br>of Total<br>Taxable<br>Assessed<br>Value |
| One Industry Way Co-Owners, LLC   | \$ 14,014,000         | 1    | 0.77%                                                  | \$ 14,399,750         | 2    | 0.75%                                                  |
| Wal-Mart Real Estate Business     | 11,638,200            | 2    | 0.64%                                                  | 10,047,800            | 3    | 0.88%                                                  |
| FAP Properties / Art Fisher       | 11,517,275            | 3    | 0.63%                                                  | -                     | -    | -                                                      |
| Gypsy Hill Investments LLC        | 10,846,300            | 4    | 0.59%                                                  | -                     | -    | -                                                      |
| Big Sky, LLC                      | 9,628,200             | 5    | 0.53%                                                  | -                     | -    | -                                                      |
| SHP III Baldwin Park, LLC         | 9,305,870             | 6    | 0.51%                                                  | -                     | -    | -                                                      |
| RCC Statler Square LLC            | 9,257,800             | 7    | 0.51%                                                  | -                     | -    | -                                                      |
| Staunton Plaza, LLC               | 9,096,980             | 8    | 0.50%                                                  | -                     | -    | -                                                      |
| North Augusta LLC                 | 8,367,060             | 9    | 0.46%                                                  | -                     | -    | -                                                      |
| Land'Or Williamsburg LLC          | 8,344,950             | 10   | 0.46%                                                  | -                     | -    | -                                                      |
| Unifi Inc                         | -                     | -    | -                                                      | 8,489,758             | 1    | 1.26%                                                  |
| Lowe's Home Centers Inc           | -                     | -    | -                                                      | 5,543,250             | 4    | 0.49%                                                  |
| Regency Centers, Inc              | -                     | -    | -                                                      | 5,827,850             | 5    | 0.51%                                                  |
| K R Staunton, Inc                 | -                     | -    | -                                                      | 4,961,800             | 6    | 0.44%                                                  |
| Kings Daughters Health Investment | -                     | -    | -                                                      | 4,577,410             | 7    | 0.40%                                                  |
| AL Investors Development          | -                     | -    | -                                                      | 4,500,700             | 8    | 0.40%                                                  |
| Baldwin Park Ltd                  | -                     | -    | -                                                      | 4,039,000             | 9    | 0.35%                                                  |
| Oak Hill Health Care Center       | -                     | -    | -                                                      | 3,697,070             | 10   | 0.32%                                                  |
| Totals                            | <u>\$ 102,016,635</u> |      | <u>5.57%</u>                                           | <u>\$ 66,084,388</u>  |      | <u>5.80%</u>                                           |

Source: City Assessor

Notes:

Real Estate Only

TABLE 7

## CITY OF STAUNTON, VIRGINIA

**Revenue Capacity Information  
Property Tax Levies and Collections  
Last Ten Calendar Years  
UNAUDITED**

| Calendar<br>Year | Taxes Levied<br>for the<br>Calendar Year |            | Collected within the<br>Calendar Year of the Levy |                       | Collections<br>in Subsequent<br>Calendar Years | Total Collections<br>To Date |                       |
|------------------|------------------------------------------|------------|---------------------------------------------------|-----------------------|------------------------------------------------|------------------------------|-----------------------|
|                  |                                          |            | Amount                                            | Percentage<br>of Levy |                                                | Amount                       | Percentage<br>of Levy |
| 2012             | (1) \$                                   | 16,261,738 | (2) \$ -                                          | 0.00%                 | \$ -                                           | \$ -                         | 0.00%                 |
| 2011             |                                          | 16,140,585 | 15,094,471                                        | 93.52%                | -                                              | 15,094,471                   | 93.52%                |
| 2010             |                                          | 17,426,047 | 16,310,945                                        | 93.60%                | 436,757                                        | 16,747,702                   | 96.11%                |
| 2009             |                                          | 17,310,637 | 16,259,263                                        | 93.93%                | 541,406                                        | 16,800,669                   | 97.05%                |
| 2008             |                                          | 16,247,090 | 15,434,142                                        | 95.00%                | 492,015                                        | 15,926,157                   | 98.02%                |
| 2007             |                                          | 16,194,110 | 15,234,398                                        | 94.07%                | 473,592                                        | 15,707,990                   | 97.00%                |
| 2006             |                                          | 12,848,385 | 12,158,103                                        | 93.98%                | 479,365                                        | 12,637,468                   | 98.36%                |
| 2005             |                                          | 12,297,520 | na                                                | na                    | na                                             | na                           | na                    |
| 2004             |                                          | 10,838,147 | na                                                | na                    | na                                             | na                           | na                    |
| 2003             |                                          | 9,756,690  | na                                                | na                    | na                                             | na                           | na                    |

Sources: City of Staunton Assessor and Finance Department

Includes real estate and downtown service district taxes

na-Not Available. The City implemented a new tax system during calendar year 2005 and the information required for accurate presentation of this data is not available

(1) Taxes levied for the current calendar year are levied in May and are due 75% in June and 25% in December.

(2) Collections made during the current calendar year for any tax year are not shown because the calendar year is not complete.

TABLE 8

## CITY OF STAUNTON, VIRGINIA

**Debt Capacity Information**  
**Ratios of Outstanding Debt by Type**  
**Last Ten Fiscal Years**  
**UNAUDITED**

| Fiscal<br>Year | Governmental Activities        |                            |                   |                   | Business - type Activities     |               | Total<br>Primary<br>Government | Percentage<br>of Personal<br>Income (a) | Per<br>Capita (a) |
|----------------|--------------------------------|----------------------------|-------------------|-------------------|--------------------------------|---------------|--------------------------------|-----------------------------------------|-------------------|
|                | General<br>Obligation<br>Bonds | Contractual<br>Obligations | Literary<br>Loans | Capital<br>Leases | General<br>Obligation<br>Bonds | VRA<br>Loans  |                                |                                         |                   |
| 2012           | \$ 15,546,300                  | \$ 15,000,000              | \$ 14,750,000     | \$ -              | \$ 6,196,564                   | \$ 23,017,857 | \$ 74,510,721                  | 5.33%                                   | \$ 3,138          |
| 2011           | 16,381,318                     | 15,000,000                 | 15,000,000        | -                 | 6,976,806                      | 24,481,898    | 77,840,022                     | 5.03%                                   | 3,278             |
| 2010           | 17,473,734                     | 15,000,000                 | 16,650,000        | -                 | 7,825,405                      | 24,732,677    | 81,681,816                     | 4.78%                                   | 3,423             |
| 2009           | 18,793,924                     | -                          | 17,600,000        | 11,068            | 8,733,463                      | 15,288,202    | 60,426,657                     | 5.99%                                   | 2,521             |
| 2008           | 20,181,760                     | -                          | 17,875,400        | 79,206            | 7,737,390                      | 10,571,738    | 56,445,494                     | 6.05%                                   | 2,368             |
| 2007           | 20,728,155                     | -                          | 18,075,400        | 144,041           | 7,710,244                      | 9,065,627     | 55,723,467                     | 6.50%                                   | 2,388             |
| 2006           | 21,207,109                     | -                          | 18,275,400        | 212,191           | 8,262,991                      | 9,699,911     | 57,657,602                     | 5.92%                                   | 2,466             |
| 2005           | 22,937,184                     | -                          | 8,800,000         | 281,694           | 8,783,003                      | 10,308,622    | 51,110,503                     | 6.45%                                   | 2,208             |
| 2004           | 19,190,294                     | -                          | 3,693,005         | 353,611           | 9,282,248                      | 10,892,682    | 43,411,840                     | 7.17%                                   | 1,866             |
| 2003           | 9,075,782                      | -                          | 4,081,060         | 378,125           | 9,753,145                      | 11,453,725    | 34,741,837                     | 8.40%                                   | 1,455             |

## Notes:

Details regarding the City's outstanding debt can be found in the notes to the financial statements.

(a) See Table 11 for personal income and population data.

\*total does not include amounts not yet drawn down from Virginia Resources Authority.

TABLE 9

## CITY OF STAUNTON, VIRGINIA

**Debt Capacity Information**  
**Ratio of General Bonded Debt Outstanding**  
**Last Ten Fiscal Years**  
**UNAUDITED**

| Fiscal<br>Year | General Bonded Debt Outstanding |                   |               |                       | Percentage<br>of Actual<br>Taxable<br>Value of<br>Property (a) | Per<br>Capita (b) |
|----------------|---------------------------------|-------------------|---------------|-----------------------|----------------------------------------------------------------|-------------------|
|                | General<br>Obligation<br>Bonds  | Literary<br>Loans | VRA<br>Loans  | Net<br>Bonded<br>Debt |                                                                |                   |
| 2012           | \$ 21,742,864                   | \$ 14,750,000     | \$ 23,017,857 | \$ 59,510,721         | 3.25%                                                          | \$ 2,506          |
| 2011           | 23,358,124                      | 15,700,000        | 24,481,898    | 63,540,022            | 3.49%                                                          | 2,676             |
| 2010           | 25,299,139                      | 16,650,000 *      | 24,732,677    | 66,681,816            | 4.17%                                                          | 3,423             |
| 2009           | 27,527,387                      | 17,600,000 *      | 15,288,202    | 60,415,589            | 3.11%                                                          | 2,521             |
| 2008           | 27,919,150                      | 17,875,400        | 10,571,738    | 56,366,288            | 3.09%                                                          | 2,365             |
| 2007           | 28,438,399                      | 18,075,400        | 9,065,627     | 55,579,426            | 3.11%                                                          | 2,382             |
| 2006           | 29,470,100                      | 18,275,400        | 9,699,911     | 57,445,411            | 4.27%                                                          | 2,457             |
| 2005           | 31,720,187                      | 8,800,000         | 10,308,622    | 50,828,809            | 3.97%                                                          | 2,196             |
| 2004           | 28,472,542                      | 3,693,005         | 10,892,682    | 43,058,229            | 3.97%                                                          | 1,851             |
| 2003           | 18,828,927                      | 4,081,060         | 11,453,725    | 34,363,712            | 3.22%                                                          | 1,439             |

## Notes:

Details regarding the City's outstanding debt can be found in the notes to the financial statements.

(a) Property values data can be found in Table 5.

(b) Population data can be found in Table 11.

\*total does not include amounts not yet drawn down from Virginia Resources Authority.

TABLE 10

## CITY OF STAUNTON, VIRGINIA

Debt Capacity Information  
Legal Debt Margin Information  
Last Ten Fiscal Years  
UNAUDITED

|                                                        | <u>2012</u>           | <u>2011</u>           | <u>2010</u>           | <u>2009</u>           | <u>2008</u>           | <u>2007</u>           | <u>2006</u>          | <u>2005</u>          | <u>2004</u>          | <u>2003</u>          |
|--------------------------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|
| Debt Limit                                             | \$ 183,071,095        | \$ 182,032,210        | \$ 196,047,855        | \$ 194,478,687        | \$ 182,361,385        | \$ 178,661,278        | \$ 134,407,736       | \$ 133,413,286       | \$ 114,321,164       | \$ 112,565,264       |
| Total net debt applicable to limit                     | <u>59,510,721</u>     | <u>63,540,022</u> *   | <u>66,681,816</u>     | <u>60,415,589</u>     | <u>56,366,288</u>     | <u>55,579,426</u>     | <u>57,445,411</u>    | <u>50,828,809</u>    | <u>43,058,228</u>    | <u>34,477,401</u>    |
| Legal debt margin                                      | <u>\$ 123,560,374</u> | <u>\$ 118,492,188</u> | <u>\$ 129,366,039</u> | <u>\$ 134,063,098</u> | <u>\$ 125,995,097</u> | <u>\$ 123,081,852</u> | <u>\$ 76,962,325</u> | <u>\$ 82,584,477</u> | <u>\$ 71,262,936</u> | <u>\$ 78,087,863</u> |
| Legal debt margin as a percentage<br>of the debt limit | 67.49%                | 65.09%                | 65.99%                | 68.93%                | 69.09%                | 68.89%                | 57.26%               | 61.90%               | 62.34%               | 69.37%               |

\* total does not include amounts not yet drawn down from Virginia Resources Authority.

TABLE 11

## CITY OF STAUNTON, VIRGINIA

**Demographic and Economic Information**  
**Demographic and Economic Statistics**  
**Last Ten Fiscal Years**  
**UNAUDITED**

| Fiscal<br>Year | Population (1) | Personal<br>Income (2) | Per<br>Capita<br>Personal<br>Income (2) | Median<br>age (1) | School<br>enrollment (3) | Unemployment<br>rate (4) |
|----------------|----------------|------------------------|-----------------------------------------|-------------------|--------------------------|--------------------------|
| 2012           | 23,746         | \$ 3,969,481           | \$ 33,502                               | 37.3              | 2,605                    | 6.3%                     |
| 2011           | 23,746         | 3,912,376              | 33,114                                  | 42.1              | 2,528                    | 6.7%                     |
| 2010           | 23,866         | 3,903,337              | 33,161                                  | 41.8              | 2,572                    | 7.7%                     |
| 2009           | 23,899         | 3,903,337              | 33,161                                  | 41.8              | 2,578                    | 7.5%                     |
| 2008           | 23,726         | 3,903,337              | 33,161                                  | 40.6              | 2,601                    | 4.6%                     |
| 2007           | 23,333         | 3,620,374              | 31,161                                  | 40.4              | 2,646                    | 3.1%                     |
| 2006           | 23,379         | 3,416,168              | 29,722                                  | 40.2              | 2,620                    | 3.2%                     |
| 2005           | 23,144         | 3,296,454              | 29,033                                  | 39.8              | 2,610                    | 3.6%                     |
| 2004           | 23,260         | 3,112,835              | 27,760                                  | 39.8              | 2,671                    | 3.6%                     |
| 2003           | 23,884         | 2,919,271              | 26,312                                  | 39.8              | 2,720                    | 4.3%                     |

## Sources:

- (1) U. S. Census
- (2) Bureau of Economic Analysis - Regional Data for the County of Augusta and the Cities of Staunton and Waynesboro. The most recent data is for 2010.
- (3) Staunton City School Board
- (4) US Department of Labor-Bureau of Labor Statistics

TABLE 12

**CITY OF STAUNTON, VIRGINIA**  
**Demographic and Economic Information**  
**Principal Employers**  
**Current Year**  
**UNAUDITED**

| Employer                               | 2012      |      |                                           |
|----------------------------------------|-----------|------|-------------------------------------------|
|                                        | Employees | Rank | Percentage<br>of Total City<br>Employment |
| Western State Hospital                 | 500-599   | 1    | 4.97%                                     |
| Staunton City School Board             | 500-599   | 2    | 4.97%                                     |
| Mary Baldwin College                   | 250-499   | 3    | 3.39%                                     |
| Wal Mart                               | 250-499   | 4    | 3.39%                                     |
| City of Staunton                       | 250-499   | 5    | 3.39%                                     |
| Fisher Auto Parts Inc.                 | 250-499   | 6    | 3.39%                                     |
| Alphastaff Inc                         | 250-499   | 7    | 0.68%                                     |
| Home Instead Senior Care               | 100-249   | 8    | 0.68%                                     |
| Virginia School for the Deaf and Blind | 100-249   | 9    | 0.68%                                     |
| VDOT                                   | 100-249   | 10   | 0.68%                                     |
| Total                                  | 2550-4440 |      | 26.22%                                    |

Data for nine years ago is not available.

**Source:** Virginia Employment Commission (VEC)

**Notes:**

Percentage of Total City employment is based on the midpoints in the ranges given.

TABLE 13

## CITY OF STAUNTON, VIRGINIA

**Operating Information**  
**Full-Time Equivalent City Government Employees by Function/Program**  
**Last Ten Fiscal Years**  
**UNAUDITED**

| Function/Program               | Full Time Equivalent Employees as of June 30 |      |      |      |      |      |      |      |      |       |
|--------------------------------|----------------------------------------------|------|------|------|------|------|------|------|------|-------|
|                                | 2012                                         | 2011 | 2010 | 2009 | 2008 | 2007 | 2006 | 2005 | 2004 | 2003  |
| General Government             | 31                                           | 31   | 30   | 33   | 33   | 33   | 32   | 32   | 32   | 32    |
| Judicial                       | 21                                           | 21   | 22   | 22   | 22   | 22   | 17   | 17   | 17   | 16    |
| Public Safety                  | 99                                           | 98   | 101  | 107  | 106  | 106  | 95   | 95   | 95   | 94    |
| Public Works                   | 38                                           | 38   | 39   | 40   | 42   | 42   | 49   | 47   | 47   | 41    |
| Parks, Recreation, and Culture | 23                                           | 22   | 26   | 26   | 26   | 27   | 26   | 25   | 25   | 31    |
| Community Development          | 7                                            | 7    | 8    | 8    | 7    | 7    | 6    | 6    | 6    | 5.5   |
| Grants-Blue Ridge Courts       | 8                                            | 8    | 8    | 8    | na   | na   | na   | na   | na   | na    |
| Golf                           | 1                                            | 1    | 1    | 1    | 1    | 0    | 0    | 0    | 0    | 0     |
| Water                          | 25                                           | 25   | 24   | 25   | 25   | 25   | 25   | 23   | 23   | 23    |
| Sewer                          | 5                                            | 5    | 6    | 6    | 6    | 6    | 6    | 6    | 6    | 6     |
| Environmental                  | 18                                           | 20   | 22   | 24   | 24   | 24   | 23   | 23   | 23   | 23    |
| Stormwater                     | 1                                            | 1    | 1    | 2    | na   | na   | na   | na   | na   | na    |
| Total                          | 277                                          | 277  | 280  | 302  | 292  | 292  | 279  | 274  | 274  | 271.5 |

na-not available

Source: Finance Department

Notes:

A full time employee is scheduled to work 2,088 hours per year (including vacation and sick leave).

Full time equivalent employment is calculated by dividing total labor hours by 2,088. City firefighters' time is based on 2,766 hours per year.

TABLE 14

## CITY OF STAUNTON, VIRGINIA

**Operating Information**  
**Operating Indicators by Function/Program**  
**Last Ten Fiscal Years**  
**UNAUDITED**

| Function/Program                   | 2012    | 2011    | 2010    | 2009    | 2008    | 2007    | 2006    | 2005    | 2004    | 2003    |
|------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Public Safety:                     |         |         |         |         |         |         |         |         |         |         |
| Police:                            |         |         |         |         |         |         |         |         |         |         |
| Arrests                            | 2,415   | 2,402   | 2,378   | 2,517   | 2,835   | 2,469   | 2,369   | na      | na      | na      |
| Parking tickets                    | 5,548   | 5,117   | 3,639   | 5,428   | 6,846   | 5,031   | 4,142   | na      | na      | na      |
| Traffic summons                    | 3,809   | 4,693   | 4,093   | 4,525   | 4,723   | 4,773   | 4,229   | na      | na      | na      |
| Fire:                              |         |         |         |         |         |         |         |         |         |         |
| Incident responses                 | 2,640   | 3,372   | 3,000   | 2,812   | 2,695   | 2,648   | 2,384   | 2,630   | 3,071   | na      |
| Fires extinguished                 | 56      | 65      | 45      | 80      | 79      | 99      | 83      | 70      | 87      | na      |
| Inspections                        | 424     | 417     | 407     | 348     | 286     | 211     | 138     | 85      | 304     | na      |
| Inspections:                       |         |         |         |         |         |         |         |         |         |         |
| Building permits issued            | 1,010   | 1,036   | 896     | 1,024   | 1,219   | 1,641   | 1,740   | 1,200   | 1,246   | 1,139   |
| Building inspections conducted     | 2,592   | 2,753   | 2,538   | 3,587   | 4,631   | 4,623   | 4,865   | 3,107   | 2,796   | 2,158   |
| Public Works:                      |         |         |         |         |         |         |         |         |         |         |
| Refuse:                            |         |         |         |         |         |         |         |         |         |         |
| Recycling collected (tons per day) | 2.12    | 1.72    | 1.58    | 1.65    | na      | na      | na      | na      | na      | na      |
| Refuse collected (tons per day)    | 63.7    | 62.6    | 69.9    | 67.6    | 79.5    | 83.1    | 95.3    | 94.4    | 91.3    | 89.2    |
| Other public works:                |         |         |         |         |         |         |         |         |         |         |
| Lane miles paved                   | 12.3    | 10.08   | 9.78    | 5.25    | 7.43    | 7.97    | 2.5     | 2.4     | 9.1     | 16.5    |
| Parks and Recreation:              |         |         |         |         |         |         |         |         |         |         |
| Rounds of golf                     | 9,731   | 9,863   | 8,939   | 10,283  | 10,345  | 13,000  | 15,552  | 14,770  | 14,930  | 15,786  |
| Library:                           |         |         |         |         |         |         |         |         |         |         |
| Volumes in collection              | 177,037 | 175,505 | 171,652 | 172,345 | 174,390 | 173,503 | 171,816 | 175,872 | 177,537 | 173,417 |
| Total volumes borrowed             | 397,243 | 418,107 | 432,276 | 450,949 | 447,047 | 425,581 | 409,440 | 404,395 | 409,152 | 386,224 |
| Utility:                           |         |         |         |         |         |         |         |         |         |         |
| New connections-water              | 9       | 16      | 11      | 13      | 122     | 228     | 165     | na      | na      | na      |
| Active customers-water             | 9,358   | 9,335   | 9,727   | 9,296   | 9,271   | 9,231   | 9,168   | 9,025   | 8,876   | 9,607   |

Sources: Various city departments; regional landfill

na- data not available

TABLE 15

## CITY OF STAUNTON, VIRGINIA

**Operating Information**  
**Capital Asset Statistics by Function/Program**  
**Last Nine Fiscal Years**  
**UNAUDITED**

| <b>Function/Program</b>              | <b>2012</b> | <b>2011</b> | <b>2010</b> | <b>2009</b> | <b>2008</b> | <b>2007</b> | <b>2006</b> | <b>2005</b> | <b>2004</b> | <b>2003</b> |
|--------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Police                               |             |             |             |             |             |             |             |             |             |             |
| Stations                             | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           |
| Patrol Units-marked                  | 19          | 20          | 20          | 20          | 20          | 21          | 21          | 20          | 20          | 20          |
| Patrol Units-unmarked                | 18          | 16          | 16          | 16          | 16          | 14          | 18          | 18          | 17          | 17          |
| Fire Stations                        | 2           | 2           | 2           | 2           | 2           | 2           | 2           | 1           | 1           | 1           |
| Refuse                               |             |             |             |             |             |             |             |             |             |             |
| Collection trucks                    | 8           | 7           | 7           | 7           | 7           | 7           | 6           | 6           | 5           | 5           |
| Recycling trucks                     | 4           | 3           | 3           | 3           | 3           | 3           | 3           | 3           | 3           | 3           |
| Other Public Works                   |             |             |             |             |             |             |             |             |             |             |
| Lane miles of streets                | 298.7       | 298.55      | 298.55      | 298.55      | 297.38      | 291.22      | 288.48      | 288.48      | 286.28      | 286.28      |
| Traffic Signals-signals and flashers | 65          | 63          | 64          | 64          | 64          | 64          | 64          | 64          | 64          | 64          |
| Parks and Recreation                 |             |             |             |             |             |             |             |             |             |             |
| Acreage                              | 482         | 482         | 482         | 477         | 477         | 477         | 447         | 418.5       | 418.5       | 418.5       |
| Number of Parks                      | 9           | 9           | 9           | 7           | 7           | 7           | 6           | 5           | 5           | 5           |
| Baseball/softball fields             | 8           | 8           | 8           | 7           | 7           | 7           | 7           | 7           | 7           | 7           |
| # of baseball/softball games played  | 1,585       | 1,560       | 1,522       | 1,590       | 1,503       | 1,488       | 1,426       | na          | na          | na          |
| Soccer/football fields               | 4           | 4           | 4           | 4           | 3           | 3           | 3           | 3           | 3           | 3           |
| # of soccer/football games played    | 212         | 195         | 214         | 217         | 183         | 176         | 124         | na          | na          | na          |
| Water                                |             |             |             |             |             |             |             |             |             |             |
| Miles of water mains                 | 179.41      | 175.37      | 175.35      | 175.15      | 174.9       | 173.56      | 170         | 147.62      | 146.7       | 146.55      |
| Fire Hydrants                        | 912         | 912         | 897         | 887         | 866         | 828         | 797         | na          | na          | na          |
| Storage capacity (thousands of gal)  | 8,500       | 8,500       | 8,500       | 8,500       | 8,500       | 8,500       | 8,500       | 8,500       | 8,500       | 8,500       |
| Sewer                                |             |             |             |             |             |             |             |             |             |             |
| Miles of sanitary sewers             | 132.84      | 132.79      | 132.42      | 132.35      | 131.82      | 130.88      | 128         | 124.73      | 123.2       | 123.00      |

Sources: Various City departments  
na - data not available.

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## COMPLIANCE SECTION

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**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON  
COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE WITH  
GOVERNMENT AUDITING STANDARDS**

To the Honorable Members of the City Council  
City of Staunton, Virginia

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Staunton, Virginia, as of and for the year ended June 30, 2012, which collectively comprise the City's basic financial statements and have issued our report thereon dated November 27, 2012. Our report was modified to include a reference to another auditor. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the *Specifications for Audits of Counties, Cities, and Towns* issued by the Auditor of Public Accounts of the Commonwealth of Virginia. Another auditor audited the financial statements of the Augusta Regional Landfill, a portion of which is included in the City's Environmental Fund as described in our report on the City's financial statements. This report does not include the results of the other auditor's testing of internal control over financial reporting or compliance or other matters that are reported on separately by that auditor.

**Internal Control Over Financial Reporting**

Management of the City of Staunton, Virginia is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered the City's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over financial reporting.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. **We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.**

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the City's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. **The results of our tests disclosed instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which are described in the accompanying Schedule of Findings and Questioned Costs as Items 12-1 and 12-2.**

We also noted certain other matters that we have reported to management in a separate letter dated November 27, 2012.

The City's responses to the findings identified in our audit are described in the accompanying Schedule of Findings and Questioned Costs. We did not audit the City's responses and, accordingly, we express no opinion on them.

This report is intended solely for the information and use of management, City Council, the School Board, other within the entity, state and federal awarding agencies, and pass-through entities and is not intended to be, and should not be, used by anyone other than these specified parties.

*Brown, Edwards & Company, L.L.P.*

CERTIFIED PUBLIC ACCOUNTANTS

Harrisonburg, Virginia  
November 27, 2012

**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH REQUIREMENTS THAT  
COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND  
ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH  
OMB CIRCULAR A-133**

To the Honorable Members of the City Council  
City of Staunton, Virginia

**Compliance**

We have audited the City of Staunton, Virginia's compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2012. The City's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the City's management. Our responsibility is to express an opinion on the City's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the City's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the City's compliance with those requirements.

**In our opinion, the City of Staunton, Virginia complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2012.**

**Internal Control Over Compliance**

Management of the City is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the City's internal control over compliance with the requirements that could have a direct and material effect on a major federal program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over compliance.

### **Internal Control Over Compliance (Continued)**

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses. **We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.**

This report is intended solely for the information and use of management, City Council, the School Board, others within the entity, state and federal awarding agencies, and pass-through entities and is not intended to be, and should not be, used by anyone other than these specified parties.

*Brown, Edwards & Company, L.L.P.*

CERTIFIED PUBLIC ACCOUNTANTS

Harrisonburg, Virginia  
November 27, 2012

**CITY OF STAUNTON, VIRGINIA**  
**SUMMARY OF COMPLIANCE MATTERS**  
**June 30, 2012**

As more fully described in the Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*, we performed tests of the City's compliance with certain provisions of the laws, regulations, contracts, and grants shown below.

**STATE COMPLIANCE MATTERS**

*Code of Virginia*

Budget and Appropriation Laws

Cash and Investment Laws

Conflicts of Interest Act

Local Retirement Systems

Debt Provisions

Procurement Laws

Economic Development Opportunity Funds

Sheriff Internal Controls

Uniform Disposition of Unclaimed Property Act

*State Agency Requirements*

Education

Highway Maintenance Funds

**FEDERAL COMPLIANCE MATTERS**

*Compliance Supplement for Single Audits of State and Local Governments*

Provisions and conditions of agreements related to federal programs selected for testing.

**CITY OF STAUNTON, VIRGINIA**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
Year Ended June 30, 2012**

**A. SUMMARY OF AUDITOR'S RESULTS**

1. The auditor's report expresses an **unqualified opinion** on the financial statements.
2. **No significant deficiencies** relating to the audit of the financial statements is reported in the Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*.
3. **No instances of noncompliance** material to the financial statements, which would be required to be reported in accordance with *Government Auditing Standards*, were disclosed during the audit.
4. **No significant deficiencies** relating to the audit of the major federal award programs were reported in the Independent Auditor's Report on Compliance with Requirements That Could Have a Direct and Material Effect on Each Major Program and on Internal Control over Compliance in Accordance with OMB Circular A-133.
5. The auditor's report on compliance for the major federal award programs expresses an **unqualified opinion**.
6. The audit disclosed **no audit findings relating to major programs**.
7. The programs tested as major programs include:

|                                                             |        |
|-------------------------------------------------------------|--------|
| Child Nutrition Cluster – National School Breakfast Program | 10.553 |
| Child Nutrition Cluster – National School Lunch Program     | 10.555 |
| Education Jobs Fund - ARRA                                  | 84.410 |
8. The **threshold** for distinguishing Type A and B programs was **\$300,000**.
9. The City was determined to be a **low-risk auditee**.

**B. FINDINGS – FINANCIAL STATEMENT AUDIT**

**None.**

**C. FINDINGS AND QUESTIONED COSTS – MAJOR FEDERAL AWARD PROGRAMS AUDIT**

**None.**

**CITY OF STAUNTON, VIRGINIA**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
Year Ended June 30, 2012**

**D. FINDINGS AND QUESTIONED COSTS – COMMONWEALTH OF VIRGINIA**

**12-1. Commonwealth of Virginia: Highway Maintenance Costs**

*Condition:*

In our sample of 30 work orders, we noted that work was performed on two ineligible streets.

*Recommendation:*

We recommend that the City ensures that work is performed only on eligible streets.

*Management Response:*

We concur with this finding. We have continually made efforts to improve our processes for accounting for our expenditure of state highway maintenance funds. To address this specific issue, we developed a list of ineligible streets which is used by public works personnel when completing work orders. We will continue to stress the importance of verifying that streets listed on the work order are not on this list when the work order is completed. This will help to ensure that work on ineligible streets is not captured on highway maintenance work orders.

**12-2. Commonwealth of Virginia: Economic Interest Disclosure Statements**

*Condition:*

Out of seven official disclosure statements for the School Board, we noted one that was not submitted by the required submission deadline as set forth by the *Code of Virginia*.

*Recommendation:*

City and School Board officials must submit disclosure statements timely.

*Management Response:*

We believe adequate procedures currently exist. The Clerk to School Board exercised follow up measures. The statement was filed one day late. (The due date was on a Saturday, the following Monday was a holiday. The report was filed on Wednesday.)

## CITY OF STAUNTON, VIRGINIA

**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**Year Ended June 30, 2012**

| <b>Federal Granting Agency/Pass-Through<br/>State Agency/Grant Program</b> | <b>Federal<br/>CFDA<br/>Number</b> | <b>Pass-Through<br/>Entity Identifying<br/>Number</b> | <b>Federal<br/>Expenditures</b> |
|----------------------------------------------------------------------------|------------------------------------|-------------------------------------------------------|---------------------------------|
| <u>DEPARTMENT OF AGRICULTURE:</u>                                          |                                    |                                                       |                                 |
| <u>Direct Programs:</u>                                                    |                                    |                                                       |                                 |
| Rural Business Cooperative Service                                         |                                    |                                                       |                                 |
| Rural Business Enterprise Grant                                            | 10.769                             | 55-035-571270797                                      | \$ 14,553                       |
| <u>Pass-Through Programs:</u>                                              |                                    |                                                       |                                 |
| <u>Department of Agriculture:</u>                                          |                                    |                                                       |                                 |
| Child Nutrition Cluster:                                                   |                                    |                                                       |                                 |
| National School Lunch Program - Non Cash Commodities                       | 10.555                             | N/A                                                   | 72,722                          |
| <u>Department of Education:</u>                                            |                                    |                                                       |                                 |
| Child Nutrition Cluster:                                                   |                                    |                                                       |                                 |
| School Breakfast Program                                                   | 10.553                             | 405910                                                | 169,117                         |
| National School Lunch Program                                              | 10.555                             | 406230                                                | 610,028                         |
| Fresh Fruits and Vegetables Program                                        | 10.582                             | 405990                                                | 27,002                          |
| <u>Department of Social Services:</u>                                      |                                    |                                                       |                                 |
| Food Stamp Cluster:                                                        |                                    |                                                       |                                 |
| State Administrative Matching Grants for the<br>Food Stamp Program:        |                                    |                                                       |                                 |
| Cost Allocations - Food Stamps                                             | 10.561                             | 84322                                                 | 5,716                           |
| <u>DEPARTMENT OF EDUCATION:</u>                                            |                                    |                                                       |                                 |
| <u>Pass-Through Programs:</u>                                              |                                    |                                                       |                                 |
| <u>Department of Education:</u>                                            |                                    |                                                       |                                 |
| Title 1, Part A Cluster:                                                   |                                    |                                                       |                                 |
| Title I Educationally Deprived Children - LEA                              | 84.010                             | S010A090046 & S010A10046                              | 1,066,795                       |
| Title I ARRA-Grants to LEA's                                               | 84.389                             | S389A090046                                           | 871                             |
| Title I, Part D - Neglected & Delinquent Children                          | 84.013                             | S013A100046 & S013A090046                             | 10,713                          |
| Special Education Cluster                                                  |                                    |                                                       |                                 |
| Title VIB - Special Education                                              | 84.027                             | H027A100107& H027A090107                              | 746,300                         |
| Special Education - Pre-School Grants                                      | 84.173                             | H173A110112                                           | 28,026                          |
| IDEA-Special Education Grants to States - ARRA                             | 84.391                             | H391A090107                                           | 123,525                         |
| Special Education Preschool Grants - ARRA                                  | 84.392                             | H392A090112                                           | 1,432                           |
| Vocational Education - Basic Grants to States                              | 84.048                             | V048A110046                                           | 58,672                          |
| Drug-Free Schools and Communities - State Grants                           | 84.186                             | Q186A090048                                           | 1,243                           |
| Title II, Part A - Training & Recruiting Grant                             | 84.367                             | S367A090044 & S367A100044                             | 178,380                         |
| Title II, Part D, Enhancing Education Through Tech.                        | 84.318                             | S318X100046                                           | 1,827                           |
| School Improvement Grants                                                  | 84.377                             | S377A100047                                           | 500                             |
| ARRA Stimulus Funds - State Fiscal Stabilization Funds                     | 84.394                             | S394A090047                                           | 130,000                         |
| ARRA Stimulus Funds - Title II, Part D                                     | 84.386                             | S386A090046                                           | 212                             |
| ARRA Stimulus Funds - Education Jobs Funds                                 | 84.410                             | S410A100047                                           | 595,931                         |

## CITY OF STAUNTON, VIRGINIA

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
Year Ended June 30, 2012

| <b>Federal Granting Agency/Pass-Through<br/>State Agency/Grant Program</b>             | <b>Federal<br/>CFDA<br/>Number</b> | <b>Pass-Through<br/>Entity Identifying<br/>Number</b> | <b>Federal<br/>Expenditures</b> |
|----------------------------------------------------------------------------------------|------------------------------------|-------------------------------------------------------|---------------------------------|
| <b>DEPARTMENT OF HEALTH AND HUMAN SERVICES:</b>                                        |                                    |                                                       |                                 |
| <u>Pass-Through Programs:</u>                                                          |                                    |                                                       |                                 |
| <u>Department of Social Services:</u>                                                  |                                    |                                                       |                                 |
| Temporary Assistance for Needy Families:                                               | 93.558                             |                                                       |                                 |
| TANF-Manual checks                                                                     |                                    | 80801                                                 | \$ (2,310)                      |
| VIEW-Supportive Services                                                               |                                    | 87202                                                 | 36,143                          |
| VIEW- Transitional                                                                     |                                    | 87204                                                 | (5)                             |
| VIEW-Transportation                                                                    |                                    | 87207                                                 | 69,529                          |
| Child Care and Development Block Grant:                                                | 93.575                             |                                                       |                                 |
| Head Start Wrap Around Child Care                                                      |                                    | 87801                                                 | 1,608                           |
| Fee Child Care 100% Federal                                                            |                                    | 88302                                                 | 89,299                          |
| TANF (Non-VIEW) Ed/Trng Child Care                                                     |                                    | 88304                                                 | 4,320                           |
| Child Care and Development Fund:-Mandatory and<br>Matching Funds                       | 93.596                             |                                                       |                                 |
| VIEW - Working Child Care                                                              |                                    | 87101                                                 | 38,218                          |
| VIEW-Transitional Child Care                                                           |                                    | 87102                                                 | 7,693                           |
| TANF-Transitional Child Care                                                           |                                    | 87103                                                 | 4,007                           |
| TANF (Non-VIEW) Working Child Care                                                     |                                    | 87104                                                 | 14,641                          |
| Foster Care - Title IV-E:                                                              | 93.658                             |                                                       |                                 |
| Children's Residential                                                                 |                                    | 81107                                                 | 23,672                          |
| Licensed Child Placing Agency-Basic Maintenance                                        |                                    | 81108                                                 | 74,990                          |
| Local Agency Foster Home-Basic Maintenance                                             |                                    | 81110                                                 | 62,412                          |
| Licensed Child Placing Agency-Enhanced Maintenance<br>for Additional Daily Supervision |                                    | 81112                                                 | 134,151                         |
| Central Service Cost Allocation - IV-E serv                                            |                                    | 84319                                                 | 1,814                           |
| Adoption Assistance:                                                                   | 93.659                             |                                                       |                                 |
| Subsidized Adoption Assistance-Basic Maintenance                                       |                                    | 81201                                                 | 188,402                         |
| Nonrecurring Adoption Assistance                                                       |                                    | 81202                                                 | 3,082                           |
| Federal Adoption Assistance-Enhanced Maintenance for<br>Additional Daily Supervision   |                                    | 81203                                                 | 22,528                          |
| State Adoption Assistance                                                              |                                    | 81701                                                 | 40,475                          |
| Cost Allocation                                                                        |                                    | 84324                                                 | 189                             |
| Social Services Block Grant:                                                           | 93.667                             |                                                       |                                 |
| Child Protective Services                                                              |                                    | 82402                                                 |                                 |
| Family Preservation-(SSBG)                                                             |                                    | 82905                                                 | 2,276                           |
| Home Based Companion (State Supplement)                                                |                                    | 83304                                                 | 10,719                          |
| Adult Protective Services                                                              |                                    | 89501                                                 | 683                             |
| Medical Assistance Program (Title XIX)                                                 | 93.778                             |                                                       |                                 |
| Central Service Cost Allocation-Medicaid                                               |                                    | 84323                                                 | 3,222                           |

## CITY OF STAUNTON, VIRGINIA

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
Year Ended June 30, 2012

| <b>Federal Granting Agency/Pass-Through<br/>State Agency/Grant Program</b>                                       | <b>Federal<br/>CFDA<br/>Number</b> | <b>Pass-Through<br/>Entity Identifying<br/>Number</b> | <b>Federal<br/>Expenditures</b> |
|------------------------------------------------------------------------------------------------------------------|------------------------------------|-------------------------------------------------------|---------------------------------|
| <u>DEPARTMENT OF HOMELAND SECURITY:</u>                                                                          |                                    |                                                       |                                 |
| <u>Pass Through Programs:</u>                                                                                    |                                    |                                                       |                                 |
| <u>Department of Emergency Management:</u>                                                                       |                                    |                                                       |                                 |
| State Homeland Security Grant Program                                                                            | 97.073                             | n/a                                                   | 6,349                           |
| <u>DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT:</u>                                                              |                                    |                                                       |                                 |
| <u>Pass-Through Programs:</u>                                                                                    |                                    |                                                       |                                 |
| <u>Department of Housing and Community Development:</u>                                                          |                                    |                                                       |                                 |
| Community Development Block Grants-State's Program                                                               | 14.228                             | 50799                                                 | 23,783                          |
| <u>DEPARTMENT OF JUSTICE:</u>                                                                                    |                                    |                                                       |                                 |
| <u>Direct Programs:</u>                                                                                          |                                    |                                                       |                                 |
| Equitable Sharing Program                                                                                        | 16.922                             | n/a                                                   | 545                             |
| Recovery Act-Edward Byrne Memorial Justice Assistance<br>Grant (JAG) Program/Grants to Units of Local Government | 16.804                             | 2009-SB-B9-2820                                       | 17,881                          |
| Edward Byrne Memorial Justice Assistance Grant Program                                                           | 16.738                             | 2009-DJ-BX-1273, 12-G1210LO11                         | 7,512                           |
| <u>Pass-Through Programs:</u>                                                                                    |                                    |                                                       |                                 |
| <u>Department of Criminal Justice Services:</u>                                                                  |                                    |                                                       |                                 |
| Crime Victim Assistance                                                                                          | 16.575                             | 76000, 86000                                          | 41,186                          |
| <u>DEPARTMENT OF ENERGY:</u>                                                                                     |                                    |                                                       |                                 |
| <u>Pass-Through Programs:</u>                                                                                    |                                    |                                                       |                                 |
| <u>Central Shenandoah Planning District Commission</u>                                                           |                                    |                                                       |                                 |
| Energy Efficiency & Conservation Block Grant Program<br>ARRA                                                     | 10.688                             | n/a                                                   | 22,000                          |
| <u>DEPARTMENT OF TRANSPORTATION:</u>                                                                             |                                    |                                                       |                                 |
| <u>Pass-Through Programs:</u>                                                                                    |                                    |                                                       |                                 |
| <u>Division of Motor Vehicles:</u>                                                                               |                                    |                                                       |                                 |
| State and Community Highway Safety-402 Funds                                                                     | 20.600                             | 51,142, 52155                                         | 8,436                           |
| <u>ENVIRONMENTAL PROTECTION AGENCY:</u>                                                                          |                                    |                                                       |                                 |
| <u>Pass-Through Programs:</u>                                                                                    |                                    |                                                       |                                 |
| <u>Department of Environmental Quality</u>                                                                       |                                    |                                                       |                                 |
| Performance Partnership Grants                                                                                   | 66.605                             | B1137B-01                                             | 6,720                           |
| Total Expenditures of Federal Awards                                                                             |                                    |                                                       | <u>\$ 4,809,735</u>             |

**CITY OF STAUNTON, VIRGINIA****NOTE TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
Year Ended June 30, 2012****Note 1. BASIS OF PRESENTATION**

The accompanying schedule of expenditures of federal awards presents the activity of all federal award programs of the City of Staunton, Virginia reporting entity and is presented on the modified accrual basis of accounting.