CITY OF STAUNTON, VA

PROPOSED FY 2019 BUDGET

BIRTHPLACE OF THE COUNCIL-MANAGER FORM OF GOVERNMENT – 1908

CITY OF STAUNTON, VIRGINIA

FY 2019 BUDGET

JULY 1, 2018 - JUNE 30, 2019

PROPOSED BUDGET

March 22, 2018

www.staunton.va.us

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CITY OF STAUNTON, VIRGINIA

FY 2019 BUDGET SCHEDULE

STAUNTON CITY SCHOOLS			CITY OF STAUNTON		
	School Budget Schedule			**City Budget Schedule**	
Budget Call/Notice	**September 29, 2017**		***Budget Call/ Notice***	**October 10, 2017**	
Budget Submission from Schools	**November 1, 2017**		***Budget Submission from Departments***	**December 12, 2017**	
Budget Discussions with Schools/Leadership Team Staff/ Principals	**October /November, 2017**		***Budget Notice to Outside Agencies***	**December 12, 2017**	
School Budget Online Survey	**December 2017 - February 2018**		***Governor's Budget Presentation***	**December 18, 2017**	
Governor's Budget Presentation	**December 18, 2017**		***Budget Submission Requests from Outside Agencies***	**January 16, 2018**	
School Budget Public Forum #1- School Board Meeting-Council Chambers	**January 10, 2018**		***Budget Discussions with Departments***	**January /February, 2018**	
Preliminary Budget Discussion with School Board	**January 10, 2018**		***City Manager Review***	**February 8-15, 2018**	
School Budget Public Forum #2- Lee High School Gym Foyer	**January 10, 2018**		***City Manager / School Superintendent /Finance Review***	**February 7, 2018**	
School Budget Public Forum #3-Lee High School Gym Foyer	**January 11, 2018**		***City Council and School Board Joint Meeting***	**February 8, 2018**	
School Leadership Team Budget Discussion	**January 30, 2018**		***City and School Proposed Budgets Completed***	**March 6, 2017**	
School Superintendent/City Manager/ Finance Review	**February 7, 2018**		***Budget Presentation to City Council- Worksession***	**March 22, 2018**	**5:30 PM**
School Board and City Council Joint Meeting	**February 8, 2018**		***Introduction of Total Budget Ordinance for City and Schools***	**March 22, 2018**	**7:30 PM**
School Board Meeting - Budget Update	**February 8, 2018**		***Advertisement for Budget Public Hearing***	**April 2, 2018**	
School Public Hearing Legal Notice	**February 21, 2018**		***City Council Budget Worksession***	**April 5, 2018**	**5:30 PM**
School Budget Presentation to School Board and Public Hearing	**March 7, 2018**		***Budget Worksession- School Board/ City Council- School Budget***	**April 12, 2018**	**5:30 PM**
School Board Budget Adoption	**March 12, 2018**		***Budget Public Hearing (all budget ordinances)***	**April 12, 2018**	**7:30 PM**
School Budget Submitted to Council	**March 22, 2018**		***City Council Budget Worksession***	**April 19, 2018**	**5:30 PM**
School Board Meeting - Budget Update	**April 9, 2018**		***City Council Budget Worksession***	**April 26, 2018**	**5:30 PM**
Budget Worksession - School Board/City Council- School Budget	**April 12, 2018**				
Adoption of School Budget	**April 26, 2018**		***Adoption of City Budget***	**April 26, 2018**	**7:30 PM**

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Staunton

Virginia

For the Fiscal Year Beginning

July 1, 2017

Christopher P. Morrill

Executive Director

STAUNTON
As You Like It.

City of Staunton, Virginia

Organization Chart: FY 2019

CITIZENS OF STAUNTON

- **GENERAL ASSEMBLY**
  - Circuit Court
    - Electoral Board & Registrar-*Molly G. Goldsmith*
    - Magistrate
    - Board of Zoning Appeals
  - General District Court
  - Juvenile/Domestic Relations Court
- **CONSTITUTIONAL OFFICERS**
  - City Treasurer – *Richard R. Johnson*
  - Clerk of Circuit Court – *Thomas E. Roberts*
  - Commissioner of Revenue – *Margaret A. Ragon*
  - Commonwealth's Attorney – *Jeffrey D. Gaines*
  - City Sheriff – *Matthew H. Robertson*
- **CITY COUNCIL**
  - City Attorney – *Douglas L. Guynn*
  - Clerk of Council – *Suzanne F. Simmons*
  - City Manager – *Stephen F. Owen*
    - Finance* – *Jeanne R. Colvin*
    - Police – *James E. Williams*
    - Fire – *R. Scott Garber*
    - Human Resources* – *Jonathan G. Venn*
    - Community Development – *William L. Vaughn*
    - Economic Development – *William L. Vaughn*
    - Assessor – *Charles E. Haney*
    - Communications – *Ruth E. Jones*
    - Deputy City Manager – *Steven L. Rosenberg*
      - Parks & Recreation – *Christopher J. Tuttle*
      - Public Works – *Thomas C. Sliwoski*
      - Tourism – *Sheryl S. Wagner*
      - Information Technology – *Kurt S. Plowman*
      - Library – *Sarah A. Skrobis*
      - Blue Ridge Court Services – *David T. Pastors*
      - Office on Youth – *Virginia A. Newman*
      - Social Services – *Anita K. Harris*
- **SCHOOL BOARD**
  - Clerk of the Board – *Brenda Lovekamp*
  - Superintendent – *Dr. Garett M. Smith*
    - Finance* – *Jeanne R. Colvin*
    - Human Resources* – *Jonathan G. Venn*
    - Instruction – *Stephanie E. Haskins*
    - Student Services – *Dr. Jelisa Wolfe*
    - Operations – *Earl J. McCray, Jr.*
    - Technology – *Thomas E. Lundquist*
    - Robert E. Lee High School
    - Shelburne Middle School
    - Bessie Weller Elementary School
    - McSwain Elementary School
    - A.R. Ware Elementary School
    - Dixon Education Center

*The Finance Department and the Human Resources Department are shared services between the City of Staunton and the School Board.

The City of Staunton and Staunton School Board also fund and/or operate numerous regional facilities and authorities including the Economic Development Authority, the Middle River Regional Jail Authority, the Middle River Regional Wastewater Treatment Plant, the Staunton, Augusta, Waynesboro Landfill, Health Department, Community Services Board, Valley Career & Technical Center, GENESIS Alternative School, Shenandoah Valley Governor's School, and the Shenandoah Valley Regional Program.

CITY OF STAUNTON, VIRGINIA
FY 2019 BUDGET

STAUNTON CITY COUNCIL

Carolyn W. Dull, Mayor

Ophie A. Kier, Vice-Mayor

Erik D. Curren

James J. Harrington

Robert T. Holmes

Andrea W. Oakes

Walter J. Obenschain

CITY MANAGER

Stephen F. Owen

CITY ATTORNEY

Douglas L. Guynn

DEPUTY CITY MANAGER

Steven L. Rosenberg

CLERK OF COUNCIL

Suzanne F. Simmons

MANAGEMENT TEAM

Jeanne R. Colvin, Chief Financial Officer

R. Scott Garber, Fire Chief

Charles E. Haney, City Assessor

Anita K. Harris, Director of Social Services

Ruth E. Jones, Communications Manager

Virginia A. Newman, Director of Office on Youth

David T. Pastors, Blue Ridge Court Services

Kurt S. Plowman, Chief Technology Officer

Sarah A. Skrobis, Director of Library Services

Thomas C. Sliwoski, Director of Public Works

Christopher J. Tuttle, Director of Parks and Recreation

William L. Vaughn, Director of Economic Development and Community Development

Jonathan G. Venn, Director of Human Resources

Sheryl S. Wagner, Director of Tourism

James E. Williams, Police Chief

CONSTITUTIONAL OFFICERS

Jeffrey D. Gaines, Commonwealth Attorney

Richard R. Johnson, City Treasurer

Margaret A. Ragon, Commissioner of Revenue

Thomas E. Roberts, Clerk of the Circuit Court

Matthew H. Robertson City Sheriff

REGISTRAR

Molly G. Goldsmith

Help us achieve the Vision.
Email your ideas!

Vision2025@ci.staunton.va.us

www.staunton.va.us/Vision2025

STAUNTON CITY COUNCIL

VISION FOR 2025

STAUNTON™ VIRGINIA

ADOPTED NOVEMBER 13, 2014

photo ©Warren Faught

About Vision for 2025

During a series of meetings in 2014 and a retreat in the spring of 2015, Staunton City Council developed its vision for the year 2025 and a detailed list of priorities that it will pursue over the period of three years. The following vision statement describes how City Council desires to see Staunton in 10 years. The subsequent three-year priorities explain where the current City Council will focus its energy and the measures it plans to take, in coordination with City staff, to do its part in fulfilling the vision.

STAUNTON CITY COUNCIL MEMBERS

MAYOR CAROLYN W. DULL
VICE MAYOR OPHIE KIER

ERIK D. CURREN
JAMES J. HARRINGTON
R. TERRY HOLMES
ANDREA OAKES
WALTER J. OBENSCHAIN

VISION FOR 2025

Staunton is blessed by a palpable sense of creative energy that animates our civic life and enriches our culture. This creative energy is manifested in a vibrant arts scene, a future-oriented business environment, and a governance philosophy that honors the city's rich historical legacy while investing in an exciting future of innovation, growth, and resilience.

A Crossroads

Cradled between the misty Blue Ridge and the endless majesty of the Alleghenies, each morning for three centuries Staunton has greeted the dawn in one of the most beautiful places on earth.

As the Queen City of the Shenandoah Valley, Staunton has served as a crossroads where nature and urban life meet in the minds and hearts of our people, young and old, of different races and many creeds, who draw on the strength of their past to weather the challenges of the present in a quest to seize the opportunities of the future.

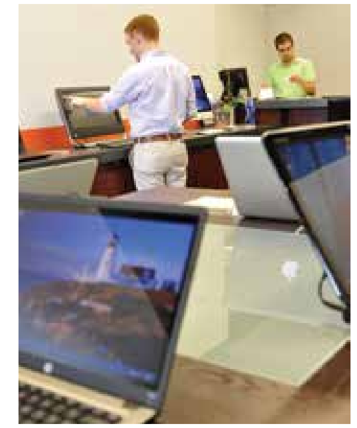
At a crossroads of trade and commerce, Staunton has long helped refine the bounty of the land into the wealth that built America. Today, Staunton offers a high quality of life with a high-speed connection to the global information economy that helps our entrepreneurs turn dreams into businesses.

At a crossroads of education and culture, Staunton has long hosted schools, colleges and all manner of institutions of learning and human benefit along with theatres, music festivals and art galleries. Today, Staunton actively supports the continued enrichment of all its citizens.

At a crossroads of America's pioneer past and its globalized future, Staunton remains committed to innovation.

©Made; By the People, For the People

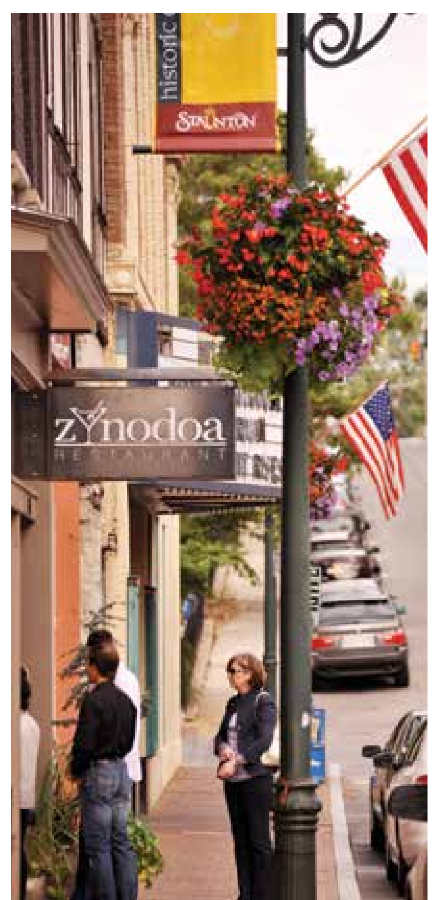
thriving




©Frontier Culture Museum of Virginia


©Heifetz International Music Institute

©Beth Trainum



enriching

A FUTURE STAUNTON

We achieve this by concerted effort on:

Economic Development

Staunton's existing businesses are supported and contribute back to the community. Neighborhoods feature a balance of residences, markets, and other small shops that are walkable, convenient, and have unique character. Our downtown and revitalized entrance corridors are thriving and attractive commercial destinations. Aggressive recruiting, small business development, the use of new technology, and strategic investments assure Staunton a diverse employment base ranging from retail and hospitality to high technology, green technology, crafts industries, and government agencies. Young adults see Staunton as a progressive place to apply their skills, build their careers, and raise their families. Retirees provide the community with valued perspective and energy which include wisdom, life experience, and a desire to give back which contribute to our economic success. The City's regional approach to tourism and new business recruitment is a model for success, efficiency, and cooperation.

Education

Staunton provides the best education in Virginia and is the leader within our region by recruiting, retaining and supporting the best teachers, providing superb facilities, and working with institutes of higher learning that train and educate our future leaders, workforce, and entrepreneurs. Our institutions afford the opportunity for all citizens to reach their highest potential through education and career training.

Culture

Staunton remains a vibrant, exciting, and welcoming community. Arts, performing arts, music, galleries, and museums are just a few of our attractions. There are a number of parks and recreational opportunities that cater to every interest for the outdoor enthusiast. Restaurants offer an array of tempting food choices and atmosphere where regular entertainment is on tap. Festivals are held throughout the year that also serve to highlight the many cultural offerings of a diverse population. For the history enthusiast, the city's unique architecture, as well as its fabled citizenry, provide a rare glimpse into the past. Resources abound whether it's a visit to the American Shakespeare Center, Globe Theater, Woodrow Wilson Presidential Library, Frontier Culture Museum of Virginia, or Mary Baldwin University. Rotating exhibits are held at the Staunton Augusta Art Center in the R.R. Smith Center for History and Art where local artists are featured, and their works are highly collectible. Young international musicians are featured at the Heifetz International Music Institute, and the Staunton Music Festival attracts lovers of chamber music.

innovative

welcoming

A FUTURE STAUNTON

Inclusiveness

Staunton is proudly diverse and leverages its diversity and inclusivity as a great and sustaining strength. It is the premier place for all kinds of people to live and flourish. We welcome and value people of all abilities, ethnicities, races, faith traditions, creeds, and sexual orientations. No one is left out and everyone has a voice in how the City is run. We strive to continually improve Staunton's quality of life by involving all citizens.

Resilience

Staunton enjoys an abundance of needed resources, both natural and engineered. Our water supply is pure and plentiful. Our air is clean. Citizens have adopted lifestyles that incorporate sustainability. We have developed independence through green energy creation, resourceful reuse and recycling of wastes, and productive redevelopment of important structures. Both citizens and City staff are educated and prepared for sudden catastrophic events, and Staunton has maintained adequate fund reserves to manage sudden change.

Responsive, Efficient Government

Local government in Staunton is distinguished by a successful partnership among citizens, City Council, and City staff. Stauntonians are invested and engaged in, and contribute to, the civic life of the city. As the birthplace of the Council/Manager form of government, the City continues a long tradition of professional administration, characterized by responsiveness to citizens of the city, prudent fiscal management, and the efficient and effective delivery of core services. The City leads in e-government and other innovation and is often called upon to share its success with other localities in the Commonwealth of Virginia and beyond.

Built Environment

Staunton's comprehensive plan, which includes a variety of ideas and solutions, guides us in our efforts to protect, preserve, and enhance the quality of life for all citizens. Staunton's land use policies encourage neighborhood development and redevelopment, making the city a model of growth balanced with preservation. The city enjoys livable, mixed-use communities and has housing affordable to a full range of households. Good roads for motor vehicles, bicycles, and pedestrians alike, as well as a comprehensive transit system, serve these communities. We benefit from planning that ensures that our public buildings and improvements leave a legacy for future generations, celebrate the dignity of the city, and meet future needs.

STAUNTON CITY COUNCIL 3-YEAR PRIORITIES TO ACCOMPLISH VISION FOR 2025

Adopted November 13, 2014

Revised at Council Retreat on April 28, 2015

The Council developed 3-Year Priorities to achieve its Vision for 2025 on September 26, 2014 and adopted these Priorities with the Vision on November 13, 2014. At a follow-up Council Retreat held on April 28, 2015, the Council further defined the purpose of the Priorities and also reviewed them, making several modifications.

ECONOMIC DEVELOPMENT

1 Aggressively recruit and secure favorable development for the Staunton Crossing site to include light manufacturing and/or mixed use (i.e. hotels, office park, retail, restaurants, residential) with a preference for employers with high-paying jobs

2 Prepare the Staunton Crossing site for development and work with developers in a way that secures the best competitive position for the city which may include:
- Building the road*
- Demolishing buildings*
- Moving the State Police building and tower

3 Develop a strategy to support local businesses, including start ups and expansions, through incentives and consulting services to grow and hire more people with good paying jobs

4 Demonstrate our long term commitment to the corridor overlay plan by:
- Enforcing and defending the ordinance as necessary
- Bringing additional properties on each route into compliance, noting that the opportunity to model City's commitment only arises as properties improve or turn over
- Bringing existing properties into voluntary compliance

5 Aggressively seek economic development for the city that achieves Council's vision

6 Continue to support tourism activities

7 Review ordinances that are related to economic development to ensure that the city is business friendly (Departments of Economic Development, Planning and Inspections, and Engineering)

EDUCATION

1 Provide funding to support the School Board's efforts to increase faculty and staff salaries to make the city competitive in the region

2 Secure funding for Lee High rehab/rebuild

3 Explore/access a program to provide mortgage assistance to teachers and other public employees

CULTURE

1 Investigate ways to support seniors through the installation of exercise equipment in the parks

2 Continue to support festivals with the provision of in-kind services

3 Complete the hiking and biking trails from
- Gypsy Hill Park to Montgomery Hall Park
- City center to the Crossing Property (if possible)

4 Continue to support the primary efforts of organizations that are enhancing arts and culture in Staunton by providing instrumentalities and tools that local government can bring to bear for success
- Globe Theatre project
- Performing arts center

INCLUSIVENESS

1 Devise a proactive strategy to achieve more citizen engagement, including holding regular meetings (i.e. town meetings) with the public to include opportunities such as:
   - Know the heartbeat of our citizens
   - Share information about specific topics and acquire input
   - Educate people regarding the public decision making process
   - Meet in diverse communities to identify their main needs and devise ways to meet those needs
   - Begin to openly and honestly discuss our perceived differences, whether racial, religious, or class-based

2 Review and modify as necessary all City policies to ensure that they are aligned to achieve inclusiveness

3 Develop a strategy to further promote the role of diversity in the history and development of the city so that we enhance civic pride, instill ownership, and create momentum for the vision
   - Consider using partners to compile the history (i.e. Smith Center)
   - Communications manager can assist with various strategies

4 Consider how we might honor Dr. Martin Luther King by naming a street after him*

RESILIENCE

1 Continue to nurture growing local food economy through strategies such as the Farmer's Market, community kitchen, etc.

2 Increase the reserve fund balance to 15% (Note: City Council Increased fund balance to 13% in FY15, with intent to continue each year)

3 Explore ways in which we can cut the City's dependence on fossil fuels and provide information to Council on cost benefit/resources needed for strategies such as:
   - Installation of solar panels on a public building (i.e. demonstration of commitment)
   - Electric cars and natural gas vehicles
   - Electric vehicle charging stations*

4 Continue Council's effort to prevent hydraulic fracturing in the George Washington National Forest*

RESPONSIVE, EFFICIENT GOVERNMENT

1 Implement interactive online opportunities to engage citizens (i.e. 311, Mind Mixer)

2 Move more transactions to the online environment and simplify City processes (i.e. tutorials, building permits, business licenses, bill paying)

3 Engage the communications manager to enhance communication regarding City services and initiatives such as citizen engagement, budget, inclusiveness, etc.

BUILT ENVIRONMENT

1 Study changes to the City's land use policies and ordinances to enable more mixed use development and gradually implement those changes
   - Encourage developers to build developments that enable more self-sufficiency
   - Ensure that we do not overly restrict builders so that it is too expensive to build

2 Continue to develop a long term financing strategy to ensure that we can meet major needs for public buildings that are not currently in the CIP

3 Complete and extend the streetscape plan as funds allow

4 Research the expansion/availability of public transit

5 Implement policies that encourage the improvement, development, or replacement of blighted properties

6 Work with Augusta County to ensure adequate court facilities in downtown Staunton and to create a framework for meeting future needs

*** ITEM COMPLETED**

Stephen F. Owen
City Manager

Birthplace of the
Council-Manager
Form of Government

116 W. Beverley Street
P.O. Box 58
Staunton, VA 24402
540.332.3812 (O)
540.851.4000 (F)

March 22, 2018

Dear Mayor Dull and Members of Council:

The proposed FY19 Budget for the fiscal year beginning July 1, 2018, is submitted for your consideration. It is balanced and provides a spending plan for the next fiscal year, which will end on June 30, 2019. The budget is composed of multiple funds, including General, Education, Capital Investment, Debt Service, and numerous Proprietary funds. Proprietary funds include Water, Sewer, Parking, Stormwater, and Environmental.

The total proposed FY19 Budget is $113,686,192 for all funds, which is an increase of about $3.2 million, or 2.9% more than the adopted FY18 Budget of $110,479,370. About half of the total budget is the General Fund, proposed at $56,595,000, a $2,345,000 million increase, or 4.3% more than FY18.

REVENUES

General Governmental Revenues

As of January 1, 2018, one cent on the real estate tax rate equates to $187,766, a small increase of $1,535 in a non-reassessment year. The average residential assessed value is $164,419, which is an increase of $813 from a year ago.

Foregone Agricultural and Forestal District real estate taxes total $192,437, and the City's housing rehab abatement program results in forgone real estate taxes totaling $88,850. These two programs reflect the value the City of Staunton places on the conservation of open space and historic preservation.

Taxes

There are no tax increases proposed for any local taxes for FY19. This includes real estate, personal property, meals, lodging, and business license taxes. With the new construction of retail and hotel development at the Staunton Crossing and the Frontier Center sites, the City is expected to realize increased tax revenues for meals, lodging, sales, and real estate taxes for FY19, estimated at $510,500.

State Funding

State funding is estimated at 21% of the General Fund budget, with a projected increase of $180,901, totaling $11,924,566. The largest categories of state aid are Health and Welfare, Children's Services Act, and Street and Highway Maintenance funding.

Federal Funding

Federal revenue accounts for just over $1 million, or only 2.4% of Staunton's General Fund budget and is expected to increase from $1,111,290 to $1,339,888 for a total funding increase of $228,598.

Proprietary Fund Revenues

There are no proposed fee increases for any proprietary funds. This includes water, wastewater, refuse and recycling, and stormwater utility rates and fees.

EXPENDITURES

Personnel

Recruiting, developing and supporting a skilled City workforce remain a priority in this budget. Effective October 1, 2018, a 3% pay adjustment is proposed for all full- and part-time employees to help the City remain market competitive for its skilled workers.

A new police officer position is proposed to serve as an additional school resource officer. Six new firefighter positions hired in FY18 with a SAFER grant are included in this budget at 75% of the total cost. In FY20 the grant will reduce to 35%, then expire completely in FY21. The part-time horticulture assistant position is proposed to become a full-time position in order to keep up with the ever-increasing maintenance demands of the City's vast inventory of parks, right-of-way trees, seasonal flower beds, and stormwater filterra projects mandated by the stormwater program.

The Human Resources Department is being transferred from the school system to the City, so that shift will be reflected in the number of authorized City positions.

Group health insurance costs are projected to increase 3.5%. The City's Virginia Retirement System rate will be 13.59% for FY19, a decrease from 14.9% for the past two years.

Education

Education remains the City's top priority and largest expenditure, which accounts for 23.3% of the General Fund budget. The Staunton School Board has adopted a total school budget of $37,354,292, a 0.8% increase from FY18. The City's FY19 budget includes a proposed direct operating transfer to education in the amount of $13,200,000, an increase of $450,000, which exceeds our funding formula for sharing new revenues.

Public Safety

Public safety operations are proposed to increase $620,067 (5.8%) and account for 20% of the total General Fund budget. This category includes police, fire, the E-911 center, juvenile detention, Middle River Regional Jail, Office on Youth, building inspections and animal control.

Health and Welfare

Health and Welfare operations are proposed to increase $119,040 (1.8%).

General Government

General Government Administration (a broad category including city council, city manager, city attorney, communications, finance, audit, assessor, information technology, registrar, insurance and two constitutional offices) are proposed to increase $420,131 (7.3%), mainly due to the increased costs in human resources.

Public Works

Funding for Public Works and engineering operations are proposed to decrease $291,781 (-4.6%), mostly due to fewer equipment purchases proposed for FY19 and a decrease in bridge construction expenditures.

Recreation, Parks and Library

This category will increase $161,283 (4.5%), primarily from the Golf Course Proprietary Fund being eliminated and operations transferred to the General Fund, and the aforementioned part-time horticultural assistant position proposed to become full-time.

Capital Improvement

City Council approved the Capital Improvement Plan (CIP) for FY18 – 2022 on February 8, 2018. Appropriations for the CIP include funds from the FY2019 Proposed Budget and an FY2018 Budget Amendment. So-called "one-time" funds accumulated and designated for capital projects are not a source of funding for operations. Capital projects to be undertaken in FY19 include:

FY2019 Proposed Budget, $ 691,050:

- $200,000 Fire truck replacement reserve
- $100,000 Funding source for major repairs to city buildings
- $100,000 Acquisition of major equipment
- $100,000 New sidewalk projects and matching funds for VDOT grants
- $100,000 Replacement project from concrete sidewalks to brick
- $50,000 Matching funds for VDOT Street Construction Projects
- $41,050 Annual Share of BRCC Capital Building Fund

FY2018 Proposed Budget Amendment, $350,000:

- $150,000 City Street and Parking Lot Improvements
- $100,000 Paved bike and pedestrian paths
- $100,000 Improvements to the football stadium to provide ADA handicap access

Budget Cuts, Transfers, and the Use of Reserves

Budgets are all about choices. Staunton's budget process begins with the submittal of each department's budget request. Departments and agencies determine what resources they need to deliver quality services as efficiently as possible. Each department director has to defend their budget request during budget review discussions. Ultimately, hard choices and cuts are made to balance the budget, based on an understanding of City Council's priorities, sound financial and management principles, and experience. Cuts for FY19 totaled over $1.7 million (not counting school cuts), including four new positions for $151,611, capital equipment totaling $671,507 and $118,506 in increased outside agency contribution requests. The complete list of cuts and transfers will be reviewed during a budget work session.

This budget uses $100,000 in CIP fund reserves to fund a portion of the debt payment for Middle River Regional Jail.

Outside Agency Funding

All outside agencies are proposed for level funding from FY18, except the Health Department, the Valley Community Services Board, and the Headwaters Soil and Water Conservation District. One new contribution is proposed for the Valley Children's Advocacy Center, which provides direct services to law enforcement, child protective services and the Commonwealth's Attorney in cases involving child abuse and neglect.

Selected Accomplishments

Staunton enjoyed another year of success this past year, thanks to Council's leadership and support. The City's initiatives in the two major development sites at Staunton Crossing and Frontier Center are providing growth and economic vitality. A TRU Hotel by Hilton and Marriott Fairfield Inn are set to open soon, along with multiple restaurants, a grocery store, and other retail businesses.

The Blackburn Inn, a boutique hotel located at The Villages of Staunton, will also open soon. The Inn boasts a grand entrance and lobby and features a historical spiral staircase in the center of the building that rises to a cupola at the top of the structure. This historic tax credit renovation project preserves the historic features of the former administration building and will feature 49 rooms.

In just one month, Staunton was featured in *Southern Living*, *The Washington Post*, *Virginia Living*, and on the History Channel's *American Pickers*. The Blackfriars Playhouse, the Frontier Culture Museum and our downtown community continue to attract local, regional and national media coverage.

The City's new website was launched at www.staunton.va.us. The new site is responsive for use on mobile devices and is more visually appealing, easier to use and improves accessibility for visually impaired visitors.

Our employees continue to excel in their fields, receiving awards, certifications, and national recognition for the City, as well as serving in leadership roles in their trade associations.

The Finance Department received the Distinguished Budget Presentation Award from the Government Finance Officers Association for the FY18 Budget. In order to receive the award, the budget document has to meet the program criteria requiring the budget document to be a policy document, a financial plan, an operations guide, and serve as a communications device for the public.

The Police Department received several awards, including the Virginia Crisis Intervention Team (CIT) Dispatcher of Year Award, the Mental Health America of Augusta/Blue Ridge CIT Communications Officer of the Year and the Mental Health America of Augusta/Blue Ridge CIT Officer of the Year award.

Parks and Recreation was recognized by the Mid-Atlantic Chapter of the International Society of Arboriculture (MAC ISA) with a Gold Leaf Award for the City's Arbor Day Celebration.

Finally, the City has had numerous department head retirements in the last few years, with the attendant and unavoidable loss of institutional knowledge. This turnover has been met with carefully planned reorganizations, prudent succession management, and some great new hires that have allowed the City to continue to deliver excellent public services on a continuous and sustained basis. We still have the right people on the bus, all working together, to move the City forward.

Closing Comments

Revenue estimating is a science, made all the more difficult by the late availability of reliable state revenue data, which means we work with imperfect information. Forecasting revenues and expenditures up to a year and a half in advance is no small task. Fortunately for Staunton, Chief Finance Officer Jeanne Colvin has been developing Staunton's budgets for 27 years, and for the last seven years has developed not one, but two separate budgets simultaneously—the City's and Staunton City Schools'. She continues to guide the City and school division's finances, including the budget process, with masterly expertise. As said before, no one does it better.

Thanks to Deputy City Manager Steve Rosenberg and Assistant Director of Finance Cameron McCormick for their participation in departmental and constitutional officer budget reviews, to City Attorney Doug Guynn for always providing guidance and advice on the City's tax and budget ordinances, to Communications Manager Ruth Jones Turner for proofreading, and to Executive Assistant Morgan Smith for assisting with this letter and the budget cover. Thanks also to Commissioner of Revenue Maggie Ragon and Treasurer Rick Johnson for their cooperation as they continue to assess and collect the City's revenue. And finally, thanks to all our employees. They are the heart and soul of the organization and make us proud every single day.

Budget work sessions are scheduled for April 5, April 12, April 19 and April 26, if needed. Public hearings on the budget and related budget ordinances are scheduled for April 12, and budget adoption is scheduled for April 26.

During Council's deliberations, staff will be prepared to provide assistance and additional information as Council works through the decisions necessary for adoption.

Respectfully submitted,

Stephen F. Owen
City Manager

City of Staunton, Virginia

Profile of the Government

The City of Staunton was founded in 1747 and later chartered as a town by the Virginia General Assembly in 1761. The City was named for Lady Rebecca Staunton, wife of colonial Governor Sir William Gooch. Staunton was incorporated as a city in 1871. Staunton is the birthplace of the council-manager form of government. Staunton appointed its first city manager, and the nation's first city manager, Charles E. Ashburner, in April 1908.

History

A settler named John Lewis crossed the Blue Ridge Mountains in 1732 and built his home, Fort Lewis, about a mile east of what is today Staunton's city limits. Other settlers followed and a community began to form. Four years later King George II issued a royal land grant to William Beverley for 118,491 acres, including much of what is today Staunton and Augusta County.

In 1747, Beverley measured off a plot of land within his "manor", or estate for a community then called Mill Place. In 1761 that town was chartered by Virginia's General Assembly as Staunton. Throughout the Colonial Era, Staunton thrived in its role as seat for Augusta County, a county that at the time included much of what is today West Virginia, Ohio, Kentucky, Illinois, and Indiana. Staunton was the center of the larger Virginia of that time and a major-stopping point on the Great Philadelphia Wagon Road.

Staunton citizens organized their first volunteer fire department in 1790. The Virginia Central Railroad arrived in 1854 to make Staunton the transportation hub of western Virginia. In 1856, a son was born to Staunton's Presbyterian minister, a boy who was to become Staunton's most noted son, and twenty-eighth President of the United States, Woodrow Wilson. Staunton survived the Civil War with most of its buildings intact. In 1905 when the city population surpassed 10,000, the City was forced by state law to reorganize its government and install a board of alderman and common council. However, the new governmental structure didn't work for the city. After much study and debate, the city established a new form of government using a manager, a city manager to handle city administration. Staunton became the birthplace of the City Manager form of government, the standard government structure now used by thousands of cities across the nation and around the world.

The City was recognized by the National Trust for Historic Preservation in 2001 as one of the nation's "Dozen Distinctive Destinations," and in 2002 as a Great American Main Street City, the first Virginia city to be so honored.

City Governance

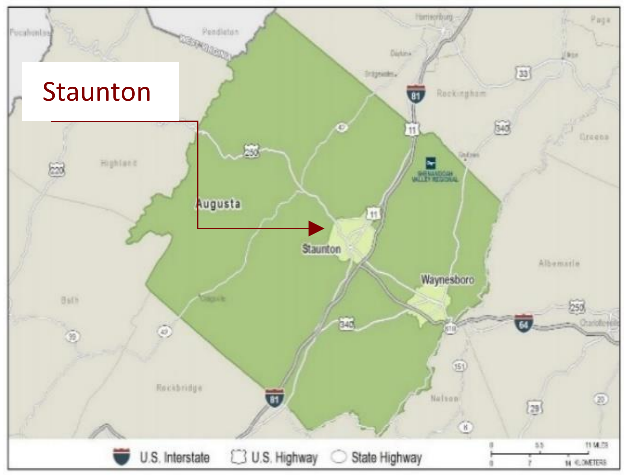
The City is governed by seven members of City Council for policymaking and legislative issues. Council members are elected at large for four-year terms. Council members elect the mayor. The city manager is appointed by City Council and is responsible for the general operations of the City and administering the policies and ordinances enacted by City Council. The city manager appoints all department directors for the various operating departments.

The Staunton City School Board is comprised of six members elected at large for four-year terms with the responsibility of the operation of the City school system. The School Board appoints a superintendent to administer the operations, policies, and procedures of the School Board. The local share of funding for the school system is appropriated through the budget process by City Council and provided through a transfer from the General Fund to the Education Fund.

Other elected officials include the constitutional officer for the offices of; the Commonwealth Attorney, Sheriff, Treasurer, Commissioner of the Revenue, and Clerk of the Circuit Court. The Judges of the Circuit Court, the General District Court and the Juvenile and Domestic Relations Court are appointed by the Virginia General Assembly.

Staunton is an independent city with local government taxing power providing the full range of municipal services. These services include public safety, recreation, parks and culture, education, health and social services, public works and utilities, sanitation, planning and zoning, community development, judicial administration, and general and financial administration services.

Staunton is located at the intersection of I-81 and I-64 in the Shenandoah Valley of Virginia. The City is 90 miles west of Richmond, 85 miles north of Roanoke, and just 150 miles southwest of Washington D.C. The City encompasses an area of 19.98 square miles with a population of approximately 24,363.



Staunton is located within Augusta County and offers a total labor force of more than 100,000 within a thirty-mile radius of Staunton.

The City is located within 35 minutes of eleven colleges and universities: University of Virginia, James Madison University, Washington & Lee University, Virginia Military Institute, Mary Baldwin University, Bridgewater College, Eastern Mennonite University, Blue Ridge Community College, Piedmont Virginia Community College, Old Dominion University at the Blue Ridge Community College campus, and American National University at the Charlottesville and Harrisonburg campuses. The area also has several other specialized education centers: Shenandoah Valley Governor's School, four private high schools, and Valley Career and Technical Center for occupational trades/industrial education and training.

The City has multiple nationally recognized art and culture venues, including the American Shakespeare Center and the Heifetz International Music Institute, a nationally awarded historic downtown, and nine parks with approximately 500 acres of park land for outdoor activities, athletics, festivals and culture events. The City is located just twenty minutes west of the Blue Ridge Parkway and Skyline Drive for additional outdoor adventures for camping, hiking and biking trails.

Staunton has five historic districts and 23 individual buildings listed in the National Register of Historic Places and the Virginia Landmarks Registry. The Beverley, Wharf, Newtown, Gospel Hill and Stuart Addition historic districts capture much of the lifestyle and the distinctive architecture of the city's colorful past.

STAUNTON, WAYNESBORO, AUGUSTA COUNTY AREA -STATISTICAL DATA

POPULATION:

Locality	2010	2017 Est.	%+
Staunton	23,746	24,363	2.6%
Waynesboro	21,006	21,887	4.2%
Augusta County	73,750	74,997	1.7%
Commonwealth of Virginia	8,001,024	8,411,808	5.1%

Source: U.S. Census

INCOME LEVELS:

Locality	Median Household Income
Staunton	$43,401
Waynesboro	$43,500
Augusta County	$56,867
Virginia	$66,263

Source: U.S. Census, 2015

2017 DISTRIBUTION BY GENDER:

Locality	Female	Male
Staunton	54.7%	45.3%
Waynesboro	52.0%	48.0%
Augusta County	49.3%	50.7%

Source: U.S Census, 2010

LAND AREA:

Locality	Square Miles	Population
		Per Square Mile
Staunton	19.98 sq. miles	1,188.8
Waynesboro	15.04 sq. miles	1,396.8
Augusta County	967.00 sq. miles	76.3

Source: U.S. Census, 2010

DISTRIBUTION BY RACE and ETHNICITY:

Race & Ethnicity	**Staunton**	**Waynesboro**	**Augusta County**	**Virginia**
White	84.0%	82.5%	93.4%	70.0%
Black or African American	11.5%	12.4%	4.3%	19.8%
Hispanic	2.9%	5.1%	2.3%	9.1%
Other	1.6%			1.1%

Source: 2011-2015 American Community Survey

EDUCATION LEVEL:

Locality	High School graduate-persons age 25 years+	Bachelor's degree or higher-persons age 25 years+
Staunton	88.2%	33.7%
Waynesboro	86.3%	22.6%
Augusta County	86.5%	23.3%
Virginia	88.6%	36.9%

Source: 2016 American Community Survey

CITY OF STAUNTON

PRINCIPAL PROPERTY TAXPAYERS (Unaudited)
Assessment Year 2017, Fiscal Year 2017

Taxpayer	Assessed Value	% of Assessed Value
One Industry Way Co-Owners	$14,014,000	0.75%
Wal-Mart Real Estate Business	11,638,200	0.62%
Gypsy Hill Place LLC	11,629,500	0.62%
ETCL Staunton LLC	10,996,050	0.59%
Big Sky LLC	9,628,200	0.52%
Staunton Station LLC	9,595,880	0.51%
Statler Station	9,524,400	0.51%
LSK Properties LLC	9,002,810	0.48%
BH Brightview Baldwin Park LLC	8,977,130	0.48%
Big Sky II LLC	7,122,870	0.38%

Source: City of Staunton Department of Assessor

Principal Employers, 2017 (Unaudited)

Employer	Employment Range
Western State Hospital	500-599
Staunton City Schools	500-599
Mary Baldwin University	250-499
City of Staunton	250-499
Wal-Mart	250-499
Federated Auto Parts	250-499
Brightview Senior Living LLC	100-249
Virginia Department of Highways	100-249
Cadence	100-249
Virginia School for the Deaf and Blind	100-249
Best Buy Company	100-249

Source: Virginia Employment Commission (VEC)

SCHOOL ENROLLMENT	
FISCAL YEAR ENDING	
2017	2,534
2016	2,535
2015	2,590
2014	2,535
2013	2,522
2012	2,605
2011	2,528
2010	2,572
2009	2,578
2008	2,601
2007	2,646

Source: Staunton City Schools

UNEMPLOYMENT RATE	
FISCAL YEAR ENDING	
2017	3.8%
2016	3.9%
2015	5.1%
2014	5.6%
2013	6.3%
2012	6.3%
2011	6.7%
2010	7.7%
2009	7.5%
2008	4.6%
2007	3.1%

Source: Virginia Employment Commission

THE BUDGET PROCESS

The City's budget team consists of the City Manager, Deputy City Manager, and Chief Finance Officer (CFO). The City Manager and the CFO review the current status of the economy and develop budget guidelines based on City Council's long-term financial and strategic plan, three-year priorities, and other factors for the upcoming fiscal year. City Council's three-year priorities for the future of Staunton are summarized below;

- Economic Development-to provide and support economic vitality through tourism and business development to provide employment and revenue growth,
- Education- to recruit and retain the best teachers and provide superb facilities,
- Culture-to promote and retain arts, performing arts, music, galleries, and museums,
- Inclusiveness- to develop a strategy to achieve more citizen engagement and promote a diverse society to enhance civic pride and ownership to improve Staunton's quality of life,
- Resilience-to protect the City's natural environmental resources and provide financial resources to safeguard the City's future,
- Responsive, Efficient Government-to include professional administration, prudent financial management, and the efficient and effective delivery of core services,
- Built Environment- to study changes to the City's land use policies and ordinances to enable more mixed-use development and to develop a long-term financing strategy for public facilities and infrastructure.

The CFO prepares the guidelines, instructions, and the forms for departments to submit their expenditure budget requests. The CFO is responsible for preparing all governmental and proprietary revenue estimates for tax revenues, state and federal revenues, proprietary fund revenues, and other revenues. After meeting with all departments and prioritizing all budget requests for new personnel, new operating expenditures, and capital requests, the CFO prepares the revenue and expenditure budget and submits the preliminary budget to the City Manager for review. The City Manager is responsible for submitting the proposed budget to City Council for review and discussion.

By a resolution adopted by City Council on May 24, 2012, the City Finance Department provides comprehensive financial management and support services to the School Board, and is responsible for all financial processes, budget, and the annual audit for the City and Staunton City Schools. The CFO works directly with the City Manager and the Superintendent of Schools to prepare the annual budget. The Chief Finance Officer is appointed by the City Manager.

The City of Staunton and Staunton City Schools also share the School's Human Resources Department for recruitment and all personnel related processes and activities. The Chief Human Resources Officer serves as the department head of the human resources department for the Schools and the City. The Chief Human Resources Officer assists the budget team for the City and Schools with personnel budget requests relating to changes in staff requirements and employee pay increases. The Chief Human Resources Officer is appointed by the Superintendent of Staunton City Schools.

BUDGET CONTROL

Per City Code, the Chief Finance Officer serves as the budgetary control officer and shall assist the City Manager in developing and assembling the necessary information and planning and prioritizing financial commitments for the preparation of the annual budget. The City adopts a balanced budget for all funds. The *Code of Virginia* requires the City to adopt a balanced budget by May 15 for the School's Education Fund budget and June 30 for all other City funds. Budget control is maintained at the fund level. The City Manager, or designee, is authorized to transfer appropriations from any line item within each fund as needed to sufficiently fund any expenditure. All departments have on-line, real-time access to all line items within their operating budgets. Purchase orders for materials, supplies, and services are not released until adequate appropriations are available. Open encumbrances are reported as assigned or committed fund balances at the end of each fiscal year. City Council adopts an ordinance to approve budget amendments that require increased or decreased appropriations to the total adopted budget.

INTERNAL CONTROL

Financial management of the City requires the City to establish and maintain procedures to provide an internal control structure to safeguard the City's assets from theft or misuse of property. The internal control procedures are designed to provide reasonable assurance that the City's assets are protected. Reasonable assurance recognizes that the; cost of a control does not exceed the benefits derived, and the valuation of costs and benefits require judgement by management.

BUDGET CALENDAR

A summary of the budget calendar for adopting the City and School budget is provided below.

September- The Staunton City Schools' budget process begins in September each year with a budget memorandum distributed to each principal and administrative department with guidelines for requesting new programs and procedures for submitting an expenditure budget request.

October- The City's budget process begins in October each year with a budget memorandum distributed to each department and outside private and non-profit agencies requesting funding from the City. Budget guidelines and procedures are detailed in the budget memo.

November- School budget requests are due back to the Finance Department in November. The budget team, consisting of the Chief Finance Officer and the Superintendent of Schools, meets with all principals and administrative departments to discuss and review their budget requests.

December- The CFO reviews and develops revenue estimates for the school budget based on the state-aid funding from the Commonwealth of Virginia.

December-January -City budget requests are due back to the Finance Department in December. In December and January, the budget team meets with all departments to discuss and review their budget requests and request any further analysis or details.

February- After a review of all budget requests, the CFO prepares a total preliminary revenue and expenditure budget for each entity to review with the City Manager and Superintendent. Based on City Council's priorities and the School Board's goals and objectives, budget cuts and or revenue increases are proposed to achieve a balanced budget.

March- The proposed school budget is submitted to the School Board. After a public hearing on the school budget, the Board may change or approve the budget prior to submitting the budget to the City for Council's funding consideration.

March- The City's annual proposed budget is submitted to City Council prior to April 1st each year.

April- City Council conducts budget work sessions during the month of April, open to the public, to review and discuss the proposed revenues and expenditures and any proposed tax or utility rate increases. The public hearings on the budget ordinance and any rate increases are conducted during the month of April.

May- The budget is normally adopted by May 1st each year, and must be adopted by June 30. The school budget must be adopted by May 15th each year.

The FY2019 Budget was presented to City Council on March 22 and scheduled for adoption on April 26, 2018.

FUND TYPES AND BUDGETARY BASIS

The City budget is developed by fund using Generally Accepted Accounting Principles (GAAP). Each fund is considered a separate accounting entity with self-balancing accounts for assets, liabilities, fund equity, revenues and expenditures or expenses.

The City's budget includes governmental funds, special revenue funds, and proprietary funds. The budgets for governmental fund types are prepared based on the modified-accrual basis of accounting. Proprietary fund budgets are based on the accrual basis of accounting.

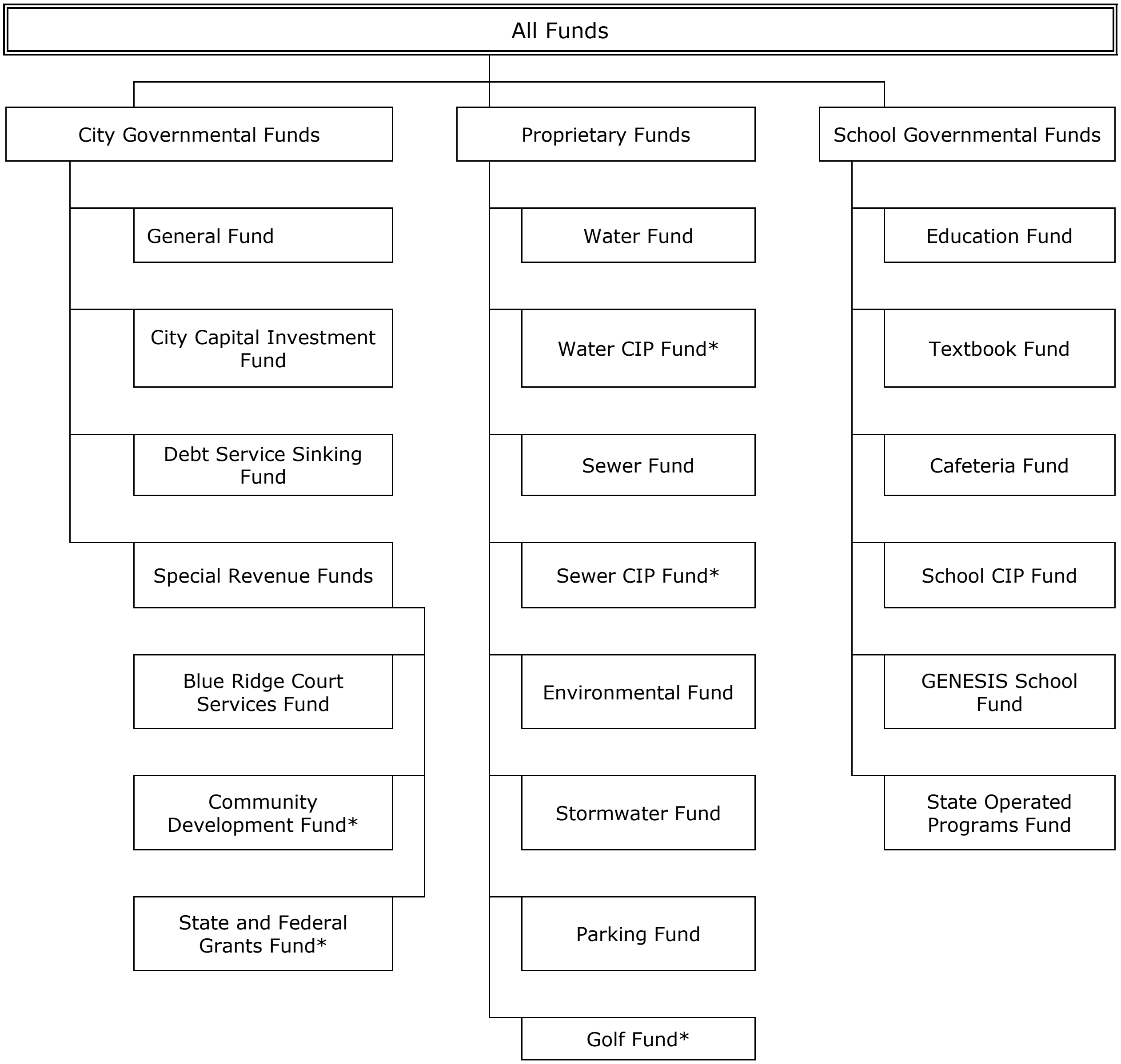
Major governmental funds include the General Fund, Debt Service Sinking Fund, and the Capital Investment Fund. Expenditures are recorded when the related fund liability is incurred, and revenues are recognized when both measurable and available. The City records revenues received within 45 days of the end of the fiscal year.

The School budget includes the Education Fund, a governmental fund, which accounts for revenues and expenditures for the operations of the City's school system. The School budget includes other governmental funds for operations restricted to a specific purpose for revenues and expenditures; the Textbook Fund, the Cafeteria Fund, the School CIP Fund, the State Operated Programs Fund, and the GENESIS School Fund.

Special revenue funds are non-major governmental funds and include the Blue Ridge Court Services Fund, Community Development Fund, and the State and Federal Grants Fund. Special revenue funds account for and report the proceeds of specific revenue sources that are restricted or committed for expenditures for specified purposes. These budgets also use the modified-accrual basis of accounting to record revenues and expenditures.

Proprietary fund budgets are based on the accrual basis of accounting which records revenue when earned and expenses when a liability is incurred. Major proprietary funds include the Water and Water CIP Funds, Sewer Fund and Sewer CIP funds, Environmental Fund, and Stormwater Fund. Non-major proprietary funds include the Parking Fund and the Golf Fund.

FINANCIAL STRUCTURE



*The FY2019 Budget does not have appropriations for the Community Development Fund, the Golf Fund, the State and Federal Grants Fund, the Water CIP Fund, and the Sewer CIP Fund.

GENERAL FUND EXPENDITURE CATEGORIES

The City's general fund expenditure budget is divided into seven operating functions: General Government Administration; Judicial Administration; Public Safety; Public Works; Health and Welfare; Parks, Recreation, and Cultural; and Community Development.

General Government Administration includes the legislative, administrative, financial, legal, audit, tax assessment, risk management, technology, and voter/election operations. Legislative functions include City Council to adopt policies, ordinances, and resolutions that governs the City. City Council also appoints members to serve on the numerous agency and board committees. Administration includes the: City Manager's office responsible for the administration of all City functions, provides guidance to all City departments providing services to citizens, and complies with all of the City's ordinances, resolutions, and policies; the Human Resources Department for recruitment and personnel administration for the City and Schools; City Attorney for legal services for the City and Schools; the audit for the annual outside independent audit; and public communication for information to citizens. Financial administration includes the Finance Department for budgeting, accounting, purchasing, utility billing and administration, payroll, payables, risk management, investment and debt management for the City and Schools. Financial administration also includes the Information Technology Department, tax assessment from the City Assessor and Commissioner of the Revenue, tax collections by the City Treasurer, and voter registration and elections by the Electoral Board and Registrar's office.

Judicial Administration includes the operations for the City's court system and court-related services. The City has three courts; Circuit Court, General District Court, and shares the Juvenile-Domestic Relations Court with the County of Augusta. The Sheriff's office provides court security and serves warrants. This function also includes the operations for the offices of; the Commonwealth Attorney and the Clerk of the Circuit Court.

Public Safety includes law enforcement, animal control, emergency communications, emergency fire and rescue services, juvenile and adult criminal facilities, building inspection, and the City's Office on Youth. The Staunton Police Department provides law enforcement services including criminal investigations, patrol, animal control, and administers the Emergency 911 Center for emergency communications for police and fire/rescue services. The Staunton Fire and Rescue Department provides emergency fire and rescue services, the emergency operations center, and fire inspections and permits. The City also funds its share of the cost for several regional facilities including; the Middle River Regional Jail Authority for adult incarceration, the Shenandoah Valley Juvenile Detention Center for juvenile incarceration, the Shenandoah Valley Animal Services Center for animal shelter, and the Shenandoah Valley Office on Youth, shared by Staunton, Waynesboro, and Augusta County, serving the area's youth and families.

Public Works function includes; engineering for the City's infrastructure, street maintenance and construction, building maintenance of all City facilities, and equipment maintenance for the City's fleet of vehicles and equipment. Public Works also provides for the operations, maintenance, and capital for the City's enterprise funds for water, sewer, stormwater maintenance, parking, and solid waste and recycling program.

Health and Welfare services are administered and provided through Shenandoah Valley Social Services (SVSS) providing assistance to adults and children experiencing financial hardship, neglect and abuse. SVSS is a regional facility funded by the cities of Staunton and Waynesboro, and the County of Augusta. The City also funds its share of the public health department.

Parks, Recreation, and Cultural operations include funding for the Parks and Recreation Department, the Staunton Public Library, and contributions to various arts and culture agencies and programs. Services and activities provided by the Staunton Parks and Recreation Department include the maintenance of the City's nine parks and facilities, swimming pools, horticulture, community centers, athletic programs for adults and children, and recreational programs and trips for adults and children.

Community Development includes funding for planning and zoning, economic development, tourism, community development agencies, and the regional transit system.

FINANCIAL AND DEBT MANAGEMENT POLICIES

BUDGET

1. The City of Staunton will adopt a balanced budget for all funds. A balanced budget requires that the budgeted revenues and budgeted expenditures are equal for each fund.

2. The Chief Finance Officer serves as the budgetary control officer and shall assist the City Manager in developing and assembling the necessary information and planning and prioritizing financial commitments for the preparation of the annual budget.

3. Budget control is maintained at the fund level. The City Manager, or designee, is authorized to transfer appropriations from any line item within each fund as needed to sufficiently fund any expenditure.

4. All City department directors have on-line, real-time access to all operating expenditure and capital line items within their department budget. All line items include the budget, encumbrances, and detailed expenditure information.

5. Encumbrances for materials, supplies, and services are not released until adequate appropriations are available.

6. The Chief Finance Officer prepares monthly financial reports showing not less than the budgeted anticipated receipts, actual receipts, appropriations, encumbrances and expenditures through the month for which the report was prepared. Such reports shall be available and provided to the City Manager and Council by the second Thursday of each month. Special financial reports are prepared by the Chief Finance Officer upon the request of the City Manager or the Council.

7. The City and School's financial information which includes the budget, revenues, and expenditures is available on the City website for access to the general public.

8. The budget provides for employee position control at the fund level. The total number of full-time employee positions for all funds is authorized in the adopted budget. The approved City Pay and Classification system for employee wages effective for the budget year is authorized and published in the budget document.

9. The City may amend the adopted budget during the fiscal year to appropriate additional revenues and expenditures, or decrease appropriations, as needed. Any budget amendment that exceeds one percent of the total revenue in the adopted budget requires a public hearing notice to be published seven days prior to the meeting date for action on the amendment. The amendment may be approved after the public hearing is conducted.

10. The City will comply with all sections of the Virginia State Code pertaining to the budget process.

11. The City adopted budget includes all City and School funds.

CAPITAL IMPROVEMENT PLAN

The City approves a multi-year capital improvement plan and budget each year. The approved CIP plan and budget includes the City CIP and the School CIP plan. The City and School CIP budgets are appropriated each year by Council. The CIP funds are designated as multi-year funds in the accounting system and automatically carry forward the project balances to the next fiscal year for completion of the projects. Council is not required to re-appropriate funds each year for the balance of the same project appropriation.

The CIP plan is a five-year capital plan updated annually to account for project estimate updates, new and revised projects, and completed projects.

The annual update to the CIP plan begins in October each year. The plan is presented to City Council and the Planning Commission in December each year. The plan is adopted in February during the budget process.

The draft CIP plan is presented to City Council and the Planning Commission for review and suggestions. The Planning Commission will make recommendations and accept the CIP Plan based on the City's Comprehensive Plan. City Council approves the CIP after the Planning Commission's recommendations, and any other changes.

The CIP plan includes the funding sources for the proposed capital projects each year of the five-year plan. Funding sources are based on a five-year financial analysis of revenues and expenditures.

Once a project is completed, the balance of any remaining appropriated funds for the project is transferred to the CIP Undesignated Account to be held as contingency for other projects. Council approves the transfer of funds. Any transfer of appropriated funds from one project to another requires approval from City Council.

The City collaborates with the School Board to incorporate the School CIP plan and develop financing plans to pay for major improvements or renovations to school facilities.

The City prefers to finance capital projects with cash, or 'pay-as-you-go' funds, and federal and state grants.

The City may use debt financing for projects by issuing general obligation or revenue bonds to finance projects. Any project requiring debt financing shall have a useful life equal to the term of the bond and adhere to the City's Debt Policy ratios and guidelines.

DEBT POLICY

The Debt Policy provides guidance and criteria for the issuance of debt so the City will not exceed affordable levels of indebtedness. This policy is intended to ensure debt is issued and managed prudently in order to maintain a sound fiscal position and protect the City's credit quality:

1. The City will confine long-term borrowing to capital improvements or projects that cannot be financed from current revenues except when approved justification is provided.

2. When the City finances capital improvements or other projects by issuing bonds, or entering into capital leases, it will repay the debt within a period not-to-exceed the expected useful life of the project.

3. When feasible, the City will explore the usage of special assessment, revenue, or other self-supporting bonds instead of general obligation bonds.

4. The City will retire tax anticipation debt, if any, annually, and will retire bond anticipation debt within six months after completion of the project.

DEBT RATIOS

The following debt ratios will be measured annually and will be measured as part of the debt issuance process. If the issuance of new debt causes the City not to be in compliance with one or more of the policies, staff must request an exception from City Council stating the justification and expected duration of the policy exception:

1. Direct net debt as a percentage of estimated assessed value of taxable property should not exceed four percent (4.0%). "Direct net debt" is defined as any and all debt that is tax-supported.

2. The ratio of debt service expenditures as a percent of total governmental fund expenditures should not exceed fifteen percent (15%).

3. Payout of aggregate outstanding tax-supported debt principal shall be no less than fifty percent (50%) repaid in 10 years.

FUND BALANCE POLICY

1. The City of Staunton will establish, at June 30 each year, a Safety Net Reserve, categorized as Committed Fund Balance, for all major operating funds equal to fifteen percent (15%), of the subsequent fiscal year total adopted expenditure budget for those operating funds.

2. All major funds include: General Fund, Water Fund, Sewer Fund, Environmental Fund, and the Stormwater Fund.

3. Financial circumstances allowing the use of the Safety Net Reserve to be appropriated for expenditures by City Council include:

    a. Unanticipated natural disasters resulting from storm damage, unseen infrastructure damage for water and sewer system deterioration, bridge repair, etc., exceeding $100,000 in damage.

    b. Imposition of mandates by Federal and State governments such as, water, sewer and landfill regulations, construction of court and jail facilities, etc., exceeding $100,000 in costs.

    c. Court decisions resulting in unbudgeted expenditures, in excess of $100,000.

d. Acts of terrorism against the City destroying the City's infrastructure or causing a financial hardship to provide services to citizens, in excess of $100,000.

4. The Safety Net Reserve will not be available for appropriation due to a general economic slowdown or recession. The City shall adjust its revenues and expenditures according to the economic conditions.

5. Funds used from the Safety Net Reserve shall be appropriated through the annual budget ordinance or by a budget amendment ordinance approved and adopted by City Council.

6. In the event the Safety Net Reserve or a portion of the reserve is used, the City will restore the Safety Net Reserve to the fifteen percent level within thirty-six months. If restoration cannot be accomplished within such time period without severe hardship to the City, the Chief Financial Officer will prepare a financial plan to restore the reserve to the fifteen level.

In no event, will the Safety Net Reserve be less than the amount calculated at June 30, 2017, equal to $8,137,500, (FY2018 General Fund Budget = $54,250,000 times 15%).

Funds in excess of the Safety Net Reserve, the General Contingency amount, and carry forward appropriations unexpended at fiscal year-end, shall be given first consideration for appropriation in the City's Capital Improvements Fund. Such appropriation shall be in the form of a budget amendment to the subsequent year's budget.

Any funds in the Education Fund in excess of the annual expenditures for any year ending June 30 shall be given first consideration for appropriation to the Education Fund Capital Improvement Fund. Such appropriation shall be in the form of a budget amendment to the subsequent year's budget or approved through the annual budget adoption procedures.

<u>CONTINGENCY RESERVE</u>

The City shall establish a General Contingency amount for the General Fund equal to $250,000, categorized as Unassigned General Fund Balance, to provide for unexpected declines in budgeted revenues or unanticipated emergency expenditures.

<u>FUND BALANCE CLASSIFICATION POLICY</u>

<u>Committed Fund Balance:</u>
Committed fund balance includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of City Council. Formal action includes the adoption of the annual City Budget Ordinance or adoption of budget amendment ordinances during the course of the operating year.

<u>Assigned Fund Balance:</u>
Assigned fund balance includes amounts constrained by the government's intent to be used for specific purposes, but are neither restricted nor committed. The Chief Finance Officer is delegated the authority to assign fund balance for specific purposes.

<u>Restricted Fund Balance:</u>
Restricted fund balance includes amounts that have constraints placed on their use by external sources such as creditors for debt covenants, grantors, contributors, or laws or other regulations of other governments. Restricted fund balance can also be imposed by law through constitutional provisions or enabling legislation. The source of the constraint is outside the government and cannot be changed by City Council.

<u>Nonspendable Fund Balance:</u>
Nonspendable fund balance includes amounts that cannot be spent because they are either not in spendable form such as inventories, property acquired for resale, prepaid amounts, or are amounts that are legally or contractually required to be maintained intact.

<u>Unassigned Fund Balance:</u>
Unassigned fund balance consists of amounts not assigned to other funds, or restricted, committed or assigned within the same fund. Unassigned fund balance includes all spendable amounts not contained in the other classifications and are technically available for any purpose.

A history of the General Fund year end fund balance by classification for the years 2011-2017 is stated below.

GENERAL FUND - FUND BALANCE HISTORY						
Year Ended June 30	Nonspendable	Restricted	Committed	Assigned	Unassigned	Total
2017	$475,098	$25,401	$8,137,500	$2,516,915	$2,632,596	$13,787,510
2016	103,252	15,825	7,295,960	2,790,139	2,106,836	12,312,012
2015	78,126	117,646	6,607,250	2,762,575	2,364,510	11,930,107
2014	95,561	122,452	5,777,532	2,152,899	3,386,768	11,535,212
2013	58,666	120,217	5,178,250	2,089,799	3,472,715	10,919,647
2012	61,789	149,868	4,540,000	1,857,022	2,647,250	9,255,929
2011	125,118	88,639	4,738,109	1,878,480	2,496,844	9,327,190

Glossary and Acronyms

Adopted Budget
A financial plan for estimated revenues and expenditures adopted by City Council for the fiscal year for all funds.

Ad Valorem Tax
A tax calculated and levied on real and personal property according to the value of the property assessed.

Agriculture and Forestal Districts
Land districts established through zoning ordinances used solely for the production of agricultural and forestal products. The City has four agricultural and forestal districts.

Amortization
The reduction of debt through regular determined payments of principal and interest to retire the debt at the maturity date for the debt.

Appropriation
A legal authorization adopted by an ordinance by City Council to expend or incur obligations for the government operations.

Assessed Value
The value determined for real estate or personal property by the Assessor or Commissioner of Revenue for the purpose of levying taxes upon the property.

Assessment
The official valuation of property for purposes of taxation.

Assets
Property owned by the City of Staunton having a monetary value.

Assigned Fund Balance
A portion of the total fund balance intended to be used for a specific purpose. The Chief Finance Officer is delegated the authority to assign fund balance for specific purposes.

Authorized Full-Time Employee Positions
The total number of employee full-time positions authorized in the adopted budget**.**

Available (Unassigned) Fund Balance
The funds remaining from the prior fiscal year available to spend in the current fiscal year.

Balanced Budget
A budget that has the total revenues equal to the total expenditures for the fiscal year.

Basis of Accounting
The timing of recognition when the financial transactions or events should be recognized for financial reporting purposes.

BPOL- Business, Professional, and Occupational License
A license tax levied upon the businesses located or performing work in the City engaged in a profession, trade, or occupation.

BRCS-Blue Ridge Court Services Fund
A fund to account for the revenues and expenditures for the operations of Blue Ridge Court Services. BRCS is funded totally by charges for services, and state and federal grants. Blue Ridge Court Services provides parole and probation services.

Bonds
Any obligation of the locality for the payment of money.

Bonds- General Obligation Bonds
The bonds of a locality for which the locality is required to levy ad valorem taxes for the payment of principal and interest on the bonds.

Bonds- Revenue Bonds
The bonds of a locality for which only specified revenues are pledged and no ad valorem or other tax of the locality are pledged for the payment of the bonds.

Bond Financing
A process used to issue long term debt for the financing of capital improvement projects.

BRCC-Blue Ridge Community College

Budget
A financial plan that identifies the plan of operations for a fiscal year and stating the required revenue and expenditure appropriations to accomplish the fiscal year plan. The annual budget is established by an Ordinance adopted by City Council.

Budget Amendment
An increase in appropriations for revenues and expenditures during the course of the fiscal year after the budget is formally adopted.

Budget Ordinance
A document used establish a budget for the fiscal year. Adoption of the ordinance legally appropriates funds for public purposes and establishes a tax rate for real estate and personal property. The ordinance gives the City Manager authorization to transfer funds from one revenue or expenditure line item to another line item within each fund of the budget, with the exception of City Council's general contingency account.

CAFR
Comprehensive Annual Financial Report. The official fiscal year financial report completed after the City's audit from independent auditors.

Capital Budget
Budget appropriations approved by City Council for the first year of the five-year Capital Investments Plan (CIP).

Capital Investment Plan (CIP)
The City's multi-year capital improvement plan that identifies the City's and the School's capital infrastructure needs. All governmental funds, proprietary funds, and the School's education funds are included in the plan. Projects can include a major acquisition of new physical assets and /or the replacement/repair of existing capital assets. The plan is a planning tool for a five-year period and is revised and updated annually, and approved by City Council each year.

Capital Project
An expense for the purchase or construction of an item or technology system that generally has a value of at least $50,000 and has a useful life of at least 10 years.

Capital Reserve
An appropriation in the Capital Investment Plan reserved for the replacement or maintenance of major facilities and equipment.

Carryover Funds
The process of appropriating specific funds, encumbrances, and other obligations approved in a previous fiscal year to complete the project, program, or planned expenditure. Some Commonwealth of Virginia programs and grants require the carryover of unspent funds from one fiscal year to another.

CDBG- Community Development Block Grant
A grant program funded by the United States Department of Housing and Urban Development (HUD) to improve the housing, neighborhood, and economic conditions of the City's low and moderate income residents.

City Manager's Proposed Budget
An annual financial plan for the fiscal year for revenues and expenditures submitted by the City Manager to City Council for all funds.

COLA
A cost of living adjustment in the form of a pay increase for employees.

Community Development Fund
A fund to account for the proceeds of federal Community Development grants and other federal and state grant programs for community development. Expenditures are restricted by terms of the grant agreements for community development activities. Community Development Block Grants (CDBG) for general government purposes are also reported in this fund.

Constitutional Offices
The offices of the City's elected officials established by the Commonwealth of Virginia. The City has five constitutional offices; the Sheriff, Treasurer, Commissioner of Revenue, Clerk of the Circuit Court, and the Commonwealth Attorney.

CPI-Consumer Price Index
A statistical measure published by the United States Bureau of Labor Statistics to show the effect of inflation on purchasing power for the price of consumer goods and services purchased by households.

CSA-Comprehensive Services Act for Youth and Families

CSPDC- Central Shenandoah Planning District Commission
A regional group of cities and counties that includes the Cities of Staunton, Waynesboro, Harrisonburg, Lexington, Buena Vista, and the Counties of Augusta, Rockbridge, Highland, Rockingham, and Bath County. The Central Shenandoah Planning District Commission provides assistance in a variety of program areas including Disaster Preparedness and Mitigation, Economic Development, Environmental and Natural Resources, Housing and Community Development, and Transportation. The GIS staff at the CSPDC supports the geospatial data needs of all of our program areas, as well as, provides the localities in the region with a variety of GIS/mapping services

CY-Calendar Year.

Debt
An obligation or liability to re-pay funds borrowed.

Debt Service
The amount of principal and interest due and payable each year on the City's debt.

Debt Service Fund
A fund established to account for the principal and interest payments of general long-term debt. The City has one debt service fund, the General Governmental Debt Service Fund, that includes debt payments for the City and the Schools. Debt payments for the proprietary funds are included the proprietary funds.

Department
An entity, such as the Department of Public Works, responsible for the operations and services of that unit.

DEQ-Department of Environmental Quality
The Department of Environmental Quality protects and enhances Virginia's environment, and promotes the health and well-being of the citizens of the Commonwealth.

Distinguished Budget Presentation Awards Program
An awards program created in 1984 and administered by the Government Finance Officers Association to recognize governments that prepare effective budget documents to communicate with their constituents. Budget documents are evaluated based on compliance with numerous criteria established by GFOA's Committee on Governmental Budgeting and Management.

DSD- Downtown Service District
The downtown business district established as a special service district for City services with an additional real estate tax levied against real property values.

Education Fund
A governmental fund to account for revenues and expenditures for the operations of Staunton City Schools.

Employee Fringe Benefits
A form of compensation, in addition to wages or salary, in the form of employer paid contributions for benefit programs. The City's employee fringe benefits include the costs for Social Security and Medicare (FICA), a retirement and life insurance program administered by the Virginia Retirement System, workers compensation, health insurance, unemployment, a 457 Deferred Compensation Plan, vehicle allowance, and the Line of Duty Act for public safety employees.

Encumbrances
Funds reserved for specific purposes for goods and services purchased prior to the actual payment for the goods and services. Funds are reserved in the accounting system by a purchase order after a contract has been signed or goods ordered.

Environmental Fund
This fund accounts for the operations of the City's street cleaning, recycling, refuse collections and regional landfill operations.

Expenditure
Payment of cash or cash-equivalent for goods or services, or a charge against available funds in settlement of an obligation as evidenced by an invoice, receipt, voucher, or other such document.

Fiscal Year
A twelve-month period designated as the operating year for accounting and budgetary purposes. The City's fiscal year period is July 1st to June 30th.

Fund
An accounting term to describe the City's major financial accounts used to record revenues and expenditures for a specific purpose. A fund has self-balancing set of accounts to record revenues and expenditures, assets, liabilities, reserves and equity. The City has governmental funds, internal service funds, and proprietary funds. The governmental funds include the; General Fund, Debt Service Sinking Fund, Capital Investment Fund, Education Funds, Blue Ridge Court Services Fund, Grants Fund, and the Community Development Fund. The proprietary funds include the; Water Fund, Sewer Fund, Environmental Fund, Parking Fund, Storm Water Fund, and the Golf Fund. The internal service funds include the; Health Insurance Fund and the Inventory Fund. Staunton City Schools have governmental funds that include the; Education Fund, Textbook Fund, Cafeteria Fund, Capital Improvements Fund, the State Operated Programs Fund, and the GENESIS Fund.

Fund Balance
An amount of money or other resources in a fund stated at the end of the fiscal year period. The value represents the total assets of a fund minus the liabilities, and revenues. It is commonly referred to as the year-end balance of a fund.

Fund Balance Classifications
Fund balances of governmental funds are classified into five sections for nonspendable funds, restricted funds, committed funds, assigned funds, and unassigned funds.

GAAP- Generally Accepted Accounting Principles
A widely accepted set of rules, conventions, standards, and procedures for reporting financial information, as established by the Financial Accounting Standards Board.

General Contingency Reserve
Funds set aside to provide for unforeseen expenditures. The General Fund has $250,000 established as a contingency for the fiscal year.

General Fund
A fund to account for all revenues and expenditures for general operations of City departments. The General Fund is the City's primary operating fund used to account for and report all financial resources not accounted for and reported in another fund.

GENESIS School
An alternative school operated by Staunton City Schools for the Staunton, Waynesboro, and Augusta County school systems.

GFOA-Government Finance Officers Association
GFOA represents public finance officials throughout the United States and Canada to promote excellence in state and local government financial management.

GHP- Gypsy Hill Park
A recreational park facility owned and operated by the City.

Golf Fund
A proprietary fund to account for the operations of the Gypsy Hill Golf Course.

Grant
A source of funding contributed by another entity or from another governmental unit such as the federal or state government. The funding is usually contributed for a specific purpose with guidelines for the expenditure of funds.

HB599
State aid for law enforcement services for localities with police departments.

Inter-Fund Transfers
A transfer of cash from one fund to another fund for the same government unit.

Inter-Governmental Revenue
Revenue received from other governments, such as the federal or state government.

Internal Service Fund
Funds to account for the financing of goods and services to other departments of the City on a cost reimbursement basis. The City's Internal Service Funds include the Health Insurance Fund and the Inventory Fund.

Licenses/Permits
Revenues categorized as an account group to report fees levied for transactions such as the issuance of building permits, zoning fees, police fees, etc.

Line Item
A revenue or expenditure account established for budget appropriations and reporting.

Long-Term Debt
Debt with a maturity of more than one year after the date of issuance.

MHP-Montgomery Hall Park
A recreational park facility owned and operated by the City.

Modified Accrual Basis of Accounting
All governmental funds use the modified accrual basis of accounting. Revenues and related assets are recognized when measurable and available. Expenditures are generally recognized when the goods and services are received and the fund liability is incurred.

MRRJA- Middle River Regional Jail Authority
The regional jail facility owned and operated by the Cities of Staunton, Harrisonburg, Waynesboro, and the counties of Augusta and Rockingham. Annual operating expenses are allocated based on the number of inmates from each jurisdiction.

MRRWWTP- Middle River Regional Wastewater Treatment Plant
The regional wastewater treatment facility owned by the City of Staunton and Augusta County Service Authority. The facility is operated by Augusta County Service Authority. The City owns 72.1% of the facility and Augusta County Service has ownership of 27.9%. Operating expenses are paid based on the percentage

of total gallons of sewage flow received from each locality. Capital expenses are paid based on the ownership percentage.

Object Classification
The grouping of expenditures based on the type of expenses for the goods and services purchased. Examples include personal services, fringe benefits, materials, services, equipment, etc.

Operating Expenditures
The cost of personnel, materials, services, and capital outlay required for a department to function to provide services to the citizens of the City. Examples of operating expenditures include the cost for; wages, fringe benefits, the purchase of goods and services, equipment maintenance contracts, and capital outlay such as furniture, technology equipment, vehicles, etc.

OPEB- Other Post-Employment Benefits
Benefits received by an employee when he or she begins retirement. The City provides retiree health insurance to retired employees until the age of 65.

Ordinance
A document representing a set of laws, codes, or regulations. The budget ordinance is the means by which the annual budget appropriations are adopted and authorized by City Council.

Parking Fund
A proprietary fund to account for the operations of the City parking garages, lots and parking enforcement operations. Fees are charged to customers that use the parking facilities.

PILOT – Payment in Lieu of Tax
A revenue source to the General Fund paid as a fee from the proprietary funds for the overhead costs of administering the proprietary fund

PPTRA- Personal Property Tax Relief Act
The Personal Property Tax Relief Act of 1998 provides tax relief for residential passenger cars, motorcycles, and pickup trucks and other residential vehicles. PPTRA revenue is received by the City from the State and passed through to residents in the form of a credit on the personal property tax bill.

Proprietary Fund
A separate fund established to account for specific operations that are financed through user fees for a specific public service. The City of Staunton has six proprietary funds, the water fund, sewer fund, environmental fund, parking fund, golf fund, and stormwater fund.

Real Property
Real estate, including land, buildings, and improvements classified as land, residential, commercial, industrial, and tax-exempt property for purposes of tax assessment.

Revenue
Income received from the levy of taxes, fees, charges for services, inter-fund transfers, and federal and state funds and grants.

Salaries and Benefits Expenses
A category of expenditures for reporting personal services cost that includes salaries, wages, and fringe benefits cost for the employee.

SCS- Staunton City Schools

Sewer Fund
A proprietary fund to account for the operation of the City's sewer treatment and distribution system. Utility fees are charged to consumers to pay for the operations and capital.

SOP- State Operated Programs
Education programs operated and fiscally managed by Staunton City Schools for the Commonwealth of Virginia. These two programs include the Shenandoah Valley Juvenile Detention Center (SVJDC) and the

Commonwealth Center for Children and Adolescents (CCCA). The Commonwealth pays the total cost of operations for these programs. The employees of these programs are Staunton City School employees.

StormWater Fund
A proprietary fund to account for the operations of the City's storm drain infrastructure systems. Utility fees are charged to consumers to pay for the engineering operations and capital infrastructure.

Tax Base
The total market value of taxable property, including real property and personal property. Real property includes land, buildings, and improvements owned by citizens, businesses, and public service corporations. Personal property includes cars, boats, and business tangible property.

Tax Rate
A dollar value established as a rate to levy taxes based on an assessed value. The tax rate(s) are established by City Council through adoption of ordinances.

Transfers to Other Funds
A budget appropriation to account for the transfer of revenue from one fund to another fund to support the operation of the receiving fund or as a reimbursement for costs incurred to a fund. For example, the General Fund transfers funds to the Education Fund to fund the local cost of education expenses.

VCSB-Valley Community Services Board
VCSB has the authority by the Code of Virginia for mental health, intellectual disability and substance abuse services. VCSB is a regional facility for the City of Staunton, Augusta County, and the City of Waynesboro. VCSB is funded by federal, state, and local budgets.

VDOT- Virginia Department of Transportation
The Virginia Department of Transportation (VDOT) is responsible for building, maintaining and operating the commonwealth's roads, bridges and tunnels. Virginia has the third-largest state-maintained highway system in the country, behind Texas and North Carolina and through the Commonwealth Transportation Board, it provides funding for airports, seaports, rail and public transportation. The City receives federal and state highway funds through VDOT for annual street maintenance expenses and funds or grants for capital construction of roadways, sidewalks, and storm drain infrastructure.

VRS- Virginia Retirement System
The retirement pension and life insurance program for employees.

VPSA- Virginia Public School Authority
The Virginia Public School Authority operates several financing programs for public primary and secondary education. The goals of the VPSA's financing programs are to: provide market access to those communities which do not have ready access; provide low cost financing; and maintain the high credit quality to ensure that the lowest possible interest rates are obtained. The City issues general obligation bonds through VPSA to finance the construction and renovation of school buildings.

VRA-Virginia Resources Authority
VRA, working with its state agency partners, provides Virginia localities access to cost-effective, sustainable, and innovative financial solutions for projects that support vibrant and healthy Virginia communities. The City issues general obligation bonds through VRA for water and sewer capital projects.

VW-Victim Witness Program
A grant program funded by state and federal grants, and local sources to provide for the rights of victims in restitution recovery.

Water Fund
A proprietary fund to account for the operation of the City's water resources, treatment and waterline distribution system. Utility fees are charged to consumers to pay for operations and capital.

CITY OF STAUNTON, VIRGINIA

FY 2019 BUDGET
JULY 1, 2018 - JUNE 30, 2019

PROPOSED BUDGET - $113,686,192

BUDGET DATA, SCHEDULES, FINANCIAL INFORMATION

March 22, 2018

www.staunton.va.us

Ordinance No. 2018-

AN ORDINANCE ESTABLISHING A BUDGET FOR THE CITY OF STAUNTON, VIRGINIA, FOR THE FISCAL YEAR BEGINNING JULY 1, 2018 AND ENDING JUNE 30, 2019, APPROPRIATING FUNDS FOR PUBLIC PURPOSES FOR SUCH FISCAL YEAR; ESTABLISHING A TAX RATE ON TAXABLE PERSONAL PROPERTY, REAL ESTATE AND PROPERTY OF PUBLIC SERVICE CORPORATIONS; ESTABLISHING AND IMPOSING A SERVICE CHARGE ON CERTAIN REAL PROPERTY EXEMPT FROM TAXATION; AND CONTINUING IN EFFECT ALL ORDINANCES OF THE CITY OF STAUNTON, VIRGINIA, RELATING TO TAXES, LICENSES, FEES, SERVICE CHARGES, COSTS AND OTHER CHARGES AND ALL ORDINANCES RELATING TO THE TIME OF PAYMENT THEREOF AND COLLECTION THEREOF, EXCEPT AS HEREIN SPECIFICALLY MODIFIED

BE IT ORDAINED by the Council of the City of Staunton, Virginia, as follows:

SECTION 1. The following budget, annexed and incorporated by reference, totaling **$113,686,192** for the City of Staunton, Virginia for the fiscal year beginning July 1, 2018 and ending June 30, 2019 is hereby proposed, approved and adopted:

(SEE ATTACHED BUDGET, incorporated by reference)

SECTION 2. Public revenues of the City of Staunton, Virginia are hereby appropriated for public purposes for the fiscal year beginning July 1, 2018, and ending June 30, 2019, as set forth in the appropriate Section of such budget.

SECTION 3.

3.1. The tax rate for all real estate, including real estate owned by public service corporations, subject to tax for the calendar year beginning January 1, 2018, shall be and is fixed at $0.97 per $100.00 of assessed value of such property per year, with assessed values being established through biennial reassessments pursuant to Section 58.1-3253 of the Code of Virginia, as amended, as of January of every odd numbered year.

3.2. The tax rate for all real property and improvements located in the Downtown Service District is subject to an additional tax for the calendar year beginning January 1, 2018, which shall be and is fixed at $0.15 (fifteen cents) per $100.00 of assessed value of such property for calendar year 2018. Assessed values for the Downtown Service District shall be established through biennial reassessments pursuant to Section 58.1-3253 of the Code of Virginia, as amended, as of January 1 of every odd numbered year. These rates shall continue until modified by action of the Council of the City of Staunton, Virginia.

SECTION 4.

4.1. The tax rate for all personal property, including vehicles owned by public service corporations (but excluding machinery and tools, referenced and defined in Section 58.1-3507 of the Code of Virginia, as amended), subject to tax for the calendar year beginning January 1, 2018, shall be fixed at $2.90 per $100.00 of assessed value per year.

4.2. The tax rate for machinery and tools as defined in Section 58.1-3507 of the Code of Virginia, as amended, subject to tax for the calendar year beginning January 1, 2018 shall be and is fixed at $1.24 per $100.00 of assessed value per year.

SECTION 5. For the period of July 1, 2018, through June 30, 2019, certain categories of property exempted from taxation under Section 58.1-3600 et seq. of the Code of Virginia, as amended, shall be assessed and have imposed a fee or service charge based on the assessed value of the real estate and the amount which the City of Staunton expended in the year preceding for police and fire protection and, in the case of faculty and staff housing of an educational institution, the cost of public school education. The categories of property eligible for such assessment, and the method for calculating the assessment, are prescribed in Section 58.1-3400 et seq. of the Code of Virginia, as amended.

SECTION 6. The rate of service charge or fee imposed for property subject to such charge or fee under Section 5 of this ordinance shall be and is fixed and imposed at $0.19 per annum per $100.00 of assessed value and $0.49 per annum per $100.00 of assessed value for faculty and staff housing of an educational institution for the 2018 calendar year. The service charge shall be and is payable in one installment on December 15, 2018. Any service charge not paid when due shall bear interest computed at the rate of 10% per annum from the due date until paid.

SECTION 7. The real estate lawfully owned by the County of Augusta lying wholly or partly in the corporate limits of the City of Staunton, Virginia, shall be exempt from the service charge imposed by Section 5 of this ordinance.

SECTION 8. It is the intention of Section 5, 6 and 7 of this ordinance to conform to and meet all the requirements of Section 58.1-3400 et seq. of the Code of Virginia, as amended, and shall be read and construed accordingly.

SECTION 9. The annual salary for each member of the Council of the City of Staunton, Virginia, is hereby established as follows and shall remain in effect until formal action is taken to amend this ordinance:

Mayor	$11,000
Vice-Mayor	$10,000
Council Member	$10,000

SECTION 10.

10.1. The City Manager is hereby authorized to transfer funds from one line item to another line item within each Fund of such budget, with the exception of the general contingency account.

10.2. Authorization is hereby given to the City Manager to withhold or postpone the expenditure of any funds appropriated by and in this ordinance when it appears to the City Manager that it would be in the best interests of the City for such expenditure to be withheld; but, this provision shall not in any way limit or restrict the right of the Council of the City of Staunton, Virginia, in its sole discretion to the fullest extent permitted by law, to direct immediate disbursement of any appropriated funds when the Council of the City of Staunton, Virginia, is of the opinion that the funds should be expended regardless of the position or action or inaction of the City Manager.

SECTION 11. Any ordinance in conflict with this ordinance is hereby repealed to the extent and only to the extent that such conflict exists. However, all ordinances not in conflict with this ordinance shall continue in effect, including specifically all ordinances of the City of Staunton, Virginia relating to taxes, licenses, fees, service charges, costs and payment and collection thereof continuing in effect except as herein specifically modified.

SECTION 12. If any part of this ordinance is found to be invalid by competent authority, the remaining portions of this ordinance shall continue in effect to the fullest extent permitted by law.

INTRODUCED:	March 22, 2018
PUBLIC HEARING ADVERTISE DATE:	April 2, 2018
PUBLIC HEARING DATE:	April 12, 2018
ADOPTED:	
EFFECTIVE DATE:	July 1, 2018

____
Carolyn W. Dull, Mayor

ATTEST: _________________________
Suzanne F. Simmons
Clerk of Council

CITY OF STAUNTON, VIRGINIA
PROPOSED BUDGET FOR FY 2019

GENERAL FUND

ANTICIPATED REVENUE		
General Property Taxes	$	25,084,635
Other Local Taxes		14,724,500
Commonwealth of Virginia		11,924,566
Current Service Charges		1,804,678
Federal Revenue		1,339,888
Recovered Costs		1,118,833
Licenses and Permits		267,300
Use of Money and Property		211,100
Fines and Forfeitures		91,000
Miscellaneous		28,500
Total Revenue	$	56,595,000
APPROPRIATIONS		
Transfer to Education Fund	$	13,200,000
Public Safety		11,384,476
Health and Welfare		6,777,652
Public Works		6,090,148
General Government Administration		6,149,069
Transfer to Debt Service Sinking Fund		4,822,750
Parks, Recreation, Library, and Cultural		3,711,304
Judicial Administration		1,976,920
Community Development		1,783,631
Transfer to the City CIP Fund		691,050
Educational Agency Contributions		8,000
Total Appropriations	$	56,595,000

DEBT SERVICE SINKING FUND

ANTICIPATED REVENUE		
Transfer from the General Fund	$	4,822,750
Total Revenue	$	4,822,750
APPROPRIATIONS		
Debt	$	4,822,750
Total Appropriations	$	4,822,750

CAPITAL IMPROVEMENTS PROJECT FUND

ANTICIPATED REVENUE		
Transfer from the General Fund	$	691,050
Total Revenue	$	691,050
APPROPRIATIONS		
Capital Improvements	$	691,050
Total Appropriations	$	691,050

BLUE RIDGE COURT SERVICES FUND

ANTICIPATED REVENUE		
Non Capital Grants/ Contributions	$	730,195
Miscellaneous		48,500
Charges for Services		255,805
Total Revenue	$	1,034,500
APPROPRIATIONS		
Operations	$	1,034,500
Total Appropriations	$	1,034,500

WATER FUND

ANTICIPATED REVENUE		
Charges for Service	$	4,175,000
General Revenues		230,000
Total Revenue	$	4,405,000

APPROPRIATIONS		
Operations	$	3,378,519
Debt		851,481
Capital		175,000
Total Appropriations	$	4,405,000

SEWER FUND

ANTICIPATED REVENUE		
Charges for Services	$	3,867,400
General Revenues		562,600
Total Revenue	$	4,430,000

APPROPRIATIONS		
Operations	$	2,900,391
Debt		1,412,338
Capital		117,271
Total Appropriations	$	4,430,000

PARKING FUND

ANTICIPATED REVENUE		
Charges for Services	$	341,200
General Revenues		119,400
Total Revenue	$	460,600

APPROPRIATIONS		
Operations	$	300,750
Debt		159,850
Total Appropriations	$	460,600

STORMWATER FUND

ANTICIPATED REVENUE		
Charges for Services	$	755,000
General Revenues		460,000
Total Revenue	$	1,215,000

APPROPRIATIONS		
Operations	$	415,000
Capital		800,000
Total Appropriations	$	1,215,000

ENVIRONMENTAL FUND

ANTICIPATED REVENUE		
Charges for Services	$	2,557,000
General Revenues		115,000
Non Capital Grants/ Contributions		6,000
Total Revenue	$	2,678,000

APPROPRIATIONS		
Operations	$	2,532,027
Capital		145,973
Total Appropriations	$	2,678,000

EDUCATION FUND

ANTICIPATED REVENUE		
Commonwealth of Virginia	$	15,618,818
Transfer from the General Fund		13,200,000
Federal Government		1,732,406
Charges for Services		932,448
General Revenues		235,328
Appropriation Prior Year Balance		100,000
Total Revenue	$	31,819,000

APPROPRIATIONS		
Administration and Operation of Schools	$	31,819,000
Total Appropriations	$	31,819,000

CAFETERIA FUND

ANTICIPATED REVENUE		
Operating Grants	$	989,800
Charges for Service		330,400
General Revenues		47,850
Total Revenue	$	1,368,050
APPROPRIATIONS		
Operations	$	1,368,050
Total Appropriations	$	1,368,050

GENESIS SCHOOL FUND

ANTICIPATED REVENUE		
Charges for Services	$	284,996
Operating Grants		417,246
General Revenues		175,000
Total Revenue	$	877,242
APPROPRIATIONS		
Operations	$	877,242
Total Appropriations	$	877,242

SCHOOL TEXTBOOK FUND

ANTICIPATED REVENUE		
Commonwealth of Virginia	$	155,927
General Revenues		144,073
Total Revenue	$	300,000
APPROPRIATIONS		
Operations	$	300,000
Total Appropriations	$	300,000

SCHOOL CAPITAL IMPROVEMENTS PROJECT FUND

ANTICIPATED REVENUE		
General Revenues	$	50,000
Total Revenue	$	50,000
APPROPRIATIONS		
Capital Improvements	$	50,000
Total Appropriations	$	50,000

STATE OPERATED PROGRAMS

ANTICIPATED REVENUE		
Operating Grants	$	2,512,737
General Revenues		427,263
Total Revenue	$	2,940,000
APPROPRIATIONS		
Operations	$	2,940,000
Total Appropriations	$	2,940,000

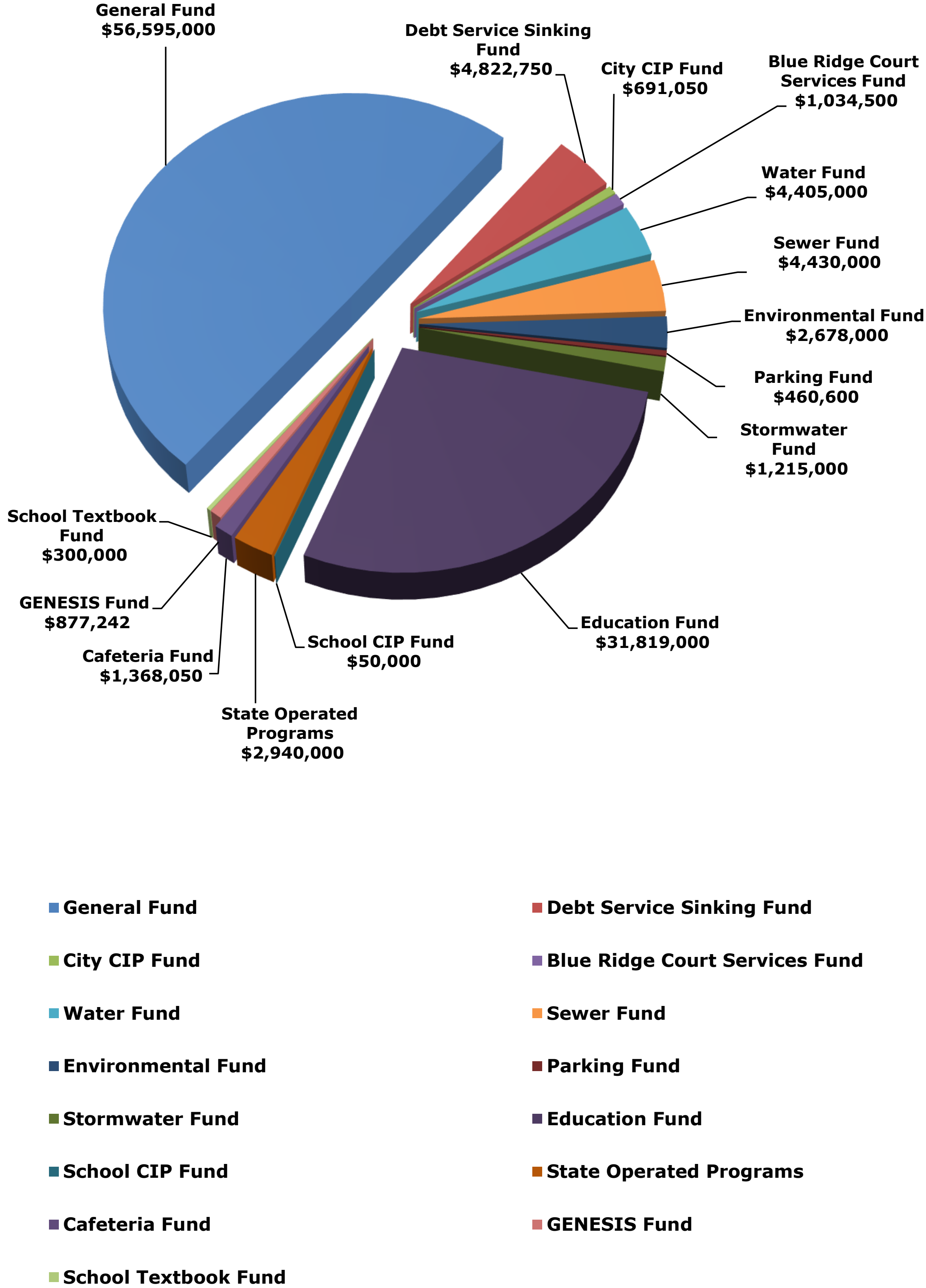
Grand Total Revenues	**$**	**113,686,192**
Grand Total Expenditures	**$**	**113,686,192**
Balance	**$**	**-**

CITY OF STAUNTON, VIRGINIA
FY 2019 Budget

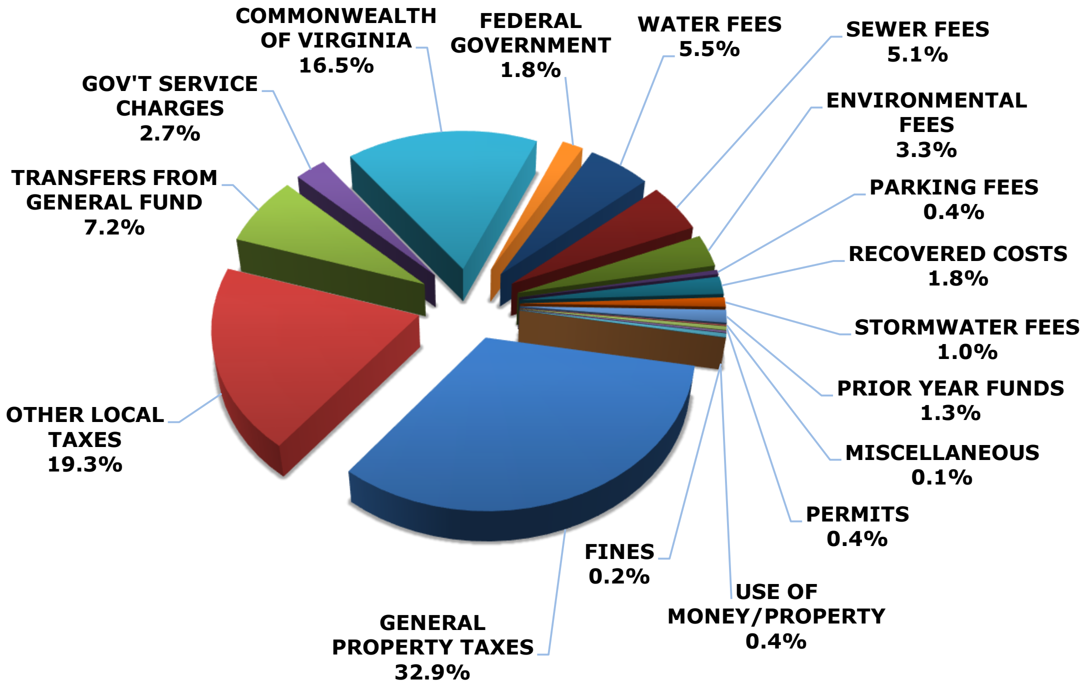
Fiscal Year July 1, 2018 - June 30, 2019

CITY GOVERNMENTAL FUNDS		
General Fund	$	56,595,000
Debt Service Sinking Fund	$	4,822,750
Blue Ridge Court Services Fund	$	1,034,500
City Capital Investment Fund	$	691,050
Total Governmental Funds	$	63,143,300
CITY PROPRIETARY FUNDS		
Water Fund	$	4,405,000
Sewer Fund	$	4,430,000
Environmental Fund	$	2,678,000
Stormwater Fund	$	1,215,000
Parking Fund	$	460,600
Total Proprietary Funds	$	13,188,600
Total City Budget	$	76,331,900
STAUNTON SCHOOL BOARD		
Education Fund	$	31,819,000
State Operated Programs	$	2,940,000
Cafeteria Fund	$	1,368,050
Genesis School Fund	$	877,242
School Textbook Fund	$	300,000
School Capital Improvements Fund	$	50,000
Total Education Funds	$	37,354,292
Grand Total All Funds	$	113,686,192

CITY OF STAUNTON FY 2019 TOTAL BUDGET BY FUND - $113,686,192

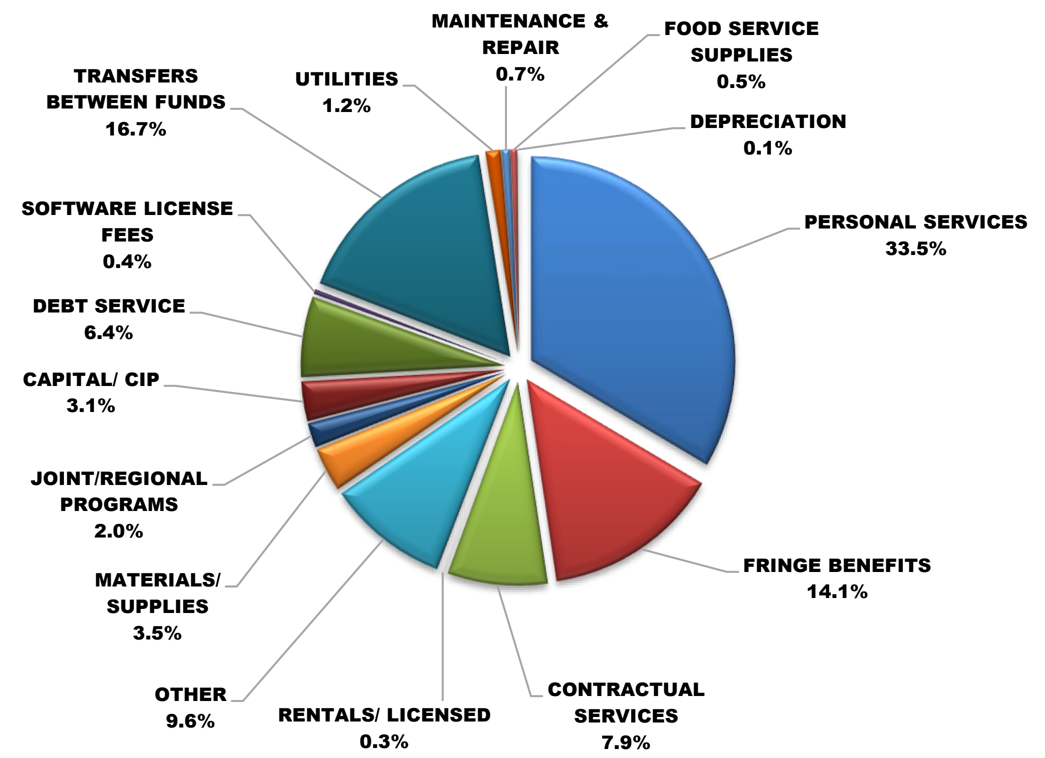


CITY OF STAUNTON FY 2019 TOTAL REVENUE BUDGET -$113,686,192



REVENUE CATEGORY	CITY REVENUES	SCHOOL REVENUES	PERCENTAGE OF TOTAL
GENERAL PROPERTY TAXES	$ 25,084,635	$ -	22.1%
OTHER LOCAL TAXES	14,724,500		13.0%
TRANSFERS FROM GENERAL FUND	5,513,800	13,200,000	16.5%
GOV'T SERVICE CHARGES	2,060,483	1,547,844	3.2%
COMMONWEALTH OF VIRGINIA	12,609,449	18,742,528	27.6%
FEDERAL GOVERNMENT	1,391,200	2,699,406	3.6%
WATER FEES	4,175,000		3.7%
SEWER FEES	3,867,400		3.4%
ENVIRONMENTAL FEES	2,557,000		2.2%
PARKING FEES	341,200		0.3%
RECOVERED COSTS	1,396,233	412,263	1.6%
STORMWATER FEES	755,000		0.7%
PRIOR YEAR FUNDS	1,025,200	363,758	1.2%
MISCELLANEOUS	77,000	131,551	0.2%
PERMITS	297,300		0.3%
FINES	146,000		0.1%
USE OF MONEY/PROPERTY	310,500	25,050	0.3%
TRANSFERS FROM OTHER FUNDS	-	231,892	0.2%
TOTAL REVENUNES	$ 76,331,900	$ 37,354,292	100.0%
GRAND TOTAL REVENUES CITY & SCHOOLS			$ 113,686,192

CITY OF STAUNTON FY 2019 TOTAL EXPENDITURE BUDGET - $113,686,192



EXPENDITURE /EXPENSE	CITY	SCHOOLS	TOTALS
PERSONAL SERVICES	$ 17,624,809	$ 20,473,755	$ 38,098,564
FRINGE BENEFITS	7,465,619	8,613,830	16,079,449
CONTRACTUAL SERVICES	7,287,774	1,700,639	8,988,413
RENTALS/ LICENSED	206,604	104,650	311,254
OTHER	10,353,570	616,380	10,969,950
MATERIALS/ SUPPLIES	2,358,460	1,620,390	3,978,850
JOINT/REGIONAL PROGRAMS	-	2,232,723	2,232,723
CAPITAL/ CIP	3,130,794	436,933	3,567,727
DEBT SERVICE	7,246,419	-	7,246,419
SOFTWARE LICENSE FEES	436,803	-	436,803
TRANSFERS BETWEEN FUNDS	18,713,800	231,892	18,945,692
UTILITIES	580,100	768,100	1,348,200
MAINTENANCE & REPAIR	764,300	-	764,300
FOOD SERVICE SUPPLIES		555,000	555,000
DEPRECIATION	162,848	-	162,848
TOTALS	$ 76,331,900	$ 37,354,292	$ 113,686,192

CITY OF STAUNTON

FY 2018 AND FY 2019 TOTAL BUDGET COMPARISON

	FY 2018 BUDGET	FY 2019 BUDGET	$$ Variance	% Change
City Governmental Funds				
General Fund	$ 54,250,000	$ 56,595,000	$ 2,345,000	4.3%
Debt Service Sinking Fund	4,324,200	4,822,750	498,550	11.5%
Blue Ridge Court Services Fund	1,025,000	1,034,500	9,500	0.9%
City Capital Investment Fund	441,050	691,050	250,000	56.7%
Total City Governmental Funds	$ 60,040,250	$ 63,143,300	$ 3,103,050	5.2%
City Proprietary Funds				
Water Fund	$ 4,311,000	$ 4,405,000	$ 94,000	2.2%
Water CIP Fund	400,000	-	(400,000)	-100.0%
Sewer Fund	4,235,400	4,430,000	194,600	4.6%
Sewer CIP Fund	165,000	-	(165,000)	-100.0%
Parking Fund	547,900	460,600	(87,300)	-15.9%
Environmental Fund	2,785,000	2,678,000	(107,000)	-3.8%
Storm Water Fund	770,000	1,215,000	445,000	57.8%
Golf Fund	161,000	-	(161,000)	-100.0%
Total Proprietary Funds	$ 13,375,300	$ 13,188,600	$ (186,700)	-1.4%
Total City Funds	$ 73,415,550	$ 76,331,900	$ 2,916,350	4.0%
Education Funds				
Education Fund	$ 31,310,000	$ 31,819,000	$ 509,000	1.6%
State Operated Programs	3,135,870	2,940,000	(195,870)	-6.2%
Cafeteria Fund	1,346,950	1,368,050	21,100	1.6%
Genesis School Fund	871,000	877,242	6,242	0.7%
School Textbook Fund	300,000	300,000	-	0.0%
School Capital Improvements	100,000	50,000	(50,000)	-50.0%
Total Education Funds	$ 37,063,820	$ 37,354,292	$ 290,472	0.8%
Grand Total All Funds	$ 110,479,370	$ 113,686,192	$ 3,206,822	2.9%

City of Staunton

Statement of FY2019 Budget Revenues, Expenditures, and Estimated Changes in Fund Balance/Net Position- All Budgeted Funds

Total FY2019 Budget -All Funds = $113,686,192

GOVERNMENTAL FUNDS

Combined Fund Balance/ Net Position Summaries - All Funds	General Fund	Capital Projects Fund	Debt Service Sinking Fund	Blue Ridge Court Services	Education- All Funds	Total Governmental Funds
Estimated Beginning Fund Balance- July 1, 2018	$ 13,437,510	$ 6,575,332	$ 3,031,150	$ 307,490	$ 4,151,177	$ 27,502,659
Revenue and Other Financing Sources						
General Property Taxes	25,084,635	-	-	-	-	25,084,635
Other Local Taxes	14,724,500	-	-	-	-	14,724,500
Service Charges/ Fees	1,804,678	-	-	255,805	1,547,844	3,608,327
Intergovernmental Revenues	13,264,454	-	-	730,195	21,441,934	35,436,583
Licenses and Permits	267,300	-	-	-	-	267,300
Fines & Forfeitures	91,000	-	-	-	-	91,000
Use of Money and Property	211,100	-	-	-	25,050	236,150
Recovered Costs	1,118,833	-	-	-	412,263	1,531,096
Miscellaneous	28,500	-	-	48,500	131,551	208,551
Total Revenues	$ 56,595,000	$ -	$ -	$ 1,034,500	$ 23,558,642	$ 81,188,142
Expenditures						
Personnel Services	$ 20,948,327	$ -	$ -	$ 847,088	$ 29,087,585	$ 50,883,000
Operations and Maintenance	16,756,373	-	-	187,412	7,829,774	24,773,559
Capital	176,500	691,050	-	-	436,933	1,304,483
Debt Service	-	-	4,822,750	-	-	4,822,750
Total Expenditures	$ 37,881,200	$ 691,050	$ 4,822,750	$ 1,034,500	$ 37,354,292	$ 81,783,792
Other Financing Sources (uses)						
Transfers In	$ -	$ 691,050	$ 4,822,750	$ -	$ 13,431,892	$ 18,945,692
Transfers Out	(18,713,800)	-	-	-		(18,713,800)
TOTAL -Other Financing Sources (uses)	$ (18,713,800)	$ 691,050	$ 4,822,750	$ -	$ 13,431,892	$ 231,892
Net Change in Fund Balance	-	-	-	-	(363,758)	(363,758)
Fund Balance- end of year June 30, 2019	$ 13,437,510	$ 6,575,332	$ 3,031,150	$ 307,490	$ 3,787,419	$ 27,138,901
Total Expenditure Budget Reconcilement	$ 56,595,000	$ 691,050	$ 4,822,750	$ 1,034,500	$ 37,354,292	$ 100,497,592
Total Revenue Budget Reconcilement	$ 56,595,000	$ 691,050	$ 4,822,750	$ 1,034,500	$ 37,354,292	$ 100,497,592

PROPRIETARY FUNDS

	Golf Fund	Water Fund	Sewer Fund	Stormwater Fund	Parking Fund	Environmental Fund	Total Proprietary Funds
Estimated Beginning Net Position- July 1, 2018	$ -	$ 19,611,308	$ 29,299,305	$ 10,729,885	$ 5,323,653	$ 4,566,727	$ 69,530,878
Operating Revenues							
Service Charges/ Fees	-	4,175,000	3,867,400	755,000	341,200	2,557,000	11,695,600
Operating Grants	-	-	-	-	-	6,000	6,000
Licenses and Permits	-	-	-	30,000	-	-	30,000
Fines & Forfeitures	-	-	-	-	55,000	-	55,000
Use of Money and Property	-	65,000	15,000	-	4,400	15,000	99,400
Recovered Costs	-	-	277,400	-	-	-	277,400
Total Operating Revenues	$ -	$ 4,240,000	$ 4,159,800	$ 785,000	$ 400,600	$ 2,578,000	$ 12,163,400
Operating Expenses							
Personnel Services	$ -	$ 977,785	$ 646,584	$ 94,382	$ 121,660	$ 1,427,102	$ 3,267,513
Operations and Maintenance	-	1,780,734	1,848,807	320,618	114,540	1,104,925	5,169,624
Capital	-	795,000	522,271	800,000	-	145,973	2,263,244
Debt Service	-	851,481	1,412,338	-	224,400	-	2,488,219
Total Operating Expenses	$ -	$ 4,405,000	$ 4,430,000	$ 1,215,000	$ 460,600	$ 2,678,000	$ 13,188,600
Other Financing Sources							
Transfers In	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Transfers Out	-	-	-	-	-	-	-
TOTAL -Other Financing Sources	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Net Change in Fund Balance	-	(165,000)	(270,200)	(430,000)	(60,000)	(100,000)	(1,025,200)
Net Position- end of year June 30, 2019	$ -	$ 19,446,308	$ 29,029,105	$ 10,299,885	$ 5,263,653	$ 4,466,727	$ 68,505,678
Total Expenditure Budget Reconcilement	$ -	$ 4,405,000	$ 4,430,000	$ 1,215,000	$ 460,600	$ 2,678,000	$ 13,188,600
Total Revenue Budget Reconcilement	$ -	$ 4,405,000	$ 4,430,000	$ 1,215,000	$ 460,600	$ 2,678,000	$ 13,188,600

Statement Required - Code of Virginia §15.2-2504

GOVERNMENTAL FUNDS	$ 100,497,592
PROPRIETARY FUNDS	$ 13,188,600
TOTAL BUDGETED FUNDS	$ 113,686,192

CITY OF STAUNTON, VIRGINIA

BALANCE SHEET –
GOVERNMENTAL FUNDS
As of February 28, 2018
Unaudited

	General	Debt Service	Capital Improvements	Education	Blue Ridge Court Services	State and Federal Grants	Community Development	Total Governmental
Assets								
Cash and cash equivalents	$ 5,661,289	$ 3,536,706	$ 6,606,654	$ 1,471,519	$ 308,593	$ 275,685	$ 261,208	$ 18,121,654
Investments	4,216,240	-	-	-	-	-	-	4,216,240
Receivables (net of allowances for uncollectibles):						-	-	
Taxes	2,629,948	-	-	-	-	-	-	2,629,948
Accounts	100,121	-	-	1,150,635	-	-	-	1,250,756
Interest	12,357	-	-	-	-	-	-	12,357
Due from other governments	4,314,239	-	-	-	-	-	-	4,314,239
Due from other funds	379,634	-	-	-	-	-	-	379,634
Restricted assets:								
Cash and cash equivalents	7,000	-	-	-	-	-	-	7,000
Total assets	$ 17,320,828	$ 3,536,706	$ 6,606,654	$ 2,622,154	$ 308,593	$ 275,685	$ 261,208	$ 30,931,828
Liabilities								
Accounts payable	$ 105,366	$ -	$ -	$ 41,398	$ 1,536	$ -	$ -	$ 148,300
Accrued liabilities	273,151	-	-	433,156	-	-	-	706,307
Due to other funds	-	-	-	-	-	274,763	-	274,763
Amounts held for others	16,809	-	-	8,821	-	-	-	25,630
Deposits payable	7,000	-	-	-	-	-	-	7,000
Total liabilities	$ 402,326	$ -	$ -	$ 483,375	$ 1,536	$ 274,763	$ -	$ 1,162,000
Deferred Inflows of Resources								
Unavailable revenue	$ 7,102,939	$ -	$ -	$ -	$ -	$ -	$ -	$ 7,102,939
Fund Balances								
Fund balances	$ 9,815,563	$ 3,536,706	$ 6,606,654	$ 2,138,779	$ 307,057	$ 922	$ 261,208	$ 22,666,889
Total fund balances	$ 9,815,563	$ 3,536,706	$ 6,606,654	$ 2,138,779	$ 307,057	$ 922	$ 261,208	$ 22,666,889
Total liabilities, deferred inflows of resources and fund balances	$ 17,320,828	$ 3,536,706	$ 6,606,654	$ 2,622,154	$ 308,593	$ 275,685	$ 261,208	$ 30,931,828

CITY OF STAUNTON, VIRGINIA

STATEMENT OF NET POSITION – PROPRIETARY FUNDS
As of February 28, 2018
Unaudited

	Water	Sewer	Golf Fund	Parking	Stormwater	Environmental	Total
Assets							
Current assets:							
Cash and cash equivalents	$ 1,077,039	$ 1,109,333	$ -	$ 988,294	$ 1,918,325	$ 434,226	$ 5,527,217
Investments	3,297,852	2,438,441	-	-	-	1,592,376	7,328,669
Receivable:							
Accounts (net of allowance for uncollectibles)	335,613	340,872	-	15,828	34,996	205,197	932,506
Interest	10,328	7,988	-	-	-	8,665	26,981
Restricted assets:							
Cash and cash equivalents	201,557	-	-	4,587	149,750	2,236,269	2,592,163
Total current assets	4,922,389	3,896,634	-	1,008,709	2,103,071	4,476,733	16,407,536
Noncurrent assets:							
Restricted assets:							
Due from other governments	-	2,445,488	-	-	-	-	2,445,488
Capital assets:							
Nondepreciable	326,257	176,892	24,694	1,076,516	163,775	600,469	2,368,603
Depreciable, net	21,028,780	33,995,329	344,839	3,598,201	8,726,704	2,994,711	70,688,564
Total capital assets, net	21,355,037	34,172,221	369,533	4,674,717	8,890,479	3,595,180	73,057,167
Total noncurrent assets	21,355,037	36,617,709	369,533	4,674,717	8,890,479	3,595,180	75,502,655
Total assets	26,277,426	40,514,343	369,533	5,683,426	10,993,550	8,071,913	91,910,191
Deferred outflows of resources							
Deferred outflow							
GASB 68	230,757	19,992	12,537	-	15,587	156,729	435,602
Deferred charge on refunding	80,602	21,019	-	-	-	-	101,621
Total deferred outflows of resources	311,359	41,011	12,537	-	15,587	156,729	537,223
Liabilities							
Current liabilities:							
Accounts payable	4,307	43,068	1,770	-	4,888	88,681	142,714
Accrued liabilities	192,176	89,655	7,782	570	10,887	84,888	385,958
Unearned revenue	-	-	7,633	-	-	-	7,633
Deposits payable	201,557	-	-	4,587	149,750	-	355,894
Due to other funds	-	-	12,062	-	-	92,809	104,871
Debt, current	656,235	1,076,571	19,486	212,893	-	-	1,965,185
Landfill closure/post closure	-	-	-	-	-	40,258	40,258
Total current liabilities	1,054,275	1,209,294	48,733	218,050	165,525	306,636	3,002,513
Noncurrent liabilities:							
Net pension liability	1,440,396	124,792	78,259	-	97,295	899,180	2,639,922
Debt	5,462,651	10,820,516	430,402	109,645	-	-	16,823,214
Landfill closure/post closure	-	-	-	-	-	2,097,188	2,097,188
Total noncurrent liabilities	6,903,047	10,945,308	508,661	109,645	97,295	2,996,368	21,560,324
Total liabilities	7,957,322	12,154,602	557,394	327,695	262,820	3,303,004	24,562,837
Deferred Inflows of Resources							
Deferred inflow							
GASB 68	77,513	6,716	4,211	-	5,236	45,757	139,433
Total deferred inflows of resources	77,513	6,716	4,211	-	5,236	45,757	139,433
Net Position							
Net Position	18,553,950	28,394,036	(179,535)	5,355,731	10,741,081	4,879,881	67,745,144
Total net position	$ 18,553,950	$ 28,394,036	$ (179,535)	$ 5,355,731	$ 10,741,081	$ 4,879,881	$ 67,745,144

CITY OF STAUNTON, VIRGINIA

STATEMENT OF NET POSITION
June 30, 2017

	Primary Government			Component Units	
	Governmental Activities	Business-type Activities	Total	School Board	Economic Development Authority
ASSETS					
Cash and cash equivalents (Note 2)	$ 24,967,034	$ 5,300,121	$ 30,267,155	$ 4,086,158	$ 18,509
Investments (Note 2)	4,198,722	7,320,351	11,519,073	-	-
Receivable (net of allowances for uncollectibles):					
Taxes, including penalties (Note 11)	5,115,455	-	5,115,455	-	-
Accounts	693,573	1,957,862	2,651,435	506,302	16,667
Interest	12,032	15,915	27,947	-	-
Internal balances (Note 4)	104,871	(104,871)	-	-	-
Due from other governments (Note 3)	7,546,865	-	7,546,865	2,093,883	-
Due from component unit (Note 15)	12,750,000	-	12,750,000	-	-
Inventory (Note 1, 15)	186,508	-	186,508	-	12,970,053
Prepaid items	157,200	2,853	160,053	19,156	-
Restricted assets: (Notes 2, 12)					
Cash and cash equivalents	12,000	2,592,264	2,604,264	-	-
Due from other governments (Note 3)	-	2,550,786	2,550,786	-	-
Capital assets: (Note 5)					
Nondepreciable	6,398,265	2,475,904	8,874,169	236,000	793,946
Depreciable, net	51,746,587	71,896,207	123,642,794	7,348,722	6,833,436
Total assets	113,889,112	94,007,392	207,896,504	14,290,221	20,632,611
DEFERRED OUTFLOWS OF RESOURCES					
Pension contributions subsequent to measurement date (Notes 1, 7, 8)	1,738,094	250,895	1,988,989	2,514,619	-
Net difference between expected and actual experience (Notes 1, 7, 8)	-	2,825	2,825	21,186	-
Changes in proportion - teacher cost sharing plan (Notes 1, 8)	-	-	-	347,218	-
Net difference between projected and actual investment earnings on pension plan investments (Notes 1, 7, 8)	1,235,313	181,882	1,417,195	1,815,013	-
Deferred charges on refunding	333,904	30,730	364,634	-	-
Total deferred outflows of resources	3,307,311	466,332	3,773,643	4,698,036	-
LIABILITIES					
Accounts payable	892,496	484,151	1,376,647	267,817	20,737
Retainage payable	71,101	2,459	73,560	-	-
Accrued liabilities	1,152,729	249,872	1,402,601	1,563,743	-
Due to primary government (Note 15)	-	-	-	-	12,750,000
Unearned revenue (Notes 1, 15)	954,904	41,942	996,846	22,947	-
Amounts held for others	9,649	-	9,649	1,654	-
Deposits payable	12,000	340,983	352,983	-	-
Noncurrent liabilities:					
Net pension liability (Notes 7, 8)	18,560,165	2,639,922	21,200,087	30,655,389	-
Due within one year (Note 6)	4,887,180	2,129,890	7,017,070	444,996	-
Due in more than one year (Note 6)	30,489,138	18,914,194	49,403,332	241,258	-
Total liabilities	57,029,362	24,803,413	81,832,775	33,197,804	12,770,737
DEFERRED INFLOWS OF RESOURCES					
Net difference between projected and actual investment earnings on pension plan investments (Notes 1, 7, 8)	-	-	-	-	-
Net difference between expected and actual experience (Notes 1, 7, 8)	998,795	139,433	1,138,228	978,349	-
Changes in proportion - teacher cost sharing plan (Notes 1, 8)	-	-	-	566,053	-
Property taxes (Note 11)	4,462,389	-	4,462,389	-	-
Total deferred inflows of resources	5,461,184	139,433	5,600,617	1,544,402	-
NET POSITION					
Net investment in capital assets	45,372,360	55,688,479	101,060,839	7,584,722	7,627,382
Restricted for:					
Programs	-	-	-	1,823	-
Donor purposes	41,469	-	41,469	5,611	-
Unrestricted	9,292,048	13,842,399	23,134,447	(23,346,105)	234,492
Total net position	$ 54,705,877	$ 69,530,878	$ 124,236,755	$ (15,753,949)	$ 7,861,874

CITY OF STAUNTON, VIRGINIA

BALANCE SHEET –
GOVERNMENTAL FUNDS
June 30, 2017

	General	Capital Projects Fund Capital Improvements	Nonmajor Governmental	Total Governmental
Assets				
Cash and cash equivalents	$ 10,159,905	$ 6,900,851	$ 3,538,847	$ 20,599,603
Investments	4,198,722	-	-	4,198,722
Receivables (net of allowances for uncollectibles):				
Taxes	5,115,455	-	-	5,115,455
Accounts	647,073	-	20,159	667,232
Interest	12,032	-	-	12,032
Due from other governments	6,498,903	749,825	298,137	7,546,865
Due from other funds	379,634	-	-	379,634
Prepaid items	95,464	-	49,571	145,035
Restricted assets:				
Cash and cash equivalents	12,000	-	-	12,000
Total assets	$ 27,119,188	$ 7,650,676	$ 3,906,714	$ 38,676,578
Liabilities				
Accounts payable	$ 821,445	$ 56,718	$ 7,604	$ 885,767
Retainage payable	-	71,101	-	71,101
Accrued liabilities	607,603	-	24,518	632,121
Due to other funds	-	-	274,763	274,763
Unearned revenue	954,904	-	-	954,904
Amounts held for others	9,649	-	-	9,649
Deposits payable	12,000	-	-	12,000
Total liabilities	2,405,601	127,819	306,885 -	2,840,305
Deferred Inflows of Resources				
Unavailable revenue	10,926,077	947,525	-	11,873,602
Fund Balances				
Nonspendable	475,098	-	49,571	524,669
Restricted	25,401	-	16,068	41,469
Committed	8,137,500	-	-	8,137,500
Assigned	2,516,915	6,575,332	3,534,190	12,626,437
Unassigned	2,632,596	-	-	2,632,596
Total fund balances	13,787,510	6,575,332	3,599,829	23,962,671
Total liabilities, deferred inflows of resources and fund balances	$ 27,119,188	$ 7,650,676	$ 3,906,714	$ 38,676,578

STATEMENT OF NET POSITION – PROPRIETARY FUNDS
June 30, 2017

	Business-Type Activities – Enterprise Funds						Governmental Activities –
	Water	Sewer	Stormwater	Environmental	Nonmajor	Total	Internal Service
Assets							
Current assets:							
Cash and cash equivalents	$ 1,695,571	$ 1,026,746	$ 1,518,746	$ 41,096	$ 1,017,962	$ 5,300,121	$ 4,367,431
Investments	3,292,784	2,435,661	-	1,591,906	-	7,320,351	-
Receivable:							
Accounts (net of allowance for uncollectibles)	693,861	702,894	111,760	418,393	30,954	1,957,862	26,341
Interest	8,386	6,340	-	1,189	-	15,915	-
Due from other governmental units					-	-	-
Inventory	-	-	-	-	-	-	186,508
Prepaid items	-	-	-	2,853	-	2,853	12,165
Restricted assets:							
Cash and cash equivalents	204,078	-	132,250	2,251,281	4,655	2,592,264	-
Due from other governments	-	212,072	-	-	-	212,072	-
Total current assets	5,894,680	4,383,713	1,762,756	4,306,718	1,053,571	17,401,438	4,592,445
Noncurrent assets:							
Restricted assets:			-				
Due from other governments	-	2,338,714	-	-	-	2,338,714	-
Capital assets:							
Nondepreciable	326,258	176,892	271,075	600,469	1,101,210	2,475,904	-
Depreciable, net	21,261,075	34,646,826	8,933,072	2,997,136	4,058,098	71,896,207	60,666
Total capital assets, net	21,587,333	34,823,718	9,204,147	3,597,605	5,159,308	74,372,111	60,666
Total noncurrent assets	21,587,333	37,162,432	9,204,147	3,597,605	5,159,308	76,710,825	60,666
Total assets	27,482,013	41,546,145	10,966,903	7,904,323	6,212,879	94,112,263	4,653,111
Deferred outflows of resources							
Pension contributions subsequent to measurement date	134,888	11,686	9,111	87,881	7,329	250,895	-
Net difference between expected and actual experience	-	-	-	2,825	-	2,825	-
Net difference between projected and actual investment earnings on pension plan investments	95,869	8,306	6,476	66,022	5,209	181,882	-
Deferred charge on refunding	30,730	-	-	-	-	30,730	-
Total deferred outflows of resource	261,487	19,992	15,587	156,728	12,538	466,332	-
Liabilities							
Current liabilities:							
Accounts payable	100,704	180,987	4,412	190,957	7,091	484,151	6,729
Claims payable	-	-	-	-	-	-	700,000
Retainage payable	2,459	-	-	-	-	2,459	-
Accrued liabilities	113,448	91,707	2,526	26,764	15,427	249,872	-
Unearned revenue	34,309	-	-	-	7,633	41,942	-
Deposits payable	204,078	-	132,250	-	4,655	340,983	-
Due to other funds	-	-	-	92,809	12,062	104,871	-
Debt, current	656,235	1,076,571	-	-	232,379	1,965,185	-
Landfill closure/post closure	-	-	-	40,258	-	40,258	-
Compensated absences	64,384	792	3,034	56,237	-	124,447	-
							-
Total current liabilities	1,175,617	1,350,057	142,222	407,025	279,247	3,354,168	706,729
Noncurrent liabilities:							
Net pension liability	1,440,396	124,792	97,295	899,180	78,259	2,639,922	-
Debt	5,379,017	10,785,267	-	-	540,047	16,704,331	-
Capital leases payable					-	-	-
Claims payable					-	-	-
Landfill closure/post closure	-	-	-	2,113,711	-	2,113,711	-
Compensated absences	59,649	-	7,852	28,651	-	96,152	-
Total noncurrent liabilities	6,879,062	10,910,059	105,147	3,041,542	618,306	21,554,116	-
Total liabilities	8,054,679	12,260,116	247,369	3,448,567	897,553	24,908,284	706,729
Deferred Inflows of Resources							
Net difference between projected and actual investment earnings on pension plan investments	-	-	-	-	-	-	-
Net difference between expected and actual experience	77,513	6,716	5,236	45,757	4,211	139,433	-
Total deferred inflows of resources	77,513	6,716	5,236	45,757	4,211	139,433	-
Net Position							
Net investment in capital assets	15,542,107	22,961,138	9,200,747	3,597,605	4,386,882	55,688,479	60,666
Restricted					-	-	
Unrestricted	4,069,201	6,338,167	1,529,138	969,122	936,771	13,842,399	3,885,716
Total net position	$ 19,611,308	$ 29,299,305	$ 10,729,885	$ 4,566,727	$ 5,323,653	$ 69,530,878	$ 3,946,382

CITY OF STAUNTON, VIRGINIA
STATEMENT OF ACTIVITIES
Year Ended June 30, 2017

		Program Revenues			Net (Expenses) Revenues and Changes in Net Position			Component Units	
					Primary Government				
Functions/Programs	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total	School Board	Economic Development Authority
Primary Government:									
Governmental activities:									
General government	$ 8,881,755	$ 5,899,387	$ 243,655	$ -	$ (2,738,713)		$ (2,738,713)		
Judicial administration	1,882,696	148,510	1,128,928	-	(605,258)		(605,258)		
Public safety	11,718,559	433,289	1,049,035	323,041	(9,913,194)		(9,913,194)		
Public works	7,688,195	-	4,152,025	1,889,764	(1,646,406)		(1,646,406)		
Health and welfare	6,236,892	-	4,085,936	-	(2,150,956)		(2,150,956)		
Education	12,895,304	-	90,400	-	(12,804,904)		(12,804,904)		
Parks, recreation, and culture	3,488,880	395,378	221,717	2,550	(2,869,235)		(2,869,235)		
Community development	2,243,574	28,844	255,951	-	(1,958,779)		(1,958,779)		
Interest on long-term debt	1,111,334	-	-	-	(1,111,334)		(1,111,334)		
Total governmental activiti	56,147,189	6,905,408	11,227,647	2,215,355	(35,798,779)		(35,798,779)		
Business-type activities:									
Water	3,425,966	4,146,683	3,462	111,650	-	$ 835,829	835,829		
Sewer	3,534,495	3,918,835	-	93,100	-	477,440	477,440		
Storm Water	806,458	781,950	-	47,686	-	23,178	23,178		
Environmental	2,456,118	2,510,471	6,242	-	-	60,595	60,595		
Golf	152,966	103,868	-	-	-	(49,098)	(49,098)		
Parking	460,136	431,015	-	-	-	(29,121)	(29,121)		
Total business-type activitie	10,836,139	11,892,822	9,704	252,436	-	1,318,823	1,318,823		
Total primary government	$ 66,983,328	$ 18,798,230	$ 11,237,351	$ 2,467,791	(35,798,779)	1,318,823	(34,479,956)		
Component Units:									
School Board	$ 34,696,640	$ 1,496,918	$ 10,889,334	$ 100,000				$ (22,210,388)	$ -
Economic Development Authority	1,007,273	31,000	768,864	-				-	(207,409)
Total component units	$ 35,703,913	$ 1,527,918	$ 11,658,198	$ 100,000				(22,210,388)	(207,409)
		General revenues:							
		Property taxes			24,281,660	-	24,281,660	-	-
		Sales tax			4,039,658	-	4,039,658	-	-
		Hotel and meals tax			4,032,180	-	4,032,180	-	-
		Business license			2,111,282	-	2,111,282	-	-
		Utility taxes			1,144,504	-	1,144,504	-	-
		Local communication tax			1,319,656	-	1,319,656	-	-
		Other taxes			1,026,652	-	1,026,652	-	-
		Unrestricted investment earnings			133,649	36,455	170,104	4,477	-
		Grants and contributions not restricted					-		
		to a specific program			2,862,470	-	2,862,470	9,973,823	-
		Miscellaneous			57,572	-	57,572	-	-
		Net payment from City - unrestricted			-	-	-	12,221,800	-
		Transfers			(1,041,073)	1,041,073	-	-	-
		Total general revenues and transfers			39,968,210	1,077,528	41,045,738	22,200,100	-
							-		
		Change in net position			4,169,431	2,396,351	6,565,782	(10,288)	(207,409)
		Net position - beginning of year			50,536,446	67,134,527	117,670,973	(15,743,661)	8,069,283
		Net position - end of year			$ 54,705,877	$ 69,530,878	$ 124,236,755	$ (15,753,949)	$ 7,861,874

CITY OF STAUNTON, VIRGINIA
OUTSTANDING DEBT - JULY 1, 2018

OUTSTANDING DEBT as of:

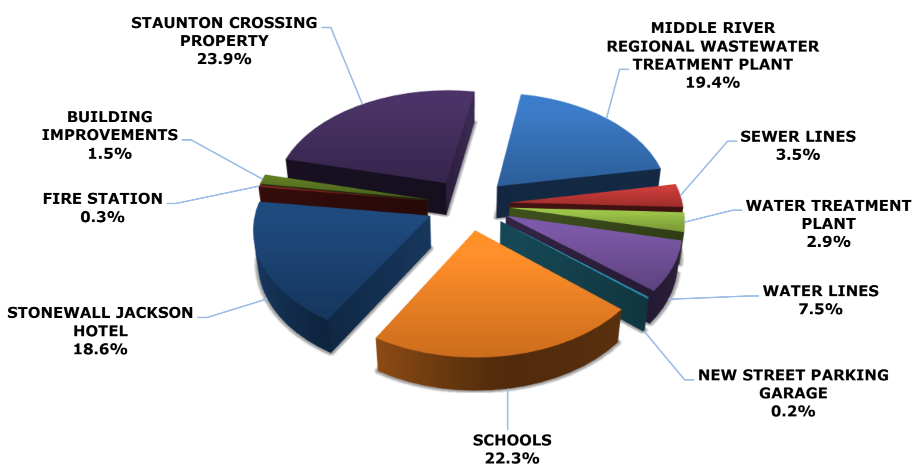
JULY 1, 2018	$	46,184,504
JULY 1, 2019	$	41,740,950
DEBT REDUCTION	$	4,443,554

BOND RATINGS:

STANDARD & POOR'S (May 2014)	AA-
MOODY'S (September 13, 2017)	Aa2

LEGAL DEBT LIMIT (10% of Taxable Real Property)	$	187,766,264
LEGAL DEBT MARGIN	$	141,581,760
POPULATION (WELDON COOPER CENTER 2017 ESTIMATE)		24,761
DEBT PER CAPITA	$	1,865.21

PROJECT	OUTSTANDING DEBT JULY 1, 2018	% OF TOTAL	FISCAL YEAR MATURITY DATE (S)	PRINCIPAL PAYMENTS	INTEREST PAYMENTS
GENERAL FUND DEBT:					
SCHOOLS	$ 10,276,694	22.3%	2018-2029	$ 1,108,020	$ 321,576
STONEWALL JACKSON HOTEL	8,580,000	18.6%	2034	390,000	356,181
FIRE STATION	143,114	0.3%	2025	18,436	4,909
BUILDING IMPROVEMENTS	674,682	1.5%	2025	86,911	23,140
STAUNTON CROSSING PROPERTY	11,055,000	23.9%	2027 -2028	994,000	249,907
TOTAL GOVERNMENTAL DEBT	$ 30,729,490			$ 2,597,367	$ 955,713
PROPRIETARY FUND DEBT:					
MIDDLE RIVER REGIONAL WASTEWATER TREATMENT PLANT	$ 8,969,100	19.4%	2016-2031	$ 970,355	$ 231,575
SEWER LINES	1,602,626	3.5%	2022-2031	131,609	73,798
WATER TREATMENT PLANT	1,330,000	2.9%	2021	420,000	54,700
WATER LINES	3,443,633	7.5%	2031	214,568	162,213
NEW STREET PARKING GARAGE	109,655	0.2%	2019	109,655	2,345
TOTAL PROPRIETARY FUND DEBT	$ 15,455,014			$ 1,846,187	$ 524,631
TOTAL OUTSTANDING DEBT	$ 46,184,504			$ 4,443,554	$ 1,480,344
		TOTAL PRINCIPAL AND INTEREST PAYMENTS			$ 5,923,898



CITY OF STAUNTON
OUTSTANDING DEBT

JULY 1, 2018 (FY 2019)		Original Issue $$	Principal Amount Outstanding	Final Maturity Date	FY 2019 DEBT PAYMENTS
GENERAL FUND DEBT					
BESSIE WELLER SCHOOL	2002 Literary Fund Loan	$ 4,000,000	$ 800,000	March 2022	$ 232,000
FIRE STATION-7%/ ENERGY-33% & SCHOOLS CIP-60%	Series 2005 General Obligation Public Improvement Bond	$ 4,600,000	$ 2,044,490	February 2025	$ 333,492
STONEWALL JACKSON HOTEL PROJECT/GOLF IRRIGATION	Series 2007 General Obligation Public Improvement and Refunding Bonds	$ 10,600,000	$ 8,580,000	February 2034	$ 746,181
MCSWAIN ELEM SCHOOL	2008 Literary Loan	$ 7,500,000	$ 4,125,000	July 2028	$ 498,750
WARE ELEM SCHOOL	2008 Literary Loan	$ 7,500,000	$ 4,125,000	July 2028	$ 498,750
STAUNTON CROSSING LAND	Series 2012 General Obligation Public Improvement Bond - SunTrust-	$ 10,000,000	$ 7,516,000	October 2027	$ 837,601
STAUNTON CROSSING LAND	Series 2013 General Obligation Public Improvement Bond - Union First Market	$ 5,000,000	$ 3,539,000	January 2028	$ 406,306
	Total General Fund	**$ 49,200,000**	**$ 30,729,490**		**$ 3,553,080**
SEWER FUND					
NEW HOPE ROAD	VRA Series 2002 General Obligation Bond	$ 629,734	$ 151,259	September 2021	$ 46,608
MRWWTP II	VRA Series 1999 General Obligation Public Improvement Bond	$ 6,411,399	$ 1,288,704	March 2021	$ 456,260
MRWWTP III	VRA Series 2007 General Obligation Public Improvement Bond	$ 9,309,033	$ 6,283,563	February 2030	$ 610,055
MRRWWTP IIIb	VRA Series 2008 General Obligation Public Improvement Bond	$ 2,066,747	$ 1,396,833	September 2030	$ 135,615
SEWER CIP-CENTRAL AVE SEWER LINE, W BEVERLEY SEWER LINE	Series 2010A Taxable GO Virginia Resources Authority	$ 2,099,220	$ 283,157	October 1 2021	$ 100,811
SEWER CIP-CENTRAL AVE SEWER LINE, W BEVERLEY SEWER LINE-2017C REFUNDING	VRA Series 2017C Refunding	$ 1,168,210	$ 1,168,210	April 2031	$ 57,988
	Total Sewer Fund	**$ 21,684,344**	**$ 10,571,726**		**$ 1,407,337**
WATER FUND					
REFUNDING	Series 2009 Taxable General Obligation Public Improvement Refunding Bond	$ 4,150,000	$ 1,330,000	October 2020	$ 474,700
WATER CIP-RT 262, COLLEGE PARK PRESSURE ZONE, DAM PROJECT	VRA Series 2010A Taxable GO	$ 4,980,780	$ 671,843	October 2021	$ 239,194
WATER CIP-RT 262, COLLEGE PARK PRESSURE ZONE, DAM PROJECT-2017C REFUNDING	VRA Series 2017C Refunding	$ 2,771,790	$ 2,771,790	April 2031	$ 137,587
	Total Water Fund	**$ 11,902,570**	**$ 4,773,633**		**$ 851,481**
PARKING FUND					
NEW ST PARKING GARAGE	Series 1998 General Obligation Bond	$ 3,000,000	109,655	June 2019	$ 112,000
	Total Parking Fund	**$ 3,000,000**	**$ 109,655**		$ 112,000
GRAND TOTALS		**$ 85,786,914**	**$ 46,184,504**		**$ 5,923,898**

CITY OF STAUNTON
LEGAL DEBT LIMIT

DEBT LIMIT:	TAXABLE REAL PROPERTY VALUE		$ 1,877,662,639	
	X 10%	DEBT LIMIT =	$ 187,766,264	
OUTSTANDING DEBT:	GENERAL OBLIGATION BONDS		$ 21,789,145	
	LITERARY LOANS		$ 9,050,000	
	VIRGINIA RESOURCES AUTHORITY LOANS		$ 15,345,359	
	TOTAL NET BONDED DEBT (excluding leases)		$ 46,184,504	24.60%
LEGAL DEBT MARGIN:	10% OF TAXABLE PROPERTY LESS NET BONDED DEBT =		$ 141,581,760	
% OF DEBT LIMIT:	LEGAL DEBT MARGIN / 10% TAXABLE PROPERTY VALUE =		75.40%	

TOTAL OUTSTANDING DEBT

GENERAL FUND DEBT:	
SCHOOLS	$ 10,276,694
STAUNTON CROSSING PROPERTY	11,055,000
STONEWALL JACKSON HOTEL/GOLF IRRIGATION	8,580,000
BUILDING IMPROVEMENTS	674,682
FIRE STATION GRUBERT AVENUE	143,114
TOTAL GENERAL GOVERNMENTAL FUND DEBT	$ 30,729,490
PROPRIETARY FUND DEBT:	
WATER TREATMENT PLANT	$ 1,330,000
WATER LINES	3,443,633
MIDDLE RIVER REGIONAL WASTEWATER TREATMENT PLANT	8,969,100
SEWER LINES	1,602,626
NEW STREET PARKING GARAGE	109,655
TOTAL PROPRIETARY FUND DEBT	$ 15,455,014
TOTAL OUTSTANDING DEBT	$ 46,184,504

DEBT PER CAPITA	POPULATION	24,761
	TOTAL CITY DEBT-ALL FUNDS	$ 1,865.21
	GENERAL FUND DEBT ONLY	$ 1,241.04
	PROPRIETARY FUND DEBT ONLY	$ 624.17
	POPULATION DATA:	
	WELDON COOPER CENTER -2017	24,761
	U.S. CENSUS -2010	23,746

DEBT POLICY RATIOS			Debt Policy Limit	FY2019 %
1) **Net Direct Debt as a % of Taxable Assessed Value**			4.00%	1.64%
Net Direct Debt	$	30,729,490		
Taxable Assessed Value	$	1,877,662,639		
2) **Debt Service as a % of Total Governmental Expenditures**			15.00%	6.73%
FY2019 Debt Service	$	3,553,080		
Governmental Expenditures				
General Fund	$	37,881,200		
Education Transfer		13,200,000		
Capital Improvement Fund		691,050		
Blue Ridge Court Services Fund		1,034,500		
Total Gov't Expenditures	$	52,806,750		
3) **10 Year Payout Ratio**			>50% / 10 Years	
		FY2019		84.90%
		FY2020		88.30%
		FY2021		89.50%
		FY2022		91.00%
		FY2023		93.00%
		FY2024		95.90%
		FY2025		100.00%
		FY2026		100.00%
		FY2027		100.00%
		FY2028		100.00%

DESCRIPTION OF MAJOR REVENUE SOURCES

The following is a brief description of the major General Fund revenue sources administered by the City of Staunton.

Taxing Authority

1. Constitution

The authority of the General Assembly, and limitations on such authority concerning taxation by local governments, are set out in Article X of the Virginia Constitution. Because the General Assembly inherently has the power to tax and to delegate such authority to local governments, the principal purpose of Article X is to restrict the taxing powers the General Assembly may grant to local governments.

The Constitution segregates certain sources of tax revenue exclusively for taxation by the state and others by the localities. Section 4of Article X specifically provides that real estate, coal and other mineral lands, and tangible personal property, except rolling stock of public service corporations, are to be taxed only by local governments.

2. Virginia Code

The taxing authority of local governments is essentially statutory and is set out primarily in Subtitle III, Chapters 30 through 39, of Title 58.1 of the Code of Virginia.

Major sources of tax revenue include retail sales and use tax; consumer utility taxes; motor vehicle and trailer license taxes; business, professional, and occupational license taxes; transient occupancy taxes; recordation taxes; taxes on wills and grants of administration; bank franchise taxes; recreation taxes; and special and sanitary district taxes.

3. Uniform Charter Powers Act

The one exception to the statutory grant of taxing authority is the Uniform Charter Powers Act. As the Virginia County Supervisors' Manual states:

The Code of Virginia sets forth in considerable detail the items of wealth or wealth-producing activities which may be taxed by local governments. As a result, counties and cities now enjoy relatively parallel tax powers, except for the broad grant of taxing power contained in the Uniform Charter Powers Act that is subject to inclusion in municipal charters.

Section 15.1-841 of the Code of Virginia refers to the taxing powers granted under the Uniform Charter Powers Act and states:

§ 15.1-841. Taxes and assessments. A municipal corporation may raise annually by taxes and assessments on property. persons and other subjects of taxation, which are not prohibited by law, such sums of money as in the judgment of the municipal corporation are necessary to pay the debts, defray the expenses, accomplish the purposes and perform the functions of the municipal corporation, in such manner as the municipal corporation deems necessary or expedient.

Under this section, cities and towns which have incorporated the Uniform Charter Powers Act into their charters have a general taxing authority. Accordingly, such cities and towns may in fact impose taxes as a result of this provision, or through explicit authority granted in their charters, which may not be levied by counties. A major difference resulting from this general grant of taxing authority is that cities and towns which incorporate it into their charter may levy taxes in addition to those imposed by counties; unlike counties, they are not subject to the rate limitations set out in the Code.

C. Local Taxes

The following section briefly describes each of the local taxes imposed by Virginia's counties, cities, and towns.

1. Taxes on Property

a. Real property. The real property tax is assessed annually against the fair market value of all taxable real estate. Fair market value is determined by an appraisal process which may occur as frequently as annually or as infrequently as every six years.

Certain types of property which may not technically constitute real property, fixtures, or improvements to real estate are taxed like real estate. Mineral and timber lands are also taxed as real estate, although they are to be separately listed and assessed. Mobile homes, although they may constitute real property under the law of fixtures, are classified as tangible personal property but may not be taxed at a rate greater than that applicable to real property.

b. Land use taxation. In 1971, the General Assembly adopted legislation for the purpose of preserving land dedicated to agricultural, horticultural, forestal, and open space uses by reducing or deferring increased taxes due to a potential "higher use." The concept is based on the assumption that encroaching development and resulting higher property taxes compelled farm owners to sell their land. Land use taxation is a local option program, and localities may elect to include any or all of the four classifications of property in their ordinance. The State Land Evaluation Advisory Council annually determines and publishes a range of suggested values for each of the special uses. These values are advisory, however, and the ultimate valuation is made by the commissioner of the revenue or other local assessing officer. In addition to the special use value, the local assessor also determines the fair market value of the special use property at its highest and best use.

When the landowner changes the use of the land, liability for roll-back taxes attaches and is computed by adding the amount of deferred tax for the five most recent completed tax years, including simple interest at the rate applicable to the delinquent taxes. In addition, taxes for the current tax year are recalculated. The amount of deferred tax for each year is the difference between the tax actually levied and paid and the tax that would have been paid if fair market value assessments had been utilized.

2. Property Tax Exemptions

The majority of property tax exemptions are found in Article X, Section 6 of the Virginia Constitution, which includes the following:

1. Property owned directly or indirectly by the Commonwealth or any of its political subdivisions;
2. Property owned and exclusively occupied or used by churches or religious bodies for religious worship or for the residences of their ministers;
3. Nonprofit cemeteries;
4. Property owned by nonprofit public libraries or nonprofit institutions of learning, as long as such property is primarily used for literary, scientific or educational purposes or purposes incidental thereto;
5. Intangible personal property, or any class or classes thereof, as may be provided for in general law;
6. Property used by its owner for religious, charitable, patriotic, historical, benevolent, cultural or public park and playground purposes, as may be provided by classification or designation by a three-fourths vote of the General Assembly;
7. Land subject to a perpetual easement permitting inundation by water as provided by general law;
8. By local option, property owned and occupied as their sole dwelling by persons 65 years of age or older or permanently and totally disabled, who are deemed by the General Assembly to be bearing an extraordinary tax burden on such property in relation to their income and financial worth;
9. By local option, pollution control or solar energy equipment, facilities, or devices, including real property; and
10. By local option, partial exemption of real estate which has undergone substantial renovation, rehabilitation, or replacement.

Article X, Section 6 of the Constitution also provides that property tax exemptions are to be strictly construed. Items 1, 2, 3, and 4 above are self-executing; that is, they do not require statutes to implement them.

Item 6 above authorizes the General Assembly, by a three-fourths vote in each house, to exempt charitable organizations from property taxation either by designation (naming the specific organization) or by classification (naming a class or groups similarly situated). Since this provision first appeared in the Constitution in 1971, through the end of the 1994 Sessions of the General Assembly, slightly over 600 organizations have been granted exempt status by designation. Few of those exemptions were granted on a state-wide basis; most are granted on a local jurisdiction basis only.

In 1978, the General Assembly determined that the proliferation of tax exemptions constituted one of the reasons local tax bases continued to erode and attempted to devise a method for dealing with the problem. A study authorized by HJR 32 and continued by HJR 227 in 1979 culminated in the Report of the Joint Subcommittee to Study Real Property Tax Exemptions. The report stated that localities' percentages of tax exempt property ranged from four percent to 45 percent of the tax base, with a median of 18 percent. Although governmental property accounted for the largest portion of exempt property, "the private sector's share is quite substantial."

The report also noted that the Commonwealth's "control over exemption policy is an accident of history" and a remnant left over from a period of time when the Commonwealth itself taxed such property. However, the subcommittee concluded "that it was impossible to make meaningful changes affecting existing exemptions. No charitable organization was willing to exchange a sure exemption for uncertainty, regardless of the equity of the proposal or the minimal extent of the uncertainty." As a result, the subcommittee was left with merely standardizing the procedure by which new exemptions are to be granted.

That procedure has been codified in § 30-19.04 of the Code of Virginia. Any legislative committee is prohibited from considering such exemption legislation unless the request for legislation is accompanied by a resolution of the governing body of the affected locality either supporting or refusing to support the exemption. Such legislation which is supported by local government is routinely enacted unanimously by each session of the General Assembly.

3. Service Charges

Article X, Section 6 (g) of the Constitution permits the General Assembly to authorize local governments to impose service charges on otherwise tax exempt property. Certain property is excluded from this provision, including the land and buildings of churches used exclusively for worship and property used exclusively for private educational or charitable purposes. The service charge is based on the amount the locality expended in the preceding year for providing services to the exempted property; the services to be considered include only police and fire protection and refuse collection. Any such service charge is capped at 20 percent of the real estate tax rate, or at 50 percent in the case of faculty and staff housing for private educational institutions.

Concerned that the service charge had been imposed, for the most part, only upon the property of the Commonwealth, the General Assembly amended the Code to restrict the use of the service charge to those localities where the value of real estate owned by the Commonwealth, excluding hospitals, educational institutions, or roadway property, exceeds three percent of the value of all real estate within the jurisdictions' boundaries.

4. Tangible Personal Property

Tangible personal property was segregated for local taxation in 1927. Cities, counties and towns may levy a tax on the tangible personal property of businesses and individuals. For tax purposes, personal property is property that, by its location and character, shows that the owner intends it to be movable. Household goods and personal effects are classified separately to enable localities to exempt them from the personal property tax. Localities are also authorized to exempt or tax at a lower rate farm machinery and equipment.

Since 1979, the number of classifications for tax rate purposes has increased considerably, from eight in 1979 to the current 22. The classification statutes set the upper limit of the tax rate on these classes at the rate on tangible personal property. The localities are not required to establish different tax rates on these different classes of property, but are given the option to adopt lower rates.

The tax is imposed by the locality where the property has situs. The situs, or location, of personal property is the county, city, or town in which the property is physically located on the tax day, which in mostlocalities is January 1. However, the situs for purposes of assessment of motor vehicles, travel trailers, boats and airplanes is the locality where the vehicle is normally garaged, docked, or parked. When situs cannot be determined it is considered to be the owner's jurisdiction.

Localities are required to assess tangible personal property at fair market value. However, localities are authorized to assess each class of tangible personal property according to a different method so long as the method used is uniform within each class.

a. Machinery and tools. Counties, cities, and towns are required to segregate machinery and tools used in a trade or business as a separate classification of tangible personal property. The tax rate, however, cannot exceed that imposed on other classes of tangible personal property.

b. Merchants' capital. The City of Staunton does not assessthis tax. The merchants' capital tax may be imposed by localities that do not impose abusiness, professional and occupational license tax ("BPOL"). The rate of the merchants' capital tax may not exceed the rate and ratio which were in effect in a locality on January 1, 1978. Localities, however, may still lower the tax liability of merchants by changing the nominal rate, the assessment ratio, or both. Merchants' capital is defined as inventory of stock on hand, daily rental passenger cars as defined in § 58.1-2401 of the Code, daily rental property, and all other taxable personal property of any kind except (i) money on hand and on deposit and (ii) tangible personal property not offered for sale as merchandise.

5. Taxes on Individuals/Consumers

a. Sales and use. Tangible personal property sold or used in the Commonwealth is subject to the Virginia retail sales and use tax unless the property is exempt from taxation by statute. A transaction subject to the sales tax is not subject to the use tax. Sales and use tax exemptions are classified into the following ten categories: (i) governmental and commodities, (ii) agricultural, (iii) commercial and industrial, (iv) educational, (v) services, (vi) media-related, (vii) medical-related, (viii) nonprofit civic and community service, (ix) nonprofit cultural organizations, and (x) miscellaneous.

Virginia's counties and cities are authorized to impose up to a one percent local sales and use tax on a tax base identical to the state tax base. All counties and cities have chosen to impose the local tax at the maximum rate of one percent, which means there is a uniform 4.5 percent sales and use tax rate imposed throughout the Commonwealth, including the 3.5 percent state tax rate.

State tax revenues generated by one percent of the 3. 5 percent tax rate are distributed to counties and cities on the basis of the number of school-age children in each locality according to the most recent statewide census of school-age population taken by the Department of Education. The state revenues distributed to each locality must be used for maintenance, operation, capital outlay, debt, and other expenses incurred in the operation of public schools.

The one percent local sales tax collected with the state tax is distributed to counties and cities based upon the point of sale. The revenues collected are distributed to the general fund of the locality and may be used for any purpose. Towns located within a county do not have authority to levy the local sales tax unless the county has not levied the tax. However, the town is entitled to a portion of the local revenues collected by the county.

b. Motor fuel. The City of Staunton does not assess this tax. Certain localities are authorized to impose a specia1 local sales and use tax on motor fuel of up to two percent of the retail price of the fuel. Motor fuel is one of the categories of tangible personal property which is exempt from the general sales and use tax base. The Code of Virginia authorizes the imposition of this tax by any county or city that is a member of the Northern Virginia Transportation District or any transportation district contiguous to the Northern Virginia Transportation District (currently, only the Potomac-Rappahannock Transportation District). The tax is levied like a sales and use tax but is essentially a motor fuel tax, since the tax is incorporated into the pump price of the motor fuel.

c. Daily rental property. The daily rental property tax is a tax on the gross proceeds of any person engaged in the short-term rental business. Localities are authorized to levy the daily rental property tax in an amount not to exceed one percent.

d. Motor vehicle license. The City of Staunton does not assess this tax. Counties, cities, and towns are authorized to impose a license tax on motor vehicles, trailers, and semi-trailers not to exceed that imposed by the state. The situs for the imposition of the license tax is the locality in which the vehicle is normally garaged, stored, or parked. If it cannot be determined where the personal property is normally located, the situs is the domicile of its owner. If the owner of the vehicle is a college student, the situs is the domicile of the student.

e. Consumer utility. The consumer utility tax is a local option tax which localities are authorized to impose on consumers of telephone services, water, heat, light, and power. The tax on residential customers may not exceed 20 percent of the first $15 of the monthly bill. However, any locality imposing a higher rate prior to July 1, 1972, may continue to tax at that rate, but may not raise it further. There are no limitations on the rates imposed on nonresidential consumers, i.e., commercial or industrial consumers.

The local utility tax is collected by the public service corporations or service providers as part of the monthly bill, with virtually no administrative costs to the locality. Localities are authorized to pay a commission of up to five percent of collections for collecting the tax if the tax is remitted in a timely fashion.

If a town imposes the tax, the county tax does not apply within the town if it operates its own school system or provides police or fire services and water or sewer services.

Every city with the exception of Bedford, and 82 of the 95 counties reported a utility consumers' tax in effect during the 1993 tax year.

f. Transient occupancy. The transient occupancy tax is a local tax based on the charge for lodging in hotels, motels, boarding houses, travel campgrounds and other facilities offering guest rooms rented out for continuous occupancy for fewer than 30 consecutive days. Counties are authorized to impose a tax of up to two percent based on the amount of the charge of the occupancy. By special act, Arlington County is authorized to impose a tax of five percent. Cities and towns may impose the tax without limitation under their "general taxing powers" provided under the Uniform Charter Powers Act. If a town imposes a transient occupancy tax, a county may not levy the same tax within the territorial limits of the town unless the town grants the county the authority to do so.

g. Meals. The food and beverage tax, also known as the meals tax, is a local tax based on the amount charged for certain prepared foods and beverages. Counties are limited to an 8.5 percent tax rate, but this includes the 4.5 percent sales and use tax, resulting in an effective meals tax cap of four percent. Prior to the imposition of the meals tax, the tax must be approved in a voter referendum in the county, unless the county is exempt from this requirement. Under the general taxing powers provided in the Uniform Charter Powers Act, any city or town may levy a meals tax without any limit on the tax rate. As with other local taxes, when a town imposes the meals tax, it prevents the county in which the town is located from imposing the county meals tax with the town, unless the town specifically allows the imposition of the county tax within the town's geographical limits.

h. Cigarettes. The cigarette tax is a flat fee levied on each pack of cigarettes. The local cigarette tax is added on to the price of each pack prior to its purchase. Cities may impose the tax provided they had the authority to do so under their charter prior to January 1, 1977. Only two counties, Arlington and Fairfax, have been granted statutory authority to levy the cigarette tax and are subject to a maximum rate of five cents per pack or the amount levied under state law, whichever is greater. Under the general taxing powers provided in the Uniform Charter Powers Act, any city or town may levy the cigarette tax without any restriction on the rate charged.

i. Admissions. The City cf Staunton does not assess this tax. The admissions tax is a local tax based on the charge for admission to certain events which are divided into five classes. Localities may tax each class of admissions with the same or a different tax rate. Cities and towns may impose the tax without limitation under their "general taxing powers" provided under the Uniform Charter Powers Act. However, of Virginia's counties, only four (Fairfax, Arlington, Dinwiddie, and Prince George) are authorized to levy an admissions tax at a rate not to exceed 10 percent of the amount of charge for admissions. Only one of the four counties, Dinwiddie, currently levies the admissions tax.

j. Recordation. The recordation tax is a tax imposed on the privilege of recording any deed, lease, contract, or mortgage relating to real estate and certain railroad rolling stock. Currently the state recordation tax is 15 cents per $100 or fraction thereof On deeds of bargain and sale, the tax is imposed on the sales price or the actual value of the property conveyed, whichever is greater. The option is placed in the statute as a safeguard to ensure that the consideration is not understated as a tax avoidance measure. On deeds of trusts and mortgages, the tax is imposed on the amount of debt, bonds, or obligation secured by the debt instrument.

Localities are authorized to impose a local recordation tax in an amount equal to one-third of the amount of the state recordation tax. Almost all Virginia cities and counties have exercised this authority and enacted a local recordation tax.

k. Probate. The probate tax is a tax on the probate of every will or grant of administration. Counties and cities are authorized to impose a local probate tax in an amount equal to one-third of the state probate tax.

l. E-911 emergency services. Any county, city or town which has established or will establish an enhanced 911 emergency telephone system is authorized to impose a special local tax on consumers of telephone services.

6. Taxes on Businesses

a. Business, professional and occupational license (BPOL). Counties, cities, or towns may levy a local license tax on business, trades, occupations, and professions. The tax is commonly referred to as the BPOL tax. The basis for the tax is normally gross receipts, but will always be the same for all individuals engaged in the same business. Some occupations and businesses are exempt from the tax, including but not limited to certain public service corporations and manufacturers who sell merchandise at wholesale at the place of manufacture. For counties, the license tax imposed does not apply in any town in the county where the town has a similar tax unless the town's governing body makes provision for the county to apply the tax.

The situs for the BPOL tax is any county, city, or town in which the individual maintains an office or carries on principal and essential business. If such taxable situs is in more than one local jurisdiction, the tax in any one jurisdiction may not exceed the amount of business attributable to that local jurisdiction.

In general, the limits on the BPOL tax rates are that:

"[N]o local tax imposed ... shall be greater than thirty dollars or the rate set forth below for the class of enterprise listed, whichever is higher:

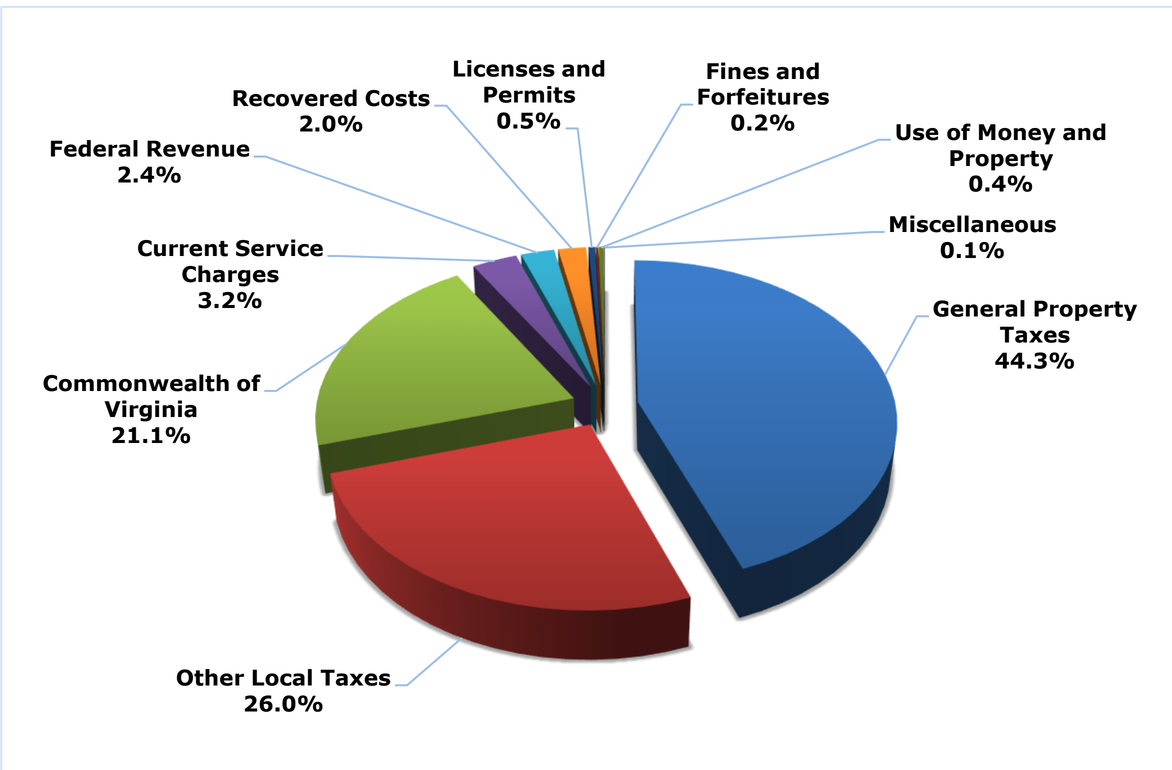
1. For contracting, and persons constructing for their own account for sale, sixteen cents per $100 of gross receipts;
2. For retail sales, twenty cents per $100 of gross receipts;
3. For financial, real estate and professional services, fifty-eight cents per $100 of gross receipts; and
4. For repair, personal and business services, and all other businesses and occupations not specifically listed or excepted in this section, thirty-six cents per $100 of gross receipts."

b. **Utility license**. The utility license tax is a local license tax on public service corporations, including telephone and telegraph companies, water companies, and heat, light and power companies. Localities are authorized to levy a utility license tax in an amount not to exceed one-half of one percent of the gross receipts accruing to the company from business within the locality.

c. **Bank franchise**. The bank franchise tax is a tax assessed against the "net capital" of banks and bank holding companies. The tax is imposed at the rate of one dollar on each $100 of net capital, and any city, town, or county may impose a bank franchise tax, not to exceed 80 percent of the state tax rate on each $100 of net capital of such bank located in the jurisdiction. Any bank paying such a local bank franchise tax is entitled to a credit on its state return. Therefore, 80 percent of the bank franchise tax is paid into the treasuries of the localities in which the bank is doing business.

CITY OF STAUNTON
FY 2019 GENERAL FUND REVENUES

Category		FY2019	% of Total
General Property Taxes	$	25,084,635	44.3%
Other Local Taxes		14,724,500	26.0%
Commonwealth of Virginia		11,924,566	21.1%
Current Service Charges		1,804,678	3.2%
Federal Revenue		1,339,888	2.4%
Recovered Costs		1,118,833	2.0%
Licenses and Permits		267,300	0.5%
Fines and Forfeitures		91,000	0.2%
Use of Money and Property		211,100	0.4%
Miscellaneous		28,500	0.1%
Total Revenues	$	56,595,000	100.0%



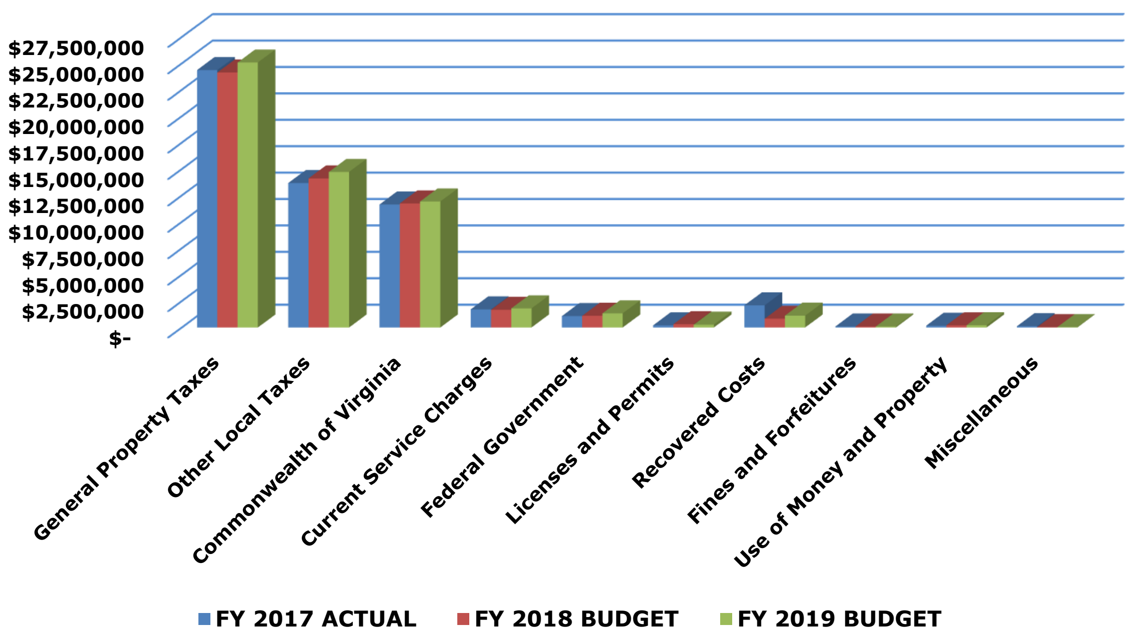
CITY OF STAUNTON

GENERAL FUND REVENUES

Summary Comparison of FY 2017, 2018, 2019

	FY 2017 ACTUAL	FY 2018 BUDGET	FY 2019 BUDGET	FY 2019 $ VARIANCE	% of FY2019 Budget
General Property Taxes	$ 24,368,117	$ 24,141,700	$ 25,084,635	$ 942,935	44.3%
Other Local Taxes	13,673,932	14,113,917	14,724,500	610,583	26.0%
Commonwealth of Virginia	11,641,529	11,743,665	11,924,566	180,901	21.1%
Current Service Charges	1,713,396	1,672,247	1,804,678	132,431	3.2%
Federal Government	1,077,943	1,111,290	1,339,888	228,598	2.4%
Licenses and Permits	204,627	311,100	267,300	(43,800)	0.5%
Recovered Costs	2,094,311	831,081	1,118,833	287,752	2.0%
Fines and Forfeitures	94,155	95,000	91,000	(4,000)	0.2%
Use of Money and Property	162,996	202,000	211,100	9,100	0.4%
Miscellaneous	119,914	28,000	28,500	500	0.1%
Total Revenues	$ 55,150,920	$ 54,250,000	$ 56,595,000	$ 2,345,000	100.0%

GENERAL FUND REVENUES FY2017 - FY2019



CITY OF STAUNTON
FY 2019 GENERAL FUND REVENUES

GENERAL PROPERTY TAXES	FY 2017 ACTUALS	FY 2018 BUDGET	FY 2019 BUDGET	$Amount Variance
Real Estate Taxes	$ 17,800,603	$ 17,751,200	$ 18,225,000	$ 473,800
Real Estate-Public Service	742,706	742,000	800,000	58,000
Real Estate- Interest Assessed	171,518	125,000	150,000	25,000
Real Estate Penalty	126,309	115,000	120,000	5,000
Real Estate-Service District Tax	120,521	115,000	120,000	5,000
Personal Property Taxes	4,820,845	4,777,500	5,015,000	237,500
Personal Property-Public Service	5,022	4,000	4,000	-
Personal Property Interest	61,624	45,000	50,000	5,000
Personal Property-Penalty	91,399	80,000	80,000	-
Machinery & Tools Tax	427,570	387,000	520,635	133,635
Total Property Taxes	$ 24,368,117	$ 24,141,700	$ 25,084,635	$ 942,935
OTHER LOCAL TAXES				
Business & Occupational Licenses	$ 2,111,282	$ 2,151,000	$ 2,200,000	$ 49,000
Water Utility Tax	277,000	260,000	275,000	15,000
Gas Utility Tax	291,065	300,000	300,000	-
Electric Utility Tax	576,439	570,000	575,000	5,000
Local Sales Tax- One Percent	4,039,658	4,100,400	4,015,000	(85,400)
Bank Stock Tax	397,620	378,517	425,000	46,483
Recordation-Local	194,769	165,000	180,000	15,000
Cigarette Tax	401,684	400,000	400,000	-
Motel Tax	640,843	575,000	890,000	315,000
Meals Tax	3,391,337	3,850,000	4,112,500	262,500
Probate Tax	6,544	9,000	7,000	(2,000)
Short Term Rental Tax	26,035	25,000	25,000	-
Local Communications Tax	1,319,656	1,330,000	1,320,000	(10,000)
Total Other Taxes	$ 13,673,932	$ 14,113,917	$ 14,724,500	$ 610,583
LICENSES & PERMITS				
Dog Licenses	$ 11,592	$ 15,000	$ 12,000	$ (3,000)
Precious Metals Permit	200	-	-	-
Building Permits	83,709	150,000	125,000	(25,000)
Electrical Permits	24,042	50,000	40,000	(10,000)
Plumbing Permits	34,783	50,000	50,000	-
Subdivision Review-Minor	3,500	4,000	-	(4,000)
Transfer Fees-Circuit Court	805	600	800	200
Zoning Fees	15,750	12,000	12,000	-
Police Recording Fees	13,031	10,000	11,000	1,000
Electronic Summons Fee	11,465	15,000	12,000	(3,000)
Fire Permits	3,250	2,000	2,000	-
Other Permits	2,500	2,500	2,500	-
Total License & Permits	$ 204,627	$ 311,100	$ 267,300	$ (43,800)
FINES & FORFEITURES				
Circuit Court Fines	$ 78,350	$ 75,000	$ 75,000	$ -
Animal Control Fines	5,790	8,000	6,000	(2,000)
Courthouse Maintenance Fines	10,015	12,000	10,000	(2,000)
Total Fines & Forfeitures	$ 94,155	$ 95,000	$ 91,000	$ (4,000)

CITY OF STAUNTON
FY 2019 GENERAL FUND REVENUES

		FY 2017 ACTUALS		FY 2018 BUDGET		FY 2019 BUDGET		$Amount Variance
USE OF MONEY AND PROPERTY								
Interest on Investments	$	123,361	$	157,000	$	165,000	$	8,000
Rental of Property		39,635		45,000		46,100		1,100
Total Use of Money and Property	$	162,996	$	202,000	$	211,100	$	9,100
CURRENT SERVICE CHARGES								
Sheriff Fees	$	2,617	$	2,617	$	2,617	$	-
Commonwealth Attorney Fees		4,067		3,000		3,000		-
Circuit Court Fees		6,460		3,000		4,000		1,000
Courthouse Security Fee		30,264		40,000		30,000		(10,000)
Jail Admission Fee		4,710		3,500		3,500		-
Clerk Circuit Court Copy Fees		11,101		8,000		9,000		1,000
Court Appointed Attorney Fee		120		-		-		-
Property Clean Up Fees		1,856		3,000		2,000		(1,000)
DMV Stop Fees		5,205		5,000		5,000		-
Administrative Fee		25,131		23,000		23,000		-
PILOT - Water Fund		456,394		456,394		409,744		(46,650)
PILOT - Sewer Fund		161,220		161,220		199,034		37,814
PILOT - Parking Fund		76,068		76,068		91,562		15,494
PILOT - Stormwater Fund		221,106		221,106		249,073		27,967
PILOT - Environmental Fund		305,342		305,342		297,348		(7,994)
Tax Exempt Service Charges		4,743		5,000		4,800		(200)
Library Fees & Fines		24,330		25,000		25,000		-
Golf Memberships		-		-		12,000		12,000
Recreation-Summer Playground		83,226		75,000		75,000		-
Recreation-Heart Program		130,826		125,000		130,000		5,000
Recreation-Instr/Educ Classes		23,870		25,000		25,000		-
Recreation- League Fees		44,902		36,000		40,000		4,000
Golf Cart Fees		-		-		57,000		57,000
Golf Green Fees		-		-		33,000		33,000
Duck Food Sales		7,826		4,500		5,000		500
Recreation Fees		3,258		2,000		2,000		-
Swimming Pool Fees		48,806		42,000		45,000		3,000
Recreation Trip Fees		21,427		19,500		20,000		500
Miscellaneous		1,427		-		-		-
Tourism Advertising Fee		2,750		-		-		-
Sale of Publications & Maps		4,344		2,000		2,000		-
Total Current Service Charges	$	1,713,396	$	1,672,247	$	1,804,678	$	132,431
MISCELLANEOUS REVENUE								
Payment in Lieu of Tax - SRHA	$	13,312	$	13,000	$	13,500	$	500
Sale of Salvage and Surplus		28,822		15,000		15,000		-
Miscellaneous Revenue		35,198		-		-		-
Sale of Property/Tax Sale		42,581		-		-		-
Total Miscellaneous Revenue	$	119,913	$	28,000	$	28,500	$	500

CITY OF STAUNTON
FY 2019 GENERAL FUND REVENUES

RECOVERED COSTS	FY 2017 ACTUALS	FY 2018 BUDGET	FY 2019 BUDGET	$Amount Variance
Recovered Costs - General Gov't	$ 1,268,973	$ 10,000	$ 291,260	$ 281,260
Recovered Costs-Courts	55,287	73,000	55,000	(18,000)
Recovered Costs - Public Works	34,860	25,000	25,000	-
Recovered Costs - Public Safety	560,250	565,081	589,873	24,792
Recovered Costs- Police Security	38,366	23,000	30,000	7,000
Recovered Costs - Ins/ Other	4,388	-	-	-
Recovered Costs- Education Fund	90,400	90,000	85,700	(4,300)
Recovered Costs - Recreation/Library	41,786	45,000	42,000	(3,000)
Total Recovered Costs	$ 2,094,310	$ 831,081	$ 1,118,833	$ 287,752

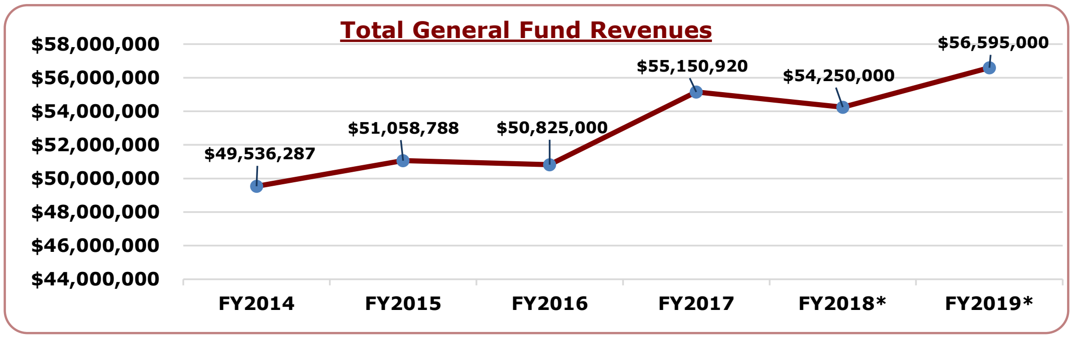
COMMONWEALTH OF VIRGINIA				
Public Facilities Tax	$ 115,110	$ 150,000	$ 120,000	$ (30,000)
Recordation	59,240	57,000	57,000	-
Rolling Stock Taxes	13,891	12,000	14,000	2,000
Motor Vehicle Rental Tax	85,961	75,000	75,000	-
Law Enforcement	886,252	886,250	886,250	-
Personal Property -PPTRA	1,652,200	1,652,200	1,652,200	-
Recordation-Grantor's Tax	49,815	45,000	45,000	-
Juror & Witness Fees	4,106	10,000	7,000	(3,000)
State Crime Forfeited Assets-Judicial	7,700	-	-	-
Grant-DCJS-Victim Witness	24,969	14,500	14,500	-
DMV-Four for Life Funds	22,214	20,000	20,000	-
DMV - Animal License Plates	896	600	600	-
State Crime Forfeited Assets-Law	40,396	-	-	-
Fire Programs Fund	77,059	75,000	75,000	-
E911 Wireless Board	72,375	65,000	70,000	5,000
Street & Highway Maintenance	4,023,952	4,023,950	4,124,158	100,208
Health and Welfare	1,272,337	1,355,274	1,482,472	127,198
Children Services Act	1,852,214	1,916,786	1,867,540	(49,246)
VA Comm for the Arts	5,000	5,000	4,500	(500)
Library	147,129	147,129	147,129	-
Miscellaneous State Aid/Grants	5,439	-	-	-
Commissioner of Revenue	116,890	118,000	122,485	4,485
Treasurer	107,395	110,000	111,792	1,792
Electoral Board & Registrar	37,029	37,000	37,000	-
Commonwealth Attorney	407,379	415,000	415,000	-
Sheriff	273,936	286,000	292,800	6,800
Circuit Court Clerk	256,085	266,976	283,140	16,164
Circuit Court Technology Trust Fund	24,561	-	-	-
Total Commonwealth of Virginia	$ 11,641,530	$ 11,743,665	$ 11,924,566	$ 180,901

CITY OF STAUNTON
FY 2019 GENERAL FUND REVENUES

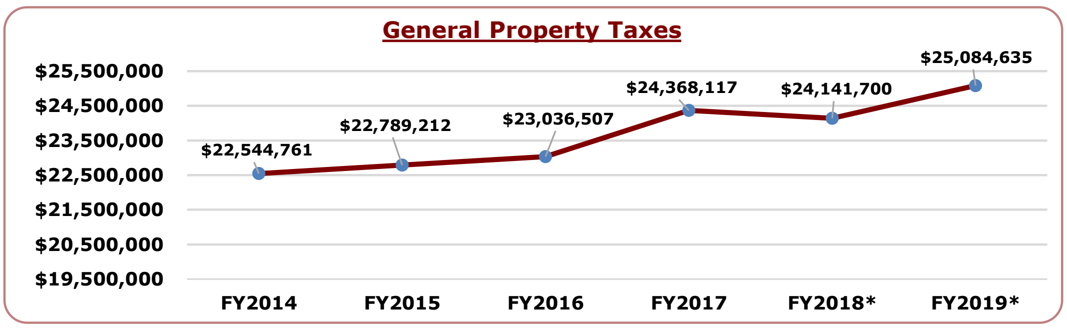
FEDERAL REVENUE	FY 2017 ACTUALS	FY 2018 BUDGET	FY 2019 BUDGET	$Amount Variance
Health and Welfare	$ 961,386	$ 1,031,290	$ 1,127,212	$ 95,922
Miscellaneous Federal	41,652	-	-	-
Federal Grants-Victim Witness	74,906	80,000	80,000	-
Federal Grant-Fire SAFER Grant	-	-	132,676	132,676
Total Federal Revenue	$ 1,077,944	$ 1,111,290	$ 1,339,888	$ 228,598
TOTAL GENERAL FUND REVENUE	**$ 55,150,920**	**$ 54,250,000**	**$ 56,595,000**	**$ 2,345,000**

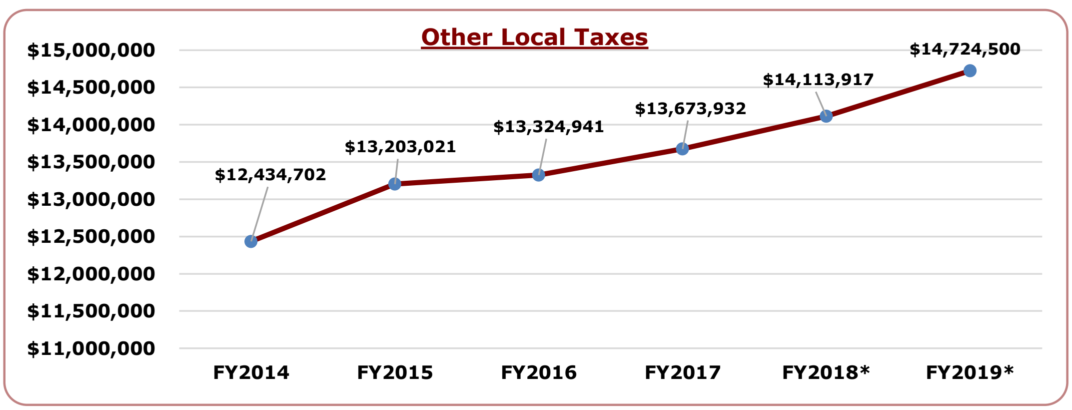
FY2019 MAJOR REVENUE CHANGES	FY2018	FY2019	VARIANCE	Description
REAL ESTATE	$ 17,751,200	$ 18,225,000	$ 473,800	1% Increase in Assessed Value and Increase for Development Projects. $100,000 Increase in Delinquent Collections
PERSONAL PROPERTY	$ 4,777,500	$ 5,015,000	$ 237,500	Increase in value
MACHINERY & TOOLS TAX	$ 387,000	$ 520,635	$ 133,635	Increase in value due to business expansion
LODGING TAX	$ 575,000	$ 890,000	$ 315,000	Staunton Crossing Hotel Development-two new hotels
MEALS TAX	$ 3,850,000	$ 4,112,500	$ 262,500	Increase in estimate and Frontier Center Development- three fast food restaurants
RECOVERED COSTS- GEN GOV'T	$ 10,000	$ 291,260	$ 281,260	Human Resources Office transferred to the City from the Schools
GOLF FEES	$ -	$ 102,000	$ 102,000	Golf Fund Operations transferred to the General Fund
COMM OF VA-STREET MAINTENANCE	$ 4,023,950	$ 4,124,158	$ 100,208	Increase in Maintenance Payments
COMM OF VA/FEDERAL GOV'T-HEALTH & WELFARE	$ 2,386,564	$ 2,609,684	$ 223,120	Increase based on Services
FY2019 MAJOR REVENUE CHANGES			$ 2,129,023	

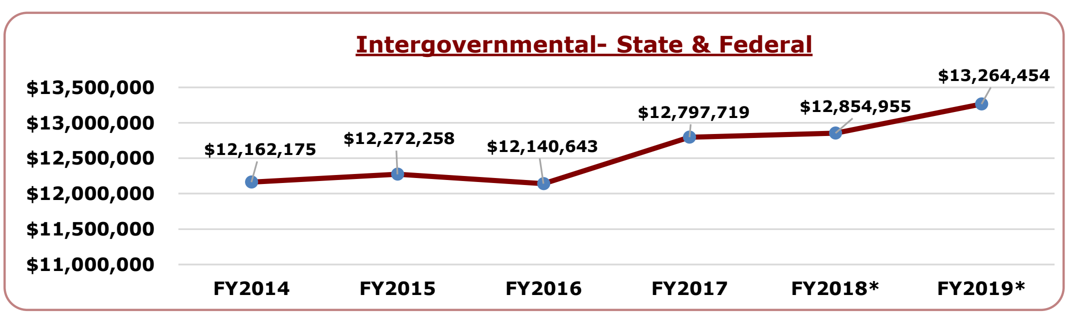
General Fund Revenues



Major Revenue Sources



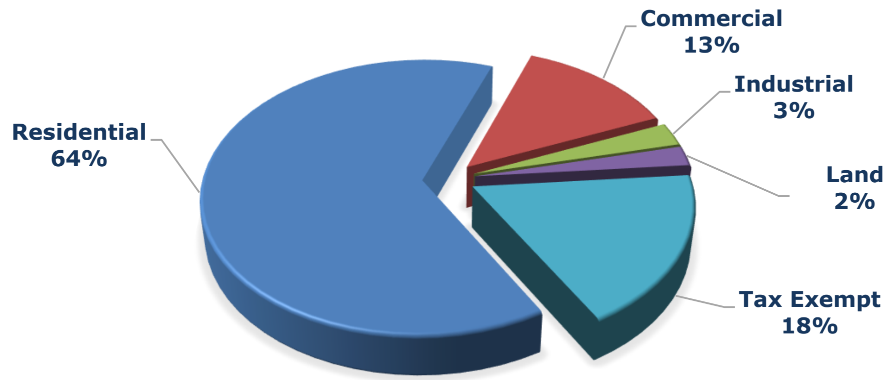




Fiscal Years 2014, 2015, 2016, 2017 = Actual Revenues
Fiscal Years 2018, 2019 = *Budgeted Revenues

CITY OF STAUNTON

JANUARY 1, 2018 REAL ESTATE ASSESSMENT



Real Estate Assessment by Category	2017 Number of Parcels	January 1, 2017 $.97 Tax Rate	2018 Number of Parcels	January 1, 2018 $.97 Tax Rate	% Change or $$ Change
Residential	8,865	1,450,359,946	8,898	$ 1,462,997,016	0.87%
Commercial	610	296,016,384	611	299,807,597	1.28%
Industrial	48	61,943,662	48	62,005,262	0.10%
Land	1,635	53,990,203	1,648	52,852,764	-2.11%
Tax Exempt	371	410,450,077	380	412,557,224	0.51%
Total Assessed Value	11,529	$ 2,272,760,272	$ 11,585	$ 2,290,219,863	0.77%
Total Taxable Value	11,158	$ 1,862,310,195	$ 11,205	$ 1,877,662,639	0.82%

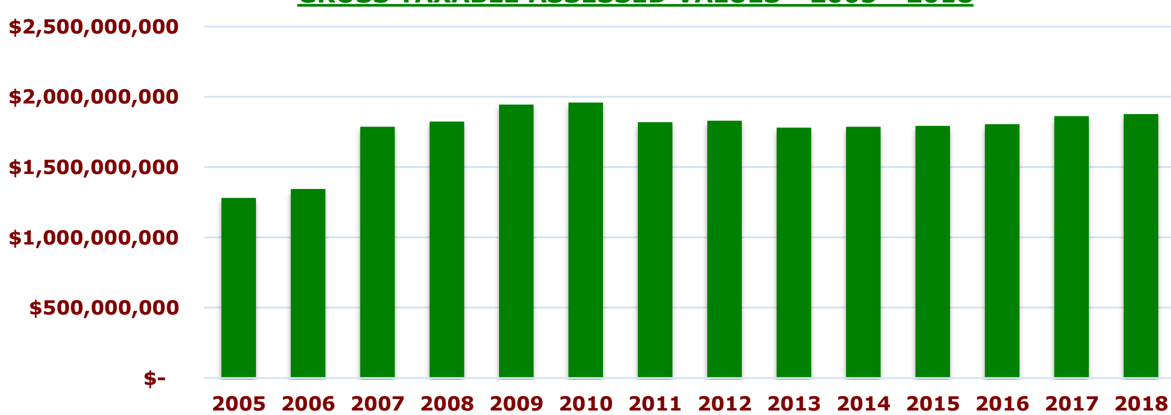
One Cent Taxable Value	$ 186,231		$ 187,766	0.82%
Average Residential Assessed Value	$ 163,605.18		$ 164,418.64	$ 813.45
Average Residential Tax Bill	$ 1,554.25		$ 1,594.86	$ 40.61
Downtown Service District Assessed Value	$ 77,754,255	247	$ 78,498,928	$ 744,673
DSD Tax Revenue @ $0.15/$100	$ 116,631		$ 117,748	$ 1,117

OTHER TAX EXEMPT PROPERTY:				TAX VALUE
Land Use - Ag Forest Districts	$ 19,838,895	39	$ 19,838,895	$ 192,437
Rehab Abatement Program	$ 17,001,940	76	$ 9,159,800	$ 88,850
TOTAL TAX EXEMPT/ ABATED TAXES	$ 36,840,835		$ 28,998,695	$ 281,287

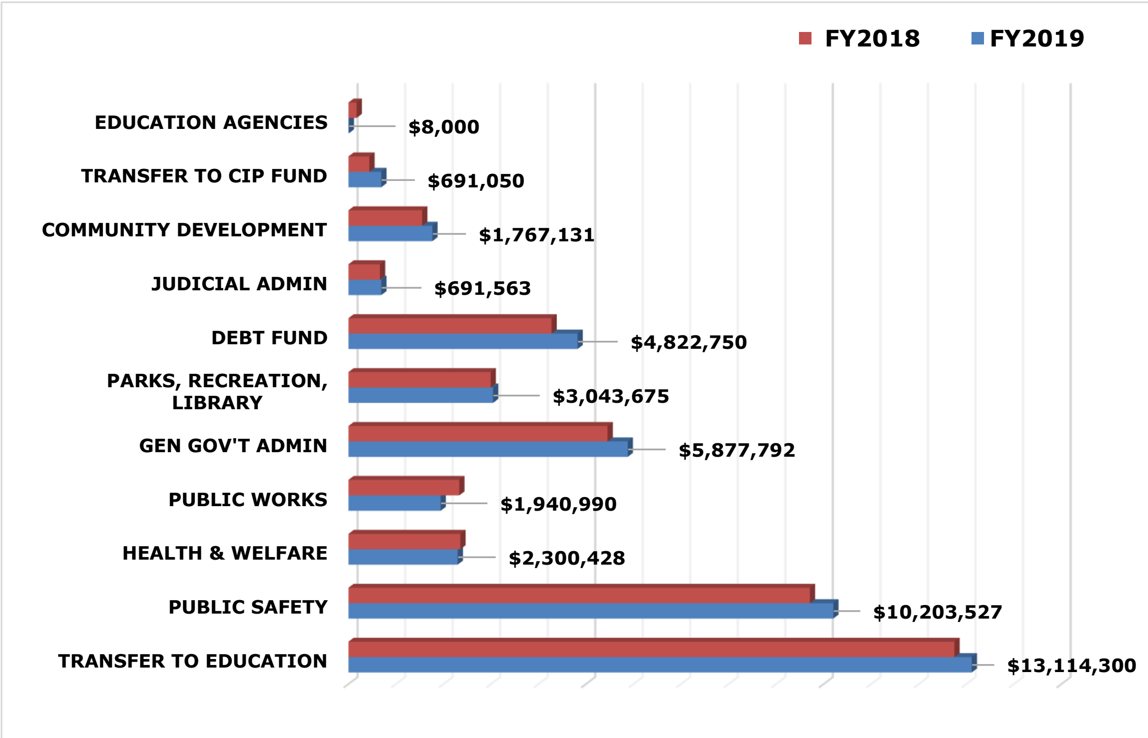
CITY OF STAUNTON
REAL ESTATE TAXABLE ASSESSED VALUES

CALENDAR YEAR	TAX RATE PER $100	GROSS TAXABLE ASSESSED VALUE	% INCREASE / DECREASE	GROSS TAX LEVY	% INCREASE/ DECREASE IN LEVY
1990	$ 1.10	$ 552,209,620		$ 6,074,306	2.54%
1991	$ 1.10	$ 620,672,930	12.40%	$ 6,827,402	12.40%
1992	$ 1.10	$ 624,653,046	0.64%	$ 6,871,184	0.64%
1993	$ 1.10	$ 669,638,375	7.20%	$ 7,366,022	7.20%
1994	$ 1.10	$ 676,334,759	1.00%	$ 7,439,682	1.00%
1995	$ 1.04	$ 747,631,635	10.54%	$ 7,775,369	4.51%
1996	$ 1.04	$ 767,592,290	2.67%	$ 7,982,960	2.67%
1997	$ 1.00	$ 787,391,553	2.58%	$ 7,873,916	-1.37%
1998	$ 1.00	$ 858,381,240	9.02%	$ 8,583,812	9.02%
1999	$ 1.00	$ 881,717,155	2.72%	$ 8,817,172	2.72%
2000	$ 1.00	$ 892,241,497	1.19%	$ 8,922,415	1.19%
2001	$ 1.00	$ 964,271,152	8.07%	$ 9,642,712	8.07%
2002	$ 1.00	$ 974,187,691	1.03%	$ 9,741,877	1.03%
2003	$ 1.00	$ 1,067,393,540	9.57%	$ 10,673,935	9.57%
2004	$ 1.00	$ 1,083,304,711	1.49%	$ 10,833,047	1.49%
2005	$ 0.96	$ 1,281,677,950	18.31%	$ 12,304,108	13.58%
2006	$ 0.96	$ 1,344,077,362	4.87%	$ 12,903,143	4.87%
2007	$ 0.90	$ 1,786,612,776	32.92%	$ 16,079,515	24.62%
2008	$ 0.90	$ 1,823,826,090	2.08%	$ 16,414,435	2.08%
2009	$ 0.90	$ 1,944,786,867	6.63%	$ 17,503,082	6.63%
2010	$ 0.90	$ 1,960,478,554	0.81%	$ 17,644,307	0.81%
2011	$ 0.90	$ 1,820,641,380	-7.13%	$ 16,385,772	-7.13%
2012	$ 0.90	$ 1,830,710,951	0.55%	$ 16,476,399	0.55%
2013	$ 0.95	$ 1,782,236,588	-2.65%	$ 16,931,248	2.76%
2014	$ 0.95	$ 1,787,891,658	0.32%	$ 16,984,971	0.32%
2015	$ 0.95	$ 1,793,820,689	0.33%	$ 17,041,297	0.33%
2016	$ 0.95	$ 1,805,962,956	0.68%	$ 17,156,648	0.68%
2017	$ 0.97	$ 1,862,310,195	3.12%	$ 18,064,409	5.29%
2018	$ 0.97	$ 1,877,662,639	0.82%	$ 18,213,328	0.82%

GROSS TAXABLE ASSESSED VALUES - 2005 - 2018



CITY OF STAUNTON
GENERAL TAX REVENUE SUPPORT



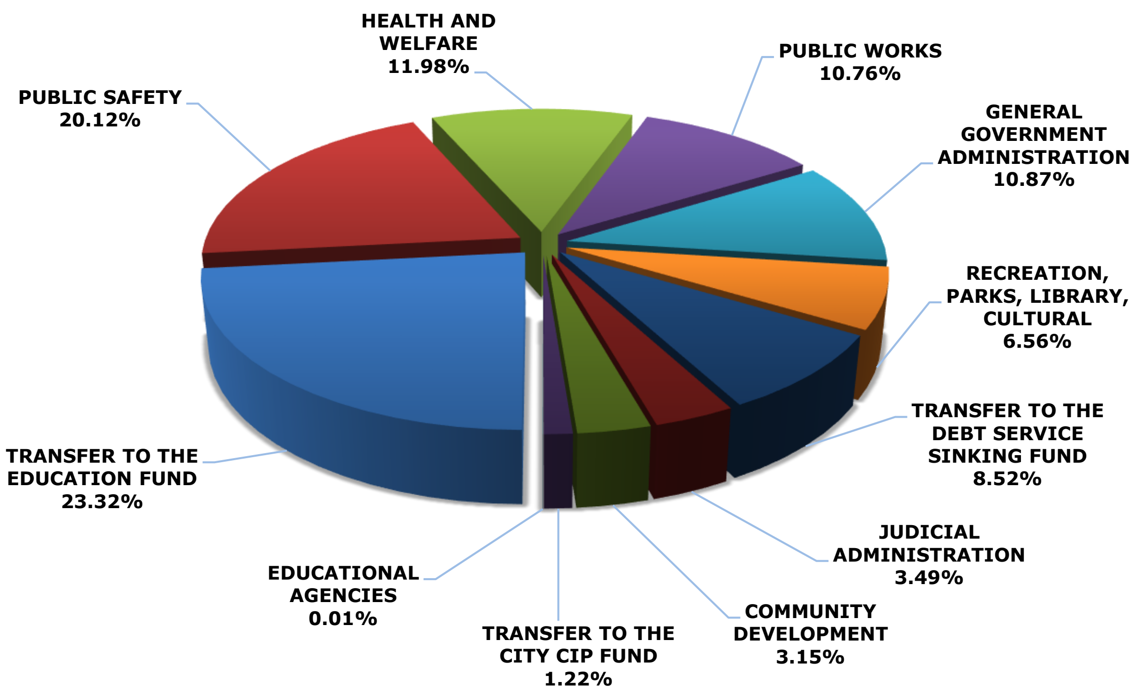
FY 2019 BUDGET	GENERAL TAX REVENUES	OTHER REVENUES/FEES	STATE & FEDERAL REVENUES	TOTAL REVENUES
TRANSFER TO EDUCATION	13,114,300	$ 85,700	$ -	$ 13,200,000
PUBLIC SAFETY	10,203,527	882,673	298,276	11,384,476
HEALTH & WELFARE	2,300,428	-	4,477,224	6,777,652
PUBLIC WORKS	1,940,990	25,000	4,124,158	6,090,148
GEN GOV'T ADMIN	5,877,792	-	271,277	6,149,069
PARKS, RECREATION, LIBRARY	3,043,675	516,000	151,629	3,711,304
DEBT FUND	4,822,750	-	-	4,822,750
JUDICIAL ADMIN	691,563	192,917	1,092,440	1,976,920
COMMUNITY DEVELOPMENT	1,767,131	16,500	-	1,783,631
TRANSFER TO CIP FUND	691,050	-	-	691,050
EDUCATION AGENCIES	8,000	-	-	8,000
TOTALS	$ 44,461,206	$ 1,718,790	$ 10,415,004	$ 56,595,000

General Revenue category includes all local tax revenues and State non-categorical revenues such as recordation taxes, motor vehicle rental tax, and personal property tax relief funds.

CITY OF STAUNTON

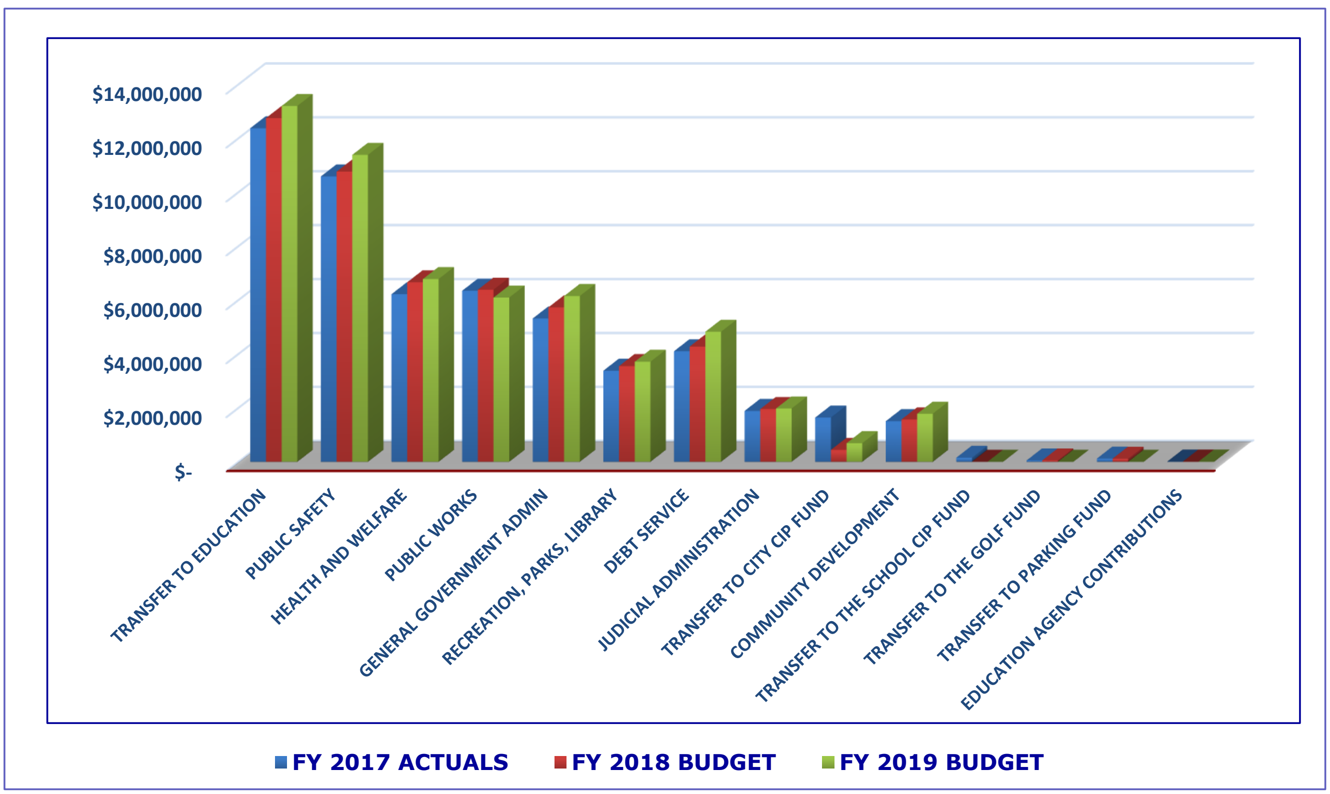
FY 2019 GENERAL FUND EXPENDITURES

TRANSFER TO THE EDUCATION FUND	$	13,200,000
PUBLIC SAFETY		11,384,476
HEALTH AND WELFARE		6,777,652
PUBLIC WORKS		6,090,148
GENERAL GOVERNMENT ADMINISTRATION		6,149,069
RECREATION, PARKS, LIBRARY, CULTURAL		3,711,304
TRANSFER TO THE DEBT SERVICE SINKING FUND		4,822,750
JUDICIAL ADMINISTRATION		1,976,920
COMMUNITY DEVELOPMENT		1,783,631
TRANSFER TO THE CITY CIP FUND		691,050
EDUCATIONAL AGENCIES		8,000
TOTAL GENERAL FUND EXPENDITURES	**$**	**56,595,000**

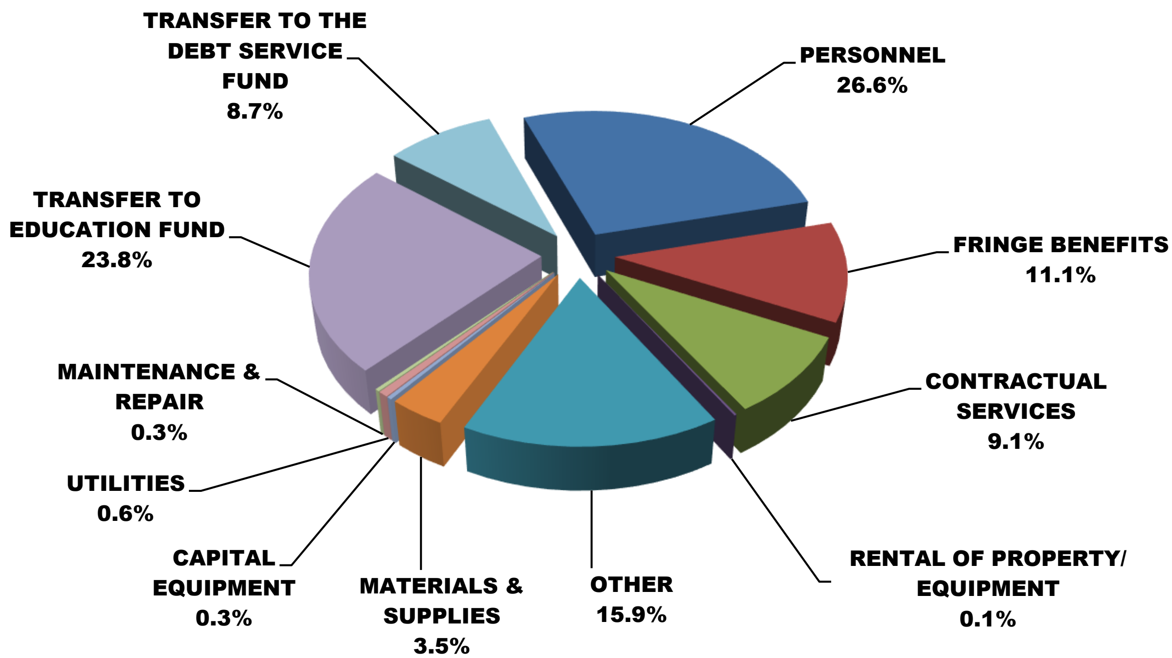


CITY OF STAUNTON
FY 2019 GENERAL FUND EXPENDITURES

	FY 2017 ACTUALS	FY 2018 BUDGET	FY 2019 BUDGET	$ VARIANCE	% INCREASE/ (DECREASE)
TRANSFER TO EDUCATION	$ 12,371,800	$ 12,750,000	$ 13,200,000	$ 450,000	3.5%
PUBLIC SAFETY	10,585,412	10,764,409	11,384,476	620,067	5.8%
HEALTH AND WELFARE	6,217,517	6,658,612	6,777,652	119,040	1.8%
PUBLIC WORKS	6,343,283	6,381,929	6,090,148	(291,781)	-4.6%
GENERAL GOVERNMENT ADMIN	5,316,221	5,728,938	6,149,069	420,131	7.3%
RECREATION, PARKS, LIBRARY	3,378,570	3,550,021	3,711,304	161,283	4.5%
DEBT SERVICE	4,100,500	4,274,200	4,822,750	548,550	12.8%
JUDICIAL ADMINISTRATION	1,887,175	1,956,996	1,976,920	19,924	1.0%
TRANSFER TO CITY CIP FUND	1,641,050	441,050	691,050	250,000	56.7%
COMMUNITY DEVELOPMENT	1,506,894	1,571,545	1,783,631	212,086	13.5%
TRANSFER TO THE SCHOOL CIP FUND	150,000	-	-	-	0.0%
TRANSFER TO THE GOLF FUND	50,000	50,000	-	(50,000)	-100.0%
TRANSFER TO PARKING FUND	119,000	114,300	-	(114,300)	-100.0%
EDUCATION AGENCY CONTRIBUTIONS	8,000	8,000	8,000	-	0.0%
TOTAL GENERAL FUND EXPENDITURES	$ 53,675,422	$ 54,250,000	$ 56,595,000	$ 2,345,000	4.3%



CITY OF STAUNTON
FY 2019 GENERAL FUND EXPENDITURES



FY 2019 GENERAL FUND EXPENDITURES	Total Expenditure
PERSONNEL	$ 14,770,831
FRINGE BENEFITS	6,177,496
CONTRACTUAL SERVICES	5,024,699
RENTAL OF PROPERTY/EQUIPMENT	80,292
OTHER	8,822,582
MATERIALS & SUPPLIES	1,936,050
CAPITAL EQUIPMENT	176,500
UTILITIES	350,000
MAINTENANCE & REPAIR	159,650
TRANSFER TO EDUCATION FUND	13,200,000
TRANSFER TO THE DEBT SERVICE FUND	4,822,750
TRANSFERS TO THE CIP FUND	691,050
SOFTWARE LICENSE FEES	383,100
TOTAL EXPENDITURES	$ 56,595,000

CITY OF STAUNTON
FY 2019 GENERAL FUND EXPENDITURES

	FY 2017 ACTUALS	FY 2018 BUDGET	FY 2019 BUDGET	$ AMOUNT VS. FY 2018
GENERAL GOVERNMENT ADMINISTRATION				
LEGISLATIVE				
CITY COUNCIL	$ 129,466	$ 145,404	$ 146,751	$ 1,347
CLERK OF COUNCIL	-	44,897	45,533	636
GENERAL ADMINISTRATION				
CITY MANAGER	531,484	580,128	554,594	(25,534)
HUMAN RESOURCES	305,034	313,750	617,291	303,541
CITY ATTORNEY	316,237	302,509	311,356	8,847
COMMUNICATIONS OFFICE	88,260	93,868	94,993	1,125
AUDITOR/CONSULTANTS	61,200	70,000	70,000	-
CITY MEMBERSHIPS	27,605	27,865	28,076	211
FINANCIAL ADMINISTRATION				
FINANCIAL ADMINISTRATION	1,112,655	1,185,653	1,194,815	9,162
ASSESSOR AND EQUALIZATION BOARD	259,942	276,364	292,833	16,469
COMMISSIONER OF REVENUE	312,698	299,413	318,492	19,079
CITY TREASURER	393,316	411,224	426,654	15,430
INFORMATION TECHNOLOGY	1,076,943	1,096,203	1,144,500	48,297
RISK MANAGEMENT	526,784	749,397	771,000	21,603
BOARD OF ELECTIONS				
ELECTORAL BOARD AND REGISTRAR	174,597	132,263	132,181	(82)
TOTAL GENERAL GOV'T ADMIN	**$ 5,316,221**	**$ 5,728,938**	**$ 6,149,069**	**$ 420,131**
JUDICIAL ADMINISTRATION				
CIRCUIT COURT	$ 129,922	$ 161,709	$ 159,184	$ (2,525)
GENERAL DISTRICT COURT	4,662	10,800	10,800	-
MAGISTRATE	1,900	2,000	2,000	-
JUVENILE/DOMESTIC COURT	70,905	72,892	73,292	400
CLERK OF CIRCUIT COURT	462,635	456,286	491,622	35,336
SHERIFF	524,637	573,827	584,284	10,457
VICTIM WITNESS GRANT	114,011	80,305	81,901	1,596
COMMONWEALTH ATTORNEY	578,503	599,177	573,837	(25,340)
TOTAL JUDICIAL ADMINISTRATION	**$ 1,887,175**	**$ 1,956,996**	**$ 1,976,920**	**$ 19,924**
PUBLIC SAFETY				
LAW ENFORCEMENT				
POLICE DEPARTMENT	$ 5,002,455	$ 4,957,924	$ 5,177,295	$ 219,371
E-911 CENTER	727,947	845,918	826,416	(19,502)
EMERGENCY SERVICES				
FIRE DEPARTMENT	2,539,252	2,565,069	2,984,832	419,763
COMMUNITY PUBLIC SAFETY	91,962	97,000	95,000	(2,000)
CORRECTIONS AND DETENTION				
JUVENILE DETENTION HOME	142,668	145,332	114,186	(31,146)
MIDDLE RIVER REGIONAL JAIL AUTHORITY	1,478,880	1,505,761	1,575,231	69,470
OFFICE ON YOUTH	133,362	150,500	150,500	-
INSPECTION				
BUILDING INSPECTION	398,995	416,705	385,816	(30,889)
OTHER PROTECTION				
ANIMAL CONTROL	69,611	80,000	75,000	(5,000)
MEDICAL EXAMINER	280	200	200	-
TOTAL PUBLIC SAFETY	**$ 10,585,412**	**$ 10,764,409**	**$ 11,384,476**	**$ 620,067**

CITY OF STAUNTON
FY 2019 GENERAL FUND EXPENDITURES

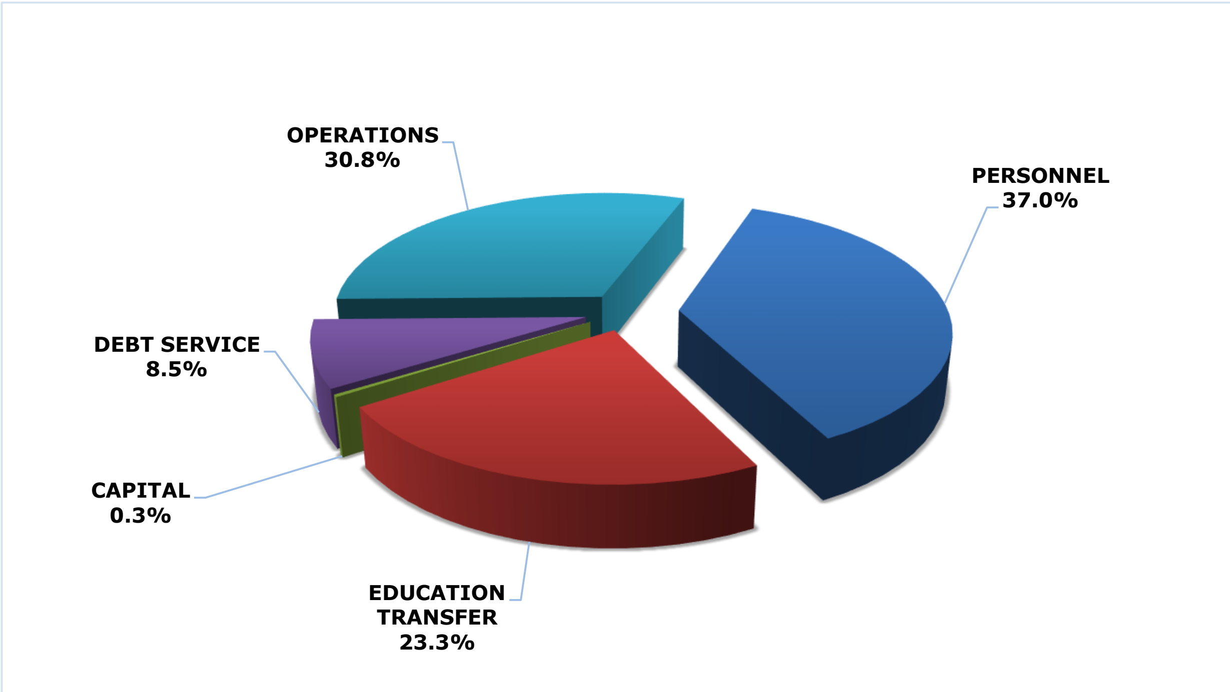
		FY 2017 ACTUALS		FY 2018 BUDGET		FY 2019 BUDGET		$ AMOUNT VS. FY 2018
PUBLIC WORKS								
ENGINEERING	$	339,217	$	339,877	$	333,486	$	(6,391)
ADMINISTRATION		274,008		286,067		291,228		5,161
HIGHWAYS, STREETS, SIDEWALKS		3,534,739		3,537,146		3,110,498		(426,648)
TRAFFIC ENGINEERING		201,450		242,707		232,042		(10,665)
TRAFFIC SIGNALS/ELECTRONICS		289,234		187,948		311,018		123,070
BUILDING MAINTENANCE		1,269,248		1,343,068		1,361,969		18,901
EQUIPMENT MAINTENANCE		435,387		445,116		449,907		4,791
TOTAL PUBLIC WORKS	**$**	**6,343,283**	**$**	**6,381,929**	**$**	**6,090,148**	**$**	**(291,781)**
HEALTH AND WELFARE								
HEALTH								
PUBLIC HEALTH SERVICES	$	264,987	$	280,222	$	277,813	$	(2,409)
MENTAL HEALTH AND MENTAL RETARDATION								
VALLEY COMM SERVICES BOARD		151,952		158,030		162,771		4,741
SOCIAL SERVICES								
COMM POLICY MNGMT TEAM (CSA)		2,585,847		2,750,000		2,670,000		(80,000)
DEPARTMENT OF SOCIAL SERVICES		2,938,899		3,165,668		3,365,376		199,708
TAX RELIEF -ELDERLY/DISABLED/VETERANS		181,140		210,000		205,000		(5,000)
COMMUNITY WELFARE ASSISTANCE		94,692		94,692		96,692		2,000
TOTAL HEALTH AND WELFARE	**$**	**6,217,517**	**$**	**6,658,612**	**$**	**6,777,652**	**$**	**119,040**
EDUCATIONAL								
BLUE RIDGE COMMUNITY COLLEGE	$	5,000	$	5,000	$	5,000	$	-
VALLEY ALLIANCE FOR EDUCATION		3,000		3,000		3,000		-
TOTAL EDUCATIONAL AGENCIES	**$**	**8,000**	**$**	**8,000**	**$**	**8,000**	**$**	**-**
PARKS, RECREATION, LIBRARY, CULTURAL								
RECREATION ADMINISTRATION	$	989,532	$	1,093,290	$	1,139,103	$	45,813
HORTICULTURE		130,098		141,979		158,364		16,385
GOLF COURSE		-		-		108,343		108,343
COMMUNITY RECREATION ASSISTANCE		20,000		20,000		20,000		-
PARK MAINTENANCE		1,085,801		1,113,701		1,134,091		20,390
CULTURAL ENRICHMENT								
CULTURAL CONTRIBUTIONS		15,000		14,999		14,000		(999)
LIBRARY								
LIBRARY		1,138,139		1,166,052		1,137,403		(28,649)
TOTAL PARKS, RECR, LIBRARY	**$**	**3,378,570**	**$**	**3,550,021**	**$**	**3,711,304**	**$**	**161,283**

CITY OF STAUNTON
FY 2019 GENERAL FUND EXPENDITURES

		FY 2017 ACTUALS		FY 2018 BUDGET		FY 2019 BUDGET		$ AMOUNT VS. FY 2018
COMMUNITY DEVELOPMENT								
PLANNING AND DEVELOPMENT	$	307,770	$	277,549	$	295,193	$	17,644
COMM DEVELOPMENT ASSISTANCE		310,522		304,492		309,921		5,429
ECONOMIC DEVELOPMENT		339,197		442,351		662,596		220,245
TOURISM OFFICE		435,478		430,567		399,466		(31,101)
STAUNTON WELCOME CENTER		50,927		53,586		53,455		(131)
TROLLEY		63,000		63,000		63,000		-
TOTAL COMMUNITY DEVELOPMENT	**$**	**1,506,894**	**$**	**1,571,545**	**$**	**1,783,631**	**$**	**212,086**
TRANSFERS TO OTHER FUNDS								
TRANSFER TO EDUCATION FUND	$	12,371,800	$	12,750,000	$	13,200,000	$	450,000
TRANSFER TO PARKING FUND		119,000		114,300		-		(114,300)
TRANSFER TO THE GOLF FUND		50,000		50,000		-		(50,000)
TRANSFER TO CIP FUND		1,641,050		441,050		691,050		250,000
TRANSFER TO DEBT SINKING FUND		4,100,500		4,274,200		4,822,750		548,550
TRANSFER TO SCHOOL CIP FUND		150,000		-		-		-
TOTAL TRANSFERS	**$**	**18,432,350**	**$**	**17,629,550**	**$**	**18,713,800**	**$**	**1,084,250**
TOTAL GENERAL FUND	**$**	**53,675,422**	**$**	**54,250,000**	**$**	**56,595,000**	**$**	**2,345,000**

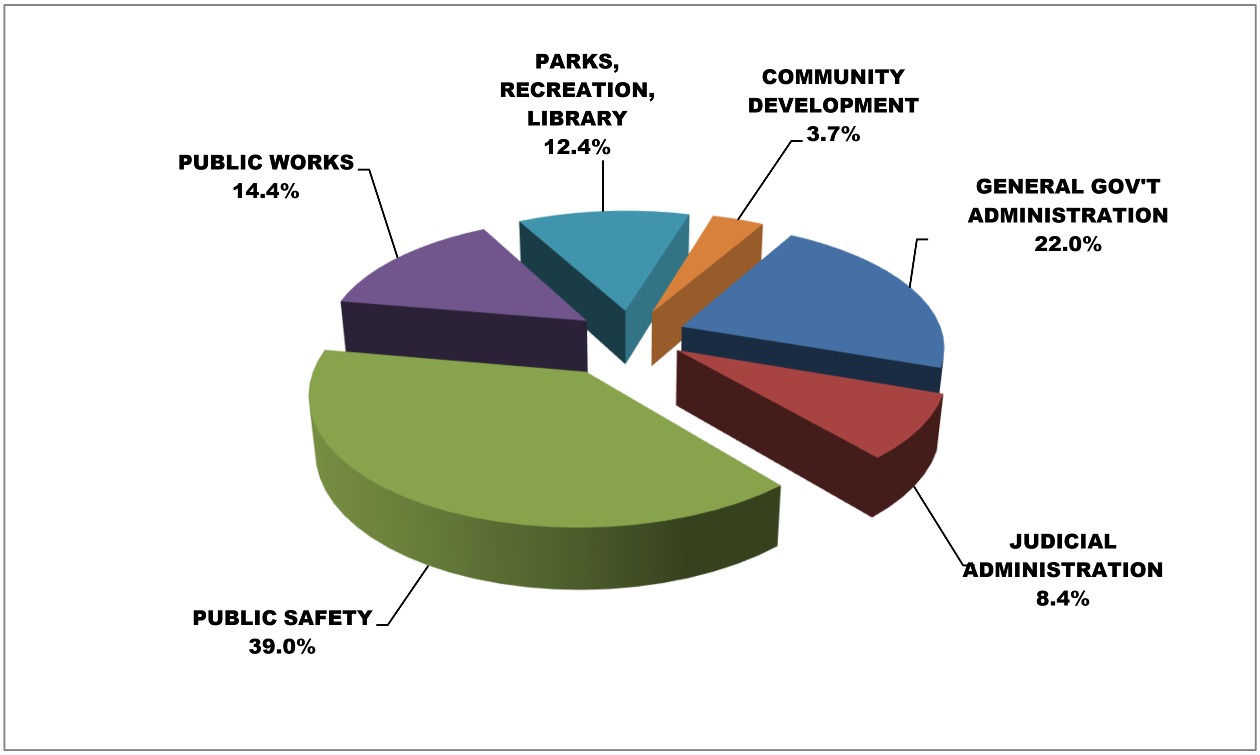
CITY OF STAUNTON

FY 2019 GENERAL FUND BUDGET- EXPENDITURE CHARACTER



EXPENDITURE CHARACTER	PERSONNEL	OPERATIONS	CAPITAL	TOTAL
EDUCATION FUND TRANSFER	$ -	13,200,000	$ -	$ 13,200,000
PUBLIC SAFETY	8,163,750	3,131,226	89,500	11,384,476
HEALTH AND WELFARE	-	6,777,652	-	6,777,652
PUBLIC WORKS	3,024,719	3,028,429	37,000	6,090,148
GENERAL GOV'T ADMINISTRATION	4,613,498	1,485,571	50,000	6,149,069
PARKS, RECREATION, LIBRARY	2,601,954	1,109,350	-	3,711,304
TRANSFER TO DEBT SERVICE FUND	-	4,822,750	-	4,822,750
JUDICIAL ADMINISTRATION	1,758,978	217,942	-	1,976,920
COMMUNITY DEVELOPMENT	785,428	998,203	-	1,783,631
TRANSFER TO CIP FUND	-	691,050	-	691,050
EDUCATIONAL AGENCIES	-	8,000	-	8,000
TOTALS	$ 20,948,327	$ 35,470,173	$ 176,500	$ 56,595,000

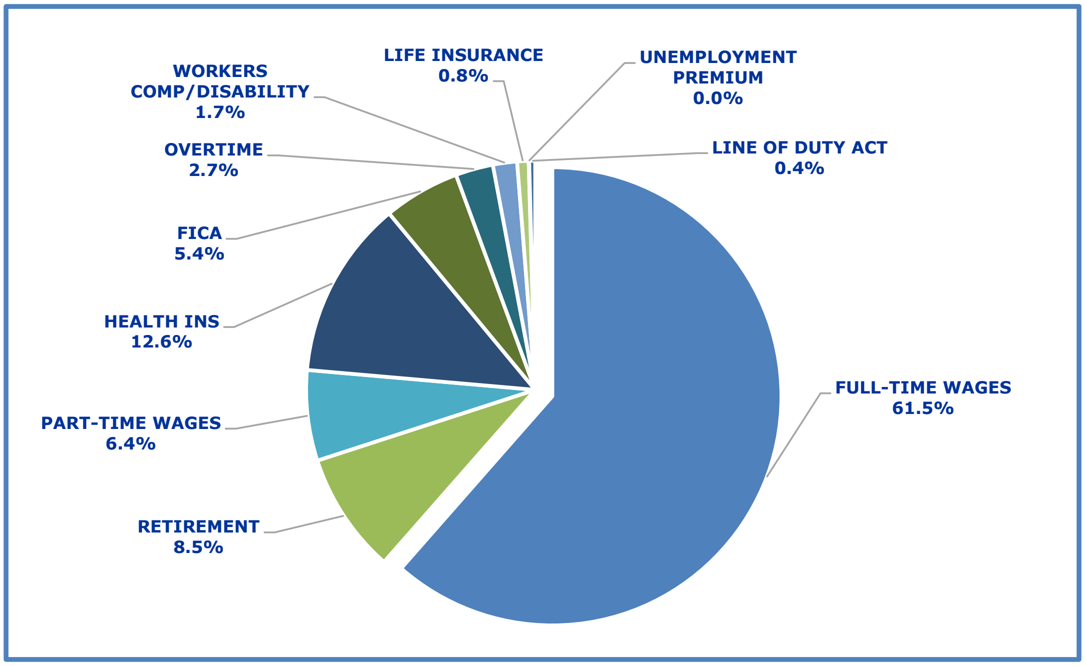
CITY OF STAUNTON
FY 2019 GENERAL FUND PERSONNEL BY JOB FUNCTION



FUNCTION	TOTAL PERSONNEL COST	FULL-TIME APPROVED POSITIONS	PART-TIME POSITIONS
GENERAL GOV'T ADMINISTRATION	$ 4,613,498	38	2.5
JUDICIAL ADMINISTRATION	1,758,978	22	3
PUBLIC SAFETY	8,163,750	109	25
PUBLIC WORKS	3,024,719	41	12
PARKS, RECREATION, LIBRARY	2,601,954	27	51
COMMUNITY DEVELOPMENT	785,428	9	4
TOTAL PERSONNEL COST (WAGES & BENEFITS)	$ 20,948,327	246	97.5

POSITION CHANGES	POSITION TITLE	# POSITIONS	COST
POLICE DEPARTMENT	POLICE OFFICER	1	$ 51,788
FIRE DEPARTMENT	FIREFIGHTER/EMS	6	$ 282,030
HUMAN RESOURCES	STAFF	5	$ 508,541
GOLF-TRANSFERRED FROM GOLF FUND	GOLF PRO	1	$ 90,741
HORTICULTURE	HORTICULTURE ASSISTANT	1	$ 20,649
		14	$ 953,749

CITY OF STAUNTON
FY 2019 GENERAL FUND PERSONNEL COST



GENERAL FUND	FY 2017 ACTUALS	FY 2018 BUDGET	FY 2019 BUDGET	FY 2019 VARIANCE
FULL-TIME WAGES	11,406,904	$ 11,871,760	$ 12,877,460	$ 1,005,700
RETIREMENT	1,709,325	1,823,959	1,786,657	(37,302)
PART-TIME WAGES	1,252,271	1,339,299	1,337,396	(1,903)
HEALTH INS	2,371,442	2,294,081	2,640,976	346,895
FICA	963,894	1,051,349	1,129,375	78,026
OVERTIME	552,060	532,375	555,975	23,600
WORKERS COMP/DISABILITY	208,041	315,000	356,235	41,235
LIFE INSURANCE	146,572	156,354	168,770	12,416
UNEMPLOYMENT PREMIUM	4,744	7,733	7,983	250
LINE OF DUTY ACT	39,226	48,500	87,500	39,000
TOTAL	$ 18,654,479	$ 19,440,410	$ 20,948,327	$ 1,507,917
FY2019 - 3% PAY INCREASE OCTOBER 1, 2018				

	FY2016	FY2017	FY2018	FY2019
VRS RETIREMENT RATE:	17.94%	14.90%	14.90%	13.59%
VRS LIFE INSURANCE RATE:	1.19%	1.31%	1.31%	1.31%
SOCIAL SECURITY RATE:	7.65%	7.65%	7.65%	7.65%
HEALTH INSURANCE INCREASE:	15.60%	3.00%	0%	3.50%
VIRGINIA LOCAL DISABILITY-VLD	0.00%	0.00%	0.59%	0.72%
VEC RATE PER EMPLOYEE:	$40.00	$20.00	$20.00	$ 20.00

CITY OF STAUNTON

FY 2019 AUTHORIZED FULL-TIME EMPLOYEE POSITIONS

GENERAL FUND	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
GENERAL GOVERNMENT ADMINISTRATION					
CITY MANAGER	3	3	3	3	3
HUMAN RESOURCES	2	2	0	0	5
CITY ATTORNEY	2	2	2	2	2
COMMUNICATIONS OFFICE	1	1	1	1	1
FINANCE ADMINISTRATION	8	8	8	8	8
ASSESSOR	3	3	3	3	3
COMMISSIONER OF REVENUE	4	4	4	4	4
TREASURER	4	4	4	4	4
REGISTRAR	1	1	1	1	1
INFORMATION TECHNOLOGY	7	7	7	7	7
TOTAL ADMINISTRATION	35	35	33	33	38
JUDICIAL ADMINISTATION					
CIRCUIT COURT	1	1	1	1	1
CLERK OF CIRCUIT COURT	5	5	5	5	5
SHERIFF	7	8	8	8	8
COMMONWEALTH ATTORNEY	7	7	7	7	7
VICTIM WITNESS (GRANT)	1	1	1	1	1
TOTAL JUDICIAL ADMINISTRATION	21	22	22	22	22
PUBLIC SAFETY					
POLICE DEPARTMENT	56	56	56	56	57
E-911 EMERGENCY COMMUNICATIONS	12	12	12	12	12
FIRE DEPARTMENT	27	30	30	30	36
BUILDING INSPECTION	4	5	5	5	4
TOTAL PUBLIC SAFETY	99	103	103	103	109
PUBLIC WORKS					
ENGINEERING	4	4	4	4	4
PUBLIC WORKS ADMINISTRATION	2	2	2	2	2
HIGHWAYS, STREETS, & SIDEWALKS	17	17	17	17	17
TRAFFIC ENGINEERING	2	2	2	2	2
TRAFFIC SIGNALS/ ELECTRONICS	1	1	1	2	2
BUILDING MAINTENANCE	9	9	9	9	9
EQUIPMENT MAINTENANCE	5	5	5	5	5
TOTAL PUBLIC WORKS	40	40	40	41	41
RECREATION, PARKS, LIBRARY					
PARKS AND RECREATION ADMINISTRATION	5	5	5	6	6
HORTICULTURE	1	1	1	1	2
GOLF	0	0	0	0	1
PARK MAINTENANCE	10	10	10	10	10
LIBRARY	8	8	8	8	8
TOTAL RECREATION, PARKS, LIBRARY	24	24	24	25	27

CITY OF STAUNTON
FY 2019 AUTHORIZED FULL-TIME EMPLOYEE POSITIONS

GENERAL FUND	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
COMMUNITY DEVELOPMENT					
PLANNING	3	3	3	3	4
ECONOMIC DEVELOPMENT	2	2	2	2	2
TOURISM OFFICE	2	2	3	3	3
TOTAL COMMUNITY DEVELOPMENT	7	7	8	8	9
TOTAL GENERAL FUND	226	231	230	232	246
COMMUNITY SERVICES GRANT FUND					
BLUE RIDGE COURT SERVICES	8	8	8	8	8
BLUE RIDGE COURT SERVICES-DRUG COURT	1	1	1	1	1
TOTAL BLUE RIDGE COURT SERVICES	9	9	9	9	9
GOLF FUND					
GOLF COURSE	1	1	1	1	0
TOTAL GOLF FUND	1	1	1	1	0
WATER FUND					
UTILITY BILLING & COLLECTIONS	3	3	3	3	3
WATER PRODUCTION SYSTEM	8	8	8	8	8
WATER DISTRIBUTION	7	8	8	8	8
UTILITY TECHNICAL SERVICES	7	7	7	7	7
TOTAL WATER FUND	25	26	26	26	26
SEWER FUND					
SEWER LINES	5	5	5	5	5
TOTAL SEWER FUND	5	5	5	5	5
ENVIRONMENTAL FUND					
ENVIRONMENTAL OFFICE	1	1	1	1	1
STREET CLEANING	2	2	2	2	2
REFUSE COLLECTION	11	11	11	11	11
RECYCLING	4	4	4	4	4
TOTAL ENVIRONMENTAL FUND	18	18	18	18	18
STORMWATER FUND					
STORMWATER ENGINEERING	1	1	1	1	1
TOTAL STORMWATER FUND	1	1	1	1	1
GRAND TOTAL ALL FUNDS	285.0	291.0	290.0	292.0	305.0

	ADDITIONAL POSITIONS	FY2019
POLICE DEPARTMENT	SCHOOL RESOURCE OFFICER	1
FIRE DEPARTMENT	FIREFIGHTER/EMS	6
HUMAN RESOURCES	STAFF TRANSFERRED FROM SCHOOLS	5
HORTICULTURE	HORTICULTURE ASSISTANT	1
TOTAL CHANGE		13

CITY OF STAUNTON PAY & CLASSIFICATION SYSTEM

EFFECTIVE JULY 1, 2018

HOURLY			ANNUAL				
Min	Max		Min	Max	Grade	Position	FLSA Status
$ 7.9159	$ 13.0236		$ 16,465.00	$ 27,089.00	1	Library Page	NE
					1	Golf Course/Pool Staff	NE
$ 8.4168	$ 13.8481		$ 17,507.00	$ 28,804.00	2	Office Receptionist/Clerk	NE
$ 9.7846	$ 16.0986		$ 20,352.00	$ 33,485.00	3	Seasonal Laborer	NE
					3	Recreation Counselor/Aide	NE
					3	School Crossing Guard	NE
					3	Lifeguard	NE
					3	Work Release	NE
$ 10.7885	$ 17.7495		$ 22,440.00	$ 36,919.00	4	Management Intern	NE
					4	Data Entry Clerk	NE
					4	Parking Attendant	NE
					4	Assistant Recreation Supervisor	NE
					4	Lifeguard/Swim Instructor	NE
$ 11.0120	$ 18.6462		$ 22,905.00	$ 38,784.00	5	Equipment Parts Clerk	NE
$ 11.9082	$ 19.5933		$ 24,769.00	$ 40,754.00	6	Secretary	NE
					6	Office Services Assistant	NE
					6	Police Records Clerk-	NE
					6	Library Assistant I	NE
					6	Recreation Supervisor	NE
					6	Travel Counselor	NE
					6	Parking Enforcement	NE
					6	Custodial Worker	NE
$ 12.5212	$ 20.6010		$ 26,044.00	$ 42,850.00	7	Sanitation Worker	NE
					7	Maintenance Worker	NE
$ 13.1462	$ 21.6298		$ 27,344.00	$ 44,990.00	8	Equipment Operator I	NE
					8	Sanitation Equipment Operator	NE
					8	Trades Assistant	NE
					8	Recreation Facility/Program Coordinator	NE
$ 13.8111	$ 22.7231		$ 28,727.00	$ 47,264.00	9	Department Secretary/Ad Asst II/Secretary II	NE
					9	Utility Service Clerk	NE
					9	Crew Coordinator	NE
					9	Library Assistant II	NE
					9	WTP Operator IV	NE
					9	Horticulture Assistant	NE
					9	Visitor Center Coordinator	NE
$ 14.5144	$ 23.8808		$ 30,190.00	$ 49,672.00	10	Accounting Technician I	NE
					10	Utility Service Technician	NE
					10	Utility Service Worker	NE
					10	Equipment Operator II	NE
					10	Library Assistant III	NE
					10	Public Safety Dispatcher	NE
					10	Deputy Clerk, CC Deputy Clerk	NE
					10	Victim Witness Director	NE
$ 15.2447	$ 25.0808		$ 31,709.00	$ 52,168.00	11	WTP Operator III	NE
					11	Appraisal Technician	NE
					11	Crew Leader	NE
					11	Codes Inspector I	NE
					11	Senior Public Safety Dispatcher	NE

HOURLY			ANNUAL				
Min	**Max**		**Min**	**Max**	**Grade**	**Position**	**FLSA status**
$ 16.0260	$ 26.3673		$ 33,334.00	$ 54,844.00	12	Office Manager	NE
					12	Human Resources Technician	NE
					12	Equipment Operator III	NE
					12	Equipment Maintenance Technician	NE
					12	Administrative Assistant	NE
					12	Deputy COR/Treas/Clerk II	NE
					12	Parks Equipment Mechanic	NE
					12	Aquatics Manager/ Recreational Programmer	NE
					12	Deputy Sheriff	NE
					12	Public Safety Lead Dispatcher	NE
					12	Clerk of Council	NE
					12	Executive Secretary	NE
					12	Executive Assistant to the City Manager's Office	NE
$ 16.8337	$ 27.6962		$ 35,014.00	$ 57,608.00	13	Electrical Technician	NE
					13	Tradesworker	NE
					13	Paralegal	NE
					13	WTP Operator II	NE
					13	Recreation Specialist	NE
					13	Probation Officer	NE
					13	Grant/Marketing Specialist	NE
					13	Traffic Signal Technician	NE
					13	Real Estate Appraiser	NE
					13	Code Inspector II	NE
					13	Registrar	X
					13	Animal Control Officer	NE
$ 12.6587	$ 20.8272				13	Firefighter/EMT Basic	NE
$ 17.6803	$ 29.0894		$ 36,775.00	$ 60,506.00	14	Engineering Technician	NE
					14	Crew Supervisor	NE
					14	Clerk of Council/Paralegal Combined	NE
					14	Police Officer	NE
$ 13.2954	$ 21.8749				14	Firefighter/EMT Enhanced	NE
$ 18.5798	$ 30.5688		$ 38,646.00	$ 63,583.00	15	Horticulturist	NE
					15	WTP Operator I	NE
					15	Senior Probation Officer	NE
					15	Accounting Technician II	NE
					15	Equipment Maintenance Supervisor	NE
					15	Assistant Superintendent of Parks	NE
					15	Police Officer Senior	NE
					15	Law Clerk	X
$ 19.5178	$ 32.1120		$ 40,597.00	$ 66,793.00	16	Codes Inspector III	NE
					16	Water Treatment Plant Chief Operator	NE
					16	IT Systems Support Technician	NE
					16	Planner	NE
					16	Librarian	X
					16	Environmental Program Specialist	NE
$ 14.6772	$ 24.1479				16	Firefighter/EMT Intermediate	NE
					16	Police Officer Master	NE
$ 21.5505	$ 35.4563		$ 44,825.00	$ 73,749.00	17	Systems Engineer I-Desktop Engineer	NE
					17	Deputy Building Official	NE
$ 16.2057	$ 26.6627				17	Fire Lieutenant/EMT	NE
					17	Police Sergeant	NE
					17	GIS Coordinator	NE
					17	Building Automated Field Technician	NE
					17	Chief Deputy City Sheriff	NE

CITY OF STAUNTON PAY & CLASSIFICATION SYSTEM

EFFECTIVE JULY 1, 2018

HOURLY			ANNUAL				
Min	**Max**		**Min**	**Max**	**Grade**	**Position**	**FLSA status**
$ 24.7596	$ 37.9861		$ 51,500.00	$ 79,011.00	18	Communications Manager	X
$ 18.6189	$ 28.5651				18	Fire Captain/EMT	NE
					18	Deputy Fire Official	X
					18	Police Lieutenant	NE
					18	Equipment Maintenance Superintendent	X
					18	Streets Superintendent	X
					18	Superintendent of Facility Services and Refuse	X
					18	Superintendent of Parks	X
					18	Field Utility Engineer	X
					18	Superintendent of Recreation	X
					18	Director of Tourism	X
					18	Economic Development Specialist	X
					18	Assistant Director of Blue Ridge Court Services	X
					18	Civil Engineer	X
					18	Assistant Commonwealth Attorney	X
					18	Juvenile Attorney II	X
$ 28.8784	$ 44.3212		$ 60,067.00	$ 92,188.00	19	Building Official/Zoning Administrator	X
					19	Systems Engineer II	X
					19	Finance Business Manager	X
					19	IT Project/Applications Engineer	X
$ 31.9909	$ 49.0990		$ 66,541.00	$ 102,126.00	20	Director of Blue Ridge Court Services	X
					20	Police Captain	X
					20	Deputy Police Chief	X
					20	Assistant Fire Chief	X
					20	Senior Planner	X
					20	City Engineer	X
					20	Utilities Superintendent	X
$ 39.3885	$ 60.4529		$ 81,928.00	$ 125,742.00	21	Director of Library Services	X
					21	Director of Parks and Recreation	X
					21	City Sheriff	X
					21	City Assessor	X
					21	Assistant Finance Director-City/Schools	X
					21	Commissioner of Revenue	X
					21	Treasurer	X
					21	Assistant Director of Human Resources	X
					21	Assistant City Manager	X
$ 41.3587	$ 63.4760		$ 86,026.00	$ 132,030.00	22	Chief Technology Officer	X
					22	Director of Economic Development	X
					22	Director of Community Development	X
$ 43.4264	$ 66.6495		$ 90,327.00	$ 138,631.00	23	Director of Public Works	X
					23	Fire Chief	X
					23	Clerk of Court	X
					23	Commonwealth Attorney	X
					23	Police Chief	X
					23	Chief Human Resources Officer-City/Schools	X
$ 47.8779	$ 73.4813		$ 99,586.00	$ 152,841.00	24	Deputy City Manager	X
$ 49.6837	$ 81.1072		$ 103,342.00	$ 168,703.00	25	Chief Financial Officer-City/Schools	X
						Employment Agreement Positions	
$ 57.6923			$ 120,000.00	--		City Attorney	X
$ 57.6923			$ 120,000.00	--		City Manager	X
$ 19.2308			$ 40,000.00	--		Golf Professional	X

CITY OF STAUNTON PAY & CLASSIFICATION SYSTEM
EFFECTIVE OCTOBER 1, 2018-3% PAY INCREASE

HOURLY			ANNUAL				
Min	Max		Min	Max	Grade	Position	FLSA Status
$ 8.1533	$ 13.4143		$ 16,958.95	$ 27,901.67	1	Library Page	NE
					1	Golf Course/Pool Staff	NE
$ 8.6693	$ 14.2635		$ 18,032.21	$ 29,668.12	2	Office Receptionist/Clerk	NE
$ 10.0782	$ 16.5815		$ 20,962.56	$ 34,489.55	3	Seasonal Laborer	NE
					3	Recreation Counselor/Aide	NE
					3	School Crossing Guard	NE
					3	Lifeguard	NE
					3	Work Release	NE
$ 11.1121	$ 18.2820		$ 23,113.20	$ 38,026.57	4	Management Intern	NE
					4	Data Entry Clerk	NE
					4	Parking Attendant	NE
					4	Assistant Recreation Supervisor	NE
					4	Lifeguard/Swim Instructor	NE
$ 11.3424	$ 19.2055		$ 23,592.15	$ 39,947.52	5	Equipment Parts Clerk	NE
$ 12.2654	$ 20.1811		$ 25,512.07	$ 41,976.62	6	Secretary	NE
					6	Office Services Assistant	NE
					6	Police Records Clerk-	NE
					6	Library Assistant I	NE
					6	Recreation Supervisor	NE
					6	Travel Counselor	NE
					6	Parking Enforcement	NE
					6	Custodial Worker	NE
$ 12.8968	$ 21.2190		$ 26,825.32	$ 44,135.50	7	Sanitation Worker	NE
					7	Maintenance Worker	NE
$ 13.5405	$ 22.2787		$ 28,164.32	$ 46,339.70	8	Equipment Operator I	NE
					8	Sanitation Equipment Operator	NE
					8	Trades Assistant	NE
					8	Recreation Facility/Program Coordinator	NE
$ 14.2254	$ 23.4048		$ 29,588.81	$ 48,681.92	9	Department Secretary/Ad Asst II/Secretary II	NE
					9	Utility Service Clerk	NE
					9	Crew Coordinator	NE
					9	Library Assistant II	NE
					9	WTP Operator IV	NE
					9	Horticulture Assistant	NE
					9	Visitor Center Coordinator	NE
$ 14.9499	$ 24.5972		$ 31,095.70	$ 51,162.16	10	Accounting Technician I	NE
					10	Utility Service Technician	NE
					10	Utility Service Worker	NE
					10	Equipment Operator II	NE
					10	Library Assistant III	NE
					10	Public Safety Dispatcher	NE
					10	Deputy Clerk, CC Deputy Clerk	NE
					10	Victim Witness Director	NE
$ 15.7021	$ 25.8332		$ 32,660.27	$ 53,733.04	11	WTP Operator III	NE
					11	Appraisal Technician	NE
					11	Crew Leader	NE
					11	Codes Inspector I	NE
					11	Senior Public Safety Dispatcher	NE

CITY OF STAUNTON PAY & CLASSIFICATION SYSTEM
EFFECTIVE OCTOBER 1, 2018-3% PAY INCREASE

HOURLY			ANNUAL				
Min	**Max**		**Min**	**Max**	**Grade**	**Position**	**status**
$ 16.5067	$ 27.1583		$ 34,334.02	$ 56,489.32	12	Office Manager	NE
					12	Human Resources Technician	NE
					12	Equipment Operator III	NE
					12	Equipment Maintenance Technician	NE
					12	Administrative Assistant	NE
					12	Deputy COR/Treas/Clerk II	NE
					12	Parks Equipment Mechanic	NE
					12	Aquatics Manager/ Recreational Programmer	NE
					12	Deputy Sheriff	NE
					12	Public Safety Lead Dispatcher	NE
					12	Clerk of Council	NE
					12	Executive Secretary	NE
					12	Executive Assistant to the City Manager's Office	NE
$ 17.3387	$ 28.5270		$ 36,064.42	$ 59,336.24	13	Electrical Technician	NE
					13	Tradesworker	NE
					13	Paralegal	NE
					13	WTP Operator II	NE
					13	Recreation Specialist	NE
					13	Probation Officer	NE
					13	Grant/Marketing Specialist	NE
					13	Traffic Signal Technician	NE
					13	Real Estate Appraiser	NE
					13	Code Inspector II	NE
					13	Registrar	X
					13	Animal Control Officer	NE
$ 13.0385	$ 21.4520				13	Firefighter/EMT Basic	NE
$ 18.2107	$ 29.9621		$ 37,878.25	$ 62,321.18	14	Engineering Technician	NE
					14	Crew Supervisor	NE
					14	Clerk of Council/Paralegal Combined	NE
					14	Police Officer	NE
$ 13.6942	$ 22.5312				14	Firefighter/EMT Enhanced	NE
$ 19.1372	$ 31.4858		$ 39,805.38	$ 65,490.49	15	Horticulturist	NE
					15	WTP Operator I	NE
					15	Senior Probation Officer	NE
					15	Accounting Technician II	NE
					15	Equipment Maintenance Supervisor	NE
					15	Assistant Superintendent of Parks	NE
					15	Police Officer Senior	NE
					15	Law Clerk	X
$ 20.1033	$ 33.0754		$ 41,814.91	$ 68,796.79	16	Codes Inspector III	NE
					16	Water Treatment Plant Chief Operator	NE
					16	IT Systems Support Technician	NE
					16	Planner	NE
					16	Librarian	X
					16	Environmental Program Specialist	NE
$ 15.1175	$ 24.8723				16	Firefighter/EMT Intermediate	NE
					16	Police Officer Master	NE
$ 22.1970	$ 36.5199		$ 46,169.75	$ 75,961.47	17	Systems Engineer I-Desktop Engineer	NE
					17	Deputy Building Official	NE
$ 16.6919	$ 27.4626				17	Fire Lieutenant/EMT	NE
					17	Police Sergeant	NE
					17	GIS Coordinator	NE
					17	Building Automated Field Technician	NE
					17	Chief Deputy City Sheriff	NE

CITY OF STAUNTON PAY & CLASSIFICATION SYSTEM
EFFECTIVE OCTOBER 1, 2018-3% PAY INCREASE

HOURLY			ANNUAL				
Min	**Max**		**Min**	**Max**	**Grade**	**Position**	**FLSA status**
$ 25.5024	$ 39.1256		$ 53,045.00	$ 81,381.33	18	Communications Manager	X
$ 19.1775	$ 29.4220				18	Fire Captain/EMT	NE
					18	Deputy Fire Official	X
					18	Police Lieutenant	NE
					18	Equipment Maintenance Superintendent	X
					18	Streets Superintendent	X
					18	Superintendent of Facility Services and Refuse	X
					18	Superintendent of Parks	X
					18	Field Utility Engineer	X
					18	Superintendent of Recreation	X
					18	Director of Tourism	X
					18	Economic Development Specialist	X
					18	Assistant Director of Blue Ridge Court Services	X
					18	Civil Engineer	X
					18	Assistant Commonwealth Attorney	X
					18	Juvenile Attorney II	X
$ 29.7447	$ 45.6508		$ 61,869.01	$ 94,953.64	19	Building Official/Zoning Administrator	X
					19	Systems Engineer II	X
					19	Finance Business Manager	X
					19	IT Project/Applications Engineer	X
$ 32.9506	$ 50.5720		$ 68,537.23	$ 105,189.78	20	Director of Blue Ridge Court Services	X
					20	Police Captain	X
					20	Deputy Police Chief	X
					20	Assistant Fire Chief	X
					20	Senior Planner	X
					20	City Engineer	X
					20	Utilities Superintendent	X
$ 40.5701	$ 62.2665		$ 84,385.84	$ 129,514.26	21	Director of Library Services	X
					21	Director of Parks and Recreation	X
					21	City Sheriff	X
					21	City Assessor	X
					21	Assistant Finance Director-City/Schools	X
					21	Commissioner of Revenue	X
					21	Treasurer	X
					21	Assistant Director of Human Resources	X
					21	Assistant City Manager	X
$ 42.5994	$ 65.3802		$ 88,606.78	$ 135,990.90	22	Chief Technology Officer	X
					22	Director of Economic Development	X
					22	Director of Community Development	X
$ 44.7292	$ 68.6490		$ 93,036.81	$ 142,789.93	23	Director of Public Works	X
					23	Fire Chief	X
					23	Clerk of Court	X
					23	Commonwealth Attorney	X
					23	Police Chief	X
					23	Chief Human Resources Officer-City/Schools	X
$ 49.3142	$ 75.6857		$ 102,573.58	$ 157,426.23	24	Deputy City Manager	X
$ 51.1742	$ 83.5404		$ 106,442.26	$ 173,764.09	25	Chief Financial Officer-City/Schools	X
						Employment Agreement Positions	
$ 57.6923			$ 120,000.00	--		City Attorney	X
$ 57.6923			$ 120,000.00	--		City Manager	X
$ 19.2308			$ 40,000.00	--		Golf Professional	X

GENERAL GOVERNMENT ADMINISTRATION

FY 2018 Budget	FY2019 Budget	$ (+/ -)	% Change
$ 5,728,938	$ 6,149,069	$ 420,131	7.3%

	FY 2017 ACTUALS	FY 2018 BUDGET	FY 2019 BUDGET	% CHANGE
LEGISLATIVE				
CITY COUNCIL	$ 129,466	$ 145,404	$ 146,751	0.9%
CLERK OF COUNCIL	-	44,897	45,533	1.4%
GENERAL ADMINISTRATION				
CITY MANAGER	531,484	580,128	554,594	-4.4%
HUMAN RESOURCES	305,034	313,750	617,291	96.7%
CITY ATTORNEY	316,237	302,509	311,356	2.9%
COMMUNICATIONS	88,260	93,868	94,993	1.2%
AUDITOR/CONSULTANT	61,200	70,000	70,000	0.0%
CITY MEMBERSHIPS	27,605	27,865	28,076	0.8%
FINANCE ADMINISTRATION	1,112,655	1,185,653	1,194,815	0.8%
ASSESSOR AND EQUALIZATION BOARD	259,942	276,364	292,833	6.0%
COMMISSIONER OF REVENUE	312,698	299,413	318,492	6.4%
CITY TREASURER	393,316	411,224	426,654	3.8%
INFORMATION TECHNOLOGY	1,076,943	1,096,203	1,144,500	4.4%
RISK MANAGEMENT	526,784	749,397	771,000	2.9%
BOARD OF ELECTIONS				
ELECTORAL BOARD AND REGISTRAR	174,597	132,263	132,181	-0.1%
TOTAL GENERAL GOV'T ADMINISTRATION	$ 5,316,221	$ 5,728,938	$ 6,149,069	7.3%

	Personnel	Operations	Capital	Total
FY 2019	$ 4,613,498	$ 1,485,571	$ 50,000	$ 6,149,069
FY 2018	4,012,503	1,666,435	50,000	5,728,938
Variance	$ 600,995	$ (180,864)	$ -	$ 420,131

HUMAN RESOURCES OFFICE STAFF TRANSFERRED TO THE CITY FROM THE SCHOOL BOARD- JULY 1, 2018

GENERAL GOVERNMENT ADMINISTRATION

OPERATIONAL EXPENSES

		INSURANCE FOR ALL GENERAL FUND FUNCTIONS
$	115,000	LOCAL GOVERNMENT LIABILITY
$	75,000	AUTO LIABILITY INSURANCE
$	70,000	FIRE & MULTI-PERIL INSURANCE
$	25,000	RESERVE OFFICERS INSURANCE
$	36,000	SELF-INSURANCE COLLISION
		OPERATIONS
$	279,100	ANNUAL SOFTWARE LICENSE FEES
$	239,000	PROFESSIONAL SERVICES- AUDITORS, LEGAL SERVICES, FINANCIAL SERVICES
$	141,475	MAINTENANCE AGREEMENTS ON TECHNOLOGY EQUIPMENT/SPECIAL EQUIPMENT
$	95,175	TRAINING, PHYSICAL FITNESS, MEDICAL EXAMS/WELLNESS PROGRAM
$	59,750	POSTAGE/ COPY PAPER/ PRINTING
$	50,000	NON-CAPITAL EQUIPMENT- COMPUTER REPLACEMENTS
$	55,750	FORMS FOR CHECKS, TAX TICKETS, ASSESSMENT NOTICES, CIGARETTE TAX STAMPS
$	65,500	COLLECTION FEES FOR DEBIT/CREDIT CARD FEES/ DELINQUENT COLLECTION FEES
$	31,300	ADVERTISING
$	36,760	TELEPHONE /DATA NETWORK LINES
$	30,000	CITY COUNCIL SPECIAL EXPENSES
$	22,725	DUES & SUBSCRIPTIONS TO PROFESSIONAL ORGANIZATIONS/MEMBERSHIPS
$	13,460	GAS & OIL, VEHICLE MAINTENANCE, TIRES
$	16,500	CITY MANAGER & HUMAN RESOURCES OFFICE SPECIAL EXPENSES
		CONTRIBUTIONS TO OUTSIDE AGENCIES / MEMBERSHIPS:
$	14,280	VIRGINIA 1ST CITIES
$	10,796	VIRGINIA MUNICIPAL LEAGUE
$	1,500	VIRGINIA INSTITUTE OF GOVERNMENT
$	1,500	CHAMBER OF COMMERCE
$	1,485,571	SUMMARY TOTAL OF OPERATIONS

CAPITAL EQUIPMENT

$	50,000	COMPUTER NETWORK SERVERS/ INFRASTRUCTURE

JUDICIAL ADMINISTRATION

FY 2018 Budget	FY2019 Budget	$ (+/ -)	% Change
$ 1,956,996	$ 1,976,920	$ 19,924	1.0%

	FY 2017 ACTUALS	FY 2018 BUDGET	FY 2019 BUDGET	% Change
CIRCUIT COURT	$ 129,922	$ 161,709	$ 159,184	-1.6%
GENERAL DISTRICT COURT	4,662	10,800	10,800	0.0%
MAGISTRATE	1,900	2,000	2,000	0.0%
JUVENILE/DOMESTIC RELATIONS COURT	70,905	72,892	73,292	0.5%
CLERK OF CIRCUIT COURT	462,635	456,286	491,622	7.7%
SHERIFF	524,637	573,827	584,284	1.8%
VICTIM WITNESS GRANT	114,011	80,305	81,901	2.0%
COMMONWEALTH ATTORNEY	578,503	599,177	573,837	-4.2%
TOTAL JUDICIAL ADMINISTRATION	$ 1,887,175	$ 1,956,996	$ 1,976,920	1.0%

	Personnel	Operations	Capital	Total
FY 2019	$ 1,758,978	$ 217,942		$ 1,976,920
FY 2018	1,732,004	224,992	-	1,956,996
Variance	$ 26,974	$ (7,050)	$ -	$ 19,924

OPERATIONAL EXPENSES

$	62,592	RENTAL OF PROPERTY - J&D COURT
$	33,400	OFFICE SUPPLIES/ PHOTOCOPYING FOR COURTS
$	19,400	GAS & OIL, TIRES, MAINTENANCE ON VEHICLES, RADIO MAINTENANCE
$	20,200	TRAINING FOR SHERIFFS-POLICE ACADEMY, JUDGE, COURT CLERKS
$	10,000	SHERIFF - COURTROOM SECURITY MATERIALS
$	14,100	TELEPHONE
$	11,150	JUROR & WITNESS FEES, AND JURY COMMISSIONERS
$	8,050	POSTAGE/ EQUIPMENT RENTAL
$	4,800	MAINTENANCE AGREEMENTS ON OFFICE EQUIPMENT
$	8,900	DUES & SUBSCRIPTIONS
$	7,000	DOMESTIC VIOLENCE VICTIM WITNESS COORDINATOR SHARE WITH AUGUSTA COUNTY
$	5,650	PROFESSIONAL FEES - COURT AUDIT FEES, LEGAL SERVICES
$	5,500	SOFTWARE LICENSE FEES
$	2,000	CLERK OF CIRCUIT COURT - RECORD BOOKS/DOCUMENT STORAGE/ MANAGEMENT
$	2,500	NON-CAPITAL EQUIPMENT
$	2,700	SPECIAL EXPENSES
$	217,942	SUMMARY TOTAL OF OPERATIONS

PUBLIC SAFETY

FY 2018 Budget	FY2019 Budget	$ (+/ -)	% Change
$ 10,764,409	$ 11,384,476	$ 620,067	5.8%

	FY 2017 ACTUALS	FY 2018 BUDGET	FY 2019 BUDGET	% Change
LAW ENFORCEMENT				
POLICE DEPARTMENT	$ 5,002,455	$ 4,957,924	$ 5,177,295	4.4%
E-911 CENTER	727,947	845,918	826,416	-2.3%
EMERGENCY SERVICES				
FIRE DEPARTMENT	2,539,252	2,565,069	2,984,832	16.4%
COMMUNITY PUBLIC SAFETY	91,962	97,000	95,000	-2.1%
CORRECTIONS AND DETENTION				
JUVENILE DETENTION HOME	142,668	145,332	114,186	-21.4%
MIDDLE RIVER REGIONAL JAIL	1,478,880	1,505,761	1,575,231	4.6%
OFFICE ON YOUTH	133,362	150,500	150,500	0.0%
BUILDING INSPECTION	398,995	416,705	385,816	-7.4%
OTHER PROTECTION				
ANIMAL CONTROL	69,611	80,000	75,000	-6.3%
MEDICAL EXAMINER	280	200	200	0.0%
TOTAL PUBLIC SAFETY	$ 10,585,412	$ 10,764,409	$ 11,384,476	5.8%

	Personnel	Operations	Capital	Total
FY 2019	$ 8,163,750	$ 3,131,226	$ 89,500	$ 11,384,476
FY 2018	7,564,697	3,105,712	94,000	10,764,409
Variance	$ 599,053	$ 25,514	$ (4,500)	$ 620,067

POLICE DEPARTMENT	2014	2015	2016	2017
POLICE STATIONS	1	1	1	1
ARRESTS	2,438	2,363	2,542	2,560
TRAFFIC SUMMONS ISSUED	4,263	3,066	3,143	2,541
PARKING TICKETS	4,931	4,813	4,855	4,618

FIRE DEPARTMENT	2014	2015	2016	2017
FIRE STATIONS	2	2	2	2
INCIDENT RESPONSES	3,087	3,176	3,200	2,693
FIRES EXTINGUISHED	50	78	50	65
FIRE INSPECTIONS	1,193	1,250	1,311	1,611

PUBLIC SAFETY

OPERATIONS

$	1,575,231	JAIL OPERATIONS -$1,675,231 ACTUAL PAYMENT. $100,000 BALANCE FROM CIP JAIL RESERVE
$	280,110	GAS & OIL, TIRES, VEHICLE MAINTENANCE
$	114,186	JUVENILE DETENTION HOME
$	150,500	OFFICE ON YOUTH CONTRACT WITH WAYNESBORO
$	140,750	MATERIALS & SUPPLIES FOR POLICE, FIRE, AND EMERGENCY MEDICAL SUPPLIES
$	134,500	TRAINING/PHYSICAL FITNESS FOR POLICE/ DISPATCHERS & FIRE - POLICE ACADEMY DUES
$	102,430	UNIFORMS FOR POLICE/FIRE/ DISPATCH
$	75,000	CARE OF ANIMALS & REGIONAL ANIMAL SHELTER
$	84,815	TELEPHONE AND DISPATCH TELEPHONE SERVICES
$	75,000	STATE FIRE PROGRAMS FUND FUNDED BY STATE GRANT
$	203,889	MAINTENANCE /REPAIR- RADIOS, E911 DISPATCH EQUIPMENT, BODY CAMERAS
$	31,900	PROFESSIONAL SERVICES- AUGUSTA MEDICAL SECURITY, EVALUATIONS, MEDICAL DOCTOR LICENSE FOR FIRE DEPARTMENT EMS SERVICES
$	68,115	OFFICE SUPPLIES, POLICE FORMS, PRINTING TICKETS, PHOTOCOPY, POSTAGE, DUES
$	20,000	STATE EMS FOUR FOR LIFE PROGRAM FUNDED BY STATE GRANT
$	14,800	NON-CAPITAL EQUIPMENT- MOBILE COMPUTERS FUNDED BY ELECTRONIC SUMMONS FEE
$	48,500	SOFTWARE LICENSE FEES
$	11,500	AUXILIARY POLICE OFFICERS & FIREFIGHTERS
$	3,131,226	SUMMARY TOTAL OF OPERATIONS

CAPITAL

$	79,500	THREE POLICE VEHICLE REPLACEMENTS
$	10,000	SAW FIRING RANGE IMPROVEMENTS
$	89,500	TOTAL CAPITAL

MRRJA FUNDING	GENERAL FUND	CIP RESERVE	TOTAL FUNDING	CITY % SHARE
FY 2019 BUDGET	$ 1,575,231	$ 100,000	$ 1,675,231	20.68%
FY 2018 BUDGET	$ 1,505,761	$ 150,000	$ 1,655,761	20.64%
FY 2017 BUDGET	$ 1,400,000	$ 156,095	$ 1,556,095	20.36%
FY 2016 BUDGET	$ 1,400,000	$ -	$ 1,400,000	19.90%
FY 2015 BUDGET	$ 800,000	$ 768,298	$ 1,568,298	32.50%
FY 2014 BUDGET	$ 700,000	$ 844,171	$ 1,544,171	32.00%
FY 2013 BUDGET	$ 525,000	$ 1,019,171	$ 1,544,171	32.00%
FY 2012 BUDGET	$ 525,000	$ 779,269	$ 1,304,269	30.30%

PUBLIC WORKS

	FY 2018 Budget	FY2019 Budget	$ (+/ -)	% Change
	$ 6,381,929	$ 6,090,148	$ (291,781)	-4.6%

	FY 2017 ACTUALS	FY 2018 BUDGET	FY 2019 BUDGET	% Change
ENGINEERING	$ 339,217	$ 339,877	$ 333,486	-1.9%
ADMINISTRATION	274,008	286,067	291,228	1.8%
HIGHWAYS, STREETS, SIDEWALKS	3,534,739	3,537,146	3,110,498	-12.1%
TRAFFIC ENGINEERING	201,450	242,707	232,042	-4.4%
TRAFFIC SIGNALS/ELECTRONICS	289,234	187,948	311,018	65.5%
BUILDING MAINTENANCE	1,269,248	1,343,068	1,361,969	1.4%
EQUIPMENT MAINTENANCE	435,387	445,116	449,907	1.1%
TOTAL PUBLIC WORKS	$ 6,343,283	$ 6,381,929	$ 6,090,148	-4.6%

	Personnel	Operations	Capital	Total
FY 2019	$ 3,024,719	$ 3,028,429	$ 37,000	$ 6,090,148
FY 2018	2,918,635	3,209,294	254,000	6,381,929
Variance	$ 106,084	$ (180,865)	$ (217,000)	$ (291,781)

LANE MILES OF STREETS	300.62
TRAFFIC SIGNALS AND FLASHERS	65

HIGHWAYS, STREETS, SIDEWALKS, MAJOR OPERATIONAL EXPENDITURES

$ 1,000,000	STREET PAVING
$ -	MAINTENANCE / REPAIR OF BRIDGES
$ 297,000	ELECTRIC-STREET LIGHTS
$ 161,300	STREET MAINTENANCE MATERIALS, REPAIRS TO STREETS, GUARDRAILS, BRIDGES
$ 151,550	GAS & OIL , TIRES, MAINTENANCE & REPAIR OF VEHICLES/ RADIO MAINTENANCE
$ 150,000	SNOW REMOVAL SUPPLIES-SALT, CHAINS
$ 125,000	MAINTENANCE / REPAIR OF SIDEWALKS & GUARDRAILS
$ 177,000	TRAFFIC MATERIALS FOR PAINTING/ AND TRAFFIC SIGNALS
$ 102,700	CONTRACT AGREEMENTS-RIGHT OF WAY MAINTENANCE, DISPOSAL SERVICES FOR OILS, PAINTS, RAILROAD MAINTENANCE/ TRAFFIC LANE PAINTING
$ 27,500	SOFTWARE FEES FOR STREET MAINTENANCE REPORTING/VEHICLE DIAGNOSTICS
$ 24,975	TELEPHONE, OFFICE SUPPLIES, POSTAGE, PHOTOCOPY/M&R OFFICE EQUIPMENT
$ 105,000	PROFESSIONAL ENGINEERING SERVICES
$ 54,904	SMALL TOOLS, UNIFORMS, SAFETY EQUIPMENT, TRAINING, DUES
$ 2,376,929	SUMMARY TOTAL FOR STREETS

BUILDING MAINTENANCE

$ 307,000	UTILITIES FOR BUILDINGS - ELECTRIC / NATURAL GAS / PROPANE
$ 107,500	MAINTENANCE CONTRACTS FOR BUILDING MECHANICAL SYSTEMS/ELEVATORS
$ 15,000	CITY HALL CARPET REPLACEMENT
$ 20,000	COURT HOUSE CARPET AND SIDE DOOR REPLACEMENT
$ 65,000	RECREATION OFFICE PAINT EXTERIOR
$ 6,000	GARDEN CENTER REPLACE GUTTERS
$ 105,000	BUILDING SUPPLIES, CLEANING SUPPLIES, SMALL TOOLS, SAFETY EQUIPMENT
$ 26,000	CUSTODIAL SERVICES, PEST CONTROL SERVICES
$ 651,500	SUMMARY TOTAL FOR BUILDING MAINTENANCE

CAPITAL

$ 13,000	CONFLICT MONITOR TESTERS FOR TRAFFIC SIGNALS
$ 24,000	REPLACE LIGHTING IN CROSSWALK AT GRUBERT STREET & 5TH STREET
$ 37,000	TOTAL CAPITAL

HEALTH AND WELFARE

FY 2018 Budget	FY2019 Budget	$ (+/ -)	% Change
$ 6,658,612	$ 6,777,652	$ 119,040	1.8%

	FY 2017 ACTUALS	FY 2018 BUDGET	FY 2019 BUDGET	% Change
PUBLIC HEALTH SERVICES	$ 264,987	$ 280,222	$ 277,813	-0.9%
VALLEY COMM SERVICES BOARD	151,952	158,030	162,771	3.0%
CHILDREN SERVICES ACT	2,585,847	2,750,000	2,670,000	-2.9%
DEPARTMENT OF SOCIAL SERVICES	2,938,899	3,165,668	3,365,376	6.3%
TAX RELIEF -ELDERLY/DISABLED/VETERANS	181,140	210,000	205,000	-2.4%
COMMUNITY WELFARE ASSISTANCE	94,692	94,692	96,692	2.1%
TOTAL HEALTH AND WELFARE	$ 6,217,517	$ 6,658,612	$ 6,777,652	1.8%

	Personnel	Operations	Capital	Total
FY 2019	$ -	$ 6,777,652	$ -	$ 6,777,652
FY 2018	-	6,658,612	-	6,658,612
Variance	$ -	$ 119,040	$ -	$ 119,040

	DEPARTMENT OF SOCIAL SERVICES OPERATIONAL EXPENSES	INCREASE/ (DECREASE)
$ 2,670,000	CHILDREN SERVICES ACT	$ (80,000)
$ 908,000	FOSTER CARE	$ 103,000
$ 1,150,000	ADOPTION SUBSIDY	$ 180,000
$ 680,376	DEPARTMENT ADMINISTRATIVE EXPENSES	$ (34,292)
$ 250,000	SPECIAL NEEDS ADOPTION	$ (80,000)
$ 205,000	AUXILIARY GRANTS	$ -
$ 130,000	VIEW PURCHASED SERVICES	$ 30,000
$ 42,000	GENERAL RELIEF, ADULT SERVICES	$ 1,000
$ 6,035,376	SUMMARY TOTAL FOR DEPARTMENT OF SOCIAL SERVICES	$ 119,708

	CONTRIBUTIONS TO AGENCIES	
$ 277,813	CONTRIBUTION TO THE HEALTH DEPARTMENT	$ (2,409)
$ 162,771	CONTRIBUTION TO VALLEY COMMUNITY SERVICES BOARD	$ 4,741
$ 42,042	CATS - COORDINATED TRANSPORATION SYSTEM	$ -
$ 26,650	CAPSAW CONTRIBUTION	$ -
$ 2,000	VALLEY CHILDREN'S ADVOCACY CENTER	$ 2,000
$ 20,000	VALLEY PROGRAM FOR AGING SERVICES	$ -
$ 6,000	STAUNTON SENIOR CENTER	$ -
$ 537,276	SUMMARY TOTAL FOR OUTSIDE AGENCIES	$ 4,332

	TAX RELIEF EXPENSE	
$ 130,000	REAL ESTATE TAX RELIEF FOR ELDERLY/HANDICAPPED	$ (5,000)
$ 75,000	REAL ESTATE TAX RELIEF FOR DISABLED VETERANS	$ -
$ 205,000	TOTAL TAX RELIEF	$ (5,000)

RECREATION, PARKS, LIBRARY AND CULTURAL

FY 2018 Budget	FY2019 Budget	$ (+/ -)	% Change
$ 3,550,021	$ 3,711,304	$ 161,283	4.5%

	FY 2017 ACTUALS	FY 2018 BUDGET	FY 2019 BUDGET	% Change
RECREATION ADMINISTRATION	$ 989,532	$ 1,093,290	$ 1,139,103	4.2%
HORTICULTURE	130,098	141,979	158,364	11.5%
GOLF COURSE	-	-	108,343	#DIV/0!
COMMUNITY RECREATION CONTRIBUTIONS	20,000	20,000	20,000	0.0%
PARK MAINTENANCE	1,085,801	1,113,701	1,134,091	1.8%
CULTURAL CONTRIBUTIONS	15,000	14,999	14,000	-6.7%
LIBRARY	1,138,139	1,166,052	1,137,403	-2.5%
TOTAL PARKS, RECR, & CULTURAL	$ 3,378,570	$ 3,550,021	$ 3,711,304	4.5%

	Personnel	Operations	Capital	Total
FY 2019	$ 2,601,954	$ 1,109,350	$ -	$ 3,711,304
FY 2018	2,460,127	1,089,894	-	3,550,021
Variance	$ 141,827	$ 19,456	$ -	$ 161,283

482	ACRES OF PARK FACILITIES		
9	PARKS		
8	BASEBALL/SOFTBALL FIELDS	1,673	# GAMES PLAYED
4	SOCCER/FOOTBALL FIELDS	387	# GAMES PLAYED
1	GYPSY HILL GOLF COURSE	6,871	ROUNDS OF GOLF
1	LAKE TAMS		
1	GYPSY HILL PARK DUCK POND		

RECREATION / LIBRARY REVENUE - CHARGES FOR SERVICES

$ 130,000	HEART AFTERSCHOOL PROGRAM
$ 75,000	SUMMER PLAYGROUND
$ 40,000	LEAGUE SPORTS FOR ADULTS
$ 45,000	SWIMMING POOL
$ 27,000	INSTRUCTIONAL/EDUCATION CLASSES
$ 20,000	TRIPS AND TOURS
$ 5,000	RENTAL OF PROPERTY
$ 5,000	DUCK FOOD SALES
$ 102,000	GOLF FEES AND MEMBERSHIP FEES
$ 25,000	LIBRARY FEES/FINES
$ 474,000	TOTAL RECREATION FEE REVENUE

OPERATIONAL EXPENSES

CULTURAL CONTRIBUTIONS

$ 20,000	BOYS AND GIRLS CLUB
$ 3,000	STONEWALL BRIGADE BAND
$ 3,000	STAUNTON/AUGUSTA ART CENTER
$ 3,000	SHENANARTS
$ 5,000	WOODROW WILSON PRESIDENTIAL LIBRARY
$ 34,000	TOTAL CONTRIBUTIONS

RECREATION, PARKS, LIBRARY AND CULTURAL

OPERATIONAL EXPENSES

$	141,250	BOOKS, MEDIA, PERIODICALS FOR LIBRARY
$	188,500	CONTRACT MAINTENANCE OF PARKS, RECREATION FACILITIES, REPAIRS
$	120,700	MATERIALS /SUPPLIES FOR LIBRARY / RECREATION OFFICE
$	93,700	GAS & OIL, TIRES, MAINTENANCE OF VEHICLES/ PARK MAINTENANCE EQUIPMENT
$	77,900	OFFICE SUPPLIES, POSTAGE, PHOTOCOPY, TELEPHONE, MAINTENANCE OFFICE EQUIPMENT
$	90,500	CONTRACT AGREEMENT WITH MIDDLE RIVER REGIONAL JAIL FOR INMATE CREWS
$	53,100	ADVERTISEMENT AND PRINTING FOR RECREATION/LIBRARY PUBLICATIONS
$	25,000	MATERIALS/SUPPLIES-PARKS, PLAYGROUNDS, BALLFIELDS, SMALL TOOLS, RENTALS
$	20,300	INSTRUCTIONAL CONTRACT AGREEMENTS, ENTERTAINMENT SERVICES
$	44,000	UTILITIES - LIBRARY ELECTRIC AND NATURAL GAS HEAT
$	41,200	CHEMICALS FOR POOL, HORTICULTURE, GROUNDS MAINTENANCE
$	15,000	RECREATION TRIPS
$	27,800	TREE/PLANT PURCHASES/ CARE
$	22,000	PROFESSIONAL ORGANIZATION DUES, TRAINING LIBRARY / RECREATION STAFF
$	24,000	SPECIAL PROGRAMS SUPPLIES- LIBRARY AND RECREATION
$	18,000	SUMMER PLAYGROUND PROGRAM SUPPLIES
$	18,000	AFTERSCHOOL HEART PROGRAM SUPPLIES
$	1,000	BOOKER T CENTER SUPPLIES
$	22,500	SOFTWARE LICENSE FEE
$	10,900	SAFETY EQUIPMENT, UNIFORMS, RENTAL OF EQUIPMENT
$	12,000	CONTRIBUTIONS TO YOUTH SPORTS PROGRAMS- BASEBALL/ SOFTBALL / FOOTBALL
$	5,000	DUCK FOOD
$	3,000	COLLECTION FEES FOR CREDIT/DEBIT CARDS
$	1,075,350	SUMMARY TOTAL OF OPERATIONS

COMMUNITY DEVELOPMENT

FY 2018 Budget	FY2019 Budget	$ (+/ -)	% Change
$ 1,571,545	$ 1,783,631	$ 212,086	13.5%

	FY 2017 ACTUALS	FY 2018 BUDGET	FY 2019 BUDGET	% Change
PLANNING AND DEVELOPMENT	$ 307,770	$ 277,549	$ 295,193	6.4%
COMMUNITY DEVELOPMENT AGENCIES	310,522	304,492	309,921	1.8%
ECONOMIC DEVELOPMENT	339,197	442,351	662,596	49.8%
TOURISM OFFICE	435,478	430,567	399,466	-7.2%
STAUNTON WELCOME CENTER	50,927	53,586	53,455	-0.2%
TROLLEY	63,000	63,000	63,000	0.0%
TOTAL COMMUNITY DEVELOPMENT	$ 1,506,894	$ 1,571,545	$ 1,783,631	13.5%

	Personnel	Operations	Capital	Total
FY 2019	$ 785,428	$ 998,203	$ -	$ 1,783,631
FY 2018	752,444	819,101	-	1,571,545
Variance	$ 32,984	$ 179,102	$ -	$ 212,086

OPERATIONAL EXPENSES

$ 40,000	VILLAGES DEVELOPMENT AGREEMENT - REAL ESTATE TAX REHAB ABATEMENT
$ 95,635	DEVELOPMENT AGREEMENT- GRAPHIC PACKAGING- ENTERPRISE PROGRAM
$ 135,000	DEVELOPMENT AGREEMENT - FRONTIER CENTER REBATE OF TAXES
$ 85,012	PROFESSIONAL ENGINEERING SERVICES
$ 114,000	TOURISM ADVISORY BOARD
$ 54,000	ADVERTISING FOR TOURISM AND ECONOMIC DEVELOPMENT
$ 33,610	DUES, TELEPHONE, OFFICE SUPPLIES, PHOTOCOPY, POSTAGE
$ 24,500	ENTERPRISE ZONE INCENTIVES / SPECIAL EXPENSES
$ 13,000	PRINTING FOR TOURISM BROCHURES / ECONOMIC DEVELOPMENT BROCHURES/MAPS
$ 18,775	TRAINING /TRAVEL
$ 11,750	MAINTENANCE OF VEHICLE/EQUIPMENT/PROPERTY
$ 625,282	SUMMARY TOTAL FOR OPERATIONS

OUTSIDE AGENCY FUNDING:

$ 160,000	SDDA - $40,000 PLUS $120,000 TAX REVENUE
$ 63,000	TROLLEY OPERATIONS
$ 48,159	SHENANDOAH VALLEY AIRPORT
$ 27,500	HISTORIC STAUNTON FOUNDATION
$ 34,262	PLANNING DISTRICT COMMISSION
$ 20,000	GART -REGIONAL TOURISM PROGRAM
$ 20,000	STAUNTON CREATIVE COMMUNITY FUND
$ 372,921	TOTAL COMMUNITY DEVELOPMENT CONTRIBUTIONS TO OUTSIDE AGENCIES

TRANSFERS TO OTHER FUNDS

FY 2018 Budget	FY2019 Budget	$ (+/ -)	% Change
$ 17,779,550	$ 18,713,800	$ 934,250	5.3%

	FY 2017 ACTUALS	FY 2018 BUDGET	FY 2019 BUDGET	% Change
TRANSFERS TO THE:				
EDUCATION FUND	$ 12,371,800	$ 12,750,000	$ 13,200,000	3.5%
DEBT SERVICE SINKING FUND	4,100,500	4,274,200	4,822,750	12.8%
CITY CIP FUND	1,641,050	441,050	691,050	56.7%
HEALTH INSURANCE FUND	125,764	-	-	#DIV/0!
SCHOOL CIP FUND	150,000	150,000	-	-100.0%
GOLF FUND	50,000	50,000	-	-100.0%
PARKING FUND	119,000	114,300	-	-100.0%
TOTAL TRANSFERS	$ 18,558,114	$ 17,779,550	$ 18,713,800	5.3%

TRANSFERS TO OTHER FUNDS HIGHLIGHTS:

$ 13,200,000	TRANSFER TO THE EDUCATION FUND FOR OPERATIONS	
	$450,000	ADDITIONAL TRANSFER TO EDUCATION FUND - REVENUE SHARE
$ 13,200,000	TOTAL FUNDING FOR EDUCATION	
$ 4,822,750	TRANSFER TO THE DEBT SERVICE SINKING FUND FOR GENERAL FUND DEBT PAYMENTS	
	$300,000	STAUNTON CROSSING DEBT - LODGING TAX INCREASE
	$58,000	STAUNTON CROSSING DEBT - REAL ESTATE TAX ESTIMATE
	$10,000	STAUNTON CROSSING DEBT - MEALS TAX ESTIMATE
	$112,500	STAUNTON CROSSING DEBT -FRONTIER CENTER MEALS TAX ESTIMATE
	$30,000	STAUNTON CROSSING DEBT - FRONTIER CENTER SALES TAX ESTIMATE
	$38,050	GOLF COURSE DEBT - ADD BACK TO GENERAL FUND
	$548,550	INCREASE IN TRANSFER
$ 691,050	TRANSFER TO CITY CIP FUND	
	$ 200,000	FIRE TRUCK RESERVE FOR REPLACEMENTS
	$ 100,000	SIDEWALK REPLACEMENTS- CONCRETE TO BRICK
	$ 100,000	NEW SIDEWALK PROJECTS- MATCH FOR VDOT GRANTS
	$ 50,000	VDOT STREET CONSTRUCTION MATCH FUNDS
	$ 100,000	PUBLIC WORKS MAJOR EQUIPMENT RESERVE
	$ 100,000	PUBLIC WORKS BUILDING MECHANICAL SYSTEM RESERVE
	$ 41,050	BLUE RIDGE COMMUNITY COLLEGE CAPITAL PAYMENT
	$ 691,050	TOTAL CIP TRANSFER

CAPITAL INVESTMENT FUND-GENERAL GOVERNMENTAL SUMMARY

FY 2018 Budget	FY2019 Budget	$ (+/ -)	% Change
$ 1,491,050	$ 1,041,050	$ (450,000)	-30.2%

CIP FUND REVENUE

$	691,050	TRANSFER FROM GENERAL FUND REVENUES FY2019
$	350,000	FY2018 BUDGET AMENDMENT #2 -TRANSFER FROM GENERAL FUND
$	1,041,050	TOTAL CIP

CAPITAL PROJECTS

FY2019 BUDGET-

$	200,000	FIRE TRUCK RESERVE FOR REPLACEMENTS
$	100,000	SIDEWALK REPLACEMENTS- CONCRETE TO BRICK
$	100,000	NEW SIDEWALKS- VDOT REVENUE SHARING MATCH PROJECTS
$	100,000	PUBLIC WORKS MAJOR EQUIPMENT REPLACEMENT RESERVE
$	100,000	PUBLIC WORKS BUILDING MECHANICAL SYSTEMS RESERVE
$	50,000	VDOT STREET CONSTRUCTION MATCH FUNDS
$	41,050	BLUE RIDGE COMMUNITY COLLEGE CAPITAL FUND
$	691,050	CIP PROJECTS FUNDED FROM FY2018 GENERAL FUND BUDGET

FY2018 BUDGET AMENDMENT #2

$	150,000	CITY INELIGIBLE STREETS/PARKING LOT MAINTENANCE
$	100,000	GREENWAYS PROJECT
$	100,000	FOOTBALL STADIUM HANDICAP /ADA IMPROVEMENTS
$	350,000	CIP PROJECTS FUNDED FROM FY2018 BUDGET AMENDMENT #2
$	1,041,050	TOTAL REVISED FY2018 AND FY2019 CIP

CITY COUNCIL APPROVED THE CIP PLAN FOR FY2018 AND FY2019 PROJECTS FEBRUARY 8,2018.

CITY OF STAUNTON, VA
CAPITAL IMPROVEMENT PLAN
FY2018 - FY2022

Adopted February 8, 2018

CITY OF STAUNTON
CAPITAL IMPROVEMENT PLAN
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STAUNTON™
As You Like It.

CITY OF STAUNTON, VIRGINIA
and
STAUNTON CITY SCHOOLS

CAPITAL IMPROVEMENT PLAN
FY 2018 - FY 2022

STAUNTON PLANNING COMMISSION

CHAIRMAN Nathaniel E. Burress

APPROVAL DATE 1/18/2018

Attest: Suzanne F. Simmons
Suzanne F. Simmons
Clerk of Council

CITY COUNCIL

MAYOR Carolyn W. Dull

APPROVAL DATE 2/8/18

Attest: Suzanne F. Simmons
Suzanne F. Simmons
Clerk of Council

CITY OF STAUNTON, VIRGINIA
and
STAUNTON CITY SCHOOLS
CAPITAL IMPROVEMENT PLAN

TOTAL CIP PLAN		FY2018	FY2019	FY2020	FY2021	FY2022	PROJECTS NOT SCHEDULED/NOT FUNDED
GENERAL FUND	$ 53,174,250	$ 10,776,050	$ 1,041,050	$ 17,230,050	$ 2,121,050	$ 4,937,050	$ 17,069,000
STAUNTON CITY SCHOOLS	$ 59,868,407	$ 693,407	$ 40,650,000	$ 275,000	$ 450,000	$ 2,800,000	$ 15,000,000
WATER FUND	$ 32,699,641	$ 260,000	$ 700,000	$ 300,000	$ 8,300,000	$ 500,000	$ 22,639,641
SEWER FUND	$ 5,396,000	$ 50,000	$ 110,000	$ 1,285,000	$ 300,000	$ 300,000	$ 3,351,000
STORMWATER FUND	$ 24,309,583	$ 100,000	$ 800,000	$ 2,233,762	$ 50,000	$ 800,000	$ 20,325,821
PARKING FUND	$ 3,760,000	$ 3,060,000	$ -	$ -	$ -	$ 700,000	$ -
TOTAL CIP PLAN	$ 179,207,881	$ 14,939,457	$ 43,301,050	$ 21,323,812	$ 11,221,050	$ 10,037,050	$ 78,385,462

5 YEAR PLAN= $ 100,822,419

FINANCIAL MANAGEMENT POLICY

City of Staunton, Virginia

Capital Improvement Plan Policy

Adopted: January 25, 2018

THE CAPITAL IMPROVEMENT PLAN ("CIP")

The Capital Improvement Plan—the CIP—is the City's five-year plan for projecting the capital needs of the City. It provides for maintenance and funding of present and future buildings, facilities, major equipment, and infrastructure for the City. The CIP also serves as a planning and programming guide for long-term financial planning, and a plan to promote (i) public and private development for the future community growth, and (ii) effective service delivery to citizens of the City.

The overall strategy of the CIP is to plan for land acquisition, construction and maintenance of public facilities necessary for the safe and efficient provision of public services in accordance with the policies and objectives adopted in the City's Comprehensive Plan. A critical element of a balanced CIP is the provision of funds to both preserve or enhance existing facilities and provide new assets to respond to changing service needs and community growth. The plan is reviewed and revised annually based on priorities, current circumstances, and economic opportunities.

The adoption of the CIP is not a formal financial commitment to any particular project. The CIP serves as a financial planning tool to provide estimated costs for projects, and a schedule for anticipated capital projects and capital financing. The CIP is a key element in planning and controlling the City's future debt service requirements. The CIP includes some projects where needs have been defined, but specific financial resources have not been identified to advance the project to a scheduled completion year.

THE LEGAL BASIS FOR THE CIP

The CIP is prepared pursuant to Virginia Code § 15.2-2239, which provides, in relevant part:

> A local planning commission may, and at the direction of the governing body shall, prepare and revise annually a capital improvement program based on the comprehensive plan of the locality for a period not to exceed the ensuing five years. The commission shall submit the program annually to the governing body, or to the chief administrative officer or other official charged with preparation of the budget for the locality, at such time as it or he shall direct. The capital improvement program shall include the commission's recommendations, and estimates of cost of the facilities and life cycle costs, including any road improvement and any transportation improvement the locality chooses to include in

its capital improvement plan and as provided for in the comprehensive plan, and the means of financing them, to be undertaken in the ensuing fiscal year and in a period not to exceed the next four years, as the basis of the capital budget for the locality. In the preparation of its capital budget recommendations, the commission shall consult with the chief administrative officer or other executive head of the government of the locality, the heads of departments and interested citizens and organizations and shall hold such public hearings as it deems necessary.

ANNUAL CAPITAL BUDGET

The Capital Budget appropriates funds for specific facilities, major equipment, infrastructure, and improvements approved in the CIP by City Council through the annual budget process or a budget amendment for all governmental and proprietary funds. The first year included in the CIP reflects the approved annual capital budget funding level. Financial resources for projects in subsequent years in the plan are included for planning purposes only for scheduling and financial planning.

The City funds a portion of the CIP with current revenues in the annual Operating Budget. The long-term goal is to dedicate a minimum of 2.5% of the total current General Fund revenues less General Fund Transfers to Other Funds to finance General Fund capital projects. Other available financial resources include Undesignated Fund Balance, General Obligation Bonds, state and federal grants, and private development contributions, which are appropriated through a budget amendment upon approval of a project.

Proprietary Fund revenues are used to finance Proprietary Fund capital improvement projects. General Fund transfers may be used to finance Proprietary Fund capital projects.

The General Fund Capital Budget is appropriated in the City's multi-year CIP Fund. A financial analysis of the fund shall be conducted quarterly to analyze the status of the funding sources, and to review the project-to-date expenditures. Any project balances shall be re-programmed for other capital projects through a budget amendment process.

THE CIP REVIEW TEAM

A CIP Review Team (CIP Team) is responsible for reviewing capital project requests and providing recommendations annually to the City Manager and Planning Commission. This team is comprised of staff from the Office of the City Manager, the Department of Finance, the Department of Community Development, the Department of Public Works, the Department of Information Technology, the Police Department, the Fire-Rescue Department, the Parks and Recreation, and School Board staff from the office of the Director of Operations and the Technology Department. The Chief Financial Officer is responsible for the coordination of the CIP process, including the annual review, presentation to the Planning Commission, and the final adoption of the CIP by City Council.

THE CIP PROCESS

The overall goal of the CIP process is to develop CIP recommendations that:

1. preserve the City's past by investing in the upgrade of assets and infrastructure;
2. protect the present with improvements to City facilities, based on an analysis of costs of repair versus costs of replacement;
3. plan for future facilities and infrastructure that considers the annual cost for new service demands as a result of community growth or facilities and services that provide new or improved quality of life for all citizens; and
4. allow for flexibility to take advantage of economic opportunities that provide for public or private capital investment.

The CIP Team meets in October each year to update existing projects, remove projects, and add new projects. Capital projects are forwarded to the CIP Team by departments responsible for their implementation. In proposing a five-year capital plan, the CIP Team considers the feasibility of all proposed capital projects by evaluating their necessity, priority, location, cost, method of financing, availability of federal and state aid, and the necessary investment in the City's infrastructure. The CIP results from an annual review and a systematic process that advances subsequent years' items each fiscal year.

In December, the CIP is presented to the Planning Commission for review and discussion. A public hearing is held at a subsequent Planning Commission meeting in January to receive public comment. After the public hearing, the Planning Commission makes a recommendation concerning the CIP to City Council.

In January, the CIP, with the Planning Commission's recommendation, is presented to City Council, for additional review and discussion, and eventual consideration by Council.

CRITERIA FOR EVALUATING CAPITAL PROJECTS

The CIP Team uses the evaluation criteria stated below as a guide and assessment tool to determine the immediate, near-term, or long-term timing for scheduling capital projects:

1. The CIP shall execute the goals and objectives of the Comprehensive Plan adopted by City Council.
2. The development of the CIP shall be guided by the principles of lifecycle planning to ensure that long-term maintenance, renewal and replacement requirements are adequately addressed to protect the City's investment and maximize the useful life of facilities.
3. The CIP shall include major equipment and facilities, defined as, all fixed installations constructed and/or maintained with public funds, including buildings and structures, utilities and related improvements that have a useful life greater than 10 years.
4. The CIP shall include the fiscal impact of each project to include the total cost of the project and the annual maintenance and operating costs.
5. The CIP shall support the City's efforts to promote economic vitality and a high quality of life.

6. The CIP shall support the City’s efforts to encourage the development of affordable and effective multi-use public facilities, as feasible.

7. The CIP shall be developed to provide facilities that are cost-effective, consistent with appropriate best practice standards, community standards, feasibility, and expectations of useful life.

8. The City shall endeavor to execute the projects as approved and scheduled in the CIP. Value engineering principles shall continue to be applied to appropriate capital projects. Changes in project scope, cost and scheduling shall be subject to close scrutiny.

CRITERIA FOR SCHEDULING CAPITAL PROJECTS

The following criteria shall be considered for purposes of scheduling projects in the CIP:

1. Project Urgency
   a. Is the project required due to state or federal mandates?
   b. Will the project improve unsatisfactory environmental, health and safety conditions?
   c. What are the implications if the project is not built?
   d. Does the project accommodate increases in demand for service?

2. Project Readiness
   a. Are project-related research and planning completed?
   b. Are the appropriate departments prepared to execute the project?

3. Project Phasing
   a. Can the project be phased over multiple fiscal years?
   b. Are funds readily available to finance the project?
   c. Does the project have a net impact on the operating budget?
   d. Does the project preserve previous capital investments or restore a capital facility to adequate operating condition?

4. Planning Questions
   a. Is the project consistent with the Comprehensive Plan?
   b. Can projects of similar use or purpose be co-located at one location?
   c. Does the project increase the efficiency of the service delivery?
   d. What are the number and types of citizens likely to benefit from the project?

OVERVIEW

The City of Staunton's Capital Improvement Plan (CIP) is a comprehensive five-year plan that identifies the City's capital and infrastructure needs for all City operations to include the General Fund, Education Fund, and all proprietary funds that include the Water Fund, Sewer Fund, Environmental Fund, Parking Fund, and Stormwater Fund. The plan provides for the planning of the acquisition of new physical assets and/or the replacement/repair of existing capital assets. The CIP provides a plan and funding for the renovation of public buildings, school buildings, street repairs/additions, water and sewer lines, recreational facilities, community development projects that promote the economic growth and vitality of the City, and the construction of major new facilities. The adoption of the Capital Improvement Plan by City Council indicates their support and commitment for the projects and commitment towards the anticipated funding required to maintain facilities and provide new facilities for the community.

The adoption of the Capital Improvement Plan on an annual basis does not commit the City to a particular project or limit the estimated cost for the project. The CIP provides a basic plan for scheduling projects and the financing for the projects. The CIP identifies projects for future debt financing and helps to manage the City's total debt.

By definition, a capital project is primarily a project to construct/renovate major facilities such as school buildings, office buildings, park facilities, infrastructure needs -water, sewer and other utilities- roads, bridges, major equipment, etc. Capital projects have a useful life to the citizens of at least ten years and are projects that usually require multiple years to complete. These projects, once completed, provide for a quality of life in the City and benefit all citizens in the community.

COMPREHENSIVE PLAN

According to the Code of Virginia Section 15.2-2239, the local planning commission shall prepare and submit annually capital improvement programs to governing body or official charged with preparation of budget. The local planning commission may, and at the direction of the governing body shall, prepare and revise annually a capital improvement program based on the comprehensive plan of the locality for a period not to exceed the ensuing five years. The commission shall submit the program annually to the governing body, or to the chief administrative officer or other official charged with preparation of the budget for the locality, at such time as it or he shall direct. The capital improvement program shall include the commission's recommendations, and estimates of cost of the facilities and life cycle costs, including any road improvement and any transportation improvement the locality chooses to include in its capital improvement plan and as provided for in the comprehensive plan, and the means of financing them, to be undertaken in the ensuing fiscal year and in a period not to exceed the next four years, as the basis of the capital budget for the locality. In the preparation of its capital budget recommendations, the commission shall consult with the chief administrative officer or other executive head of the government of the locality, the heads of departments and interested citizens and organizations and shall hold such public hearings as it deems necessary.

CAPITAL IMPROVEMENT PLAN REVENUE SOURCES:

Cash transferred from the General Fund Budget from the Adopted Operating Budget

General Fund Unassigned Balance

General Obligation Bonds

State and Federal Grants/Cost Share Agreements

CITY COUNCIL FISCAL POLICIES

Fund Balance/Reserve Policy, Adopted May 26, 2011

Funds in excess of the Safety Net Reserve, the General Contingency amount, and carry forward appropriations unexpended at fiscal year end, shall be given first consideration for appropriation in the City's Capital Improvement Fund. Such appropriation shall be in the form of a budget amendment to the subsequent year's budget.

Any funds in the Education Fund in excess of the annual expenditures for any year ending June 30 shall be given first consideration for appropriation to the Education Fund Capital Improvement Fund. Such appropriation shall be in the form of a budget amendment to the subsequent year's budget or approved through the annual budget adoption procedures.

City Council Policy #5, Adopted October 12, 1989

Any budget savings in debt obligation/lease payments shall be transferred to the Capital Improvement Fund for future capital projects and equipment.

CAPITAL IMPROVEMENT PLAN BUDGET POLICY

The City will consider all capital improvements in accordance with the Adopted Capital Improvement Plan.

The City will develop a five-year plan for capital improvements and review and update the plan annually.

The City will determine the least costly and most flexible financing method for all projects requiring debt financing.

The City will coordinate the development of the capital improvement plan budget with the development of the operating budget.

The City will maintain all its assets at a level adequate to protect the City's capital investment in order to minimize future maintenance and replacement costs.

The City will schedule its major equipment acquisitions and/or replacement of major equipment as part of the capital investment plan process.

The City will identify projects and estimated costs and a potential funding source for each project as part of the capital investment plan process.

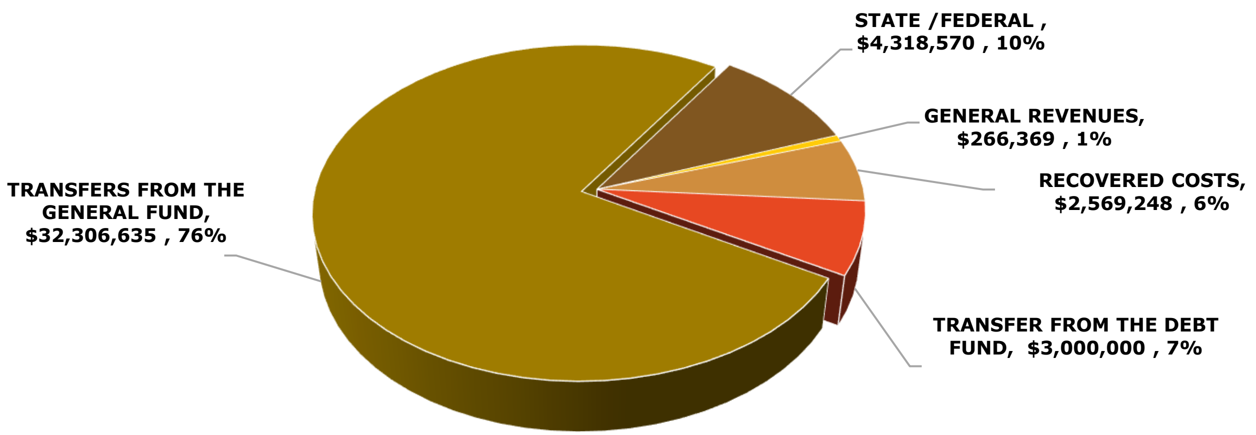
CAPITAL IMPROVEMENT PLAN SCHEDULE

October 27, 2017 @ 10:30 am	CIP Committee meeting, City Manager's Conference Room
October - December 15, 2017	Staff review and development of the proposed Capital Improvement Plan. All existing projects to be analyzed, estimated costs updated, and new proposed projects prioritized based on City needs or anticipated changes in the City's needs based on population changes, economic changes, infrastructure projects, etc.
December 11, 2017	Presentation and discussion of the DRAFT School Capital Improvement Plan -School Board worksession.
December 21, 2017	Presentation and introduction of the DRAFT Capital Improvement Plan to the City Planning Commission.
January 8, 2018	Consideration of Adoption of the School Capital Improvement Plan by the School Board.
January 11, 2018	Presentation of the DRAFT Capital Improvement Plan to City Council.
January 18, 2018	Public hearing and consideration and adoption of the CIP by the Planning Commission.
January 25, 2018	Discussion and continued review with City Council of any project, funding proposal, priority of any project, changes to the plan.
February 8, 2018	Consideration of Adoption of the Capital Improvement Plan by City Council.

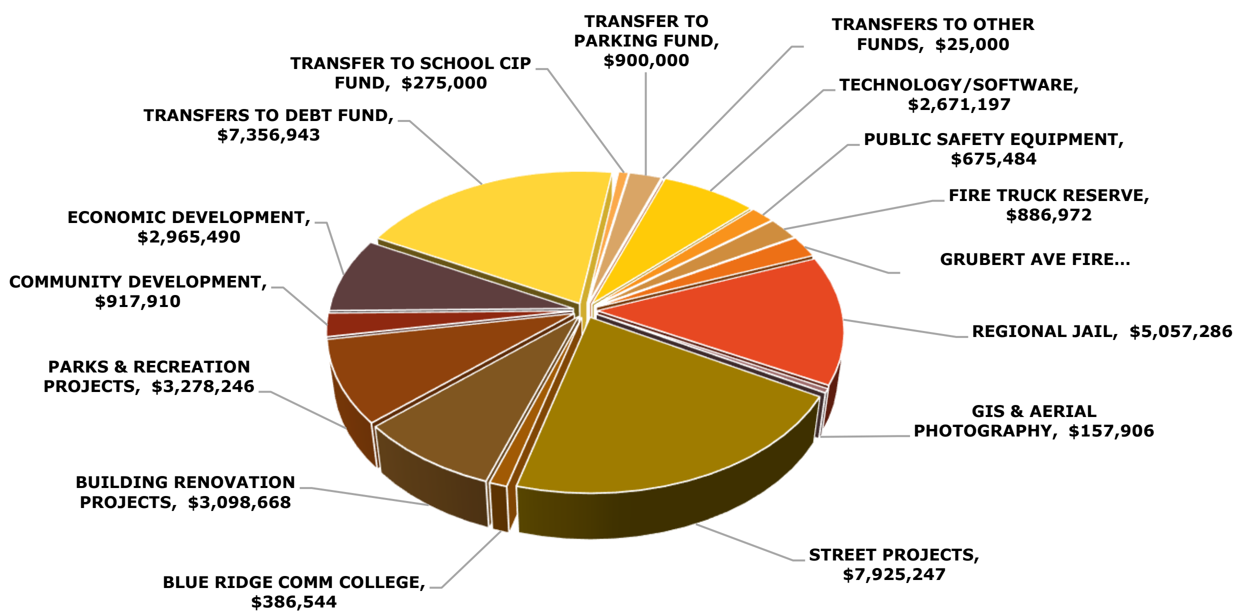
CIP COMMITTEE

Jeanne Colvin	Chief Financial Officer
Nickie Mills	City Engineer
Tom Sliwoski	Director of Public Works
Chris Tuttle	Director of Recreation
Rodney Rhodes	Senior Planner
Jim Williams	Police Chief
Scott Garber	Fire Chief
Kurt Plowman	Chief Technology Officer
Billy Vaughn	Director of Economic Development
Steven Rosenberg	Deputy City Manager
Earl McCray	Staunton City Schools-Director of Operations
Tom Lundquist	Staunton City Schools-Director of Technology

CITY OF STAUNTON GENERAL FUND CIP ACTUAL REVENUES
FY2004 - FY2018 $42,460,822



CITY OF STAUNTON GENERAL FUND CIP ACTUAL EXPENDITURES
FY2004 - FY2018 $37,435,671



CITY OF STAUNTON

GENERAL FUND CIP REVENUES - FINANCIAL UPDATE (NOVEMBER 30, 2017)

FY 2004 - FY2018

	BUDGET	REVENUES TO DATE	BALANCE
GENERAL GOVERNMENT REVENUES			
INTEREST INCOME	$ 5,314	$ 260,736	$ (255,422)
MISCELLANEOUS REVENUE	4,950	5,633	(683)
RECOVERED COSTS	583,179	685,501	(102,322)
RECOVERED COSTS- COCHRAN PARKWAY/FRONTIER CENTER	2,193,636	1,883,747	309,889
APPROPRIATION OF PRIOR YEAR FUND BALANCE	2,268,470	-	2,268,470
TRANSFER FROM DEBT SERVICE FUND	3,000,000	3,000,000	-
TRANSFER FROM THE GENERAL FUND	32,747,685	32,306,635	441,050
TOTAL GENERAL GOVERNMENT REVENUES	$ 40,803,234	$ 38,142,252	$ 2,660,982
STATE / FEDERAL REVENUES			
COMMONWEALTH OF VIRGINIA-TRANSPORTATION	$ 3,491,288	$ 2,817,074	$ 674,214
COMMONWEALTH OF VIRGINIA-STORMWATER	210,978	210,978	-
COMMONWEALTH OF VIRGINIA- MISCELLANEOUS AID	102,273	45,915	56,358
COMMONWEALTH OF VIRGINIA-FRONTIER CENTER	100,000	100,000	-
FEDERAL GOV'T- MISCELLANEOUS	105,931	105,931	-
FEDERAL GOV'T- RR SMITH CENTER	459,167	459,167	-
FEDERAL - SAFE ROUTES TO SCHOOL GRANTS	756,995	473,349	283,646
FEDERAL GOV'T -CENTRAL AVENUE	1,149,676	106,156	1,043,520
	$ 6,376,308	$ 4,318,570	$ 2,057,738
TOTAL CIP FUND REVENUES	$ 47,179,542	$ 42,460,822	$ 4,718,720

TRANSFERS FROM THE GENERAL FUND	
FISCAL YEAR 2003	$ 479,317
FISCAL YEAR 2004	$ 545,747
FISCAL YEAR 2005	$ 1,387,431
FISCAL YEAR 2006	$ 2,935,405
FISCAL YEAR 2007	$ 3,047,527
FISCAL YEAR 2008	$ 841,518
FISCAL YEAR 2009	$ 3,033,591
FISCAL YEAR 2010	$ 2,736,358
FISCAL YEAR 2011	$ 3,513,820
FISCAL YEAR 2012	$ 2,210,000
FISCAL YEAR 2013	$ 2,452,004
FISCAL YEAR 2014	$ 3,052,170
FISCAL YEAR 2015	$ 2,557,305
FISCAL YEAR 2016	$ 1,873,392
FISCAL YEAR 2017	$ 1,641,050
FISCAL YEAR 2018	$ 441,050
TOTAL TRANSFERS FROM THE GENERAL FUND	$ 32,747,685

CITY OF STAUNTON
GENERAL FUND CIP PROJECTS - FINANCIAL UPDATE- November 30, 2017
FY 2004 - FY2018

		BUDGET		EXPENDITURES		BALANCE
GENERAL GOVERNMENT ADMINISTRATION						
FINANCIAL SOFTWARE	$	1,332,482	$	1,229,729	$	102,753
INFORMATION TECHNOLOGY EQUIPMENT		265,210		252,877		12,333
FIBER LOOP PROJECT		1,188,591		1,188,591		-
	$	2,786,283	$	2,671,197	$	115,086
PUBLIC SAFETY EQUIPMENT/PROJECTS						
E911 TELEPHONE EQUIPMENT	$	102,166	$	102,166	$	-
E911 CALL HANDLING EQUIPMENT		102,273		45,915		56,358
E911 RECORDING EQUIPMENT		150,000		88,456		61,544
FIRE STATION -GRUBERT AVENUE		857,778		857,778		-
FIRE TRUCK RESERVE		1,104,383		886,972		217,411
RADIO NARROWBAND PROJECT		500,000		438,947		61,053
REGIONAL JAIL RESERVE		5,376,286		5,057,286		319,000
REGIONAL ANIMAL SHELTER		125,000		-		125,000
	$	8,317,886	$	7,477,520	$	840,366
ENGINEERING PROJECTS						
ENGINEERING AERIAL PHOTOGRAPHY	$	141,440	$	141,440	$	-
GIS SYSTEM		16,468		16,466		2
	$	157,908	$	157,906	$	2
STREET PROJECTS						
STREET IMPROVEMENT PROJECTS	$	1,419,560	$	1,350,308	$	69,252
URBAN STREET CONSTRUCTION 2% MATCH RESERVE ACCOUNT		307,185		1,057		306,128
URBAN STREET CONSTR 2% MATCH-CHURCHVILLE AVE		479,293		464,338		14,955
KALORAMA ST PROJECT		109,194		109,194		-
BOWLING STREET BRIDGE		335,592		335,592		-
HAILE STREET BRIDGE		322,955		322,955		-
MONTGOMERY AVENUE ROAD EXTENSION PROJECT		813,729		813,729		-
SEARS HILL BRIDGE COMMUNITY FOUNDATION ACCOUNT		170,875		170,875		-
SAFE ROUTES TO SCHOOL - SHELBURNE/ WARE SCHOOL		100,361		100,361		-
SAFE ROUTES TO SCHOOL- MCSWAIN SCHOOL		353,440		353,440		-
STATLER /RICHMOND RD -VDOT PROJECT GRANT-CITY MATCH		50,000		-		50,000
RICHMOND RD /GREENVILLE-VDOT PROJECT GRANT-CITY MATCH		35,000		-		35,000
CENTRAL AVENUE STREETSCAPE-FEDERAL PROJECT		1,633,349		112,079		1,521,270
CENTRAL AVENUE STREETSCAPE-CHESAPEAKE BAY GRANT		75,000		-		75,000
NEW SIDEWALKS		400,000		-		400,000
STATE ROUTE 1426 VDOT REVENUE SHARING PROJECT		2,110,000		1,786,334		323,666
BESSIE WELLER SAFE ROUTE TO SCHOOL GRANT		459,838		1,192		458,646
RICHMOND RD/COCHRAN PARKWAY		3,193,636		1,422,027		1,771,609
BRICK SIDEWALK PROJECTS		200,000		85,162		114,838
VDOT PRIMARY EXTENSION PAVING		455,673		455,664		9

CITY OF STAUNTON
GENERAL FUND CIP PROJECTS - FINANCIAL UPDATE- November 30, 2017
FY 2004 - FY2018

	BUDGET	EXPENDITURES	BALANCE
MARTIN LUTHER KING JR MEMORIAL SIGN	41,450	40,940	510
PUBLIC WORKS EQUIPMENT RESERVE	200,000	-	200,000
RT 11 / COMMERCE ROAD INTERSECTION	50,000	-	50,000
	$ 13,316,130	$ 7,925,247	$ 5,390,883
EDUCATION			
BLUE RIDGE COMMUNITY COLLEGE	$ 386,548	$ 386,544	$ 4
LEE HIGH SCHOOL PROJECT	1,300,000	-	1,300,000
	$ 1,686,548	$ 386,544	$ 1,300,004
BUILDING MAINTENANCE PROJECTS			
CITY HALL ROOF REPLACEMENT	$ 85,306	$ 85,306	$ -
ART CENTER WALL REPAIR	196,481	196,481	-
CITY HALL FLOOR REPAIR	36,140	36,140	-
ENERGY SAVINGS PROJECT	1,480,181	1,480,181	-
MHP MOLD REMEDIATION	69,200	69,200	-
BUILDING MECHANICAL SYSTEMS	241,981	242,361	(380)
HEALTH DEPARTMENT BUILDING RENOVATIONS	169,841	169,840	1
BOOKER T BUILDING	266,818	262,603	4,215
LIBRARY FACILITY STUDY	40,000	40,000	-
FIRE STATION ROOF REPLACEMENT	845,000	185,035	659,965
PUBLIC SAFETY BUILDING/SCHOOL STORAGE BUILDING	40,000	24,339	15,661
COCHRAN JUDICIAL CENTER	256,682	256,682	-
PUBLIC WORKS BUILDING MAINTENANCE RESERVE	200,000	50,500	149,500
	$ 3,927,630	$ 3,098,668	$ 828,962
PARKS, RECREATION, CULTURAL			
FOOTBALL STADIUM IMPROVEMENTS	$ 60,578	$ 60,578	$ -
MHP SOCCER FIELDS	166,272	165,878	394
SKATEBOARD PARK	84,275	84,275	-
BOOKER T PLAYGROUND EQUIPMENT	20,209	20,209	-
GHP PLAYGROUND EQUIPMENT	93,402	93,402	-
MHP POOL BATHHOUSE REPAIRS	37,763	37,763	-
GHP QUARTERBACK CLUB RESTROOMS	70,000	70,000	-
MHP PLAYGROUND EQUIPMENT	90,000	90,000	-
GOLF COURSE IRRIGATION PROJECT	635,491	635,491	-
MONTGOMERY HALL PARK FIELD IMPROVEMENT	15,000	15,000	-
LANDSCAPE PLAN	153,069	153,069	-
GYPSY HILL PARK BANDSTAND REPAIRS	30,000	26,971	3,029
FIELDHOUSE PROJECT-FOOTBALL STADIUM	32,606	32,606	-
GHP POOL RENOVATIONS	500,000	492,565	7,435
LAKE TAMS PROJECT	382,637	382,637	-
LAKE TAMS PROJECT - SLAF	210,978	210,978	-
GHP DUCK POND	76,106	76,106	-

CITY OF STAUNTON
GENERAL FUND CIP PROJECTS - FINANCIAL UPDATE- November 30, 2017
FY 2004 - FY2018

	BUDGET	EXPENDITURES	BALANCE
MHP BATHROOM/ POOL	275,000	274,317	683
MOXIE STADIUM LIGHTING	52,055	52,055	-
STATLER BROTHERS TRIBUTE	29,030	29,030	-
GHP FENCE	71,115	71,115	-
BETSY BELL PICNIC SHELTER	75,000	-	75,000
GREENWAYS PROJECT	100,000	-	100,000
	$ 3,260,586	$ 3,074,045	$ 186,541
LIBRARY			
LIBRARY AUTOMATION SYSTEM	$ 204,201	$ 204,201	$ -
COMMUNITY DEVELOPMENT PROJECTS			
RR SMITH CENTER PROJECT	$ 609,167	609,167	$ -
PERFORMING ARTS CENTER	100,000	100,000	-
WOODROW WILSON PRESIDENTIAL LIBRARY	100,000	100,000	-
SHENANARTS	8,333	8,333	-
COUNTY COURTS PROJECT	127,453	99,060	28,393
CORRIDOR OVERLAY INCENTIVES	25,000	1,350	23,650
ECONOMIC DEVELOPMENT RESERVE	1,243,811	1,218,482	25,329
WESTERN STATE HOSPITAL DEVELOPMENT	595,434	595,434	-
STAUNTON CROSSING DEVELOPMENT	1,025,000	800,689	224,311
ENTERPRISE ZONE PROGRAM	55,000	21,823	33,177
ENTERPRISE ZONE PROGRAM- CADENCE	175,000	141,011	33,989
ENTERPRISE ZONE PROGRAM- CARDED GRAPHICS	130,521	100,000	30,521
FRONTIER CULTURE GRANT PROJECT	100,000	88,051	11,949
	$ 4,294,719	$ 3,883,400	$ 411,319
TRANSFERS TO OTHER FUNDS			
TRANSFER TO THE GENERAL FUND -HOTEL DEBT	$ 600,000	$ 600,000	$ -
TRANSFER TO THE TROLLEY FUND -TROLLEY PURCHASE	25,000	25,000	-
TRANSFER TO DEBT SERVICE SINKING FUND	6,756,943	6,756,943	-
TRANSFER TO THE PARKING FUND	900,000	900,000	-
TRANSFER TO SCHOOL CIP FUND	275,000	275,000	-
	$ 8,556,943	$ 8,556,943	$ -
CIP PROJECTS RESERVE -UNDESIGNATED PROJECTS	$ 229,657	-	$ 229,657
TOTAL GENERAL FUND CIP EXPENDITURES	**$ 46,738,492**	**$ 37,435,671**	**$ 9,302,820**

A. OPEN SPACE/ENVIRONMENT

1. Conserve open space and protect the remaining environmentally sensitive areas in the Staunton-Augusta-Waynesboro region before they are faced with development pressures.

a. Encourage developers to designate open space and environmentally sensitive areas first and then design developments around those elements.

b. Encourage and/or provide incentives for useable open space to be included in all existing and new developments.

c. Encourage appropriate use of agricultural-forestal districts.

d. Support efforts to preserve Betsy Bell and Mary Grey mountains. Enhance use of the public area at Betsy Bell and look into the feasibility of conservation easements for both Betsy Bell and Mary Grey.

e. Limit water and sewer access in areas slated for preservation and open space.

f. Support development of greenways in the City (especially along streams and creeks).

g. Work with organizations, agencies, and neighboring localities within the Staunton- Augusta-Waynesboro Region to:

   i. Develop a regional inventory of environmentally sensitive areas which includes recovery or mitigation of environmentally sensitive areas already affected by development.

   ii. Promote strong land conservation and direct development towards existing developed or designated growth areas through creation of compatible ordinances within the region.

   iii. Continue efforts to address stormwater management.

   iv. Begin planning for conservation of viewsheds and open space along both sides of Rt. 262.

   v. Promote practices that preserve Lewis Creek as a natural asset to the region.

h. Discourage further development in the floodplains.

i. Follow the suggestions and implement the recommendations of the Central Shenandoah Valley's Regional All Hazards Mitigation Plan, paying particular attention to those elements directly related to Staunton.

j. Protect and enhance streams and creeks in and around the City, including Lewis Creek, Asylum Creek, Gum Springs Branch, and Poague Run. Activities may include:

   i. Monitor and improve the water quality. Utilize both public sector and volunteer resources.

   ii. Organize volunteer litter clean-ups and encourage participation in the "Adopt- a-Stream" program.

   iii. Educate public officials and the citizenry as to the roles that streams and creeks have played in the historical and economic development of the City and surrounding area. Examine ways to embrace them as economic and physical assets.

   iv. Pursue potential development of nature observation stations along the stream and creek corridors.

   v. Undertake riparian restoration where needed. Also encourage landowners to take advantage of cost-share programs for native tree and shrubs plantings along stream and creek corridors running through private lands.

   vi. Work with Lewis Creek Watershed Advisory Committee to develop a citywide watershed recognizability program. Such as a standard "guard rail" at all stream crossings to draw residents attention to the presence of the streams passing below the road.

k. Identify environmentally sensitive areas and assets for Staunton and develop plans for protecting these areas.

l. Encourage identification and remediation of environmentally compromised areas of the City.

2. Encourage sustainability and conservation practices.

a. Promote and support energy conservation.

b. Seek alternative energy sources for buildings such as geothermal, green roofs, and water turbines.

B. COMMUNITY CHARACTER

1. Enhance the physical attractiveness of the City through a broad program addressing lighting, signage, and litter control; tree plantings and landscaping; and architecturally appropriate design standards for buildings or structures fronting corridors and thoroughfares.

a. Support enhancement and priority implementation of the City's Master Landscaping Plan - especially along entrance corridors and the pedestrian network.

b. Support increased landscaping of school grounds.

c. Develop a homeowner landscaping and stormwater management education program to demonstrate the potential for beautification of neighborhoods, as well as environmental and financial advantages of landscaping. Along with education, provide planning assistance, design advice, and incentives for property owners' landscaping improvements.

d. Work aggressively to prevent and control litter, through an extensive public education campaign demonstrating the environmental, health, and financial costs to taxpayers caused by littering.

e. Seek ways to control light pollution. Examples may include, but are not limited to:

   i. Developing education and incentive programs that highlight the environmental, health, and financial benefits of controlling light pollution and encourage appropriate light design and fixtures.

   ii. Conducting an assessment of all City-owned facilities, schools, parks, and sports facilities to develop a plan for shielding and/or retro-fitting inappropriate lighting fixtures in order to reduce light trespass, up-lighting, and glare. Promote more energy efficient light sources. Begin shielding city street drop lighting fixtures until they can be retro-fitted with appropriate fixtures.

   iii. Restricting light trespass from commercial and non-residential establishments onto residential properties. Encourage the shielding of commercial drop lighting until lighting can be retro-fitted with appropriate fixtures.

   iv. Working with Dominion Virginia Power to supply more efficient, shielded dusk-to-dawn security lights for their customers.

   v. Requiring appropriate lighting fixtures for all newly developed, redeveloped, or renovated commercial and public facilities. Working with lighting suppliers, contractors, and architects to use more energy efficient and appropriately designed lighting fixtures for their customers.

f. Seek ways to control excessive pigeon, vulture, vermin, and deer populations.

g. Continue to support, implement, and maintain an entryways and corridors overlay zone.

2. Preserve and capitalize on the City's rich historic and architectural character.

a. Continue support for and cooperative efforts with the Historic Staunton Foundation.

b. Continue City's emphasis on historic preservation and compliance with the historic preservation ordinance.

c. Educate the public on the long-term importance (quality of life, financial, etc.) of maintaining historic standards, despite the added levels of review and requirements.

d. Assess performance, strengths, and weaknesses of the current historic districts ordinance. Identify opportunities for improvements in achieving desired goals in the most effective manner with the least burden for property owners and developers.

e. Look to areas beyond the boundaries of the current historic districts for opportunities to add to the districts or to create new districts.

f. The City, working with neighborhoods and the Historic Staunton Foundation, should identify properties throughout the City of historic or architectural significance - especially those along entrance corridors, thoroughfares, and in transitional neighborhoods.

g. Support historic preservation and tourism efforts in the City's historic districts. The five historic districts are the Beverley Historic District, the Wharf Historic District, the Stuart Addition Historic District, the Gospel Hill Historic District, and the Newtown Historic District.

h. Support research into the historic structures in the traditional black community of the Johnson Street Area and possible eligibility as a historic district.

i. Study potential for a Valley Museum of African-American History to be located at the Booker T. Washington Community Center.

j. Develop a revolving loan fund (publicly funded, privately funded by the community, or a public-private partnership) to purchase, rehabilitate, and/or resell historic properties whose owners are unwilling or unable to properly maintain the properties.

k. Take steps to preserve the architectural character of older neighborhoods that may not be included under the "historical" category, but are equally important to the look and feel of the city, especially pre- and post-WWII neighborhoods.

l. When developed, redeveloped, or renovated, require commercial and retail structures that adjoin residential areas to utilize architectural facades and site features that are consistent with and/or complementary to the surrounding neighborhood(s).

C. PLANNING

1. Encourage appropriate new development that is well-planned, compatible, and contributes to the resource base of the City.

a. Promote the development of Planned Unit Developments and Planned Business Developments with mixed uses, higher densities, more compact designs, usable open space, and protection of viewsheds and environmental features.

b. Provide incentives for infill development.

c. Require utilities in all new developments to be underground rather than overhead, where appropriate.

d. Promote return of front porches and useable front yards. Examples may include, but are not limited to:

   i. Encourage new residential parking structures and garages to be located to the side or rear of the home.

   ii. Limit the number of houses in subdivisions with garages that protrude beyond the front building line.

   iii. Encourage driveways and parking areas for single-family residential dwellings to terminate on the side or at the rear of houses, not in front (except on-street parking, where applicable).

e. Educate the public, development community, local officials and staff on the principles and advantages of smart/good development (environmental, health, and financial) and of density and compact building options when properly planned in concert with public and private entities.

f. Re-evaluate land use and zoning at Richmond Road and Frontier Drive extended to incorporate a mix of commercial, retail and light industrial uses.

g. Work with the Frontier Culture Museum to encourage that the DeJarnette Property is developed in a manner compatible with Staunton's overall goals and objectives (i.e., architecturally appropriate designs and uses that complement the downtown efforts).

h. Work with Augusta County to jointly plan the land uses along the Rt. 262 Loop, so that they are consistent with the goals and objectives of both localities; to minimize sprawl; to maintain limited access; and to ensure that residential areas adjoining the Loop do not become over-commercialized.

i. Develop appropriate neighborhood-commercial service zones at the planned Springhill fly-over and at the Morris Mill Road interchange.

j. Examine potential planned business uses for properties to the south and north of Rt. 250 West, where they meet Rt. 262.

k. Work with the Virginia Department of Transportation to determine the appropriate location of additional access off Rt. 262.

l. Develop a master plan for properties adjoining Rt. 262 both between I-81 and Rt.11 and between Rt. 11 and Springhill Road, including street access, utilities extensions, and appropriate land uses.

m. Coordinate planning on corridors with efforts to promote quality of life and architectural character.

2. **Develop compatible mixed uses as the norm, rather than the exception.**

    a. Use zoning tools, design guidelines, and neighborhood and stakeholder input to encourage a balanced mix of uses within neighborhoods, especially transition areas.

    b. Encourage appropriate at-home businesses in residential areas and small business owners "living where you work" in commercial and transitional mixed-use zones.

    c. Encourage residential use of upper floors in downtown and in commercial areas that adjoin neighborhoods.

D. NEIGHBORHOODS AND HOUSING

1. **Create walkable neighborhoods with emphasis on pedestrian safety and reducing the need for short vehicle trips by residents of high density neighborhoods adjoining major destinations such as the parks, schools, downtown, library, and neighborhood commercial areas.**

    a. Make restoration and development of a quality pedestrian network a key priority for capital project funding and implementation. Also, initiate an extensive maintenance and enhancement program for existing sidewalks (including repair, landscaping, weed control, street trees, planting strips, and appropriate lighting) and encourage the City to include sidewalk improvements as part of the annual Public Works budget.

    b. Require appropriately landscaped and sized sidewalks within all new developments or major redevelopments with established design, performance, and maintenance standards for sidewalks based on area density and proximity to primary pedestrian destinations.

    c. Create a Pedestrian Access Plan and expand the City's Sidewalk Plan;

        i. Map the current location of all existing sidewalks and identify widths, conditions, maintenance needs, and access to destinations.

        ii. Create an implementation schedule for the development of an interconnected pedestrian network.

        iii. Encourage other types of access beyond pedestrian access.

        iv. Improve the continuity of sidewalks, pedestrian, and other forms of access throughout the City to improve the transition through neighborhoods and other parts of the City.

d. Include "walkability" as a primary design criteria for all new public and private development and redevelopment projects.

e. Begin a program to make existing, high-density neighborhoods that surround primary destinations more "pedestrian friendly" and make the destinations more accessible to residents of those neighborhoods.

f. Maximize the safety of students utilizing the school "walk-zone" and encourage and enable walking to school through such programs as “Safe Routes To School”.

g. Complete the pedestrian corridor on Churchville Avenue to connect Downtown to Gypsy Hill Park.

h. Pursue public safety efforts that ensure neighborhood streets along the pedestrian network are as safe as possible from high speed traffic and crime.

i. New developments should be integrated into the surrounding neighborhood by requiring the connection of new roads to existing roads of the adjoining neighborhood if at all possible. Avoid cul-de-sacs & isolated neighborhoods if at all possible.

j. Promote a mix of apartment houses, townhouses, duplexes with shops, small parks, offices, etc.

2. Ensure that Staunton's housing stock is an adequate mix to support the citizenry and the City's tax base.

a. Work with agencies and the development community to identify ways to best maintain ample housing choices and affordability without concentrating lowest and highest income levels in one area.

b. Limit the further breaking up of existing single family homes into multi-unit structures, while also promoting the development and use of accessory dwelling units (such as separate entrance basements, attics, over garages) where the owner lives on premises in the primary dwelling unit.

c. Encourage and facilitate development of apartments, condominiums, and townhouses for upper floors of downtown commercial buildings.

d. Develop a city-wide housing plan that addresses housing issues at all levels, including affordable housing, blighted areas, historic restoration, and housing for the elderly.

e. Encourage the City and the Redevelopment and Housing Authority to take a more active role in addressing housing needs throughout the city.

f. Seek ways to encourage potential homebuilders to choose established neighborhoods for appropriate infill projects where infrastructure and services already exist.

g. Work with real estate agents and other groups to promote the attraction and distinctiveness of living in older neighborhoods.

E. REHABILITATION AND RE-USE

1. Promote the conservation and reuse of existing infrastructure and buildings.

a. Provide tools and incentives for private rehabilitation of all older structures, not just those in historical or blighted neighborhoods (e.g., grants, low interest loans, planning and design, environmental hazard abatement advice and assistance, rehab strategy, tax abatement).

b. Review the Rehab Abatement Program to see how it could be revised to allow for less extensive rehabilitation (than is currently required) for the homeowner to benefit.

c. Educate the public on how to economically and safely address potential environmental hazards (lead paint, asbestos, and mold).

d. Develop a revolving loan fund (publicly funded, privately funded by the community, or a public-private partnership) to rehabilitate and/or redevelop properties that do not fit the criteria for the Block-By-Block or Habitat For Humanity programs.

e. Work with faith-based and community organizations to provide for general upkeep of homes where residents are physically or financially unable to maintain the property.

f. Maintain a prioritized inventory of potential projects that organizations or volunteers could perform for the benefit of a neighborhood or the City in general.

g. Continue to apply for funding from state, federal, private, and non-profit programs for neighborhood improvements throughout the City.

h. Emphasize proactive maintenance of existing structures and properties.

2. Revitalize blighted and vacant properties.

a. Continue support for and expansion of rehabilitation programs.
For example:

1. Block By Block
2. Habitat For Humanity

b. Inventory vacant properties and buildings throughout the City and identify potential uses that could or would be viable with appropriate zoning changes.

c. Encourage the City Treasurer to aggressively pursue the auction of tax delinquent or abandoned properties.
d. Seek ways to address the issue of absentee landlords in blighted areas and aggressively encourage or require maintenance and upgrades of deteriorating properties.

e. Develop a community partnership between public safety officials and residents to address issues of crime (particularly, drug dealing) in blighted neighborhood areas.

3. **Redevelop older, high density areas where utilities and infrastructure already exist.**

a. Make neighborhood revitalization a high priority of the City.

b. Develop plans and programs for retro-fitting existing single-use developments into walkable, mixed-use viable neighborhoods.

c. Examine lot size, setback, and parking requirements for opportunities to improve flexibility in older neighborhoods and redevelopment areas.

d. Encourage compatible, in-fill development on vacant lots.

e. Encourage continued redevelopment of commercial brownfields areas.

f. Develop a prioritized list of potential redevelopment opportunities. Provide planning and design assistance for potential investors and developers, as well as opportunities for public-private partnerships.

g. Encourage compatible local businesses to locate within residential neighborhoods.

h. Support efforts to improve and revitalize the business strip along West Beverley Street from Lewis Street to the intersection of West Beverley Street and Frederick Street at Thornrose Cemetery (Including mixed uses, where appropriate, on West Beverley from Jefferson to Thornrose).

i. Support continued revitalization and redevelopment of the Johnson Street area.

j. Support efforts to improve and revitalize the Central Avenue business corridor bounded by Lewis Street, Churchville Avenue, Augusta Street, and Frederick Street.

k. Support efforts to improve and revitalize the business strip along West Beverley Street from Thornrose Cemetery to the city limits.

l. Encourage appropriate reuse of the large vacant structures throughout the City such as the Staunton Manor property on Rt. 250 west.

F. TRANSPORTATION AND PARKING

1. Reduce the emphasis of parking quantity and increase the importance of parking design and use.

a. Scale commercial parking requirements to typical use, rather than capacity use, by lowering the minimum level of parking required and limiting the total amount of hard surface parking permitted.

b. Reduce parking requirements by allowing and promoting shared parking and dual use - especially for redevelopment, transitional areas, and planned mixed-use development.

c. Require landscaping and a safe, user-friendly pedestrian network with designated walkways and crossings within commercial and public parking areas.

d. Maintain incentives for retro-fitting excess hard surface commercial parking areas to landscaped areas.

e. Where appropriate, move parking to side and rear of commercial and public buildings rather than the front.

f. Examine ways to ensure maximum utilization of downtown parking garages and public lots.

g. Consider extending local parking zones for neighborhoods adjoining Downtown. Minimize the cost and inconvenience of obtaining and using residential passes.

h. Consider additional parking garages in the City.

2. Provide for a variety of transportation options and designs that balance pedestrian, bicycle, auto, and public transportation within the City and among key destinations.

a. Develop alternative approaches to street designs in order to ensure that the roads and intersections are scaled to the neighborhoods.

b. Evaluate each new VDOT project from the standpoint of sidewalks, pedestrian safety, bicycle access, and the impact on existing neighborhoods before final design.

c. Install traffic calming devices for heavily traveled thoroughfare streets that go through neighborhoods (example: Donaghe Street, Springhill Road, Grubert Avenue, Stuart Street, North Augusta) and streets going through school "walk-zones."

d. Develop safe, designated street crossings and ingress/egress points so that pedestrians from adjoining high-density neighborhoods can walk to and from primary destinations (parks, schools, library, downtown, neighborhood commercial areas, etc.) without the need for short vehicle trips.

e. Re-examine traffic routing patterns for opportunities in which through traffic might be dispersed or re-routed, rather than being concentrated through older, established neighborhoods.

f. Maintain ways to provide tourists with easier access from Interstates 81 and 64 to downtown and traffic routing in and around the downtown area to ensure the best possible viewsheds for those entering the City's core.

g. Collaborate with employers and neighboring localities to promote ride-sharing and at- home work options.

h. Develop the Montgomery Avenue Connector Road.

i. Maintain strong opposition to the Virginia Department of Transportation's proposed plan for a Service/Access Road Exit off I-81for Staunton.

j. Extend trolley routes and provide better information on schedules.

k. Continue to make Staunton more bike-friendly by adding more bike racks, especially at trolley stops, creating more bike lanes especially as streets are built or widened, linking greenways with bike trails and paths, and reorienting sewer grates to make it easier for bikes to ride across.

l. Pursue safe pedestrian networks in and between all neighborhoods.

G. PUBLIC SERVICE AND GOVERNMENT

1. Ensure quality and effective public services that meet the needs of residents and businesses while being proportionate to the City's economic base and resources.

a. **Recreation:**

   i. Provide appropriate facilities and programs to adequately meet the recreational needs of the general community.

   ii. Continue to support and provide facilities for active and passive recreation activities that provide opportunities for social interaction, including soccer, baseball, softball, football, basketball, swimming, skateboarding, rollerblading, crafts, knitting, and birdwatching.

   iii. Work with the local YMCA and similar organizations to provide joint programs and to supplement each other's offerings.

   iv. Maintain a wide variety of recreation programs for seniors.

   v. Continue to support the network of parks; small and large.

b. **Public Safety:**

   i. Closely monitor personnel and equipment needs of the public safety departments (police, fire, rescue) to ensure that an optimum level of public safety and protection is maintained for Staunton's citizens, homes, and businesses.

   ii. Continue and promote public safety education and prevention programs for police, fire, and rescue services in schools, neighborhoods, and other settings.

   iii. Develop a volunteer "Crime Watch" program for parks, public areas, and along the pedestrian network leading to and from destinations.

   iv. Develop a "Fire Watch" program for any areas of the city that border forested lands and have high potential for wildfires.

   v. Continue support for "closest to call" joint response agreement with Augusta County Fire Department.

   vi. Ensure that the City is prepared in the event of a natural disaster or terrorism here or in neighboring regions where it could significantly affect the City or its residents.

c. **Schools:**

   i. Support efforts to maintain a quality school system, but recognize the constraints of the City's entire budget.

ii. Encourage the continued renovation and upgrade of existing, neighborhood-based schools.

iii. Encourage more utilization of schools as neighborhood focal points and gathering centers for after hours and community activities when schools are not in session.

iv. Study potential for utilizing school grounds and playgrounds as neighborhood "miniparks" on weekends and during summers when schools are out of session.

v. Continue to capitalize on the excellent schools, colleges, and universities in the region to assist with the implementation of planning objectives. Utilize student interns and classes to conduct research; and seek input from professors and students in developing innovative options and in evaluating alternative approaches.

d. **Library:**

i. Support continued maintenance/enhancement of the Library facilities and encourage family-friendly programs and services.

e. **Social Services:**

i. Ensure that Staunton only has responsibility for a proportionate number of social service clients for its size and capabilities.

f. **Utilities and Infrastructure:**

i. Discourage extension of water and sewer utilities into areas where they might promote the development of identified environmentally critical areas.

ii. Continue to fund and seek funding for critical stormwater control facilities and flood mitigation activities.

iii. Continue to require sidewalks and curb and guttering for all new developments and major renovations, but allow for flexibility in design, so long as the edge of the street is maintained and stormwater is controlled.

iv. Make the City of Staunton a model of energy efficiency and renewable energy utilization. Encourage green initiatives and integrate emerging technologies.

2. **Ensure that the regulatory and approval processes make it easier and more profitable to attract and maintain the type of development the community desires.**

   a. Work with stakeholders (including developers, contractors, investors, real estate agents, architects, land surveyors, and bankers) to evaluate the regulatory and approval processes.

   b. Develop zoning regulations and design goals in a graphical / pictorial format.

H. ECONOMIC DEVELOPMENT/TOURISM

1. **Continue development of a vibrant and active downtown area with enhanced business and residential opportunities.**

   a. Continue to support the Staunton Downtown Development Association and the downtown revitalization efforts.

   b. Support efforts of Staunton Cultural Development Alliance, American Shakespeare Center, Woodrow Wilson Presidential Library, R.R. Smith Center for History and Art, Staunton Performing Arts Center, Frontier Culture Museum, and others to expand arts and cultural opportunities for Staunton's residents and visitors.

   c. Encourage development and redevelopment that stimulates increased pedestrian activity in the downtown and adjoining transitional areas.

   d. Promote outdoor dining, outdoor sales by downtown businesses, festivals, community gatherings, and other activities that encourage pedestrian activity and increase social interaction in the downtown area.

   e. Pursue the establishment of more "basic services" businesses such as a grocery store, laundry, and pharmacy for residents of downtown and adjoining neighborhoods.

   f. Pursue the establishment of more downtown businesses that cater to children and families.

   g. Continue to educate commercial owners and potential business operators on the benefits available within enterprise zones.

   h. Continue to work with the County of Augusta to pursue alternatives to maintain the Augusta County Court facilities in Downtown Staunton.

2. **Aggressively pursue an economic development program that strengthens and broadens the City's economic base, with an emphasis on living wage opportunities desirable to the local citizenry.**

   a. Support the goals of the City's Economic Development Plan, including:

i. Short Term Priorities:
  - Destination retail
  - Tourism
  - White collar service businesses
  - Manufacturing (for industrial parks)

ii. Long Term Priorities:
  - Workforce skill development
  - Development of higher paying jobs
  - Small business development

b. Promote and fill the Green Hills Industrial Park and the Staunton Gateway.

c. Work cooperatively with Augusta County and Waynesboro to achieve joint economic development goals.

d. Continue to endorse the Central Shenandoah Valley's Regional Strategic Initiatives.

e. Actively participate in the Shenandoah Valley Partnership, the Shenandoah Valley Technology Council, the Shenandoah Valley Workforce Investment Board, the Central Shenandoah Planning District Commission, and similar organizations that promote the economic health and well-being of Central Shenandoah Valley residents and businesses.

f. Support the efforts of the Staunton Convention and Visitors Bureau, American Shakespeare Center, Woodrow Wilson Presidential Library, R. R. Smith Center for History and Art, Staunton Performing Arts Center, Frontier Culture Museum, and others to make Staunton and the surrounding area a tourism destination.

g. Pursue development of key special projects including the Globe Theater, and the Staunton Performing Arts Center.

h. Work cooperatively with Augusta County and Waynesboro, as well as the Shenandoah Valley Travel Association to achieve joint tourism goals.

i. Support an agricultural processing plant in the area to give farmers a way to market and process farm products locally.

j. Encourage medical and educational uses in the downtown area.

k. Maintain support for a "green business" incubator located in Staunton.

3. Encourage a demographically diverse and growing population.

a. Recruit a mix of young professionals, families, and recent retirees to Staunton.

b. Develop incentives for young adults to return to the city after completing college or after starting a family.

c. Capitalize on the financial resources and life experiences that new retirees bring to the City.

d. Ensure adequate facilities and programs are available to support the City's older citizens.

e. Empower Staunton's older citizens to remain active in the community. Encourage volunteerism, promote the hiring of seniors, and foster an Advisors Guild or Mentor Program in which retired persons share their knowledge and talents with young people.

4. Actively encourage public and stakeholder participation and input for land use and development decisions.

a. Promote and help groups like Community Involvement and Awareness, Rebuilding Augusta, Habitat for Humanity, as well as faith-based, civic, and service organizations to play key roles in neighborhood improvement and revitalization efforts - especially in older, established neighborhoods. Strongly encourage development of neighborhood and commercial associations, such as the Newtown Neighborhood Association and the Newtown Center Business Guild.

b. Assist neighborhood groups in conducting "neighborhood visioning" exercises to design specific goals for neighborhoods and to identify area needs and desires.

c. Bring the development community (including developers, investors, contractors, architects, real estate agents, bankers, and business owners), as well as other key stakeholders, into the neighborhood visioning processes for a private sector perspective on how neighborhoods might be developed, redeveloped, or rehabilitated.

d. Hold joint meetings at least annually, or more often as needed, between Staunton, Augusta County, and Waynesboro Planning Commissions to identify regional solutions to common issues and objectives.

CITY OF STAUNTON
CAPITAL IMPROVEMENT PLAN
GENERAL FUND
FY2017- 2018

DEPARTMENT		PROPOSED FUNDING SOURCE	PROJECT DESCRIPTION	COST	COMPREHENSIVE PLAN PRIORITY INITIATIVE
PUBLIC SAFETY					
FIRE DEPARTMENT	* *	GF 2018 & CIP FUNDS	Fire Truck Replacement Reserve - $150,000 GF Budget, and $50,000 CIP Funds (Radio Project Balance 39044210-58479)	$ 200,000	Public Service and Government (Sec. G.1.b.i)
FIRE DEPARTMENT	*	CIP FUNDS	Phase I. Architectural study services for the renovation / expansion of Station 1- use Fire Station Roof Project funds already appropriated -CIP account (39044210-58479)	$ 20,000	Public Service and Government (Sec. G.1.b.i)
PUBLIC WORKS					
PUBLIC WORKS - STREET PROJECTS					
URBAN STREET PROGRAM	*	GF 2018	VDOT Street Construction Projects -City Match Funds	$ 50,000	Transportation and Parking (Sec. F.2.a and F.2.b)
BRICK SIDEWALKS	*	GF 2018	Annual funding source for sidewalk replacement projects to replace concrete sidewalks with brick	$ 100,000	Transportation and Parking (Sec. F.2.a)
NEW SIDEWALKS	*	GF 2018	Annual funding source for new sidewalk projects and match funds for VDOT grant programs for sidewalks	$ 100,000	Transportation and Parking (Sec. F.2.a)
PUBLIC WORKS EQUIPMENT FUND	*	BA 2017	Annual funding source for acquisition of major equipment for General Fund /Streets > $100,000	$ 100,000	NA
CENTRAL AVENUE PROJECT	*	VDOT- TAP GRANT	Central Avenue Streetscape - Install brick sidewalks, ornamental lighting, crosswalks, and underground utilities in this area as the next phase of streetscape improvements. A Federal Grant of $1,022,826 has been awarded to the City for this project. Additional City funds of $190,004, plus an additional $100,000 added FY2016-2017. TOTAL = $1,312,830. **PROJECT UPDATE: OCTOBER 27, 2016 -COST ESTIMATE = $1,712,830- Proposed VDOT TAP Grant for the balance of funding-$400,000**	$ 400,000	Rehabilitation and Reuse (Sec. E.3.h)
STAUNTON CROSSING ROAD EXTENSION	*	VDOT- SYIP AND SMARTSCALE GRANT PROJECT	Extend Crossing Way through the Staunton Crossing development site and connect to Valley Center Drive. Project elements include 3,960 LF of street with a roundabout, a 100 space Park and Ride Facility and Transit Stop, electric car charging station, bus shelter, and a shared use path. Funding from $1.9 million excess Staunton Six Year Improvement Plan (SYIP) funds and a Proposed $6,865,000 VDOT Smartscale Grant-	$ 8,765,000	Economic Development/ Tourism (Sec. H.2.b)
RT 262/ COMMERCE ROAD INTERSECTION IMPROVEMENTS	*	CIP FUNDS	Improve left turn lane by removing median barrier to eliminate truck traffic stacking at intersection -CIP account (39044130-58456)	$ 50,000	Transportation and Parking (Sec. F.2.b)
PUBLIC WORKS- BUILDINGS					
PUBLIC WORKS BUILDING FUND	*	BA 2017	Annual funding source for major repairs to City buildings to include replacement of HVAC systems, roof, structural repairs, etc.	$ 100,000	NA
RECREATION					
GREENWAYS PROJECT	*	BA 2017	Paved bike and pedestrian paths, landscaping, purchase of properties and easements to implement first phase of the Staunton Greenways Plan	$ 100,000	Transportation and Parking (Sec. F.2.k and F.2.i)

CITY OF STAUNTON
CAPITAL INVESTMENT PROGRAM
GENERAL FUND
FY2017- 2018

DEPARTMENT		PROPOSED FUNDING SOURCE	PROJECT DESCRIPTION	COST	COMPREHENSIVE PLAN PRIORITY INITIATIVE
EDUCATION					
BLUE RIDGE COMMUNITY COLLEGE	*	GF 2018	Annual Share of BRCC Capital Building Fund	$ 41,050	NA
TRANSFER TO DEBT SERVICE FUND					
LEE HIGH SCHOOL	*	BA 2017	Transfer to the Debt Service Fund for the Lee High School project	$ 750,000	Public Service and Government (Sec. G.1.c.i and G.1.c.ii)
TOTAL FY2018 CIP PLAN				**$ 10,776,050**	

FUNDING SOURCES:

GF 2018	**General Fund Budget Transfer - FY2018 Budget**	**$ 441,050**
VDOT GRANT	**Proposed VDOT TAP Grant**	**$ 400,000**
VDOT GRANT	**VDOT Excess Project Funds and a Smartscale Grant**	**$ 8,765,000**
CIP FUND	**Balance of Appropriated CIP Funds (39044210-58479 / 39033210-58473 / 39044130-58456)**	**$ 120,000**
BA 2017	**Proposed FY2017 Budget Amendment from FY2016 End of Year Balance-Transfer to CIP Fund**	**$ 1,050,000**
	TOTAL FUNDING SOURCES	**$ 10,776,050**

CITY OF STAUNTON
CAPITAL IMPROVEMENT PLAN
GENERAL FUND
FY2018 - 2019

DEPARTMENT		PROPOSED FUNDING SOURCE	PROJECT DESCRIPTION	COST	COMPREHENSIVE PLAN PRIORITY INITIATIVE
PUBLIC SAFETY					
FIRE DEPARTMENT	*	GF 2019	Fire Truck Replacement Reserve	$ 200,000	Public Service and Government (Sec. G.1.b.i)
PUBLIC WORKS					
PUBLIC WORKS - STREET PROJECTS					
URBAN STREET PROGRAM	*	GF 2019	VDOT Street Construction Projects -City Match Funds	$ 50,000	Transportation and Parking (Sec. F.2.a and F.2.b)
STREETS	*	GF 2019	City ineligible streets and/or City parking lots- improvements/slurry seal/re-paving	$ 150,000	Transportation and Parking (Sec.F.2.a)
BRICK SIDEWALKS	*	GF 2019	Annual funding source for sidewalk replacement projects to replace concrete sidewalks with brick	$ 100,000	Transportation and Parking (Sec.F.2.a)
NEW SIDEWALKS	*	GF 2019	Annual funding source for new sidewalk projects and match funds for VDOT grant programs for sidewalks	$ 100,000	Transportation and Parking (Sec.F.2.a)
PUBLIC WORKS EQUIPMENT FUND	*	GF 2019	Annual funding source for acquisition of major equipment for General Fund /Streets > $100,000	$ 100,000	NA
PUBLIC WORKS- BUILDINGS					
PUBLIC WORKS BUILDING FUND	*	GF 2019	Annual funding source for major repairs to City buildings to include replacement of HVAC systems, roof, structural repairs, etc.	$ 100,000	NA
RECREATION					
GREENWAYS PROJECT	*	BA 2018	Paved bike and pedestrian paths, landscaping, purchase of properties and easements	$ 100,000	Transportation and Parking (Sec. F.2.k and F.2.l)
FOOTBALL STADIUM	*	BA 2018	Improvements to the football stadium to provide ADA handicap access	$ 100,000	Public Service and Government (Sec. G.1.a.i)
EDUCATION					
BLUE RIDGE COMMUNITY COLLEGE	*	GF 2019	Annual Share of BRCC Capital Building Fund	$ 41,050	NA
TOTAL FY2019 CIP PLAN				**$ 1,041,050**	

FUNDING SOURCES:

GF 2019	**General Fund Budget Transfer - FY2019 Budget**	**$ 691,050**
BA 2018	**Proposed FY2018 Budget Amendment from FY2017 Prior Year Fund Balance-Transfer to CIP Fund**	**$ 350,000**
	TOTAL FUNDING SOURCES	**$ 1,041,050**

DEPARTMENT		PROPOSED FUNDING SOURCE	PROJECT DESCRIPTION	COST	COMPREHENSIVE PLAN PRIORITY INITIATIVE
PUBLIC SAFETY					
FIRE DEPARTMENT	*	GF 2020	Fire Truck Replacement Reserve	$ 200,000	Public Service and Government (Sec. G.1.b.i)
PUBLIC WORKS					
URBAN STREET PROGRAM	*	GF 2020	VDOT Urban Street Construction Projects -City Match Funds	$ 50,000	Transportation and Parking (Sec. F.2.a and F.2.b)
STREETS	*	GF 2020	City ineligible streets and/or City parking lots- improvements/slurry seal/re-paving	$ 150,000	Transportation and Parking (Sec. F.2.a)
BESSIE WELLER ELEM SCHOOL	*	VDOT GRANT / LOCAL MATCH	Phase 2. Bessie Weller Elementary School - Safe Routes to Schools Infrastructure Grant Match. Project to include road and entrance improvements for safety to reduce traffic congestion, traffic separation of school buses and parent transportation vehicles, and expansion of the parking lot for staff, visitors, parent/school events. Proposed VDOT Grant = $800,000 and City match funds = $200,000	$ 1,000,000	Transportation and Parking (Sec. F.2.a, F.2.b and F.2.d)
ENGLEWOOD DRIVE STREET AND DRAINAGE IMPROVEMENTS	*	VDOT PROJECT-REVENUE SHARING	Install storm drain improvements, addition of curb, gutter and sidewalk, and reconstruction of the pavement system. Project includes area from intersection of Churchville Avenue and Englewood Drive to the intersection of Englewood Drive and Shutterlee Mill Road. City Council adopted a Resolution to support the application to VDOT for a 50% Revenue Sharing grant in September 2015. VDOT Revenue Sharing Grant approved June 15, 2016 - $725,003 -to be used for the storm drain project. Additional VDOT Revenue Sharing Grant Application Proposed to complete this project.	$ 500,000	Public Service and Government (Sec. G.1.f.ii)
RICHMOND AVENUE- STATLER BOULEVARD INTERSECTION		VDOT SMARTSCALE PROJECT	Improvements for traffic congestion and pedestrian safety. Improvements include the addition of a second southbound left turn lane from Statler Boulevard onto Richmond Avenue by converting the southbound through lane to a through-left combination. Also includes median modifications on Richmond Avenue to include reconstruction of median on Richmond Avenue to accommodate the dual left turn movement from Statler Boulevard.	$ 579,000	Public Service and Government (Sec. F.2.a, F.2.b)
BRICK SIDEWALKS	*	GF 2020	Annual funding source for sidewalk replacement projects to replace concrete sidewalks with brick	$ 100,000	Transportation and Parking (Sec. F.2.a)
NEW SIDEWALKS	*	GF 2020	Annual funding source for new sidewalk projects and match funds for VDOT grant programs for sidewalks	$ 100,000	Transportation and Parking (Sec. F.2.a)
PUBLIC WORKS EQUIPMENT FUND	*	GF 2020	Annual funding source for acquisition of major equipment for General Fund /Streets > $100,000	$ 100,000	NA
PUBLIC WORKS BUILDING FUND	*	GF 2020	Annual funding source for major repairs to City buildings to include replacement of HVAC systems, roof, structural repairs, etc.	$ 100,000	NA
POLICE DEPARTMENT BUILDING	*	**BONDS**	Purchase a building and re-locate the Police Department to another site	$ 7,000,000	Public Service and Government (Sec. G.1.b.i)
FIRE STATION #1	*	**BONDS**	Renovate Station #1 on Central Avenue, interior renovations and install a new roof structure	$ 4,500,000	Public Service and Government (Sec. G.1.b.i)
ECONOMIC DEVELOPMENT					
STAUNTON CROSSING-DEMOLITION OF BUILDINGS	*	DEVELOPER/ CITY	Staunton Crossing development- demolition of old WSH buildings. Funding proposed from the sale of land to a developer- MOVE TO FY2020 from FY2018	$ 1,850,000	Economic Development/Tourism (Sec. H.2.b)
RECREATION					
GREENWAYS PROJECT	*	BA 2019	Paved bike and pedestrian paths, landscaping, purchase of properties and easements	$ 100,000	Transportation and Parking (Sec. F.2.k and F.2.l)
BUILDING MAINTENANCE- GHP PUMPHOUSE	*	BA 2019	Restore old pumphouse in GHP. Renovate bathroom and upgrade building to modern building codes, building is not ADA compliant.	$ 225,000	Public Service and Government (Sec G.1.a.i)

CITY OF STAUNTON

CAPITAL IMPROVEMENT PLAN

GENERAL FUND

FY2019 - 2020

DEPARTMENT		PROPOSED FUNDING SOURCE	PROJECT DESCRIPTION	COST	COMPREHENSIVE PLAN PRIORITY INITIATIVE
RECREATION					
GYPSY HILL PARK	*	BA 2019	Replace two bathrooms at west end of park	$ 350,000	Public Service and Government (Sec G.1.a.i)
MONTGOMERY HALL PARK	*	BA 2019	Construct a new picnic shelter at the 1st tee on the disc golf course.	$ 85,000	Public Service and Government (Sec G.1.a.i and G.1.a.ii))
EDUCATION					
BLUE RIDGE COMMUNITY COLLEGE	*	GF 2020	Annual Share of BRCC Capital Building Fund	$ 41,050	NA
EDUCATION-STAUNTON CITY SCHOOLS					
BUILDING MAINTENANCE REPAIRS	*	BA 2019	Transfer to City Schools CIP Fund for Building Maintenance Repairs-roofs, HVAC systems, Technology	$ 200,000	Public Service and Government (Sec. G.1.c.i and G.1.c.ii)
TOTAL FY2020 CIP PLAN				**$ 17,230,050**	

FUNDING SOURCES:

GF 2020	**General Fund Budget Transfer - FY2020 Budget**	**$ 841,050**
VDOT GRANT	**Proposed VDOT Safe Route to Schools Grant- Bessie Weller Project**	**$ 800,000**
VDOT GRANT	**Proposed VDOT Revenue Sharing Grant- Englewood Drive Project**	**$ 500,000**
VDOT GRANT	**VDOT SmartScale Grant Project - Richmond Road/Statler Boulevard**	**$ 579,000**
BONDS	**General Obligation Bonds- Police and Fire Buildings**	**$ 11,500,000**
DEVELOPER/ CITY	**Sale of land- Staunton Crossing - Developer Contribution**	**$ 1,850,000**
BA 2019	**Proposed FY2019 Budget Amendment from FY2018 Year Fund Balance-Transfer to CIP Fund**	**$ 1,160,000**
	TOTAL FUNDING SOURCES	**$ 17,230,050**

CITY OF STAUNTON
CAPITAL IMPROVEMENT PLAN
GENERAL FUND
FY2020- 2021

DEPARTMENT		PROPOSED FUNDING SOURCE	PROJECT DESCRIPTION	COST	COMPREHENSIVE PLAN PRIORITY INITIATIVES
PUBLIC SAFETY					
FIRE DEPARTMENT	*	GF 2021	Fire Truck Replacement Reserve	$ 200,000	Public Service and Government (Sec. G.1.b.i)
POLICE DEPARTMENT RADIOS	*	BA2020	Replace police department radio equipment	$ 500,000	Public Service and Government (Sec G.1.b.i)
PUBLIC WORKS					
URBAN STREET PROGRAM	*	GF 2021	VDOT Urban Street Construction Projects -City Match Funds	$ 100,000	Transportation and Parking (Sec. F.2.a and F.2.b)
STREETS	*	GF 2021	City ineligible streets and/or City parking lots- improvements/slurry seal/re-paving	$ 150,000	Transportation and Parking (Sec. F.2.a)
STREETS- COALTER/ BEVERLEY ST ADA COMPLIANT SIGNALS	*	GF 2021 STREET MNTCE FUNDS	Install ADA compliant crossing signals at the intersections of Coalter/Beverley Street - MOVED FROM FY2018 UPDATED COST TO $350,000 from $200,000	$ 350,000	Transportation and Parking (Sec. F.2.a)
STREETS- STATLER/COALTER ADA COMPLIANT SIGNALS/ CROSSWALK	*	GF 2021 STREET MNTCE FUNDS	Upgrade existing traffic signal at Statler / Coalter Streets to add handicap crosswalks and pedestrian signals- MOVED FROM FY2018 UPDATED COST TO $80,000 from $60,000	$ 80,000	Transportation and Parking (Sec. F.2.a)
BRICK SIDEWALKS	*	GF 2021	Annual funding source for sidewalk replacement projects to replace concrete sidewalks with brick	$ 100,000	Transportation and Parking (Sec. F.2.a)
NEW SIDEWALKS	*	GF 2021	Annual funding source for new sidewalk projects and match funds for VDOT grant programs for sidewalks	$ 100,000	Transportation and Parking (Sec. F.2.a)
PUBLIC WORKS EQUIPMENT FUND	*	GF 2021	Annual funding source for acquisition of major equipment for General Fund /Streets > $100,000	$ 100,000	NA
PUBLIC WORKS BUILDING FUND	*	GF 2021	Annual funding source for major repairs to City buildings to include replacement of HVAC systems, roof, structural repairs, etc.	$ 100,000	NA
RECREATION					
GREENWAYS PROJECT	*	BA 2020	Paved bike and pedestrian paths, landscaping, purchase of properties and easements	$ 100,000	Transportation and Parking (Sec. F.2.k and F.2.l)
EDUCATION					
BLUE RIDGE COMMUNITY COLLEGE	*	GF 2021	Annual Share of BRCC Capital Building Fund	$ 41,050	N/A
EDUCATION-STAUNTON CITY SCHOOLS					
BUILDING MAINTENANCE REPAIRS	*	GF 2021	Transfer to City Schools CIP Fund for Building Maintenance Repairs-roofs, HVAC systems, technology	$ 200,000	Public Service and Government (Sec. G.2.c.i and G.1.c.ii)
TOTAL FY2021 CIP PLAN				**$ 2,121,050**	

FUNDING SOURCES:

GF 2021	**General Fund Budget Transfer - FY2021 Budget**	**$ 1,091,050**
BA 2020	**Proposed FY2020 Budget Amendment from FY2019 Year Fund Balance-Transfer to CIP Fund**	**$ 600,000**
STREET MNTC FUNDS	**FY2021 General Fund Budget- Street Maintenance Funds**	**$ 430,000**
	TOTAL FUNDING SOURCES	**$ 2,121,050**

CITY OF STAUNTON
CAPITAL IMPROVEMENT PLAN
GENERAL FUND
FY2021- 2022

DEPARTMENT		PROPOSED FUNDING SOURCE	PROJECT DESCRIPTION	COST	COMPREHENSIVE PLAN PRIORITY INITIATIVES
PUBLIC SAFETY					
FIRE DEPARTMENT	*	GF 2022	Fire Truck Replacement Reserve	$ 200,000	Public Service and Government (Sec. G.1.b.i)
REGIONAL JAIL- PHASE I	*	BONDS	Phase I. Expand the Middle River Regional Jail due to increase in inmate population. Expansion to hold 75-125 beds. Estimated cost = $5,000,000, City share approximately 30% = $1,500,000	$ 1,500,000	NA
PUBLIC WORKS					
URBAN STREET PROGRAM	*	GF 2022	VDOT Urban Street Construction Projects -City Match Funds	$ 100,000	Transportation and Parking (Sec. F.2.a and F.2.b)
STREETS	*	GF 2022	City ineligible streets and/or City parking lots- improvements/slurry seal/re-paving	$ 150,000	Transportation and Parking (Sec. F.2.a)
RICHMOND AVENUE ROAD DIET AND ROUNDABOUT		VDOT SMARTSCALE PROJECT	Creation of an urban boulevard with a new roundabout to reinforce the transition calm traffic near the Villages into Downtown. Improvements include a reduction of existing travel lanes along portions of Richmond Road and Greenville Avenue. Construction includes several 12' shared use path with 5' grass buffer, sidewalks, and pedestrian signal heads and crosswalks.	$ 2,246,000	Transportation and Parking (Sec F.2.a, F.2.b, F.2.c)
BRICK SIDEWALKS	*	GF 2022	Annual funding source for sidewalk replacement projects to replace concrete sidewalks with brick	$ 100,000	Transportation and Parking (Sec. F.2.a)
NEW SIDEWALKS	*	GF 2022	Annual funding source for new sidewalk projects and match funds for VDOT grant programs for sidewalks	$ 100,000	Transportation and Parking (Sec. F.2.a)
PUBLIC WORKS EQUIPMENT FUND	*	GF 2022	Annual funding source for acquisition of major equipment for General Fund /Streets > $100,000	$ 100,000	NA
PUBLIC WORKS BUILDING FUND	*	GF 2022	Annual funding source for major repairs to City buildings to include replacement of HVAC systems, roof, structural repairs, etc.	$ 100,000	NA
RECREATION					
GREENWAYS PROJECT	*	BA 2021	Paved bike and pedestrian paths, landscaping, purchase of properties and easements	$ 100,000	Transportation and Parking (Sec F.2.k and F.2.l)
EDUCATION					
BLUE RIDGE COMMUNITY COLLEGE	*	GF 2022	Annual Share of BRCC Capital Building Fund	$ 41,050	NA
EDUCATION-STAUNTON CITY SCHOOLS					
BUILDING MAINTENANCE REPAIRS	*	GF 2022	Transfer to City Schools CIP Fund for Building Maintenance Repairs-roofs, HVAC systems, technology	$ 200,000	Public Service and Government (Sec. G.1.c.i and G.1.c.ii)
TOTAL FY2022 CIP PLAN				**$ 4,937,050**	

FUNDING SOURCES:

GF 2022	**General Fund Budget Transfer - FY2022 Budget**	**$ 1,091,050**
BA 2020	**Proposed FY2021 Budget Amendment from FY2020 Year Fund Balance-Transfer to CIP Fund**	**$ 100,000**
VDOT GRANT	**VDOT SmartScale Grant Project- Richmond Road Diet and Roundabout**	**$ 2,246,000**
BONDS	**Generall Obligation Bonds- Issued through Middle River Regional Jail Authority**	**$ 1,500,000**
	TOTAL FUNDING SOURCES	**$ 4,937,050**

CITY OF STAUNTON
CAPITAL IMPROVEMENT PLAN
GENERAL FUND
Projects Not Scheduled In The Five-Year Plan (NS/NF)

PUBLIC WORKS

PUBLIC WORKS BUILDING MAINTENANCE	Re-locate the Building Maintenance department/shop from the Nelson Street Center to the Public Works building site after the re-location of the Police Department and School storage space is vacated/re-located.	$	150,000
STREETS - RICHMOND ROAD /STATLER BOULEVARD INTERSECTION/ TURNING LANE IMPROVEMENTS	Richmond Road/Statler Boulevard - Traffic signal modifications/ upgrades to improve traffic congestion and flow. Intersection approaches capacity at peak hours. VDOT Six Year Improvement Program, 50% funding from VDOT, 50% from the City.	$	623,000
ENGLEWOOD DRIVE STORM DRAIN PHASE IV-B	Installation and improvements for streets Revenue Sharing project - 50%- UPDATED COSTS FOR STREETS ONLY TO $650,000 FROM $1,255,075	$	650,000
SIDEWALK- AUGUSTA STREET- LAMBERT STREET AND BALDWIN DRIVE	New sidewalk construction/ Revenue Sharing Project	$	1,026,000
SIDEWALK- MONTGOMERY AVENUE- W. BEVERLEY STREET AND STUART STREET	New sidewalk construction/ Revenue Sharing Project	$	290,000
SIDEWALK- DONAGHE STREET- CHURCHVILLE AVENUE AND BAYLOR STREET	New sidewalk construction/ Revenue Sharing Project	$	580,000
SIDEWALK- SPRINGHILL ROAD- CHURCHVILLE AVENUE AND DONAGHE STREET	New sidewalk construction/ Revenue Sharing Project	$	750,000
SIDEWALK- EDGEWOOD ROAD- NORTH COALTER TO NORTH AUGUSTA	New sidewalk construction/ Revenue Sharing Project	$	500,000
SIDEWALK- WEST BEVERLEY STREET/GRUBERT INTERSECTION TO MORRIS MILL ROAD	New sidewalk construction/ Revenue Sharing Project	$	50,000
CENTRAL BUSINESS DISTRICT- ADAPTIVE TRAFFIC CONTROL SYSTEM	Traffic control system for the Central Business District for 14 intersections	$	1,100,000
CITY HALL	Re-locate the Information Technology Department and Building Inspection/ Planning Department to the basement level of City Hall after Police Department re-locates to a new Police Department building	$	350,000
LIBRARY	Library renovations to include interior renovations for program space reallocation, modernization of furniture & fixtures, addition of a technology room, and addition of private study room space based on programming and design study completed in December 2014	$	8,000,000
MIDDLE RIVER REGIONAL JAIL	Phase II. Expand the Middle River Regional Jail due to increase in inmate population. Expansion expected by FY2022 to hold 200-225 beds. Estimated cost = $10,000,000, City share approximately 30% = $3,000,000	$	3,000,000
TOTAL		**$**	**17,069,000**

STAUNTON CITY SCHOOLS
CAPITAL IMPROVEMENT PLAN
FY2018 - FY2022
SCHOOL CIP FUND 966

		PROPOSED FUNDING SOURCE			
FY2016					
1. SCHOOL BUILDINGS SECURITY EQUIPMENT	FY2016	COMPLETED	Install security equipment in school buildings for safety	$	400,000
2. SHELBURNE MIDDLE SCHOOL ROOF-PHASE 1			Replace EPDM roof with foam roof over the new gym, cafeteria, hallway by gym, and educational areas- total cost = $440,024 to be completed in phases:		
Phase 2	FY2016	PFA	Roof - educational area - sixth grade area- ballast roof replace w/ foam - to be completed in FY2018	$	148,667
Phase 3	FY2016	PFA	Roof - Hern gym and food service /cafeteria area- ballast roof replace w/ foam - to be completed in FY2018	$	136,158
3. MCSWAIN SCHOOL	FY2016	PFA	Additional parking is needed for school events-Project funded, on hold pending Lee renovations	$	65,000
4. SCHOOL TRANSPORTATION RESERVE	FY2016	COMPLETED	Annual contribution to school transportation reserve	$	50,000
5. SHELBURNE-ROOF RECOAT PROJECTS	FY2016	COMPLETED	Shelburne- A upper, B lower - front section of school	$	36,754
6. TECHNOLOGY IMPROVEMENTS - PHASE 1	FY2016	COMPLETED	Installation of electrical and computer infrastructure to provide safety to students and staff in the buildings for wireless devices to comply with fire safety code/inspections and to prevent damage to computer devices for Bessie Weller, Lee High, and Dixon	$	150,000
			TOTAL FY2016	**$**	**986,579**
FY2017					
7. SCHOOL TRANSPORTATION RESERVE	FY2017	COMPLETED	Annual contribution to school bus reserve for bus replacements	$	50,000
8. MCSWAIN ELEMENTARY	FY2017	COMPLETED	Roof recoat	$	64,003
9. WARE ELEMENTARY	FY2017	COMPLETED	Roof recoat	$	58,075
10. DIXON EDUCATION CENTER	FY2017	COMPLETED	Roof recoat	$	42,081
11. LEE HIGH SCHOOL	FY2017	COMPLETED	Transfer funds to the City Debt Service Sinking Fund for the Lee High renovation project	$	250,000
12. TRANSFER TO CITY DEBT SERVICE FUND	FY2017	COMPLETED	Transfer funds to the City Debt Service Sinking Fund for debt payments for Ware & McSwain	$	50,000
13. TECHNOLOGY IMPROVEMENTS - PHASE 2	FY2017	COMPLETED	Installation of electrical and computer infrastructure to provide safety to students and staff in the buildings for wireless devices to comply with fire safety code/inspections and to prevent damage to computer devices for Ware and McSwain elementary schools.	$	56,376
14. LEE HIGH ROOF RECOAT PROJECTS	FY2017	COMPLETED	Lee High -remove ballast rock and replace with foam roof - commons area between cafeteria and locker room, skylights removed, boiler room, art room areas- COMPLETED	$	145,349
15. LEE HIGH HVAC UNIT/CHILLER	FY2017	COMPLETED	Install chiller at Lee High	$	4,980
16. WIRELESS INFRASTRUCTURE IMPROVEMENTS - ERATE PROGRAM	FY2017	COMPLETED	Replace and upgrade wireless infrastructure at Lee, Dixon, Ware, Bessie Weller, and McSwain schools. Total Project = $181,500. SCS match = $36,400. $145,100 invoiced directly to federal government.	$	51,000
17. SCHOOL SECURITY GRANT	FY2017	COMPLETED	Install security cameras, LED lights, and purchase two-way radios for communications, power switches and UPS power back up units for all schools	$	125,607
			TOTAL FY2017	**$**	**897,471**

STAUNTON CITY SCHOOLS

CAPITAL IMPROVEMENT PLAN

FY2018 - FY2022

SCHOOL CIP FUND 966

FY2018				
18. DIXON ROOF RECOAT PROJECT	FY2018	**FY2017 BA2**	Dixon- recoat total roof to extend warranty- back and center sections of the building COMPLETED FY2017- $42,081. FRONT SECTION TO BE COMPLETED FY2018- $57,218	$ 103,407
19. LEE HIGH ROOF RECOAT PROJECT - LEE	FY2018	**FY2017 BA2**	Lee High -recoat front section of the roof- front half of building- $50,099 CONTRACT	$ 70,000
20. LEE HIGH TRACK REPAIRS	FY2018	**FY2017 BA2**	Patching and repairing areas of the track due to damage from wear and tear -PROJECT ON HOLD	$ 20,000
21. LEE HIGH SCHOOL	FY2018	**FY2017 BA2**	Furniture and equipment for Lee High School	$ 200,000
22. SCHOOL SECURITY GRANT	FY2018	**SSE GRANT**	Replace classroom door locks at Ware Elementary, McSwain Elementary, Dixon Education Center, and Shelburne Middle School for student and staff safety. Install six cameras at Shelburne Middle School for outside security. SSE Grant- $100,000, SCS Match -$25,000	$ 125,000
23. SCHOOL TRANSPORTATION RESERVE	FY2018	**FY2018 BUDGET**	Additional contribution to school transportation reserve	$ 50,000
24. SCHOOL FURNITURE/EQUIPMENT	FY2018	**FY2017 BA2**	Annual funding to purchase/replace school furniture/equipment	$ 50,000
25. SCHOOL MAINTENANCE/MECHANICAL EQUIPMENT	FY2018	**FY2017 BA2**	Annual funding to replace school building mechanical systems/ roofs	$ 100,000
26. TECHNOLOGY RESERVE	FY2018	**FY2017 BA2**	Annual funding to replace technology infrastructure/network equipment	$ 50,000
27. VEHICLE RESERVE	FY2018	**FY2017 BA2**	Annual funding to replace maintenance vehicles	$ 50,000
			TOTAL FY2018	**$ 693,407**
FY2019				
28. COMMUNICATION SYSTEM FOR OUTSIDE SECURITY	FY2018	**FY2018 BA2**	Installation of communication/intercom system/equipment to provide outside communication to students and staff for safety and security of the building for Bessie Weller, Shelburne, and Dixon school buildings. Funding includes $50,000 from Education Fund, and a proposed School Security Grant = $100,000. Move project from FY2018 to FY2019.	$ 150,000
29. SCHOOL TRANSPORTATION RESERVE	FY2019	**FY2019 BUDGET**	Annual contribution to the school transportation reserve	$ 50,000
30. LEE HIGH SCHOOL	FY2019	**FY2018 BA2**	Furniture and equipment for Lee High School	$ 200,000
31. LEE HIGH SCHOOL	FY2019	**VPSA BONDS**	Renovate/re-build Lee High School to modern standards for instruction space, technology, class size, expand existing gym, add an additional gym, athletic fields	$ 40,000,000
32. SCHOOL FURNITURE/EQUIPMENT	FY2019	**FY2018 BA2**	Annual funding to purchase/replace school furniture/equipment	$ 50,000
33. SCHOOL MAINTENANCE/MECHANICAL EQUIPMENT	FY2019	**FY2018 BA2**	Annual funding to replace school building mechanical systems/ roofs	$ 100,000
34. TECHNOLOGY RESERVE	FY2019	**FY2018 BA2**	Annual funding to replace technology infrastructure/network equipment	$ 50,000
35. VEHICLE RESERVE	FY2019	**FY2018 BA2**	Annual funding to replace maintenance vehicles/grounds equipment	$ 50,000
			TOTAL FY2019	**$ 40,650,000**
FY2020				
36. SCHOOL TRANSPORTATION RESERVE	FY2020	**FY2020 BUDGET**	Annual contribution to school transportation reserve	$ 50,000
37. SCHOOL FURNITURE/EQUIPMENT	FY2020	**FY2020 BUDGET**	Annual funding to purchase/replace school furniture/equipment	$ 25,000
38. SCHOOL MAINTENANCE/MECHANICAL EQUIPMENT	FY2020		Annual funding to replace school building mechanical systems/ roofs	$ 100,000
39. TECHNOLOGY RESERVE	FY2020		Annual funding to replace technology infrastructure/network equipment	$ 50,000
40. VEHICLE RESERVE	FY2020		Annual funding to replace maintenance vehicles/ grounds equipment	$ 50,000
			TOTAL FY2020	**$ 275,000**

STAUNTON CITY SCHOOLS

CAPITAL IMPROVEMENT PLAN

FY2018 - FY2022

SCHOOL CIP FUND 966

		PROPOSED FUNDING SOURCE			
FY2020 cont'd					
41. BESSIE WELLER SCHOOL	FY2020		Additional parking is needed due to increased enrollment- Move Project to FY2020 from FY2019- Project needs to wait on the VDOT SRTS Grant project to be completed.	$	75,000
42. PARKING LOTS /ROADWAYS	FY2020		Repave all school parking lots and roadways. Annual funding $100,000	$	100,000
FY2021					
43. SCHOOL TRANSPORTATION RESERVE	FY2021	FY2021 BUDGET	Annual contribution to school transportation reserve	$	50,000
44. SCHOOL FURNITURE/EQUIPMENT	FY2021	FY2021 BUDGET	Annual funding to purchase/replace school furniture/equipment	$	25,000
45. TECHNOLOGY RESERVE	FY2021		Annual funding to replace technology infrastructure/network equipment	$	50,000
46. VEHICLE RESERVE	FY2021		Annual funding to replace maintenance vehicles/ grounds equipment	$	50,000
47. SCHOOL MAINTENANCE/MECHANICAL EQUIPMENT	FY2021		Annual funding to replace school building mechanical systems/ roofs	$	100,000
48. SCHOOL FURNITURE/EQUIPMENT	FY2021		Annual funding to purchase/replace school furniture/equipment	$	50,000
49. A R WARE SCHOOL	FY2021		Additional parking is needed for school events	$	75,000
50. PARKING LOTS /ROADWAYS	FY2021		Repave all school parking lots and roadways. Annual funding $100,000	$	100,000
			TOTAL FY2021	**$**	**450,000**
FY2022					
51. SCHOOL TRANSPORTATION RESERVE	FY2022	FY2022 BUDGET	Annual contribution to school transportation reserve	$	50,000
52. SCHOOL FURNITURE/EQUIPMENT RESERVE	FY2022	FY2022 BUDGET	Annual funding to purchase/ replace school furniture/equipment	$	25,000
53. VEHICLE RESERVE	FY2022		Annual funding to replace maintenance vehicles/ grounds equipment	$	50,000
54. SCHOOL MAINTENANCE/MECHANICAL EQUIPMENT	FY2022		Annual funding to replace school building mechanical systems/ roofs	$	100,000
55. TECHNOLOGY RESERVE	FY2022		Annual funding to replace technology infrastructure / network equipment	$	50,000
56. PARKING LOTS /ROADWAYS	FY2022		Repave all school parking lots and roadways. Annual funding $100,000	$	100,000
57. STORAGE BUILDING	FY2022		Purchase land and build a multi-purpose building for surplus equipment/furniture storage, cafeteria food storage for frozen foods and dry food storage, technology workspace and storage, and maintenance shop- MOVE PROJECT FROM FY2019 TO FY2022	$	2,500,000
			TOTAL FY2022	**$**	**2,800,000**
PROJECTS NOT SCHEDULED OR NOT FUNDED (NS/NF)					
58. DIXON EDUCATIONAL CENTER	NS/NF		Renovate and upgrade Dixon Educational Center to modern standards for technology, class size, gym, etc.	$	15,000,000
			TOTAL CIP	**$**	**59,868,407**

PFA = PROJECT FUNDED AND APPROVED

FY2017 BA2 = FY2017 BUDGET AMENDMENT #2 - MAY 2017

FY2018 BA2 = FY2018 BUDGET AMENDMENT # 2-SCHEDULED FOR MAY 2018

STAUNTON CITY SCHOOLS
CAPITAL IMPROVEMENT PLAN
FY2018 - FY2022
SCHOOL CIP FUND 966

FY2018 -FY2022 CIP PLAN	
FY2018	$ 693,407
FY2019	$ 40,650,000
FY2020	$ 275,000
FY2021	$ 450,000
FY2022	$ 2,800,000
Unscheduled Projects	$ 15,000,000
TOTAL FY2018 - FY2022 + UNSCHEDULED PROJECTS CIP PLAN	**$ 59,868,407**

		SOURCE OF FUNDS- FY2018 CIP PROJECTS	
FY2018	**FY2018 BUDGET**	Transfer from Education Fund for Student Transportation Reserve	$ 50,000
FY2018	**DOE SSE GRANT**	School Security Equipment Grant	$ 100,000
FY2018	**FY2017 BA2**	FY2017 Budget Amendment No. 2 (Appropriation of FY2016 Unassigned Fund Balance)	$ 668,407
		TOTAL FY2018	**$ 818,407**
		SOURCE OF FUNDS- FY2019 CIP PROJECTS	
FY2019	**FY2019 BUDGET**	Transfer from Education Fund for Student Transportation Reserve	$ 50,000
FY2019	**DOE SSE GRANT**	Proposed School Security Equipment Grant -Communication Project	$ 100,000
FY2019	**FY2018 BA2**	FY2018 Budget Amendment No. 2 (Appropriation of FY2017 Unassigned Fund Balance)	$ 500,000
FY2019	**VPSA**	Virginia Public School Authority- $40 million General Obligation Bonds	$ 40,000,000
		TOTAL FY2019	$ 40,650,000

CITY OF STAUNTON

CAPITAL IMPROVEMENT PLAN

STORM WATER FUND

COMPLETED STORM DRAIN PROJECTS	DATE COMPLETED	PROPOSED FUNDING SOURCE			
2401 N AUGUSTA STREET	FY2011	SW FUND BUDGET	Re-work the entrance to 2401 N Augusta St and replace/modify the DI top in Ravine Street	$	15,000
WOODLAND /OAK TERRACE	FY2011	SW FUND BUDGET	Replace existing culverts and drop inlets and add additional drop inlets to provide drainage and stop water pooling	$	54,853
THIRD STREET APARTMENTS	FY2011	SW FUND BUDGET	Grade an earth berm to capture runoff and install yard inlet over existing storm drain to prevent runoff into yards	$	15,000
810 EAST BEVERLEY STREET	FY2012	SW FUND BUDGET	Install inlet and culvert under E. Beverley St and C&G on North side to existing inlet to capture drainage	$	25,000
THORNROSE AVENUE 514	FY2014	SW FUND BUDGET	New storm drain system- completed November 2014	$	199,845
PINEHURST ROAD	FY2016	SW FUND BUDGET	Install additional storm drain piping and outlet protection- COMPLETED JUNE 2016	$	10,155
VICKERS /STUART / BUTTERMILK BRANCH	FY2017	SW FUND BUDGET	Necessary as a result of the W. Beverley / Anderson / Heydenreich project to improve street drainage in the area and improve an existing makeshift system before discharging into Buttermilk Branch. COMPLETED DECEMBER 2016	$	919,980
3 MONTGOMERY AVENUE	FY2017	SW FUND BUDGET	Raise existing sidewalk, re-grade gutter to existing inlet to prevent runoff from entering residence basement and ponding in yard	$	15,000
			TOTAL STORM WATER PROJECTS COMPLETED	**$**	**1,254,833**
FY2017					
TMDL PERMIT MANDATE IMPROVEMENT PROJECT-STAUNTON/AUGUSTA HEALTH DEPARTMENT FILTERRAS	FY2017	SW FUND BUDGET	Annual projects to improve storm water quality by reducing pollutant discharge of sediment, nitrogen, and phosphorus to meet TMDL requirements- total maximum daily load. Project includes installing two filterra units at Staunton/Augusta Health Department parking lot on North Augusta Street	$	40,000
MEADOWBROOK	FY2017	SW FUND BUDGET	Install spring boxes and storm drain/inlets along Meadowbrook outlet to existing pond	$	59,910
			TOTAL STORM WATER PROJECTS FY2017	**$**	**99,910**
FY2018					
MISCELLANEOUS STORM DRAIN IMPROVEMENTS	FY2018	SW FUND BUDGET	Storm drain improvements at 501 W Beverley St and Hersey Tire	$	50,000
774 NEW HOPE ROAD	FY2018	SW FUND BUDGET	Project includes replacing undersized/failing culvert and improving roadway shoulders on National Avenue near intersection with New Hope Road	$	50,000
			TOTAL STORM WATER PROJECTS FY2018	**$**	**100,000**

FY2019		PROPOSED FUNDING SOURCE		
MISCELLANEOUS STORM DRAIN IMPROVEMENTS	FY2019	SW FUND BUDGET	Storm drain improvements at 530 Buttermilk Spring Road, and 674 E. Beverley Street	$ 50,000
ARMSTRONG AVE- JIFFY MART- GRUBERT	FY2019	SW FUND BUDGET	Project is necessary to eliminate street drainage from discharging into rear yards and washing out gravel parking lot behind Jiffy Mart; project includes installation of new inlets on Armstrong Avenue and new storm piping from Armstrong Avenue down to Grubert Avenue	$ 150,000
TAMS-CAROLINE-AUGUSTA	FY2019	SW FUND BUDGET	Improvements to the area include removing water from yards and some minor improvement to street drainage.	$ 600,000
			TOTAL STORM WATER PROJECTS FY2019	**$ 800,000**
FY2020				
TMDL PERMIT MANDATE IMPROVEMENT PROJECT-PEYTON CREEK (GYPSY HILL) STREAM RESTORATION	FY2020		Annual projects to improve storm water quality by reducing pollutant discharge of sediment, nitrogen, and phosphorus to meet TMDL requirements- total maximum daily load. Project includes restoring approximately 1,200 LF of Peyton Creek in Gypsy Hill Park including daylighting 300 LF of stream by removing existing culvert	$ 1,200,000
ENGLEWOOD DRIVE	FY2019	SW FUND BUDGET	Project includes large diameter piping from Churchville- Englewood out Englewood and Shutterlee Mill past Crestwood. Plans are complete. Revenue Sharing Grant awarded = $725,000 to pay for stormwater, $308,762 from StormWater Fund to pay for balance of project or apply for an additional Revenue Sharing Grant to complete this project	$ 1,033,762
			TOTAL STORM WATER PROJECTS FY2020	**$ 2,233,762**
FY2021				
MISCELLANEOUS STORM DRAIN IMPROVEMENTS	FY2021		526 Robin Street, Albermarle Avenue/Churchville Avenue	$ 50,000
			TOTAL STORM WATER PROJECTS FY2021	**$ 50,000**

CITY OF STAUNTON

CAPITAL IMPROVEMENT PLAN

STORM WATER FUND

STORM DRAIN PROJECTS NOT SCHEDULED OR FUNDED				
POCAHONTAS-CAMPBELL	FY2022	Higgs Drainage Study identified this project to mitigate runoff into buildings and yards of 10-15 properties/yards	$	800,000
HILLCREST STORM SEWER	NS/NF	Improve the storm drainage system in the area of Craig Drive, Audubon and Thomas Street as well as overland drainage in yard areas.	$	1,610,611
BAYLOR / GLEN / HENDREN	NS/NF	Construction of a storm drainage system from the Woodlee Terrace Apartments, down Baylor Street to tie into the existing Springhill Road System	$	1,783,963
202 YARDLEY SQUARE	NS/NF	Build up one side of the ditch along Augusta Street and extend it towards Baldwin Place Road to prevent runoff into yards at Yardley and Smithleigh	$	15,000
906 GREENVILLE AVENUE / KLINE'S ICE CREAM	NS/NF	Install drainage system to collect runoff at Grandon and Commodore and pipe to Greenville Avenue to prevent runoff and flooding	$	85,000
TAMS /WESTMORELAND	NS/NF	Install drainage system to collect runoff to prevent runoff flowing into residential yards	$	120,109
STOCKER / BELMORE /CHURCHVILLE	NS/NF	Replace existing undersized drains and put above ground drainage below ground	$	370,640
UPPER COLLEGE PARK	NS/NF	Project will incorporate a number of smaller drainage problems and remove water from properties that are routinely wet	$	2,190,664
EDGEWOOD / PARKWOOD	NS/NF	Storm drain to mitigate runoff into 10 properties' yards. Project is necessary before Tams/ Westmoreland project can be built	$	350,000
CHESAPEAKE /ARMENTROUT / WEST BEVERLEY	NS/NF	Improve overland drainage in the area and eliminate a very bad ditch system along Birch Street	$	414,937
LIVIA PROPERTIES #2	NS/NF	Replace and reroute storm drain from its present location under the Livia Properties building to the northern side of the building	$	360,000
NEW STREET at the BEVERLEY	NS/NF	Flooding in the Beverley Building basement: Owner to install backflow preventer in floor drains and City to re-line storm drain and inlets	$	40,000
LEWIS STREET - BEARS AND BLANKETS	NS/NF	Install concrete retaining wall as a levee to prevent flood water from Peyton Creek from entering building	$	88,452
RED OAKS /FRONTIER	NS/NF	Install drainage system to prevent runoff into Frontier Museum and parking lot of Dice's Inn	$	112,255
MARKET / NEW / AUGUSTA	NS/NF	Install drainage system to collect runoff on Market Street	$	115,745
ORCHARD LANE 1808	NS/NF	Install inlet at LP of North Drive, 2 inlets in Orchard Lane and install connecting storm drains to existing MH to the east	$	75,000
SHEETS /BLAIR	NS/NF	Re-direct runoff into wooded area to prevent pooling of water in street	$	34,310
DRISCOLL	NS/NF	Collect and pipe runoff down Driscoll to Greenville Avenue	$	192,432

CITY OF STAUNTON

CAPITAL INVESTMENT PLAN

STORM WATER FUND

ENGLEWOOD DRIVE STORM DRAIN- PHASE II (formerly- CHURCHVILLE AVE PHASE IV-B)	NS/NF	Second phase of storm drain construction -UPDATED COST TO $1,321,000 from $1,207,954	$	1,321,000
LIVIA PROPERTIES #1	NS/NF	Install drainage system to collect runoff from Pierce Street to prevent washout of aggregate drive/parking area	$	66,000
OAK RIDGE / COMMERCE	NS/NF	Install drainage system to collect runoff on Oak Ridge Circle and pipe runoff through 4 lots across Meadowbrook through 2 more lots and on to Commerce Road	$	150,506
VALLEY VIEW /COLLEGE CIRCLE	NS/NF	Install drainage system to release water runoff into College Park Storm Sewer	$	143,497
NORTH AUGUSTA ST 1603	NS/NF NS/NF	Extend the storm sewer to an adequately sized storm drain near the intersection of Woodrow and Dogwood	$	118,950
403 MARSHALL ROAD	NS/NF	Construct earth berm to prevent runoff from Crosscrest Section 2	$	10,000
GUY STREET	NS/NF	Install inlet and storm drain and connect to existing system at Guy & Plunkett	$	152,250
MULBERRY ST APARTMENTS	NS/NF	Install multiple drop inlets along Mulberry St at apartment entrance to eliminate ponding, construct storm pipe down along side apartment complex and connect to existing storm inlet on Miller St Apartments	$	35,000
1011 E BEVERLEY ST	NS/NF	Replace/relocate existing storm drain in front yard and construct storm pipe down to existing storm system at 1005 E Beverley St	$	50,000
307 ELM STREET	NS/NF	Install inlet at corner of parking lot and connect to existing storm system in Elm St	$	25,000
108 BAYLOR STREET	NS/NF	Install inlet at low point in street to eliminate ponding, construct storm pipe between 106 & 108 Baylor St and outfall in rear yard	$	14,000
77 WOODLEE ROAD	NS/NF	Convert existing storm manhole into drop inlet to eliminate ponding along street shoulder, regrade shoulder to provide positive drainage to inlet	$	10,000
10 WESTON DRIVE	NS/NF	Construct asphalt berm along Weston Dr to Lambert St, install drop inlet at Lynnhaven/Lambert and connect to existing storm system just west of Lynnhaven/Lambert	$	18,000
ALPINE ROAD/NORTH DRIVE	NS/NF	Construct storm culvert across Alpine Rd from northeast corner of intersection to southwest corner of the intersection	$	20,000
MEADOWBROOK ROAD/N AUGUSTA STREET	NS/NF	Replace existing storm pipe crossing N Coalter St at 200 Meadowbrook Rd	$	12,000
315 COLLEGE CIRCLE	NS/NF	Install inlet at low point in street to eliminate ponding, construct storm pipe between 313 & 315 College Cr and outfall in rear yard	$	17,000

2704 KNOLLWOOD DRIVE	NS/NF	Reconstruct existing ditch through rear yard and remove existing concrete slab obstructing ditch flow	$ 15,000
304 RAINBOW DRIVE	NS/NF	Install inlets upstream of 304 Rainbow Dr and connect to existing storm system at Rainbow/Windemere	$ 77,300
1617 BUICK STREET	NS/NF	Construct storm pipe from existing storm outfall in rear of house through rear yards and alleys to Packard St, install reverse drop inlet in Hays Ave	$ 60,000
1023 RIDGEMONT DRIVE	NS/NF	Install curb and gutter along Ridgemont Dr, install drop inlets to capture street drainage, construct storm pipe down thru rear yards to existing storm system at 1007 E Beverley St	$ 145,000
563 HILLTOP DRIVE	NS/NF	Install inlets upstream 563 Hilltop Dr, construct storm beyond curve in road and install reverse inlet	$ 35,000
415 G STREET	NS/NF	Install drop inlet at 415 G St and storm pipe down G St to Fourth St	$ 35,000
BURBANK STREET	NS/NF	Reconstruct entrance at Burbank St/Richmond Rd to provide positive drainage to existing inlets	$ 30,000
MASON ST - RANDOLPH STREET	NS/NF	Install multiple drop inlets in yard areas to eliminate wet areas; install underdrains to capture springs	$ 75,000
		TOTAL STORMWATER PROJECTS NOT SCHEDULED / NOT FUNDED	$ 11,394,621

TMDL PERMIT MANDATE IMPROVEMENT PROJECTS NOT SCHEDULED OR FUNDED

GREEN HILLS INDUSTRIAL PARK	FY2023	Annual projects to improve storm water quality by reducing pollutant discharge of sediment, nitrogen, and phosphorus to meet TMDL requirements- total maximum daily load. Project includes converting two existing dry detention basins into wet ponds with sediment forebays	$ 800,000
GYPSY HILL PARK GOLF COURSE	NS/NF	Install gravel filter & filter strip	$ 1,600
STAUNTON CROSSING STREAM RESTORATIONS	NS/NF	Restore approximately 4,000 LF of stream segments throughout the Staunton Crossing development	$ 4,000,000
VILLAGES - ASYLUM CREEK STREAM RESTORATION	NS/NF	Restore approximately 1,400 LF of Asylum Creek through the Villages at Staunton development	$ 1,400,000
GREENVILLE AVE & E HAMPTON ST (ADJACENT TO ASYLUM CREEK)	NS/NF	Construct a riparian buffer along Asylum Creek at Greenville/Hampton	$ 3,000
ROBERT E LEE HIGH SCHOOL STREAM RESTORATION	NS/NF	Restore approximately 1,000 LF of stream adjacent to Lee High School on N Coalter St	$ 1,000,000
CITY LIBRARY	NS/NF	Install filter strip and permeable pavers at City Library on Churchville Ave	$ 71,400
FIRE STATION 2	NS/NF	Convert existing extended detention basin at Fire Station 2 on Grubert St into a bio retention basin	$ 33,500

FIREHOUSE PARKING LOT	NS/NF	Construct bio retention basins and permeable pavers	$ 65,500
GYPSY HILL PARK	NS/NF	Construct vegetated swale, two bio retention basins and grass swale	$ 147,700
NEW STREET PARKING LOT	NS/NF	Installing three filterra units and permeable pavers	$ 110,600
WHARF PARKING LOT	NS/NF	Install permeable pavers	$ 83,800
WATER FOUNTAIN PARK	NS/NF	Construct bio retention basin	$ 39,400
FIRE STATION 1	NS/NF	Installing a filterra unit, tree box, bio retention area and permeable pavers at Fire Station 1 on N Augusta St	$ 50,700
SALT STORAGE	NS/NF	Construct bio retention basin	$ 33,800
MONTGOMERY HALL PARK	NS/NF	Construct vegetated swale and bio retention basin	$ 143,700
THOMAS DIXON ELEMENTARY SCHOOL	NS/NF	Construct rainwater harvesting system on school building and two bio retention basins	$ 153,200
BESSIE WELLER ELEMENTARY SCHOOL	NS/NF	Construct two bio retention basins and upgrade existing bio retention basin	$ 155,800
HARDY PARKING LOT	NS/NF	Install permeable pavers	$ 68,000
GYPSY HILL GOLF COURSE (ADJACENT TO CANAAN STREET)	NS/NF	Construct infiltration basin	$ 13,000
SHELBURNE MIDDLE SCHOOL	NS/NF	Convert existing dry detention basin into a bio retention basin	$ 87,200
ROBERT E LEE HIGH SCHOOL	NS/NF	Construct two bio retention basins and install a rainwater harvesting system	$ 330,000
AUGUSTA STREET PARKING LOT	NS/NF	Install permeable pavers	$ 13,800
MCSWAIN ELEMENTARY SCHOOL	NS/NF	Install a rainwater harvesting system	$ 125,500
		TOTAL TMDL PROJECTS NOT SCHEDULED / NOT FUNDED	**$ 8,931,200**
		FY2017 - FY2021	**$ 3,283,672**
		STORM WATER PROJECTS NOT SCHEDULED OR FUNDED	**$ 11,394,621**
		TMDL PERMIT MANDATE IMPROVEMENT PROJECTS NOT SCHEDULED / NOT FUNDED	**$ 8,931,200**
TOTAL STORM WATER FUND PROJECTS			**$ 23,609,493**

CITY OF STAUNTON

CAPITAL IMPROVEMENT PLAN

WATER FUND

		PROPOSED FUNDING SOURCE			
FY2018					
WATER TREATMENT PLANT WINDOW REPLACEMENT	FY2018	WF BUDGET	Complete the replacement of remaining windows at WTP	$	60,000
WATER TREATMENT PLANT CHEMICAL STORAGE TANK	FY2018	WF BUDGET	Repair 3 large plastic chemical storage tanks and piping inside WTP Chemical Building	$	50,000
WATER TREATMENT PLANT EMERGENCY GENERATOR REPLACEMENT	FY2018	WF BUDGET	Replace 1979 300kW emergency generator at WTP-COMPLETED	$	75,000
WATER TREATMENT PLANT BOILER REPLACEMENT	FY2018	WF BUDGET	Replace 1975 boiler at WTP-COMPLETED	$	75,000
			TOTAL WATER PROJECTS FY2018	**$**	**260,000**
FY2019					
STERLING STREET WATERLINE LOOP- PHASE I	FY2019	WF BUDGET	Extend approximately 1,035 LF of waterline at end of Sterling Street and loop with Red Oak Drive to improve service to Staunton Crossing and Frontier Center development on east side of City. Recommended in Draper Aden 2016 Richmond Avenue Study- PROJECT CURRENTLY IN DESIGN PHASE	$	200,000
STERLING STREET WATERLINE LOOP-PHASE II	FY2019	WF BUDGET	Extend approximately 1,855 LF of waterline at end of Sterling Street and loop with Red Oak Drive to improve service to Staunton Crossing and Frontier Center development on east side of the City. Recommended in Draper Aden 2016 Richmond Road Study	$	500,000
			TOTAL WATER PROJECTS FY2019	**$**	**700,000**
FY2020					
WATER LINES	FY2020	WF BUDGET	Annual replacement of old/undersized water lines throughout the City -- 1990 DRAPER ADEN STUDY RECOMMENDATION	$	300,000
			TOTAL WATER PROJECTS FY2020	**$**	**300,000**

		PROPOSED FUNDING SOURCE		
FY2021				
WATER LINES	FY2021	WF BUDGET	Annual replacement of old/undersized water lines throughout the City -- 1990 DRAPER ADEN STUDY RECOMMENDATION	$ 300,000
GARDNER SPRINGS - UPGRADE PUMPS AND PARALLEL 16" LINE FROM GARDNER SPRINGS - MOVE TO FY2021	FY2021	BOND FUNDS	Installation of a 16" line parallel to the existing line and upgrade the pump station to increase the raw water supply from this source to provide redundancy and capacity for future development. Bond financed project.	$ 8,000,000
			TOTAL WATER PROJECTS FY2021	**$ 8,300,000**
FY2022				
WATER LINES	FY2022	WF BUDGET	Annual replacement of old/undersized water lines throughout the City -- 1990 DRAPER ADEN STUDY RECOMMENDATION	$ 300,000
WATER TREATMENT PLANT	FY2022	WF BUDGET	Reline, reseal/repair sedimentation basins #1 at WTP	$ 200,000
			TOTAL WATER PROJECTS FY2022	**$ 500,000**
PROJECTS NOT SCHEDULED OR NOT FUNDED (NS/NF)				
COMMERCE ROAD WATER LINE EXTENSION (ROUTE 11)	NS/NF		Extend approximately 2300 ft of 12" water line from Rt 262 along the west side of Commerce Road in front of Ingleside to Technology Drive to increase water pressure for the remainder of the Olde South subdivision. Funding expected from private developer.	$ 225,000
NORTH RIVER RAW WATER LINE	NS/NF		Construction for repair, reline, replacement or new parallel raw water line from the Staunton Dam to the Water Treatment Plant	$ 20,000,000
FRANKLIN HILL ZONE BOOSTER PUMP STATION	NS/NF		Installation of a booster pump in the Franklin Hill Zone to serve West Beverley Street (and adjacent street) west of Van Fossen Lane. Project is necessary should ACSA demand increase in Blackburn	$ 900,000
STATLER BLVD WATERLINE LOOP	NS/NF		Construct approximately 3,220 LF of waterline in Statler Blvd to create loop between Greenville Avenue and Richmond Road to improve service to development on east side of City for Staunton Crossing and Frontier Center. Recommended in Draper Aden 2016 Richmond Road Study	$ 900,000
RAW WATER SYSTEM EVALUATION: TASK 2-NORTH RIVER RESERVOIR TUNNEL EVALUATION-MOVED TO NS/NF	NS/NF		Engineering study for nearly 100 year old partially collapsed tunnel that carries water source transmission main from dam to WTP to evaluate condition and identify alternatives for repair/upgrade.	$ 100,000
RAW WATER SYSTEM EVALUATION: TASK 3-NORTH RIVER RESERVOIR RAW WATER PIPELINE EVALUATION-MOVED TO NS/NF	NS/NF		Engineering study for North River raw water line from Staunton Dam to WTP for alternatives to upgrade 16 miles of nearly 100 year old water source transmission main.	$ 100,000
ENGLEWOOD DRIVE-PHASE A -MOVED TO NS/NF	NS/NF		Replace water line on Englewood Drive from Churchville Avenue to Shutterlee Mill Road during construction of storm drain project	$ 158,641
ENGLEWOOD DRIVE-PHASE IVB -MOVED TO NS/NF	NS/NF		Replace water line on Englewood Drive from Churchville Avenue to Shutterlee Mill Road during construction of storm drain project-UPDATED COST TO $256,000	$ 256,000
			TOTAL PROJECTS NOT SCHEDULED / NOT FUNDED	**$ 22,639,641**
TOTAL WATER FUND CIP				**$ 32,699,641**

CITY OF STAUNTON
CAPITAL IMPROVEMENT PLAN
SEWER FUND

		PROPOSED FUNDING SOURCE			
FY2018					
SEWER LINES	FY2018	2018 BUDGET	Manhole rehabilitation - 50 each	$	50,000
			TOTAL SEWER PROJECTS FY2018	**$**	**50,000**
FY2019					
FILMORE STREET	FY2019	2019 BUDGET	Replace sewer line	$	110,000
			TOTAL SEWER PROJECTS FY2019	**$**	**110,000**
FY2020					
ENGLEWOOD DRIVE	FY2020	2020 BUDGET	Replace sewer line during construction of storm drain project	$	475,000
GUY STREET	FY 2020	2020 BUDGET	Sewer line extension to remove six homes from septic tanks	$	135,000
OLD WWTP-NEW HOPE ROAD	FY 2020	2020 BUDGET	Replace open channel with 30" pipe and close channel	$	675,000
			TOTAL SEWER PROJECTS FY2020	**$**	**1,285,000**
FY2021					
SEWER LINES	FY 2021	2021 BUDGET	Annual replacement of old sewer lines and manholes throughout the City	$	300,000
			TOTAL SEWER PROJECTS FY2021	**$**	**300,000**
FY2022					
SEWER LINES	FY 2022	2022 BUDGET	Annual replacement of old sewer lines and manholes throughout the City	$	300,000
			TOTAL SEWER PROJECTS FY2022	**$**	**300,000**
PROJECTS NOT SCHEDULED/NOT FUNDED (NS/NF)					
COMMERCE ROAD SEWER LINE	NS/NF		Phase 2-Replacement of the Commerce Road sewer line at L190-L197. Second year of funding.	$	565,000
COMMERCE ROAD SEWER LINE	NS/NF		Phase 3 - Replacement of the Commerce Road sewer line at L197- L243	$	1,400,000
COMMERCE ROAD SEWER LINE	NS/NF		Phase 4 - Replacement of the Commerce Road sewer line at L243-L265	$	550,000
CHURCHVILLE AVE PHASE IV-B	NS/NF		Replace sewer line during construction of storm drain project-UPDATE COST TO $486,000 from $161,675	$	486,000
ROSE HILL CIRCLE SEWER LINE	NS/NF		Rose Hill Circle- install sanitary sewer in the 100 and 200 blocks to provide City sewer services currently being served by septic systems	$	350,000
			TOTAL PROJECTS NOT SCHEDULED	**$**	**3,351,000**
TOTAL SEWER FUND CIP				**$**	**5,396,000**

CITY OF STAUNTON
CAPITAL IMPROVEMENT PLAN
PARKING FUND

FY2018		PROPOSED FUNDING SOURCE			
JOHNSON STREET GARAGE	FY2018	GF TRANSFER/ LOAN & CIP FUNDS	Concrete and structural repairs to the decking and support system for the Johnson Street Garage. Engineering study completed January 2017. FY2017 -Transfer $900,000 from the CIP Undesignated Account, FY2018 BA NO 1. Transfer $1,300,000 reserved for Lee High School Renovation Project from the CIP Fund and appropriate $510,000 from the FY2017 General Fund fund balance. Total funds available $2,710,000. Construction costs estimated at $2,500,000, and engineering costs equal $210,000.	$	2,710,000
NEW STREET GARAGE	FY2018	GF TRANSFER/ LOAN & CIP FUNDS	Seal / repair concrete surfaces/ concrete decks and paint the exterior surfaces of the New Street Garage. Construction costs estimated at $335,000, and engineering costs at $15,000. Appropriate $350,000 from the FY2017 General Fund fund balance available.	$	350,000
			FY2018 TOTAL PARKING FUND PROJECTS	**$**	**3,060,000**
FY2022					
JOHNSON STREET GARAGE	FY2022	2022 BUDGET	Seal/ repair concrete deck surfaces	$	350,000
NEW STREET GARAGE	FY2022	2022 BUDGET	Seal/ repair concrete deck surfaces	$	350,000
			FY2022 TOTAL PARKING FUND PROJECTS	**$**	**700,000**
TOTAL PARKING FUND CIP				**$**	**3,760,000**

SOURCE OF FUNDS:

JOHNSON STREET AND NEW STREET GARAGE CAPITAL IMPROVEMENT PROJECTS-FUNDING SOURCES:

	Transfer from the CIP Fund Undesignated Account- FY2017 Budget Amendment	$	900,000
BA 2018	Transfer funds from the Lee High CIP Project reserve for the Johnson Street Garage Project	$	1,300,000
BA 2018	Proposed FY2018 Budget Amendment-Transfer from the FY2017 End of Year General Fund Balance	$	860,000
	TOTAL FUNDING SOURCES FY2018	**$**	**3,060,000**

GENERAL GOVERNMENTAL DEBT SERVICE SINKING FUND

FY 2018 Budget	FY2019 Budget	$ (+/ -)	% Change
$ 5,517,868	$ 4,976,786	$ (541,082)	-9.8%

	FY 2017 ACTUALS	FY 2018 BUDGET	FY 2019 BUDGET	% Change
REVENUES				
TRANSFER FROM THE GENERAL FUND	$ 4,100,500	$ 4,274,200	$ 4,822,750	12.8%
TRANSFER FROM THE SCHOOL CIP FUND	300,000	50,000	-	-100.0%
TRANSFER FROM CIP FUND	750,000	-	-	#DIV/0!
APPROPRIATION PRIOR YEAR FUND BALANCE	-	1,193,668	154,036	-87.1%
TOTAL REVENUES	$ 5,150,500	$ 5,517,868	$ 4,976,786	-9.8%
EXPENDITURES				
DEBT SERVICE	$ 3,944,479	$ 4,094,168	$ 3,553,080	-13.2%
HIGH SCHOOL PROJECT DEBT RESERVE	-	1,423,700	1,423,700	0.0%
TOTAL EXPENDITURES	$ 3,944,479	$ 5,517,868	$ 4,976,780	-9.8%

GENERAL FUND DEBT SERVICE	PRINCIPAL AMOUNT OUTSTANDING JULY 1, 2018	FY 2019 PRINCIPAL	FY 2019 INTEREST	TOTAL DEBT PAYMENT
2002 LITERARY LOAN BESSIE WELLER	800,000	200,000	32,000	232,000
2005 GO BONDS-SCHOOLS/CITY BUILDINGS	2,044,489	263,366	70,126	333,492
2007 GO REFUNDING -HOTEL	8,580,000	390,000	356,181	746,181
2008 LITERARY LOAN MCSWAIN SCHOOL	4,125,000	375,000	123,750	498,750
2008 LITERARY LOAN WARE SCHOOL	4,125,000	375,000	123,750	498,750
2012 BQ SUNTRUST -WSH	7,516,000	679,000	158,601	837,601
2013 BQ UNION FIRST MARKET -WSH	3,539,000	315,000	91,306	406,306
TOTAL DEBT PAYMENTS	$ 30,729,489	$ 2,597,366	$ 955,714	$ 3,553,080

GOLF FUND

FY 2018 Budget	FY2019 Budget	$ (+/ -)	% Change
$ 161,000	$ -	$ (161,000)	-100.0%

GOLF FUND REVENUES	FY 2017 ACTUALS	FY 2018 BUDGET	FY 2019 BUDGET	% Change
CHARGES FOR SERVICES	$ 103,844	$ 111,000	$ -	-100.0%
GENERAL REVENUE	24	-	-	n/a
TRANSFER FROM THE GENERAL FUND	50,000	50,000	-	0.0%
TOTAL GOLF FUND REVENUES	$ 153,868	$ 161,000	$ -	-100.0%
EXPENDITURES				
GOLF COURSE	$ 129,622	$ 124,044	$ -	-100.0%
RISK MANAGEMENT	1,501	2,250	-	-100.0%
DEBT SERVICE COST	20,742	39,706	-	-100.0%
TOTAL GOLF FUND EXPENDITURES	$ 151,865	$ 166,000	$ -	-100.0%

	Personnel	Operations	Capital	Debt	Total
FY 2019	$ -	$ -	$ -	$ -	$ -
FY 2018	93,993	28,100	-	38,907	161,000
Variance	$ (93,993)	$ (28,100)	$ -	$ (38,907)	$ (161,000)

GOLF FUND ELIMINATED FY2019
GOLF FEES CANNOT SUPPORT EXPENDITURES
GOLF OPERATIONS TRANSFERRED TO THE GENERAL FUND

WATER FUND

FY 2018 Budget	FY2019 Budget	$ (+/ -)	% Change
$ 4,311,000	$ 4,405,000	$ 94,000	2.2%

WATER FUND REVENUES	FY 2017 ACTUALS	FY 2018 BUDGET	FY 2019 BUDGET	% Change
CHARGES FOR WATER SERVICES	$ 3,028,660	$ 3,011,000	$ 3,119,015	3.6%
BULK WATER SALES-ACSA	1,037,695	1,150,000	1,054,485	-8.3%
MISCELLANEOUS	32,310	-	1,500	#DIV/0!
INTEREST ON INVESTMENTS	12,161	20,000	15,000	-25.0%
RENTAL OF REAL PROPERTY	48,018	80,000	50,000	-37.5%
CONTRIBUTED CAPITAL	297,128	-	-	#DIV/0!
FEDERAL REVENUE	3,462	-	-	#DIV/0!
APPROPRIATION PRIOR YEAR RESERVES	-	50,000	165,000	230.0%
TOTAL WATER FUND	$ 4,459,434	$ 4,311,000	$ 4,405,000	2.2%
EXPENDITURES				
RISK MANAGEMENT	$ 77,279	$ 140,880	$ 167,000	18.5%
BILLING & COLLECTIONS	242,799	310,384	351,980	13.4%
WATER PRODUCTION SYSTEM	1,017,147	1,122,524	926,084	-17.5%
WATER DISTRIBUTION	1,196,241	1,166,822	1,420,381	21.7%
UTILITY TECHNICAL SERVICES	694,997	934,937	1,011,987	8.2%
DEBT SERVICE COSTS	73,389	475,713	851,481	79.0%
TRANSFERS TO OTHER FUNDS	354,251	159,740	(323,913)	-302.8%
TOTAL WATER FUND	$ 3,656,103	$ 4,311,000	$ 4,405,000	2.2%

	Personnel	Operations	Capital	Debt	Total
FY 2019	$ 977,785	$ 1,780,734	$ 795,000	$ 851,481	$ 4,405,000
FY 2018	922,149	2,347,138	566,000	475,713	4,311,000
Variance	$ 55,636	$ (566,404)	$ 229,000	$ 375,768	$ 94,000

PUBLIC SERVICES PROVIDED:

WATER TREATMENT PLANT CAPACITY - 8 MILLION GALLONS/DAY / 4.1 MGD AVERAGE PRODUCTION

9,744 WATER UTILITY CONNECTIONS / 9,336 ACTIVE CUSTOMERS

181.4 MILES OF WATER MAINS

NO RATE INCREASE FOR FY2019

FY2018 RATE $3.50/HCF OR $4.68 PER 1,000 GALLONS

WATER FUND

OPERATIONAL EXPENSES

$	409,744	PAYMENT IN LIEU OF TAX TO THE GENERAL FUND FOR SUPPORT SERVICES
$	550,250	MAINTENANCE/REPAIR WATER LINES /PUMPS/ FACILITIES/WATER METERS
$	172,000	UTILITIES - ELECTRIC / NATURAL GAS HEAT
$	117,000	PROPERTY/LIABILITY/VEHICLE INSURANCE
$	84,450	MAINTENANCE/REPAIR EQUIPMENT /RADIOS / SPECIAL EQUIPMENT
$	89,000	MAINTENANCE OF BUILDINGS/FACILITIES
$	50,000	CHEMICALS FOR WATER TREATMENT
$	36,400	GAS & OIL, TIRES, MAINTENANCE OF VEHICLES
$	50,000	COLLECTION FEES FOR ONLINE DEBIT/CREDIT CARD FEES
$	58,700	PRINTING/MAILING FORMS / OFFICE SUPPLIES FOR UTILITY BILLING
$	35,400	SMALL TOOLS, SAFETY EQUIPMENT, UNIFORMS, TRAINING
$	10,000	PROFESSIONAL ENGINEERING SERVICES
$	28,000	VA DEPT OF HEALTH WATER OPERATIONS FEE
$	18,500	ANNUAL SOFTWARE LICENSE FOR UTILITY BILLING
$	19,828	SOFTWARE ANNUAL LICENSE FEES
$	20,000	LAB SERVICES
$	15,362	HEADWATERS SOIL AND CONSERVATION DISTRICT FUNDING
$	11,600	WATERSHED SERVICES -PAYMENT TO U.S. FOREST SERVICE FOR LEASE OF LAND
$	4,500	RENTAL OF PROPERTY- RAILROAD CROSSINGS & EQUIPMENT
$	1,780,734	SUMMARY TOTAL OF OPERATIONS

WATER FUND CAPITAL

$	55,000	WATER TREATMENT PLANT (7) NEW TURBIDIMETERS
$	50,000	WATER TREATMENT PLANT SECURITY SYSTEM UPRGRADE/REPLACE
$	620,000	STERLING STREET LOOP AND UPGRADE C STREET TO 6" LINE
$	28,000	TRUCK- REPLACE 2003 TRUCK
$	12,000	SHUTTERLEE MILL BOOSTER STATION MOTORS
$	30,000	SCADA TERMINALS (3) MONITORING STATIONS
$	795,000	TOTAL CAPITAL

DEBT SERVICE

$	851,481	PRINCIPAL AND INTEREST PAYMENTS
		$4,773,633 OUTSTANDING DEBT AT JULY 1, 2018

SEWER FUND

FY 2018 Budget	FY2019 Budget	$ (+/ -)	% Change
$ 4,235,400	$ 4,430,000	$ 194,600	4.6%

SEWER FUND REVENUES	FY 2017 ACTUALS	FY 2018 BUDGET	FY 2019 BUDGET	% Change
CHARGES FOR SEWER SERVICE	$ 3,881,606	$ 3,943,000	$ 3,867,400	-1.9%
INTEREST ON INVESTMENTS	9,558	15,000	15,000	0.0%
MISCELLANEOUS	130,329	-	-	#DIV/0!
CONTRIBUTED CAPITAL	243,511	-	-	#DIV/0!
RECOVERED DEBT SERVICE FROM ACSA	71,137	277,400	277,400	0.0%
APPROPRIATION PRIOR YEAR RESERVES	-	-	270,200	#DIV/0!
TOTAL SEWER FUND	$ 4,336,141	$ 4,235,400	$ 4,430,000	4.6%

EXPENDITURES

RISK MANAGEMENT	$ 18,408	$ 77,009	$ 77,000	0.0%
BILLING & COLLECTIONS	14,771	16,050	16,500	2.8%
SEWER LINES	935,376	876,207	974,356	11.2%
SEWAGE TREATMENT	178,330	200,000	194,400	-2.8%
PUMP MAINTENANCE	20,349	21,600	20,700	-4.2%
MIDDLE RIVER REGIONAL WWTP	1,577,349	1,116,444	1,168,844	4.7%
DEBT SERVICE COST	285,833	1,253,542	1,412,338	12.7%
TRANSFERS TO OTHER FUNDS	665,936	674,548	565,862	-16.1%
TOTAL SEWER FUND	$ 3,696,352	$ 4,235,400	$ 4,430,000	4.6%

	Personnel	Operations	Capital	Debt	Total
FY 2019	$ 646,584	$ 1,848,807	$ 522,271	$ 1,412,338	$ 4,430,000
FY 2018	602,053	2,064,969	314,836	1,253,542	4,235,400
Variance	$ 44,531	$ (216,162)	$ 207,435	$ 158,796	$ 194,600

PUBLIC SERVICES PROVIDED:

(MRRWWTP) MIDDLE RIVER REGIONAL WASTEWATER TREATMENT PLANT CAPACITY - 6.8 MILLION GALLONS PER DAY

CITY OF STAUNTON OWNERSHIP CAPACITY = 4.9 MILLION GALLONS PER DAY

NO RATE INCREASE FOR FY2019

9,283 SEWER UTILITY CONNECTIONS / 8,917 ACTIVE CUSTOMERS

132.84 MILES OF SEWER MAINS

SEWER FUND

OPERATIONAL EXPENSES		
$	1,051,573	OPERATIONS / LAB/ SLUDGE MANAGEMENT- MRRWWTP
$	194,400	SEWAGE TREATMENT COSTS PAID TO AUGUSTA COUNTY SERVICE AUTHORITY
$	100,000	PROFESSIONAL SERVICES - SEWER LINE INSPECTIONS/RED ZONE ASSESSMENT
$	199,034	PAYMENT IN LIEU OF TAX TO THE GENERAL FUND FOR SUPPORT SERVICES
$	65,000	PROPERTY / LIABILITY/VEHICLE INSURANCES
$	61,100	MAINTENANCE/ REPAIR SUPPLIES- LINES/ PUMP STATIONS/ EQUIPMENT
$	57,950	CONTRACTED MAINTENANCE SERVICES/ UTILITY LINE MAINTENANCE
$	46,500	DEPRECIATION
$	10,500	GAS & OIL, TIRES
$	20,000	MATERIALS & SUPPLIES/ TELEPHONE
$	7,000	SEWER UTILITY BILLING EXPENSES
$	14,750	SMALL TOOLS, SAFETY EQUIPMENT, UNIFORMS/TRAINING
$	9,500	SOFTWARE ANNUAL LICENSE FEES
$	9,500	ELECTRIC FOR SEWER PUMP STATIONS
$	2,000	RENTAL OF PROPERTY- RAILROAD CROSSINGS
$	1,848,807	SUMMARY TOTAL FOR OPERATIONS

SEWER FUND CAPITAL		
$	405,000	ENGINEERING AND CONSTRUCTION FUNDS TO CLOSE OPEN CHANNEL-WWTP
$	117,271	MRRWWTP - PLANT MACHINERY- PUMPS, FILTER CLOTH, PUMP STATION
$	522,271	TOTAL CAPITAL

DEBT SERVICE PAYMENTS			FINAL MATURITY
$	456,260	2001 MRRWWTP PHASE II	FY2021
$	610,055	2008 MRRWWTP PHASE IIIA	FY2030
$	135,616	2008 MRRWWTP PHASE IIIB	FY2030
$	46,608	2001 NEW HOPE ROAD SEWER LINE	FY2022
$	100,811	2010 /VRA- SEWER LINES	FY2021
$	57,988	2017C VRA REFUNDING OF 2010 BONDS	FY2031
$	5,000	DEBT PAYING AGENT FEES	
$	1,412,338	TOTAL DEBT PAYMENTS	

$10,571,726 OUTSTANDING DEBT AT JULY 1, 2018

PARKING FUND

FY 2018 Budget	FY2019 Budget	$ (+/ -)	% Change
$ 547,900	$ 460,600	$ (87,300)	-15.9%

PARKING FUND REVENUES	FY 2017 ACTUALS	FY 2018 BUDGET	FY 2019 BUDGET	% Change
CHARGES FOR SERVICES	$ 372,020	$ 331,200	$ 341,200	3.0%
MISCELLANEOUS	4,412	2,400	4,400	83.3%
PARKING FINES	54,606	50,000	55,000	10.0%
APPROPRIATION OF PRIOR YEAR FUNDS	-	50,000	60,000	20.0%
TRANSFER FROM GENERAL FUND	119,000	114,300	-	-100.0%
TRANSFER FROM CIP FUND	900,000	-	-	#DIV/0!
TOTAL REVENUES	$ 1,450,038	$ 547,900	$ 460,600	-15.9%
EXPENDITURES				
RISK MANAGEMENT	$ 15,055	$ 21,228	$ 23,635	11.3%
STREET METERS & METERED LOTS	109,326	59,997	60,787	1.3%
PARKING GARAGE	42,499	16,527	27,173	64.4%
WHARF PARKING LOT	32,671	36,725	35,808	-2.5%
NEW STREET PARKING GARAGE	165,858	112,955	61,785	-45.3%
DEBT SERVICE COST	18,659	224,400	159,850	-28.8%
TRANSFER TO GENERAL FUND	76,068	76,068	91,562	20.4%
TOTAL EXPENDITURES	$ 460,136	$ 547,900	$ 460,600	-15.9%

	Personnel	Operations	Capital	Debt	Total
FY 2019	$ 121,660	$ 179,090	$ -	$ 159,850	$ 460,600
FY 2018	109,659	213,841	-	224,400	547,900
Variance	$ 12,001	$ (34,751)	$ -	$ (64,550)	$ (87,300)

OPERATIONAL EXPENSES

$	91,562	PAYMENT IN LIEU OF TAX TO THE GENERAL FUND FOR SUPPORT SERVICES
$	31,300	ELECTRIC FOR GARAGES
$	21,135	PROPERTY AND FLOOD INSURANCES
$	13,063	CONTRACTED MAINTENANCE SERVICES/ PRINTING SERVICES
$	2,000	MAINTENANCE OF PARKING METERS
$	9,050	SOFTWARE LICENSE FEES
$	5,500	RENTAL OF PROPERTY -LEWIS STREET
$	4,850	MATERIALS AND SUPPLIES
$	630	TELEPHONE
$	179,090	SUMMARY TOTAL FOR OPERATIONS

DEBT SERVICE PAYMENTS

$	112,000	1998 BONDS-NEW STREET PARKING GARAGE -$109,830 OUTSTANDING
$	47,850	2018 GO BONDS TO BE ISSUED FOR GARAGE RENOVATIONS-INTEREST ONLY PAYMENT FY2019
$	159,850	TOTAL DEBT

STORMWATER FUND

FY 2018 Budget	FY2019 Budget	$ (+/ -)	% Change
$ 770,000	$ 1,215,000	$ 445,000	57.8%

STORMWATER FUND REVENUES	FY 2017 ACTUALS	FY 2018 BUDGET	FY 2018 BUDGET	% Change
CHARGES FOR SERVICES	$ 736,200	$ 740,000	$ 755,000	2.0%
CONTRIBUTED CAPITAL	47,686	-	-	#DIV/0!
PERMITS	45,750	30,000	30,000	0.0%
APPROPRIATION OF PRIOR YEAR BALANCE	-	-	430,000	#DIV/0!
GENERAL REVENUE	217	-	-	#DIV/0!
TOTAL REVENUES	$ 829,853	$ 770,000	$ 1,215,000	57.8%
EXPENDITURES				
RISK MANAGEMENT	$ 1,510	$ 1,602	$ 1,900	18.6%
STORMWATER ENGINEERING	116,944	154,891	156,562	1.1%
STORMWATER BILLING	5,464	9,515	6,965	-26.8%
STORMWATER MAINTENANCE	458,713	182,886	500	-99.7%
TRANSFERS TO OTHER FUNDS	678,022	221,106	249,073	12.6%
CAPITAL PROJECTS	2,721	200,000	800,000	300.0%
TOTAL EXPENDITURES	$ 1,263,374	$ 770,000	$ 1,215,000	57.8%

	Personnel	Operations	Capital	Debt	Total
FY 2019	$ 94,382	$ 320,618	$ 800,000	$ -	$ 1,215,000
FY 2018	93,633	476,367	200,000	-	770,000
Variance	$ 749	$ (155,749)	$ 600,000	$ -	$ 445,000

OPERATIONS

$ -	DEPRECIATION
$ 249,073	PAYMENT IN LIEU OF TAX TO GENERAL FUND FOR SUPPORT SERVICES
$ 50,000	PROFESSIONAL SERVICES FOR ENGINEERING
$ 10,030	MATERIALS/SUPPLIES/OFFICE SUPPLIES/ TELEPHONE/ TRAINING/ DUES
$ 4,500	AUTO LIABILITY/ DAMAGES
$ 500	LEWIS CREEK ADVISORY COMMITTEE SUPPLIES
$ 6,515	SOFTWARE LICENSE FEE FOR UTILITY BILLING
$ 320,618	SUMMARY TOTAL FOR OPERATIONS

CAPITAL PROJECTS:

	STORM DRAIN PROJECTS:
$ 50,000	530 BUTTERMILK SPRING ROAD AND 674 EAST BEVERLEY ST
$ 150,000	ARMSTRONG AVENUE-JIFFY MART-GRUBERT
$ 350,000	TAMS-CAROLINE-AUGUSTA
$ 250,000	STORM DRAINS/PIPE/CULVERTS REPLACEMENTS CITYWIDE
$ 800,000	TOTAL

ENVIRONMENTAL FUND

FY 2018 Budget	FY2019 Budget	$ (+/ -)	% Change
$ 2,785,000	$ 2,678,000	$ (107,000)	-3.8%

ENVIRONMENTAL FUND REVENUES	FY 2017 ACTUALS	FY 2018 BUDGET	FY 2019 BUDGET	% Change
CHARGES FOR SERVICES	$ 2,505,349	$ 2,491,000	$ 2,557,000	2.6%
GENERAL REVENUE	19,617	13,000	15,000	15.4%
COMMONWEALTH OF VIRGINIA	6,242	6,000	6,000	0.0%
APPROPRIATION PRIOR YEAR RESERVES	-	275,000	100,000	-63.6%
TOTAL REVENUES	$ 2,531,208	$ 2,785,000	$ 2,678,000	-3.8%
EXPENDITURES				
RISK MANAGEMENT	$ 43,237	$ 66,581	$ 67,550	1.5%
BILLING & COLLECTIONS	13,362	14,600	14,310	-2.0%
ENVIRONMENTAL OFFICE	64,772	92,177	93,966	1.9%
STREET CLEANING	168,961	138,063	203,021	47.0%
REFUSE COLLECTION & DISPOSAL	714,952	944,655	786,150	-16.8%
RECYCLING OPERATIONS	260,517	242,892	282,565	16.3%
LITTER CONTROL	7,551	6,000	6,000	0.0%
ASW REGIONAL LANDFILL	632,189	567,650	501,550	-11.6%
LANDFILL CLOSURE COSTS	85,495	58,712	58,712	0.0%
TRANSFERS TO OTHER FUNDS	465,081	653,670	664,176	1.6%
TOTAL EXPENDITURES	$ 2,456,117	$ 2,785,000	$ 2,678,000	-3.8%

	Personnel	Operations	Capital	Debt	Total
FY 2019	$ 1,427,102	$ 1,104,925	$ 145,973	$ -	$ 2,678,000
FY 2018	1,404,301	990,987	389,712	-	2,785,000
Variance	$ 22,801	$ 113,938	$ (243,739)	$ -	$ (107,000)

NO RATE INCREASE FOR FY2019	FY2019 RATES	
RESIDENTIAL REFUSE FEE	$ 16.50	1 DAY/WEEK
RESIDENTIAL RECYCLING FEE	$ 16.50	1 DAY/WEEK
LIGHT COMMERCIAL FEE	$ 37.47	1 DAY/WEEK
HEAVY COMMERCIAL FEE -OUTSIDE CBD	$ 79.27	1 DAY/WEEK
HEAVY COMMERCIAL FEE - INSIDE CBD	$ 100.72	5 DAYS/WEEK
SPECIAL UNSCHEDULED PICKUP FEE	$ 82.50	AS REQUESTED

ENVIRONMENTAL FUND

OPERATIONAL EXPENSES

$	414,289	LANDFILL OPERATIONS
$	297,348	PAYMENT IN LIEU OF TAX TO GENERAL FUND FOR SUPPORT SERVICES
$	171,350	GAS & OIL, TIRES, VEHICLE MAINTENANCE
$	116,348	DEPRECIATION
$	22,550	VEHICLE AND LIABLITY INSURANCES
$	25,000	MOWING/ CLEAN UP OF PRIVATE PROPERTY/HEALTH REGULATIONS/DEMOLITION
$	21,705	MATERIALS/SUPPLIES / RECYCLING CONTAINERS / OFFICE SUPPLIES/TELEPHONE
$	11,225	UNIFORMS, SAFETY EQUIPMENT, TELEPHONE, SMALL TOOLS, TRAINING
$	8,000	CONTRACT SERVICES WITH MIDDLE RIVER REGIONAL JAIL FOR INMATE LABOR
$	8,810	SOFTWARE ANNUAL LICENSE FEES
$	6,000	LITTER CONTROL GRANT
$	2,300	ELECTRIC UTILITY
$	1,104,925	SUMMARY TOTAL FOR OPERATIONS

ENVIRONMENTAL FUND CAPITAL

$	87,261	REGIONAL LANDFILL CELL DEVELOPMENT/EQUIPMENT
$	58,712	AUG/STN OLD LANDFILL CLOSURE
$	145,973	TOTAL ENVIRONMENTAL FUND CAPITAL

REGIONAL LANDFILL % SHARE OF COSTS			
	STAUNTON	AUGUSTA	WAYNESBORO
FY2008	24.92%	50.52%	24.57%
FY2009	22.42%	50.95%	26.63%
FY2010	22.09%	51.17%	26.74%
FY2011	23.38%	51.82%	24.80%
FY2012	23.46%	52.14%	24.40%
FY2013	22.56%	51.30%	26.14%
FY2014	22.03%	53.14%	24.83%
FY2015	21.50%	53.35%	25.15%
FY2016	21.29%	54.64%	24.07%
FY2017	21.10%	54.93%	23.97%
FY2018	20.25%	54.87%	24.88%
FY2019	20.06%	56.67%	23.27%

FY 2019 CAPITAL EQUIPMENT

GENERAL FUND		FUNDED	CUTS	ITEM(S)	N-NEW R-REPLACE
INFORMATION TECHNOLOGY	$	50,000		DATA STORAGE /SERVERS/NETWORK INFRASTRUCTURE	R
INFORMATION TECHNOLOGY			(40,000)	DATA STORAGE EQUIPMENT FOR MUNIS BACKUP-OFF SITE STORAGE- USE CIP MONEY	N
SHERIFF			(27,600)	VEHICLE REPLACEMENT	R
POLICE DEPARTMENT	$	79,500	(79,500)	POLICE VEHICLES (4) ANNUAL REPLACEMENT OF FLEET VEHICLES - CUT TWO (2)	R
POLICE DEPARTMENT			(20,000)	SOFTWARE FOR MOBILE FLEET INSPECTIONS/DAILY ACTIVITY- USE FORFEITED ASSET MONEY	R
POLICE DEPARTMENT	$	10,000		ANNUAL CONTRIBUTION FOR SAW FIRING RANGE IMPROVEMENTS	N
ENGINEERING			(27,000)	SURVEY INSTRUMENT/SCANNER/PLOTTER	R
STREETS, HIGHWAYS, SIDEWALKS			(44,100)	TRUCK W/ SNOW PLOW - REPLACEMENT OF 2000 TRUCK FOR DOWNTOWN MAINTENANCE CREW	R
STREETS, HIGHWAYS, SIDEWALKS			(132,000)	DUMP TRUCK W/SNOW PLOW & SPREADER- REPLACES 1998 DUMP TRUCK	N
TRAFFIC SIGNALS	$	13,000		CONFLICT MONITOR TESTERS REPLACEMENT	N
TRAFFIC SIGNALS	$	24,000		LIGHTING IN CROSSWALK AT GRUBERT & 5TH STREET	R
PARK MAINTENANCE			(40,000)	VEHICLE REPLACEMENT	R
PARK MAINTENANCE			(22,000)	GANG MOWER	R
PARK MAINTENANCE			(36,000)	ZERO TURN MOWERS (2)	R
PARK MAINTENANCE			(6,000)	BUSH HOG	R
PARK MAINTENANCE			(18,000)	CORE SPIKER FOR GOLF COURSE	R
PARK MAINTENANCE			(100,000)	FOOTBALL STADIUM ADA/HANDICAP ACCES IMPROVEMENTS- FUNDED IN THE CIP	N
LIBRARY			(51,300)	BUILDING IMPROVEMENTS FOR CIRCULATION DESK AREA	R
PLANNING	$	-	(28,007)	VEHICLE REPLACEMENT	R
	$	176,500	$ (671,507)	GENERAL FUND TOTAL	

FY 2019 CAPITAL EQUIPMENT

		FUNDED	CUTS	ITEM(S)	N-NEW R-REPLACE
WATER FUND					
WATER TREATMENT PLANT	$	55,000		TURBIDIMETERS (7) AND CHANNEL CONTROLLERS (4)	R
WATER TREATMENT PLANT	$	50,000		SECURITY SYSTEM FOR TREATMENT PLANT	R
WATER DISTRIBUTION		620,000		WATER LINE UPGRADE PROJECTS:	
				COMPLETE STERLING STREET LOOP	R
				UPGRADE C STREET TO 6" LINE	R
UTILITY TECHNICAL SERVICES		28,000		TRUCK 4X4 1/2 TON	R
UTILITY TECHNICAL SERVICES		12,000		MOTORS FOR SHUTTERLEE MILL BOOSTER STATION	R
UTILITY TECHNICAL SERVICES		30,000		SCADA TERMINAL MONITORING STATIONS (3)	N
	$	795,000		TOTAL WATER FUND	
SEWER FUND					
SEWER LINES	$	405,000		ENGINEERING AND COSNTRUCTION FUNDS TO CLOSE OPEN CHANNEL AT OLD WWTP-TWO YEAR PROJECT-BALANCE IN FY2020	R
MIDDLE RIVER REGIONAL WASTEWATER PLANT					
	$	117,271		PLANT MACHINERY REPLACEMENTS:	
				RAS PUMP	R
				INFLUENT PUMP STATION	R
				AERATION BASIN #1 EQUIPMENT	R
				POWER SOURCE RELOCATION	R
				CAPITAL EQUIPMENT CONTINGENCY	R
	$	522,271		TOTAL SEWER FUND	
ENVIRONMENTAL FUND					
REFUSE COLLECTION			(158,000)	RECYCLING TRUCK REPLACEMENT FOR 2009 TRUCK	R
ASW REGIONAL LANDFILL		87,261		WETLAND STREAM MITIGATION - $25,000	N
CITY SHARE = 20.06%- FY2019				WETLAND DISTURBANCE- $200,000	N
				WETLANDS PERMITTING AND COMPENSATION SITE-$50,000	N
				COMPACTOR- $150,000	N
				UTILITY VEHICLE FOR GAS MONITORING- $10,000	N
AUG/STN LANDFILL		58,712		CLOSURE COSTS FOR OLD LANDFILL = 39.67%	R
	$	145,973		TOTAL ENVIRONMENTAL FUND	
STORM WATER FUND					
STORM DRAIN PROJECTS	$	50,000		BUTTERMILK SPRING ROAD AND 674 E BEVERLEY STREET	N
	$	150,000		ARMSTRONG AVENUE-JIFFY MART-GRUBERT ST	N
	$	350,000		TAMS-CAROLINE-AUGUSTA	N
	$	250,000		STORM DRAINS/PIPE/ CULVERT REPLACEMENTS	R
	$	800,000		TOTAL STORMWATER FUND	
TOTAL CITY CAPITAL OUTLAY	$	2,439,744			

FY 2019 GENERAL FUND BUDGET

REVENUES	$	56,595,000	
EXPENDITURES	$	(58,360,582)	
DEFICIT - MARCH 2, 2018	$	(1,765,582)	

EXPENDITURE CUTS

WAGES AND BENEFITS

CLERK OF CIRCUIT COURT	$	(41,111)	11022160-51007	NEW CLERK POSITION REQUESTED
BUILDING MAINTENANCE	$	(43,165)	11044210-51006	NEW TRADESMEN POSITION REQUESTED -PAINTER
HORTICULTURE	$	(22,575)	11077120-51510	CUT PART-TIME HORTICULTURE ASSISTANT- ADD FULL-TIME HORTICULTURE ASSISTANT
LIBRARY	$	(41,111)	11077510-51510	NEW CIRCULATION SUPERVISOR REQUESTED
LIBRARY	$	(26,224)	11077510-51510	NEW PART-TIME REFERENCE LIBRARIAN REQUESTED
DISABILITY INSURANCE	$	(47,833)	11011520-52035	SHORT TERM DISABILITY PROGRAM FOR INELIGIBLE EMPLOYEES
SHERIFF	$	(3,000)	11022170-51510	PART-TIME HELP- ADJUST TO HISTORICAL EXPENDITURES
	$	(225,019)	TOTAL PERSONNEL CUTS	

OPERATIONS AND CAPITAL

CITY MANAGER	$	(20,000)	11011210-53010	PROFESSIONAL SERVICES
HUMAN RESOURCES	$	(5,000)	11011220-53016	MEDICAL EXAMS FOR EMPLOYEES- ADJUST TO HISTORICAL EXPENDITURES
COMMUNICATIONS MANAGER	$	(1,000)	11011240-55005	CUT TRAINING- BALANCE OF $1,500
FINANCE	$	(250)	11011310-55481	GAS & OIL
FINANCE	$	(21,800)	11011310-55498	ADJUST SOFTWARE LICENSE FEES
ASSESSOR	$	(1,000)	11011320-55486	EQUIPMENT
COMMISSIONER OF REVENUE	$	(250)	11011330-55005	TRAINING
COMMISSIONER OF REVENUE	$	(250)	11011330-55001	TELEPHONE
INFORMATION TECHNOLOGY	$	(500)	11011510-55481	GAS & OIL
INFORMATION TECHNOLOGY	$	(40,000)	11011510-58341	BACKUP SERVER FOR MUNIS FINANCIAL SYSTEM-USE CIP MONEY
SHERIFF	$	(10,000)	11022170-55479	COURTROOM SECURITY-DECREASE IN REVENUE $10,000
SHERIFF	$	(27,600)	11022170-58316	VEHICLE
SHERIFF	$	(3,000)	11022170-55481	GAS & OIL
POLICE	$	(25,000)	11033110-55481	GAS & OIL
POLICE	$	(79,500)	11033110-58316	VEHICLES (2)
POLICE	$	(20,000)	11033110-58341	MOBILE FLEET INSPECTIONS /DAILY ACTIVITY SOFTWARE MODULE- USE FORFEITED ASSETS
JAIL	$	(100,000)	11033320-53030	CUT- USE CIP MONEY IF REQUIRED
BUILDING INSPECTIONS	$	(5,000)	11033410-55001	TELEPHONE
BUILDING INSPECTIONS	$	(1,000)	11033410-55005	TRAINING
ANIMAL CONTROL	$	(5,000)	11033510-53056	REGIONAL ANIMAL SHELTER- ADJUST TO HISTORICAL EXPENDITURES
ENGINEERING	$	(27,000)	11044110-58341	SPECIAL EQUIPMENT $27,000 SURVEY INSTRUMENT STATION/PLOTTER/SCANNER
PUBLIC WORKS STREETS	$	(132,000)	11044130-58326	DUMP TRUCK /SNOW PLOW/ SPREADER
PUBLIC WORKS STREETS	$	(44,100)	11044130-58321	TRUCK
PUBLIC WORKS BUILDING MAINTENANCE	$	(60,000)	11044210-53165	SOLAR POWER FOR PUBLIC WORKS ADMINISTRATION BUILDING
PUBLIC WORKS BUILDING MAINTENANCE	$	(105,000)	11044210-53165	BOOKER T WASHINGTON CENTER STEAM BOILER & LINE FLU- USE CIP MONEY
PUBLIC WORKS BUILDING MAINTENANCE	$	(35,000)	11044210-53165	FIRE STATION #1 REPLACE EPDM MATERIAL CENTER SECTION - USE CIP MONEY
HEALTH DEPARTMENT	$	(11,972)	11055110-55605	ALLOW 3% INCREASE
VALLEY COMMUNITY SERVICES BOARD	$	(62,784)	11055250-55607	ALLOW 3% INCREASE
SOCIAL SERVICES	$	(25,000)	11055310-55599	ADMINISTRATIVE EXPENSES
TAX RELIEF EXPENSE	$	(5,000)	11055340-55655	ADJUST TO HISTORICAL COST LEVEL
VALLEY PROGRAM FOR AGING	$	(6,000)	11055350-55641	CUT REQUESTED INCREASE- LEVEL FUND @ $20,000
VALLEY CHILDREN'S ADVOCACY	$	(8,000)	11055350-55649	CUT REQUEST FROM $10,000 TO $2,000
VALLEY ASSOCIATES INDEPENDENT LIVING	$	(2,000)	11055350-55649	CUT REQUEST
RECREATION	$	(20,000)	11077110-53011	COMMUNITY NEEDS ASSESSMENT
RECREATION	$	(3,000)	11077110-55002	DUES & SUBSCRIPTIONS
RECREATION	$	(2,000)	11077110-55005	TRAINING
GOLF	$	(40,000)	11077130-55498	GOLF CARTS (10)- RENT INSTEAD OF PURCHASE
PARK MAINTENANCE	$	(185,000)	11077210-53165	LEVEL FUND CONTRACT MAINTENANCE OF FACILITIES NEW REQUESTS
PARK MAINTENANCE	$	(40,000)	11077210-58316	VEHICLE
PARK MAINTENANCE	$	(82,000)	11077210-58321	GANG MOWER / ZERO TURN MOWERS / BUSH HOG / CORE SPIKER
PARK MAINTENANCE	$	(100,000)	11077210-58341	ADA/ HANDICAP ACCESS TO FOOTBALL STADIUM - BUDGETED IN CIP
LIBRARY	$	(51,300)	11077510-55405	LIBRARY SPACE RENOVATIONS- FY2018 FUND BALANCE- FY2019 BUDGET AMENDMENT NO. 1
WOODROW WILSON PRES LIBRARY	$	(5,000)	11077410-55620	LEVEL FUND @ $5,000
PLANNING	$	(28,007)	11088110-58316	VEHICLE
GART TOURISM	$	(5,000)	11088120-55623	LEVEL FUND @ $20,000
SDDA	$	(10,000)	11088120-55644	LEVEL FUND @ $40,000
VIRGINIANS FOR HIGH SPEED RAIL	$	(250)	11088120-554649	CUT REQUEST
TOURISM	$	(2,000)	11088210-53005	PRINTING- LEVEL FUND @ $8,000
TOURISM	$	(2,000)	11088210-55005	TRAINING- LEVEL FUND @ $5,000
TOURISM	$	(36,000)	11088210-55669	ADJUST TAB BOARD SHARE OF LODGING TAX
TRANSFER TO DEBT SERVICE FUND	$	(39,000)	11099600-59312	USE DEBT FUND RESERVES FOR BALANCE OF STN CRX PAYMENT
TOTAL CUTS	$	(1,765,582)		
TOTAL EXPENDITURES	$	56,595,000		
BALANCED MARCH 13, 2018	$	-		

REAL ESTATE PROPERTY	**$0.97 PER $100 OF ASSESSED VALUE- JANUARY 1, 2018**
DOWNTOWN SERVICE DISTRICT TAX	**$.15 PER $100 OF ASSESSED VALUE- JANUARY 1, 2018**
PERSONAL PROPERTY	**$2.90 PER $100 OF ASSESSED VALUE**
PERSONAL PROPERTY - BUSINESS TANGIBLE PROPERTY	**$2.90 PER $100 OF ASSESSED VALUE**
MACHINERY & TOOLS TAX	**$1.24 / $100 OF ASSESSED VALUE**
MEALS TAX	**7%**
LODGING TAX	**6.7%**
SALES & USE TAX	**1%**
CIGARETTE TAX	**$0.30 PER PACKAGE OF 30 OR LESS, EFFECTIVE AUGUST 1, 2014**
UTILITY TAXES: (RESIDENTIAL)	
WATER UTILITY	**20% or $2.00 MAXIMUM / MONTH**
ELECTRIC UTILITY	**$1.40 + $0.015/KWH -MAXIMUM $2.00/MONTH**
GAS UTILITY	**$2.00/MONTH MAXIMUM**
TELEPHONE UTILITY	**20% or $2.00 MAXIMUM / MONTH**
UTILITY FEES:	
WATER RATE	**$3.50 PER 100 CUBIC FEET**
SEWER RATE	**$4.88 PER 100 CUBIC FEET**
REFUSE RATE	**$16.50 PER MONTH RESIDENTIAL FEE**
RECYCLING FEE	**$16.50 PER MONTH RESIDENTIAL FEE**
REFUSE RATE-LIGHT COMMERCIAL	**$37.47 PER MONTH**
REFUSE RATE-HEAVY COMMERCIAL	**$79.47 PER MONTH-OUTSIDE CBD**
REFUSE RATE-HEAVY COMMERCIAL	**$100.72 PER MONTH-INSIDE CBD**
STORMWATER FEE	**$3.20 PER MONTH (BASE FEE PER ERU)**
RESIDENTIAL CONNECTION FEES:	
WATER CONNECTION FEE - 5/8" METER	**$ 2,100.00**
WATER FACILITY FEE- 5/8" METER	**$ 3,500.00**
SEWER CONNECTION FEE - 5/8" METER	**$ 2,100.00**
SEWER FACILITY FEE- 5/8" METER	**$ 6,850.00**

FY 2019 OUTSIDE AGENCY CONTRIBUTIONS

REGIONAL PROGRAMS	FY2018 COUNCIL APPROVED/ AMENDED	FY 2019 REQUESTED	FY 2019 REQUESTED INCREASE	FY 2019 MANAGER RECOMMENDED	FY2019 COUNCIL APPROVED
Health Department	$ 269,721	$ 289,785	$ 20,064	$ 277,813	
Valley Community Services Board	158,030	225,555	67,525	162,771	
Shenandoah Valley Airport	48,159	48,159	-	48,159	
Valley Program for Aging	20,000	26,000	6,000	20,000	
Valley Program for Aging-Senior Center	6,000	6,000	-	6,000	
CATS Transportation	42,042	42,042	-	42,042	
Headwaters Soil Water Conservation	14,493	15,362	869	15,362	
Victim Witness of Augusta County	7,000	7,000	-	7,000	
Blue Ridge Community College	5,000	5,000	-	5,000	
Blue Ridge Community College- CIP	41,050	41,050	-	41,050	
Boys and Girls Club	20,000	20,000	-	20,000	
GART -Regional Tourism Advertising	20,000	25,000	5,000	20,000	
Community Action Program (CAPSAW)	26,650	26,650	-	26,650	
Valley Alliance for Education	3,000	3,000	-	3,000	
Valley Associates for Independent Living	-	2,000	2,000	-	
Valley Children's Advocacy Center	-	10,000	10,000	2,000	-
	$ 681,145	$ 792,603	$ 111,458	$ 696,847	$ -
COMM OF VA CHALLENGE GRANTS					
Stonewall Brigade Band	$ 3,333	$ 3,000	$ (333)	$ 3,000	
Staunton/Augusta Art Center	3,333	3,000	(333)	3,000	
Shenanarts	3,333	3,000	(333)	3,000	
	$ 9,999	$ 9,000	$ (999)	$ 9,000	$ -
CULTURAL/COMMUNITY DEVELOPMENT					
SDDA	$ 40,000	$ 50,000	10,000	$ 40,000	
Historic Staunton Foundation	27,500	35,000	7,500	27,500	
Staunton Creative Comm Fund	20,000	20,000	-	20,000	
Woodrow Wilson Presidential Library	5,000	10,000	5,000	5,000	
Virginians for High Speed Rail	-	250	250	-	
	$ 92,500	$ 115,250	$ 22,750	$ 92,500	$ -
GRAND TOTAL	$ 783,644	$ 916,853	$ 133,209	$ 798,347	$ -