

City of Staunton, Virginia

FY2013 Proposed Budget



Photo by Mike Tripp/Reprinted with permission from the Daily News Leader

Robert E Lee High School "Lee Ladies" win the 2012 Group AA, Division 3 State Girls Basketball Championship

Birthplace of the Council-Manager Form of Government – 1908



CITY OF STAUNTON, VIRGINIA

FY 2013 BUDGET

JULY 1, 2012 - JUNE 30, 2013

PROPOSED BUDGET

March 22, 2012

CITY OF STAUNTON, VIRGINIA
FY 2013 BUDGET

STAUNTON CITY COUNCIL

Lacy B. King, Mayor
David R. Metz, Vice-Mayor
Carolyn W. Dull
Bruce A. Elder
James J. Harrington, Ph.D.
Ophie A. Kier
Andrea W. Oakes

CITY MANAGER

Stephen F. Owen

CITY ATTORNEY

Douglas L. Guynn

DEPUTY CITY MANAGER

James M. Halasz

CLERK OF COUNCIL

Deborah A. Lane

MANAGEMENT TEAM

Sharon E. Angle, Director of Planning & Inspections
Ruth S. Arnold, Director of Library Services
Carol L. Blair, Director of Office on Youth
Jeanne R. Colvin, Chief Financial Officer
Joshua A. Didawick, Director of Human Resources
James D. Davis, City Engineer
Amanda H. Dimeo, Registrar
James G. Gallaher, City Assessor
R. Scott Garber, Fire Chief
William W. Hamilton, Director of Economic Development
Elizabeth B. Middleton, Director of Social Services
Kurt S. Plowman, Chief Technology Officer
Thomas C. Sliwoski, Director of Public Works
Christopher J. Tuttle, Director of Parks and Recreation
Sheryl S. Wagner, Director of Tourism
James E. Williams, Police Chief

CONSTITUTIONAL OFFICERS

Alexander L. Caldwell, Jr. City Sheriff
Richard R. Johnson, City Treasurer
Margaret A. Ragon, Commissioner of Revenue
Thomas E. Roberts, Clerk of the Circuit Court
Raymond C. Robertson, Commonwealth Attorney

CITY OF STAUNTON ORGANIZATIONAL CHART

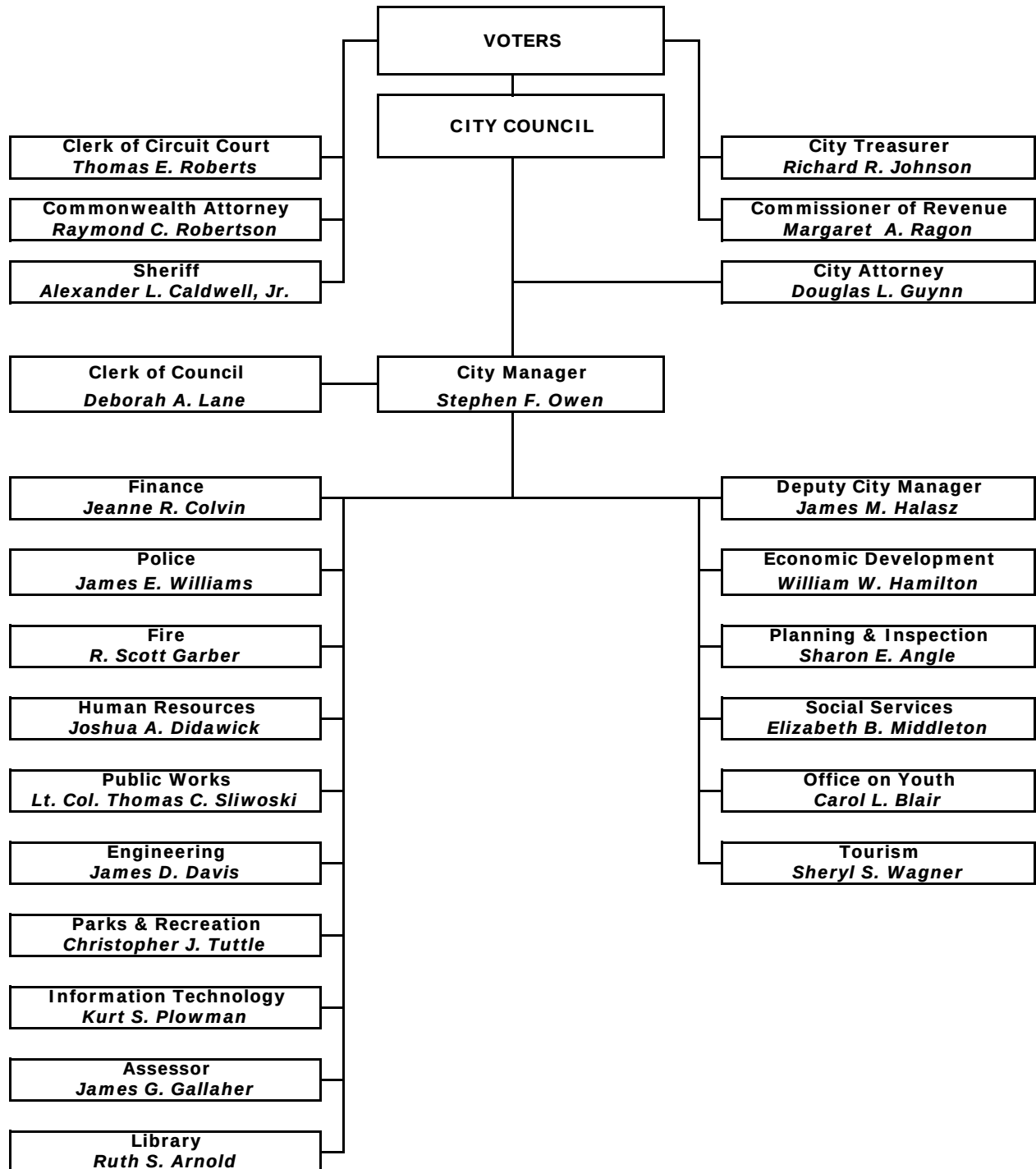


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Stephen F. Owen
City Manager

Birthplace of the
Council-Manager
Form of Government



116 W. BEVERLEY STREET
P.O. Box 58
STAUNTON, VA 24402
540.332.3812 (O)
540.851.4000 (F)

March 22, 2012

Dear Mayor King and City Council:

The following proposed budget for the fiscal year beginning July 1, 2012, is submitted for your consideration. This budget will take us into year five of the "new normal" of fiscal austerity. The new normal includes very difficult choices, new holes punched in our belts for more belt tightening, another year of "Aid to the Commonwealth", a new state mandate for salaries and retirement, and an unsustainable amount of deferred maintenance and investment.

The proposed FY13 Budget is \$96,627,049 for all funds, which is decrease of \$2.1 million (or 2.2%) less than the adopted FY12 Budget of \$98,812,396. Slightly less than half of the total budget is in the General Fund, proposed at \$45,400,000, a \$400,000 increase over FY12.

Revenues

Our local economy seems to be mostly stable thanks to consumer spending which leads to proposed and / or projected increases in sales, personal property, business and occupational license and meals tax revenues. However, State and federal revenues are projected to decline, as are real estate tax revenues, licenses and permits, fines and forfeitures, interest earnings, and service charges.

Taxes

An unprecedented number of Virginia's local governments are proposing to raise real estate and /or personal property taxes to continue to provide essential services to their citizens. For Staunton, the real estate tax rate is proposed to remain unchanged at \$.90 per hundred dollars of assessed value. However, the taxable real estate base is projected to decline by 5%, resulting in a loss of \$708,000 without a real estate rate increase. Based on actual real estate sales and projections since the 2011 reassessment, the January 1, 2013, reassessment is expected to reveal a decline of at least 5%. A mid-year real estate tax rate increase for the June 2013 collection and / or significant expenditure cuts will be necessary in early 2013 should the loss of real estate value be much greater than 5%.

Based on the estimated decline in real estate values, the personal property tax rate is proposed to be increased from \$2.40 (\$2.00 for business personal property) to \$3.00 for both. The rate increase and increases in the base due to new vehicle sales will result in a projected increase of \$1,390,500, which has been used to off-set the real estate tax loss and to balance this proposed budget.

Utility and User Fees

Water, refuse, and storm water utility rates are proposed to remain unchanged. A 10% increase in the sewer usage fee is proposed to cover operating costs for the wastewater treatment plant, a sewer line replacement, manhole repairs, and repairs to the Central Avenue Tunnel. The Sewer Fund has been struggling to pay for necessary projects given the fact that \$773,700 in debt payments has been added for the plant upgrades mandated by the Commonwealth of Virginia and EPA. All water and sewer connection and facility fees are also proposed to remain unchanged.

State Funding

State funding for education, street and highway funds, and E911 Wireless Board funds have increased, while Comprehensive Service Act payments, Health and Welfare and library funding have decreased. State revenue has been reduced \$35,905 overall.

Federal Funding

Federal revenue for Health and Welfare has been cut over \$200,000, based on caseload demands. Education stimulus funding used to stabilize education spending over the last couple of years has dried completely.

Expenditures

Personnel

No raises were planned for FY 13 until March 10, 2012, when the Virginia General Assembly voted to mandate that all full time local government employees pay 5% of their salary towards their Virginia Retirement System retirement plan and local government employers provide a 5% raise to all VRS covered positions to cover the mandated cost shift. Because the 5/5 plan only effects full time employees and is supposed to be equal, no raises are budgeted for part-time employees. Full-time employees will actually see a slight decrease in take home pay as a result of Social Security taxes on their higher salaries, but should fare better in the long run if they retire under the VRS system because of the salary boost. All five Constitutional Offices are included in the 5/5 plan.

Adding insult to injury, the Commonwealth also increased the City's VRS contribution rate by 3.11%. VRS Life Insurance rates also increased for the City and Schools costing an additional \$279,887. Health insurance costs are projected to increase 10%, resulting in a \$221,750 increase for all City funds and the School system. Due to the increased benefit rates and the mandated 5% pay increase, the City's total personnel expense will increase \$688,825 over FY2012.

Only two new positions are proposed, but they are actually two positions already shifted from the School budget to the City budget as a result of the consolidation of School and City Finance Departments. One part time summer playground position has been eliminated and those duties reassigned. Other savings have been captured through lower salaries proposed for the replacements of retirees in police and fire.

Operations

Public Safety operations increased \$103,273, highlights include additional funding for: \$39,750 for gas & oil for police and fire, \$25,000 for the purchase of the CodeRED public emergency notification network for City-wide emergency events, and an increase in juvenile detention costs of \$60,798,

Public Works operations have a net increase of \$83,082 mainly due to an additional \$150,000 for street paving as a result of additional State funding. Total street paving expenditures are proposed to increase from \$900,000 to \$1,050,000 in FY 13. Expenditures for building maintenance for City facilities were cut \$85,000. These cuts included painting the exterior of the Library, replacement of the windows at the Recreation office, and painting and lead abatement at the Garden Center. Utility expenditures are reduced due to savings in electric and natural gas of \$34,500 for next year.

Community Development operations decreased \$98,458 due to cuts in professional services, Enterprise Zone incentives, and the elimination of the City's participation in the Visitor's Center at the Frontier Culture Museum. Instead, \$100,000 is proposed to be transferred to the Economic Development Authority for the priority of marketing the Gateway site.

Education

Although the City and School budget process was very difficult and included some reductions in force, City funding for Schools is proposed to increase \$585,216. This includes a direct operating transfer of \$125,000, net savings to the School budget of \$160,216 as a result of consolidating the Finance Department, a \$100,000 CIP cash transfer to the School CIP Fund, and a \$200,000 VRS reserve established to offset the VRS 5/5 cost shift which was added after the School Board approved its budget on March 12. The School budget was greatly impacted by the loss of federal stimulus funds and the loss of fund balance money used as a one-time plug in FY2012.

Capital Investment

The transfer to the Capital Investment Plan (CIP) is \$1.4 million. CIP projects approved by Council on March 8, 2012 include:

- \$500,000 for the Staunton Gateway Project debt payment
- \$500,000 for the Jail reserve
- \$150,000 for the fire truck reserve,
- \$150,000 for street improvement projects
- \$ 85,000 for the City's match for VDOT Urban Street Projects,
- \$ 27,000 for the capital contribution to Blue Ridge Community College

Debt

The City continues to meet all its debt obligations and is prepared to pay the Commonwealth \$15 million for the Gateway site land purchase agreement. The City plans to pay \$5 million in cash and finance \$10 million through a general obligation bond to be issued in FY 13.

Outside Agency Funding and Memberships

Page 68 provides a summary of proposed outside agency funding. Most agencies are proposed for level funding from FY 12, with a couple of exceptions. The Shenandoah Valley Partnership is not funded here, but may be funded by the Economic Development Authority, to assist with marketing the Gateway property. Valley Community Services is proposed to be funded based

on a per capita rate, resulting in a reduction of \$44,704. The Staunton Creative Community Fund and Woodrow Wilson Presidential Library are both proposed to be reduced \$5,000.

State Aid

For the fifth year, the City continues to budget for an "Aid to the Commonwealth" payment to comply with the mandate for an actual transfer of local dollars to the State, funded at \$250,000.

Closing Comments

Despite the challenges associated with a stubborn recession, the City of Staunton continues a tradition of excellence and innovation. Staunton City Council members and the Management Team serve on numerous State boards and associations, often in leadership positions, to shape public policy and improve professional development practices. Just in the last year numerous accolades and awards have been received.

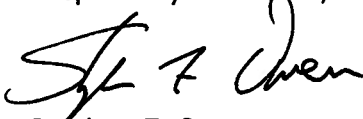
- Staunton Parks and Recreation Department website, "The Revolution" received "Best Promotional Effort in Electronic Media" from the Virginia Recreation and Park Society.
- Staunton named Tree City USA by the National Arbor Day Foundation.
- Comprehensive Annual Financial Report received the Award for Excellence in Financial Reporting from the Government Finance Officers Association.
- Public Works Director Tom Sliwoski named a National Public Works Leadership Fellow by the American Public Works Association.
- Staunton Fire and Rescue received the "VFCA Best Practices in Fire Service Health and Safety" Award from the Virginia Fire Chiefs Association.
- Staunton/Augusta/Waynesboro's economy ranks among the country's strongest micropolitan areas, as reported by the March issue of Site Selection Magazine. We are tied at #13 in the national rankings and are top-ranked in Virginia. A micropolitan region is an "urbanized area" based around a town or city with a population between 10,000 and 50,000 people.
- And just a few weeks ago, the Lee High School Girls' basketball team won the Group AA, Division 3 State Championship.

We have much to celebrate and be proud of.

A special thanks to the Management Team for their willingness to trim their budgets in ways that only make their jobs even more difficult. Deputy City Manager Jim Halasz greatly assisted with budget meetings reviewing department requests line by line. Finally, Finance Director Jeanne Colvin and her whole Department have stepped up in a huge way to make the City and School Finance Department consolidation work as efficiently and effectively as humanly possible, with little notice, little planning and no complaints. They are true heroes and champions in their own right.

Citizen input and deliberations by the Mayor and Council will refine this document so that it can be adopted by the end of April.

Respectfully submitted,



Stephen F. Owen
City Manager

Ordinance No. 2012--__

**AN ORDINANCE ESTABLISHING A BUDGET FOR THE
CITY OF STAUNTON, VIRGINIA, FOR THE FISCAL YEAR
BEGINNING JULY 1, 2012 AND ENDING JUNE 30, 2013,
APPROPRIATING FUNDS FOR PUBLIC PURPOSES FOR SUCH FISCAL YEAR;
ESTABLISHING A TAX RATE ON TAXABLE PERSONAL PROPERTY,
REAL ESTATE AND PROPERTY OF PUBLIC SERVICE CORPORATIONS;
ESTABLISHING AND IMPOSING A SERVICE CHARGE ON
CERTAIN REAL PROPERTY EXEMPT FROM TAXATION;
AND CONTINUING IN EFFECT ALL ORDINANCES OF THE
CITY OF STAUNTON, VIRGINIA, RELATING TO TAXES, LICENSES,
FEES, SERVICE CHARGES, COSTS AND OTHER CHARGES AND
ALL ORDINANCES RELATING TO THE TIME OF
PAYMENT THEREOF AND COLLECTION THEREOF, EXCEPT AS HEREIN
SPECIFICALLY MODIFIED**

BE IT ORDAINED by the Council of the City of Staunton, Virginia, as follows:

SECTION 1. The following budget, annexed and incorporated by reference, totaling **\$96,627,049** for the City of Staunton, Virginia for the fiscal year beginning July 1, 2012 and ending June 30, 2013 is hereby proposed, approved and adopted:

(SEE ATTACHED BUDGET, incorporated by reference)

SECTION 2. Public revenues of the City of Staunton, Virginia are hereby appropriated for public purposes for the fiscal year beginning July 1, 2012 and ending June 30, 2013 as set forth in the appropriate Section of such budget.

SECTION 3. The tax rate for all real estate, including real estate owned by public service corporations, subject to tax for the calendar year beginning January 1, 2012 shall be and is fixed at \$0.90 per \$100.00 of assessed value of such property per year, with assessed values being established through biennial reassessments pursuant to Section 58.1-3253 of the Code of Virginia, as amended, as of January 1 of every odd numbered year. The tax rate for all real property and improvements located in the Downtown Service District is subject to an additional tax for the calendar year beginning January 1, 2012, shall be and is fixed at \$0.15 (fifteen cents) per \$100.00 of assessed value of such property for calendar year 2012. Assessed values for the Downtown Service District shall be established through biennial reassessments pursuant to Section 58.1-3253 of the Code of Virginia, as amended, as of January 1 of every odd numbered year. These rates shall continue until modified by action of the Council of the City of Staunton, Virginia.

SECTION 4. The tax rate for all personal property, including vehicles owned by public service corporations (but excluding machinery and tools, referenced and defined in Section 58.1-3507 of the Code of Virginia, as amended, and business tangible property other than motor vehicles, to the extent permitted by law) subject to tax for the calendar year beginning January 1, 2012, shall be fixed at \$3.00 per \$100.00 of assessed value per year. The tax rate for business tangible property (including, without limitation, computer equipment and all tangible property employed in a trade or business as

subject to tax other than motor vehicles, to the extent permitted by law) shall be and is fixed at \$3.00 per \$100 of assessed value per year. The tax rate for machinery and tools as defined in Section 58.1-3507 of the Code of Virginia, as amended, subject to tax for the calendar year beginning January 1, 2012 shall be and is fixed at \$1.24 per \$100.00 of assessed value per year.

SECTION 5. For the period of July 1, 2012 through June 30, 2013, certain categories of property exempted from taxation under Section 58.1-3600 et seq. of the Code of Virginia, as amended, shall be assessed and have imposed a fee or service charge based on the assessed value of the real estate and the amount which the City of Staunton expended in the year preceding for police and fire protection and, in the case of faculty and staff housing of an educational institution, the cost of public school education. The categories of property eligible for such assessment, and the method for calculating the assessment, are prescribed in Section 58.1-3400 et seq. of the Code of Virginia, as amended.

SECTION 6. The rate of service charge or fee imposed for property subject to such charge or fee under Section 5 of the Ordinance shall be and is fixed and imposed at \$0.18 per annum per \$100.00 of assessed value and \$0.45 per annum per \$100.00 of assessed value for faculty and staff housing of an educational institution. The service charge for the six month period from July 1, 2012 to December 31, 2012, shall be and is fixed and imposed at \$0.09 and \$0.23, respectively, per \$100.00 of the assessed value as of January 1, 2012, which shall be and is payable in one installment on December 15, 2012. The service charge for the six month period from January 1, 2013 to June 30, 2013, shall be and is fixed and imposed at \$0.09 and \$0.22, respectively, per \$100.00 of assessed value at January 1, 2013, which shall be and is payable in one installment on June 15, 2013. Any service charge not paid when due shall bear interest computed at the rate of 10% per annum from the due date until paid.

SECTION 7. The real estate lawfully owned by the County of Augusta lying wholly or partly in the corporate limits of the City of Staunton, Virginia, shall be exempt from the service charge imposed by Section 5 of the ordinance.

SECTION 8. It is the intention of Section 5, 6 and 7 of the ordinance to conform to and meet all the requirements of Section 58.1-3400 et seq. of the Code of Virginia, as amended, and shall be read and construed accordingly.

SECTION 9. The annual salary for each member of the Council of the City of Staunton, Virginia, is hereby established as follows and shall remain in effect until formal action is taken to amend this ordinance:

Mayor	\$11,000
Vice-Mayor	\$10,000
Council Member	\$10,000

SECTION 10. The City Manager is hereby authorized to transfer funds from one line item to another line item within each Fund of such budget, with the exception of the general contingency account.

SECTION 11. Authorization is hereby given to the City Manager to withhold or postpone the expenditure of any funds appropriated by and in this ordinance when it appears to the City Manager that it would be in the best interests of the City for such expenditure to be withheld; but, this provision shall not in any way limit or restrict the right of the Council of the City of Staunton, Virginia, in its sole discretion to the fullest extent permitted by law, to direct immediate disbursement of any appropriated funds when the Council of the City of Staunton, Virginia, is of the opinion that the funds should be expended regardless of the position or action or inaction of the City Manager.

SECTION 12. Any ordinance in conflict with this ordinance is hereby repealed to the extent and only to the extent that such conflict exists. However, all ordinances not in conflict with this ordinance shall continue in effect, including specifically all ordinances of the City of Staunton, Virginia relating to taxes, licenses, fees, service charges, costs and other collection thereof continuing in effect except as herein specifically modified.

SECTION 13. If any part of this ordinance is found to be invalid by competent authority, the remaining portions of the ordinance shall continue in effect to the fullest extent permitted by law.

INTRODUCED: March 22, 2012

ADVERTISE DATE: April 3, 2012

PUBLIC HEARING SCHEDULED: April 12, 2012

ADOPTED:

EFFECTIVE DATE: July 1, 2012

Lacy B. King, Jr., Mayor

ATTEST:

Deborah A. Lane
Clerk of Council

Ordinance No. 2012-

CITY OF STAUNTON, VIRGINIA

PROPOSED BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2013

GENERAL FUND

ANTICIPATED REVENUE

General Property Taxes	\$	20,344,500
Other Local Taxes		11,588,000
Commonwealth of Virginia		10,419,942
Current Service Charges		1,470,237
Federal Revenue		899,644
Recovered Costs		333,677
Licenses and Permits		179,000
Use of Money and Property		67,000
Fines and Forfeitures		59,000
Miscellaneous		39,000
Total Revenue	\$	45,400,000

APPROPRIATIONS

Transfer to Education Fund	\$	10,597,257
Public Safety		8,677,140
Health and Welfare		5,518,138
Public Works		5,182,423
General Government Administration		4,807,495
Parks, Recreation, Library, and Cultural		2,944,107
Transfer to Debt Service Sinking Fund		2,381,100
Judicial Administration		1,773,638
Transfer to City CIP Fund		1,412,000
Community Development		1,277,302
Aid to the Commonwealth		250,000
Transfer to Parking Fund		224,400
Education Reserve		200,000
Transfer to Economic Development Authority		100,000
Transfer to the Trolley Fund		50,000
Educational Agency Contributions		5,000
Total Appropriations	\$	45,400,000

DEBT SERVICE SINKING FUND

ANTICIPATED REVENUE

Transfer from the General Fund	\$	2,381,100
Transfer from the School CIP Fund		355,000
Appropriation Prior Year Balance		237,800
Total Revenue	\$	2,973,900

APPROPRIATIONS

Debt	\$	2,973,900
Total Appropriations	\$	2,973,900

CAPITAL INVESTMENT FUND

ANTICIPATED REVENUE

Transfer from the General Fund	\$ 1,412,000
Total Revenue	\$ 1,412,000

APPROPRIATIONS

Capital Improvements	\$ 1,412,000
Total Appropriations	\$ 1,412,000

COMMUNITY SERVICES GRANTS FUND

ANTICIPATED REVENUE

Commonwealth of Virginia	\$ 542,623
Charges for Services	79,877
Total Revenue	\$ 622,500

APPROPRIATIONS

Operations	\$ 622,500
Total Appropriations	\$ 622,500

TROLLEY FUND

ANTICIPATED REVENUE

General Revenue	92,500
Total Revenue	\$ 92,500

APPROPRIATIONS

Operations	\$ 92,500
Total Appropriations	\$ 92,500

GOLF FUND

ANTICIPATED REVENUE

Charges for Service	\$ 148,660
Total Revenue	\$ 148,660

APPROPRIATIONS

Operations	\$ 111,578
Debt	37,082
Total Appropriations	\$ 148,660

WATER FUND

ANTICIPATED REVENUE

Charges for Service	\$ 3,372,000
Appropriation of Prior Year Funds	834,000
Transfers from Other Funds	675,330
Water Fund General Revenue	76,670
Total Revenue	\$ 4,958,000

APPROPRIATIONS

Operations	\$ 3,968,034
Debt	483,763
Transfer to Water CIP Fund	386,203
Capital	120,000
Total Appropriations	\$ 4,958,000

WATER CIP FUND**ANTICIPATED REVENUE**

Transfer from the Water Fund	\$	386,203
Total Revenue	\$	386,203

APPROPRIATIONS

Debt	\$	386,203
Total Appropriations	\$	386,203

SEWER FUND**ANTICIPATED REVENUE**

Charges for Services	\$	3,937,500
Appropriation of Prior Year Funds		625,000
General Revenues		386,145
Total Revenue	\$	4,948,645

APPROPRIATIONS

Operations	\$	2,403,942
Debt		2,306,932
Transfer to Sewer CIP Fund		162,771
Capital		75,000
Total Appropriations	\$	4,948,645

SEWER CIP FUND**ANTICIPATED REVENUE**

Transfer from the Sewer Fund	\$	162,771
Total Revenue	\$	162,771

APPROPRIATIONS

Debt	\$	162,771
Total Appropriations	\$	162,771

PARKING FUND**ANTICIPATED REVENUE**

Charges for Services	\$	268,500
Transfer from the General Fund		224,400
General Revenue		5,000
Total Revenue	\$	497,900

APPROPRIATIONS

Operations	\$	273,500
Debt		224,400
Total Appropriations	\$	497,900

STORMWATER FUND**ANTICIPATED REVENUE**

Charges for Services	\$	704,600
Total Revenue	\$	704,600

APPROPRIATIONS

Capital		300,000
Operations	\$	404,600
Total Appropriations	\$	704,600

ENVIRONMENTAL FUND

ANTICIPATED REVENUE

Charges for Services	\$ 1,991,200
Appropriation of Prior Year Reserves	740,000
General Revenues	15,000
Commonwealth of Virginia	5,900
Total Revenue	<u>\$ 2,752,100</u>

APPROPRIATIONS

Operations	\$ 2,098,259
Capital	333,032
Debt	320,809
Total Appropriations	<u>\$ 2,752,100</u>

EDUCATION FUND

ANTICIPATED REVENUE

Commonwealth of Virginia	\$ 13,113,359
Transfer from the General Fund	10,597,257
Federal Government	1,592,691
Other Funds	1,158,043
Total Revenue	<u>\$ 26,461,350</u>

APPROPRIATIONS

Administration and Operation of Schools	\$ 26,461,350
Total Appropriations	<u>\$ 26,461,350</u>

CAFETERIA FUND

ANTICIPATED REVENUE

Federal Government	\$ 734,192
General Revenues	373,746
Appropriation of Prior Year Funds	87,220
Commonwealth of Virginia	15,382
Total Revenue	<u>\$ 1,210,540</u>

APPROPRIATIONS

School Food Service	\$ 1,210,540
Total Appropriations	<u>\$ 1,210,540</u>

GENESIS SCHOOL FUND

ANTICIPATED REVENUE

General Revenues	\$ 492,960
Commwealth of Virginia	409,490
Total Revenue	<u>\$ 902,450</u>

APPROPRIATIONS

Operations	\$ 902,450
Total Appropriations	<u>\$ 902,450</u>

SCHOOL TEXTBOOK FUND

ANTICIPATED REVENUE

Appropriation of Prior Year Fund Balance	\$	72,000
Commonwealth of Virginia		137,487
Transfer from Other Funds		<u>91,163</u>
Total Revenue	\$	300,650

APPROPRIATIONS

Operations	\$	300,650
Total Appropriations	\$	<u>300,650</u>

SCHOOL CAPITAL IMPROVEMENTS PROJECT FUND

ANTICIPATED REVENUE

Appropriation of Prior Year Reserves	\$	355,000
Total Revenue	\$	<u>355,000</u>

APPROPRIATIONS

Transfer to Debt Service Sinking Fund	\$	355,000
Total Appropriations	\$	<u>355,000</u>

STATE OPERATED PROGRAMS

ANTICIPATED REVENUE

Commonwealth of Virginia	\$	2,337,280
Total Revenue	\$	<u>2,337,280</u>

APPROPRIATIONS

Operations	\$	2,337,280
Total Appropriations	\$	<u>2,337,280</u>

Grand Total City Revenues	\$	96,627,049
Grand Total City Expenditures	\$	96,627,049

PROPERTY TAX RATES

Real Property Tax Rate	\$0.90	January 1, 2012
Downtown Service District Real Property	\$0.15	January 1, 2012
Personal Property Tax Rate (PROPOSED)	\$3.00	January 1, 2012
Personal Property Tax Rate-Business Tangible	\$3.00	January 1, 2012
Personal Property Tax Rate-Machinery &Tools	\$1.24	January 1, 2012

CITY OF STAUNTON, VIRGINIA

FY 2013 Operating Budgets

Fiscal Year July 1, 2012 - June 30, 2013

GOVERNMENTAL FUNDS

General Fund	\$	45,400,000
Debt Service Sinking Fund	\$	2,973,900
City Capital Investment Fund	\$	1,412,000
Community Services Grant Fund	\$	622,500
Trolley Fund	\$	92,500
Total Governmental Funds	\$	50,500,900

ENTERPRISE FUNDS

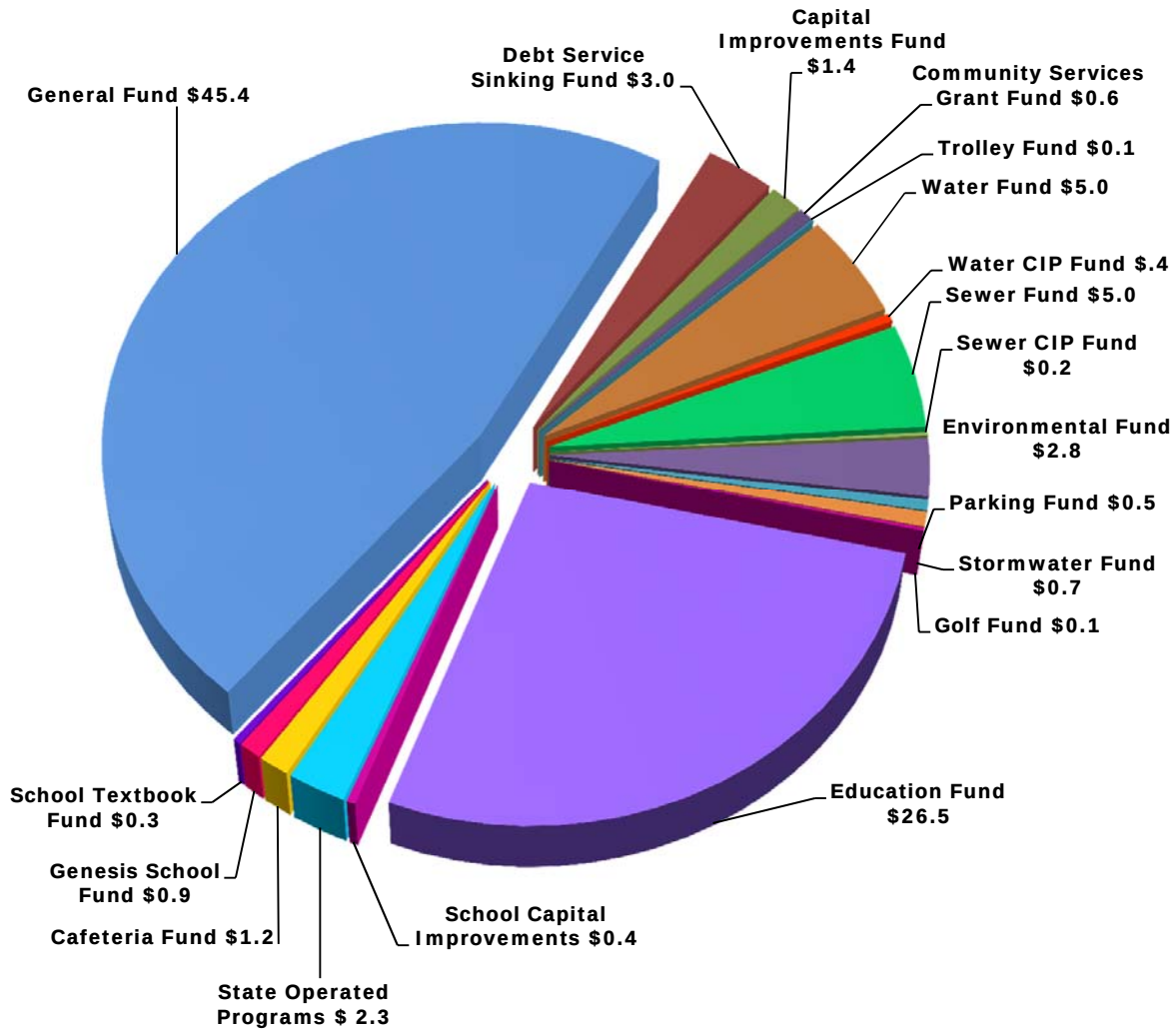
Water Fund	\$	4,958,000
Sewer Fund	\$	4,948,645
Environmental Fund	\$	2,752,100
Stormwater Fund	\$	704,600
Parking Fund	\$	497,900
Water CIP Fund	\$	386,203
Golf Fund	\$	148,660
Sewer CIP Fund	\$	162,771
Total Enterprise Funds	\$	14,558,879

STAUNTON SCHOOL BOARD

Education Fund	\$	26,461,350
State Operated Programs	\$	2,337,280
Cafeteria Fund	\$	1,210,540
Genesis School Fund	\$	902,450
School Capital Improvements	\$	355,000
School Textbook Fund	\$	300,650
Total Education Funds	\$	31,567,270

Grand Total All Funds	\$	96,627,049
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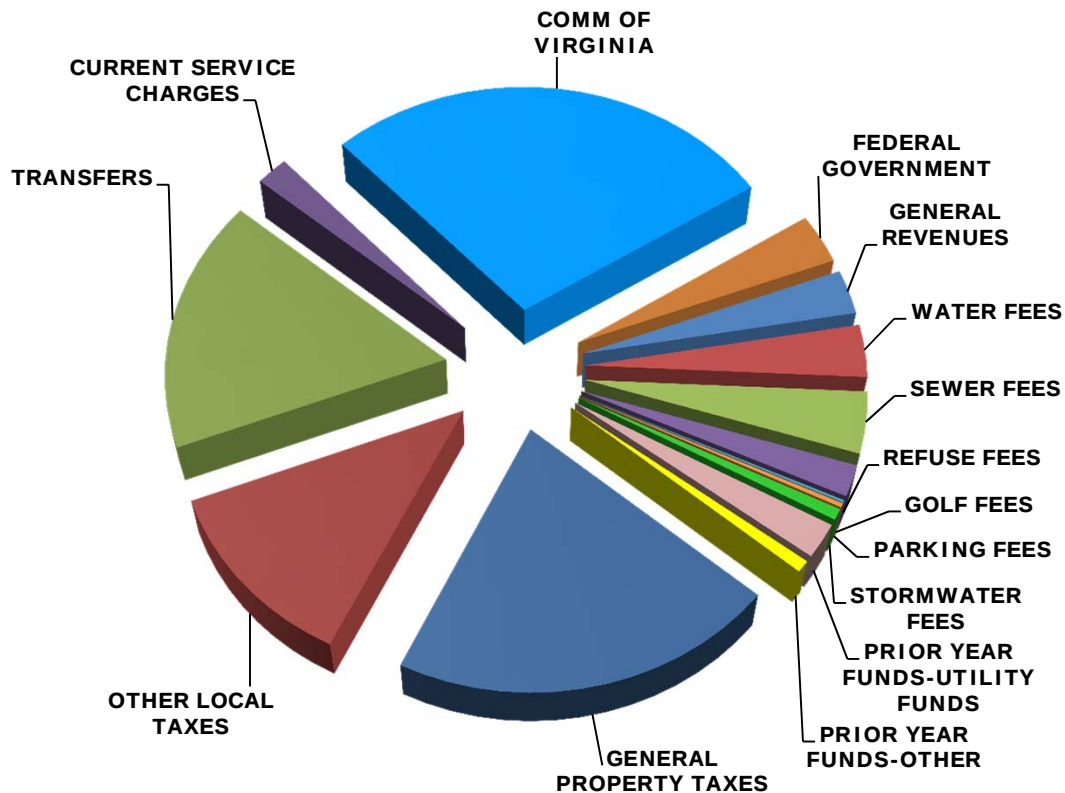
CITY OF STAUNTON FY 2013 TOTAL BUDGET



- | | |
|-------------------------------------|---------------------------------------|
| ■ General Fund \$45.4 | ■ Debt Service Sinking Fund \$3.0 |
| ■ Capital Improvements Fund \$1.4 | ■ Community Services Grant Fund \$0.6 |
| ■ Trolley Fund \$0.1 | ■ Water Fund \$5.0 |
| ■ Water CIP Fund \$.4 | ■ Sewer Fund \$5.0 |
| ■ Sewer CIP Fund \$0.2 | ■ Environmental Fund \$2.8 |
| ■ Parking Fund \$0.5 | ■ Stormwater Fund \$0.7 |
| ■ Golf Fund \$0.1 | ■ Education Fund \$26.5 |
| ■ School Capital Improvements \$0.4 | ■ State Operated Programs \$ 2.3 |
| ■ Cafeteria Fund \$1.2 | ■ Genesis School Fund \$0.9 |
| ■ School Textbook Fund \$0.3 | |

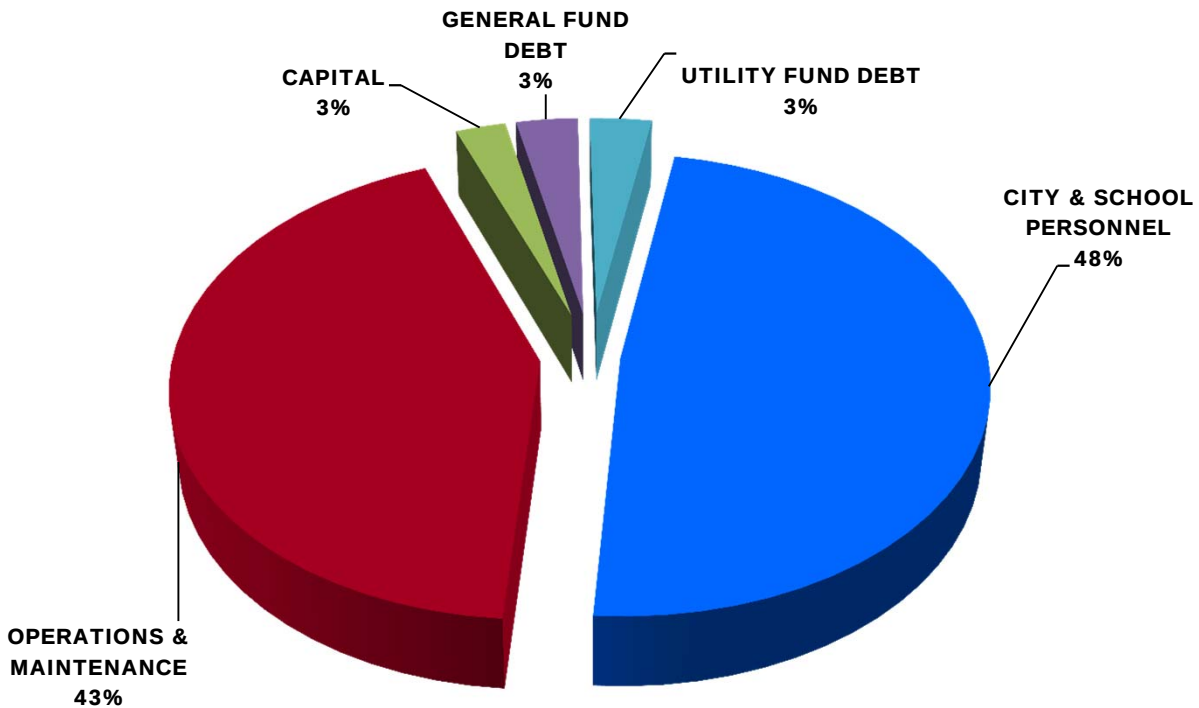
LEGEND IN MILLIONS

CITY OF STAUNTON FY 2013 TOTAL CITY REVENUES



GENERAL PROPERTY TAXES	\$	20,344,500	21.1 %
OTHER LOCAL TAXES		11,588,000	12.0 %
TRANSFERS		16,335,224	16.9 %
CURRENT SERVICE CHARGES		1,923,860	2.0 %
COMM OF VIRGINIA		26,981,463	27.9 %
FEDERAL GOVERNMENT		3,226,527	3.3 %
GENERAL REVENUES		2,853,995	3.0 %
WATER FEES		3,372,000	3.5 %
SEWER FEES		3,937,500	4.1 %
REFUSE FEES		1,991,200	2.1 %
GOLF FEES		148,660	0.2 %
PARKING FEES		268,500	0.3 %
STORMWATER FEES		704,600	0.7 %
PRIOR YEAR FUNDS-UTILITY FUNDS		2,199,000	2.3 %
PRIOR YEAR FUNDS-OTHER		752,020	0.8 %
	\$	<u>96,627,049</u>	<u>100.0 %</u>

CITY OF STAUNTON TOTAL FY 2013 EXPENDITURES



CITY & SCHOOL PERSONNEL	\$	46,778,315	48.4%
OPERATIONS & MAINTENANCE		41,490,319	42.9%
CAPITAL		2,411,032	2.5%
GENERAL FUND DEBT		2,973,900	3.1%
UTILITY FUND DEBT		2,973,483	3.1%
	\$	96,627,049	100.0%

CITY OF STAUNTON, VIRGINIA

OUTSTANDING DEBT

TOTAL OUTSTANDING DEBT as of JULY 1, 2012 **\$ 74,510,872**

OUTSTANDING DEBT as of:

JULY 1, 2011 **\$ 78,773,490**

JULY 1, 2012 **\$ 74,510,872**

DEBT REDUCTION **\$ 4,262,618**

BOND RATINGS:

STANDARD & POOR'S (March 2011) **A +**

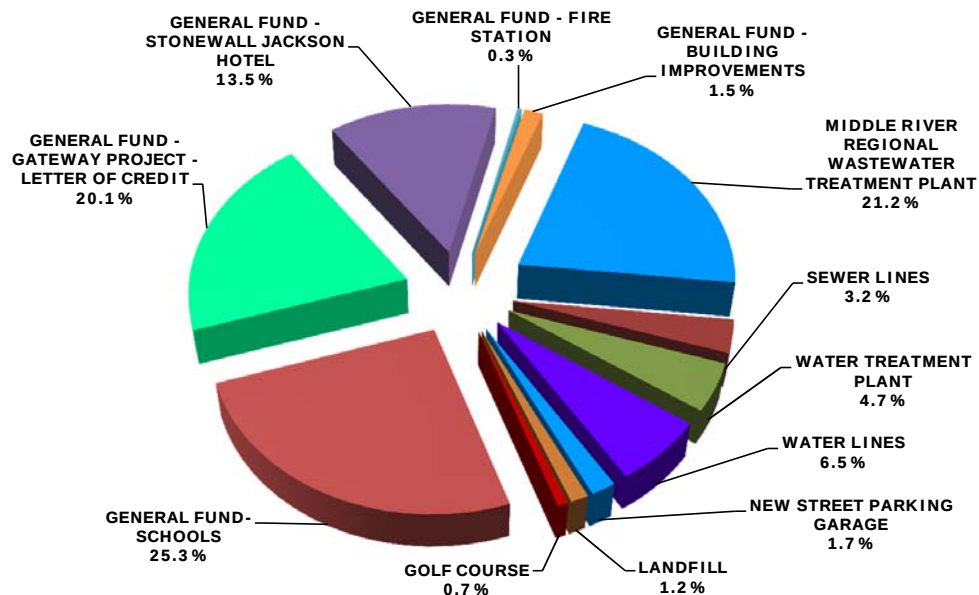
MOODY'S (November 2006) **Aa3**

LEGAL DEBT LIMIT (10 % of Taxable Real Property) **\$ 183,071,095**

LEGAL DEBT MARGIN **\$ 108,560,223**

DEBT PER CAPITA (Population 23,642) **\$ 3,152**

Project	OUTSTANDING DEBT	% OF TOTAL	FY2013 DEBT PAYMENTS (P & I)
MIDDLE RIVER REGIONAL WASTEWATER TREATMENT PLANT	\$ 15,809,945	21.2 %	\$ 1,735,133
SEWER LINES	\$ 2,395,970	3.2 %	\$ 209,378
WATER TREATMENT PLANT	\$ 3,495,000	4.7 %	\$ 483,263
WATER LINES	\$ 4,811,940	6.5 %	\$ 386,203
NEW STREET PARKING GARAGE	\$ 1,262,317	1.7 %	\$ 224,400
LANDFILL	\$ 899,400	1.2 %	\$ 320,809
GOLF COURSE	\$ 540,000	0.7 %	\$ 37,082
GENERAL FUND-SCHOOLS	\$ 18,830,867	25.3 %	\$ 2,032,445
GENERAL FUND - GATEWAY PROJECT - LETTER OF CREDIT	\$ 15,000,000	20.1 %	\$ 15,015,000
GENERAL FUND - STONEWALL JACKSON HOTEL	\$ 10,085,000	13.5 %	\$ 709,608
GENERAL FUND - FIRE STATION	\$ 241,576	0.3 %	\$ 23,344
GENERAL FUND - BUILDING IMPROVEMENTS	\$ 1,138,857	1.5 %	\$ 110,053
TOTAL OUTSTANDING DEBT	\$ 74,510,872	100 %	\$ 21,286,718



CITY OF STAUNTON, VIRGINIA

FY 2013 Operating Budgets

City Funds	FY 2012 BUDGET		FY 2013 BUDGET	\$ \$ Variance	% Change
General Fund	\$	45,000,000	\$ 45,400,000	\$ 400,000	0.9%
Debt Service Sinking Fund		2,943,550	2,973,900	30,350	1.0%
City Capital Investment Fund		1,530,000	1,412,000	(118,000)	-7.7%
Water Fund		5,246,600	4,958,000	(288,600)	-5.5%
Water CIP Fund		386,930	386,203	(727)	-0.2%
Sewer Fund		5,434,600	4,948,645	(485,955)	-8.9%
Sewer CIP Fund		163,078	162,771	(307)	-0.2%
Parking Fund		470,000	497,900	27,900	5.9%
Environmental Fund		3,165,900	2,752,100	(413,800)	-13.1%
Community Services Grant Fund		610,000	622,500	12,500	2.0%
Storm Water Fund		705,000	704,600	(400)	-0.1%
Golf Fund		190,000	148,660	(41,340)	-21.8%
Trolley Fund		110,000	92,500	(17,500)	-15.9%
Total City Funds	\$	65,955,658	\$ 65,059,779	\$ (895,879)	-1.4%
School Funds					
Education Fund	\$	27,853,113	\$ 26,461,350	\$ (1,391,763)	-5.0%
School Capital Improvements		355,000	355,000	-	0.0%
Cafeteria Fund		1,169,676	1,210,540	40,864	3.5%
Genesis School Fund		889,412	902,450	13,038	1.5%
School Textbook Fund		289,946	300,650	10,704	3.7%
State Operated Programs		2,299,591	2,337,280	37,689	1.6%
Total Education Funds	\$	32,856,738	\$ 31,567,270	\$ (1,289,468)	-3.9%
Grand Total All Funds	\$	98,812,396	\$ 96,627,049	\$ (2,185,347)	-2.2%

GENERAL FUND REVENUES

FY 2013

General Property Taxes	\$	20,344,500
Other Local Taxes		11,588,000
Commonwealth of Virginia		10,419,942
Current Service Charges		1,470,237
Federal Revenue		899,644
Recovered Costs		333,677
Licenses and Permits		179,000
Use of Money and Property		67,000
Fines and Forfeitures		59,000
Miscellaneous		39,000
Total Revenues	\$	45,400,000

GENERAL FUND REVENUES

Summary Comparison of Fiscal Years 2011, 2012, 2013

	FY 2011 ACTUAL	FY 2012 BUDGET	FY 2013 BUDGET	FY 2013 \$ VARIANCE
General Property Taxes	\$ 20,069,387	\$ 19,627,000	\$ 20,344,500	\$ 717,500
Other Local Taxes	11,419,939	11,313,000	11,588,000	275,000
Commonwealth of Virginia	10,411,883	10,455,847	10,419,942	(35,905)
Current Service Charges	1,545,002	1,518,779	1,470,237	(48,542)
Federal Government	1,216,246	1,127,580	899,644	(227,936)
Recovered Costs	326,147	286,985	333,677	46,692
Use of Money and Property	50,477	122,000	67,000	(55,000)
Licenses and Permits	176,104	210,700	179,000	(31,700)
Appropriation of Education Reserve	-	238,109	-	(238,109)
Fines and Forfeitures	59,336	66,000	59,000	(7,000)
Miscellaneous	95,690	34,000	39,000	5,000
Total Revenues	\$ 45,370,211	\$ 45,000,000	\$ 45,400,000	\$ 400,000

FY 2013 GENERAL FUND REVENUES

GENERAL PROPERTY TAXES	FY 2011 ACTUALS	FY 2012 BUDGET	FY 2013 BUDGET	\$Amount Variance
Real Estate Taxes	\$ 16,103,439	\$ 15,690,000	\$ 14,982,000	(708,000)
Real Estate-Public Service	553,032	550,000	550,000	-
Real Estate- Interest Assessed	68,090	55,000	65,000	10,000
Real Estate Penalty	132,365	100,000	125,000	25,000
Real Estate-Service District Tax	111,272	115,000	110,000	(5,000)
Personal Property Taxes	2,821,450	2,852,000	4,242,500	1,390,500
Personal Property Interest	23,650	20,000	20,000	-
Personal Property-Penalty	52,231	45,000	50,000	5,000
Machinery & Tools Tax	203,858	200,000	200,000	-
Total Property Taxes	20,069,387	19,627,000	20,344,500	717,500
OTHER LOCAL TAXES				
Business & Occupational Licenses	1,925,106	1,750,000	1,850,000	100,000
Motor Vehicle Licenses	10,219	-	-	-
Water Utility Tax	263,240	250,000	250,000	-
Gas Utility Tax	295,097	300,000	300,000	-
Electric Utility Tax	562,531	560,000	560,000	-
Local Communications Tax	1,456,638	1,475,000	1,450,000	(25,000)
Local Sales Tax- One Percent	3,381,018	3,450,000	3,550,000	100,000
Bank Stock Tax	287,779	275,000	280,000	5,000
Recordation-Local	125,904	150,000	125,000	(25,000)
Cigarette Tax	290,878	300,000	275,000	(25,000)
Motel Tax	388,023	375,000	375,000	-
Meals Tax	2,406,577	2,400,000	2,550,000	150,000
Probate Tax	9,433	8,000	8,000	-
Short Term Rental Tax	17,496	20,000	15,000	(5,000)
Total Other Taxes	11,419,939	11,313,000	11,588,000	275,000
LICENSES & PERMITS				
Dog Licenses	27,084	20,000	25,000	5,000
Building Permits	61,492	70,000	65,000	(5,000)
Electrical Permits	26,211	40,000	30,000	(10,000)
Plumbing Permits	39,861	60,000	40,000	(20,000)
Subdivision Review-Minor	3,175	2,000	2,000	-
Transfer Fees-Circuit Court	595	700	500	(200)
Zoning Fees	11,220	10,000	10,000	-
Police Recording Fees	3,140	4,000	3,500	(500)
Fire Permits	1,526	2,000	1,000	(1,000)
Other Permits	1,800	2,000	2,000	-
Total License & Permits	176,104	210,700	179,000	(31,700)

FY 2013 GENERAL FUND REVENUES

	FY 2011	FY 2012	FY 2013	\$Amount
FINES & FORFEITURES	ACTUALS	BUDGET	BUDGET	Variance
Circuit Court Fines	37,894	45,000	40,000	(5,000)
Animal Control Fines	7,909	8,000	6,000	(2,000)
Courthouse Maintenance Fines	13,533	13,000	13,000	-
Total Fines & Forfeitures	59,336	66,000	59,000	(7,000)
USE OF MONEY AND PROPERTY				
Interest on Investments	8,175	75,000	25,000	(50,000)
Rental of Property	42,302	47,000	42,000	(5,000)
Total Use of Money and Property	50,477	122,000	67,000	(55,000)
CURRENT SERVICE CHARGES				
Sheriff Fees	2,617	2,617	2,617	-
Commonwealth Attorney Fees	2,052	1,500	2,000	500
Circuit Court Fees	4,166	3,000	2,000	(1,000)
Courthouse Security Fee	48,650	45,000	45,000	-
Jail Admission Fee	2,805	3,000	2,500	(500)
Clerk Circuit Court Copy Fees	-	1,500	1,500	-
Court Appointed Attorney Fee	-	-	-	-
Property Clean Up Fees	1,163	5,000	5,000	-
Administrative Fee	26,497	24,000	26,000	2,000
PILOT - Water Fund	365,333	365,333	360,050	(5,283)
PILOT - Sewer Fund	247,118	247,118	245,079	(2,039)
PILOT - Golf Fund	20,000	-	-	-
PILOT - Parking Fund	45,937	45,937	44,139	(1,798)
PILOT - Stormwater Fund	144,390	144,390	149,052	4,662
PILOT - Environmental Fund	304,384	304,384	257,800	(46,584)
Tax Exempt Service Charges	-	2,000	2,000	-
Library Fees & Fines	25,319	25,000	25,000	-
Recreation-Summer Playground	69,784	75,000	70,000	(5,000)
Recreation-Heart Program	109,701	110,000	110,000	-
Recreation-Instr/Educ Classes	19,714	10,000	15,000	5,000
Recreation- League Fees	39,752	40,000	40,000	-
Duck Food Sales	3,606	4,000	3,500	(500)
Recreation Fees	2,210	-	-	-
Swimming Pool Fees	30,914	28,000	30,000	2,000
Recreation Trip Fees	5,420	5,000	5,000	-
Tourism Advertising Visitor's Guide	18,350	23,000	23,000	-
Sale of Publications & Maps	5,120	4,000	4,000	-
Total Current Service Charges	1,545,002	1,518,779	1,470,237	(48,542)
MISCELLANEOUS REVENUE				
Payment in Lieu of Tax - SRHA	20,284	9,000	9,000	-
Sale of Salvage and Surplus	21,014	10,000	10,000	-
Miscellaneous Revenue	52,228	15,000	20,000	5,000
Total Miscellaneous Revenue	93,526	34,000	39,000	5,000

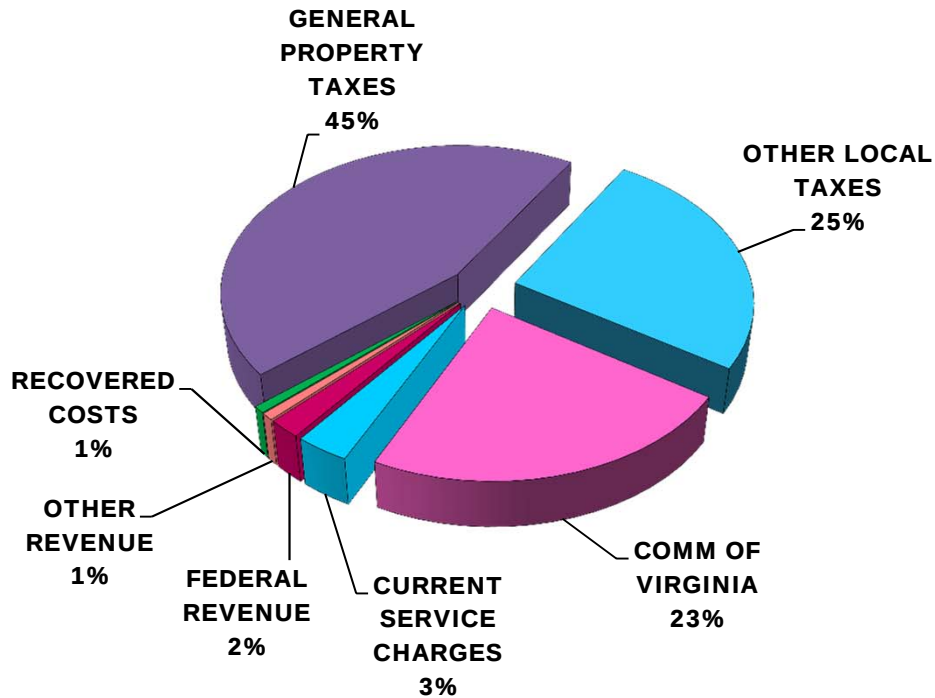
FY 2013 GENERAL FUND REVENUES

RECOVERED COSTS	FY 2011 ACTUALS	FY 2012 BUDGET	FY 2013 BUDGET	\$Amount Variance
Recovered Costs-Courts	56,527	67,000	67,000	-
Recovered Costs - Public Safety	57,452	-	-	-
Recovered Costs - Public Works	8,939	-	-	-
Recovered Costs- Education Fund	156,690	179,985	221,677	41,692
Recovered Costs - Recreation/Library	46,539	40,000	45,000	5,000
Total Recovered Costs	326,147	286,985	333,677	46,692
<u>COMMONWEALTH OF VIRGINIA (NON CAPITAL GRANTS)</u>				
Public Facilities Tax	98,400	90,000	100,000	10,000
Recordation	55,629	25,000	40,000	15,000
Rolling Stock Taxes	9,514	9,500	9,500	-
Motor Vehicle Rental Tax	49,917	50,000	50,000	-
Personal Property -PPTRA	1,652,200	1,652,200	1,652,200	-
Law Enforcement	889,848	858,604	858,609	5
Recordation-Grantor's Tax	29,170	35,000	30,000	(5,000)
Juror & Witness Fees	15,478	15,000	15,000	-
Grant-DCJS-Victim Witness	13,356	13,790	41,370	27,580
DMV-Four for Life Funds	21,098	20,000	20,000	-
DMV - Animal License Plates	794	800	800	-
State Crime Forfeited Assets	17,532	-	-	-
Fire Programs Fund	68,874	61,000	60,000	(1,000)
E911 Wireless Board	60,696	62,000	69,000	7,000
Miscellaneous State Grant	47,384	-	-	-
Street & Highway Maintenance	3,332,609	3,332,600	3,456,304	123,704
Health and Welfare	1,146,176	1,275,116	1,214,194	(60,922)
CSA - CPMT Program	1,638,000	1,684,000	1,563,627	(120,373)
VA Comm for the Arts	5,000	5,000	5,000	-
Library	143,073	140,667	137,934	(2,733)
Commissioner of Revenue	103,197	102,000	104,327	2,327
Treasurer	100,763	98,000	103,170	5,170
Electoral Board & Registrar	38,385	30,418	38,385	7,967
Commonwealth Attorney	345,467	369,380	340,305	(29,075)
Sheriff	267,744	264,000	266,217	2,217
Circuit Court Clerk	243,351	243,000	244,000	1,000
Circuit Court Clerk Tech Trust Funds	18,228	18,272	-	(18,272)
Medical Examiner	-	500	-	(500)
Total Commonwealth of Virginia	10,411,883	10,455,847	10,419,942	(35,905)

FY 2013 GENERAL FUND REVENUES

FEDERAL REVENUE	FY 2011 ACTUALS	FY 2012 BUDGET	FY 2013 BUDGET	\$Amount Variance
DCJS-Federal	40,069	41,370	13,790	(27,580)
Health and Welfare	894,310	1,086,210	885,854	(200,356)
Federal Grants	154,631	-	-	-
ERRP Health insurance	75,072	-	-	-
ARRA STIMULUS FUNDS-Welfare	52,164	-	-	-
Total Federal Revenue	1,216,246	1,127,580	899,644	(227,936)
<u>APPROPRIATION OF PR YR RESERVES</u>				
Education Fund Reserve	-	238,109	-	(238,109)
Total Appropriation of Reserves	-	238,109	-	(238,109)
<u>TRANSFERS FROM OTHER FUNDS</u>				
Transfer from Grants Fund	2,164	-	-	-
Total Transfers from Other Funds	2,164	-	-	-
TOTAL GENERAL FUND REVENUE	\$ 45,370,211	\$ 45,000,000	\$ 45,400,000	\$ 400,000

FY 2013 GENERAL FUND REVENUES

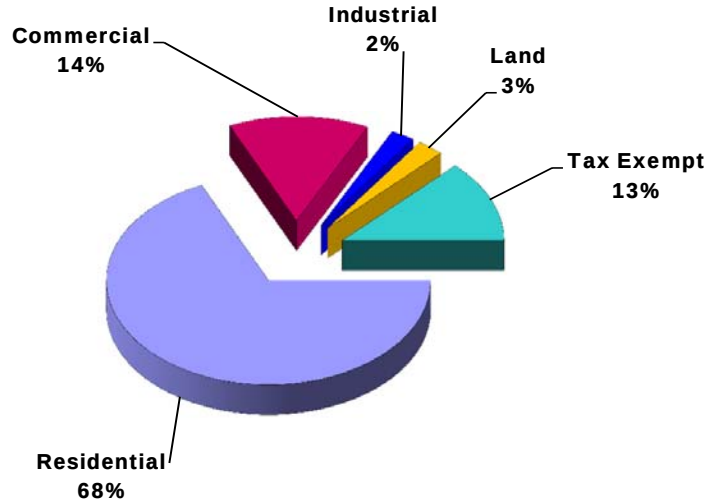


FY2013 REVENUES		% OF Total
GENERAL PROPERTY TAXES	\$ 20,344,500	45%
OTHER LOCAL TAXES	11,588,000	26%
COMM OF VIRGINIA	10,419,942	23%
CURRENT SERVICE CHARGES	1,470,237	3%
FEDERAL REVENUE	899,644	2%
OTHER REVENUE	344,000	1%
RECOVERED COSTS	333,677	1%
TOTAL REVENUES	\$ 45,400,000	100.0%

OTHER REVENUE CATEGORY

LICENSES & PERMITS	\$ 179,000
USE OF MONEY AND PROPERTY	67,000
FINES & FORFEITURES	59,000
MISCELLANEOUS	39,000
	\$ 344,000

JANUARY 1, 2012 REAL ESTATE ASSESSMENT

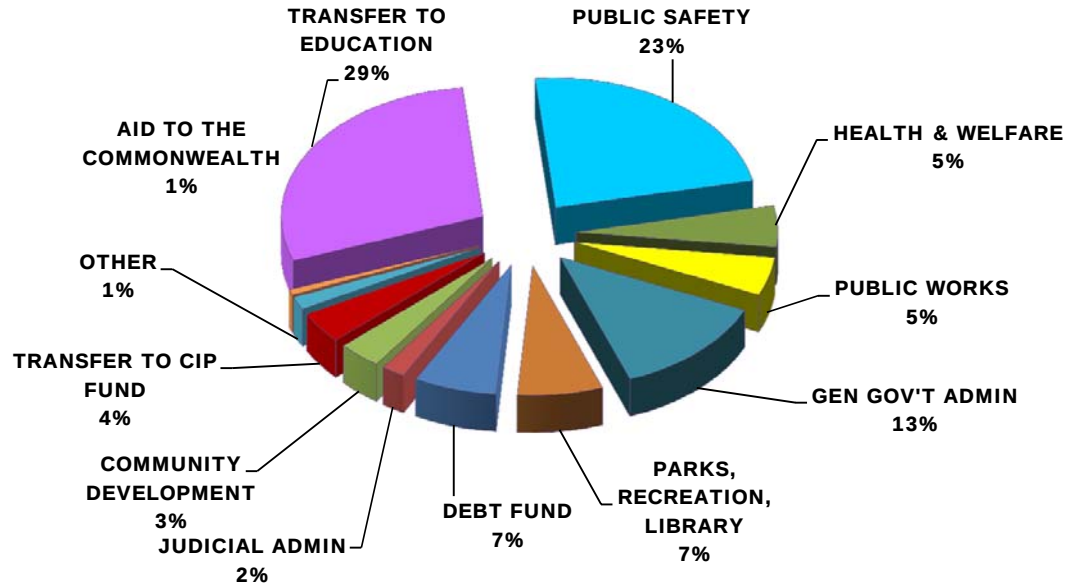


Real Estate Assessment by Category	2011 Number of Parcels	January 1, 2011	2012 Number of Parcels	January 1, 2012	% Change or \$\$ Change
Residential	8,713	1,420,794,293	8,755	\$ 1,431,000,990	0.7 %
Commercial	620	295,382,300	620	293,627,510	-0.6 %
Industrial	47	45,779,165	49	50,036,628	9.3 %
Land	1,771	58,685,622	1,735	56,045,823	-4.5 %
Tax Exempt	355	268,657,251	348	266,653,871	-0.7 %
Total Assessed Value	11,506	\$ 2,089,298,631	\$ 11,507	\$ 2,097,364,822	0.4 %
Total Taxable Value		\$ 1,820,641,380		\$ 1,830,710,951	0.6 %

One Cent Taxable Collectible Value @ 95 %	\$	167,155	\$	168,399	0.7 %
Average Residential Assessed Value	\$	163,066	\$	163,450	\$ 384
Average Residential Tax Bill	\$	1,468	\$	1,471	\$ 3.45
Downtown Service District Assessed Value	\$	78,284,506	\$	78,184,398	\$ (100,108)
DSD Tax Revenue @ \$0.15/\$100	\$	117,427	\$	117,277	\$ (150)

OTHER TAX EXEMPT PROPERTY:				TAX LOSS
Land Use - Ag Forest Districts	\$	20,655,888	\$	20,655,888 \$ 185,903
Rehab Abatement Program	\$	40,463,934	\$	37,435,872 \$ 336,923
TOTAL TAX EXEMPT/ ABATED TAXES	\$	61,119,822	\$	58,091,760 \$ 522,826

FY 2013 GENERAL REVENUE SUPPORT



FY 2013 BUDGET	GENERAL REVENUE	NON TAX REVENUE SOURCES	STATE & FEDERAL REVENUES	TOTAL REVENUE
TRANSFER TO EDUCATION	\$ 10,375,580	\$ 221,677	\$ -	\$ 10,597,257
PUBLIC SAFETY	8,354,840	172,500	149,800	8,677,140
HEALTH & WELFARE	1,854,463	-	3,663,675	5,518,138
PUBLIC WORKS	1,726,119	-	3,456,304	5,182,423
GEN GOV'T ADMIN	4,561,613	245,882	-	4,807,495
PARKS, RECREATION, LIBRARY	2,450,673	345,500	147,934	2,944,107
DEBT FUND	2,381,100	-	-	2,381,100
JUDICIAL ADMIN	676,839	176,117	920,682	1,773,638
COMMUNITY DEVELOPMENT	1,236,302	41,000	-	1,277,302
TRANSFER TO CIP FUND	1,412,000	-	-	1,412,000
OTHER	579,400	-	-	579,400
AID TO THE COMMONWEALTH	250,000	-	-	250,000
TOTALS	\$ 35,858,929	\$ 1,202,676	\$ 8,338,395	\$ 45,400,000

OTHER

TRANSFER TO THE PARKING FUND	\$ 224,400
EDUCATION RESERVE	200,000
TRANSFER TO ECON DEV AUTHORITY	100,000
TRANSFER TO THE TROLLEY FUND	50,000
EDUCATION AGENCY CONTRIBUTIONS	5,000
	\$ 579,400

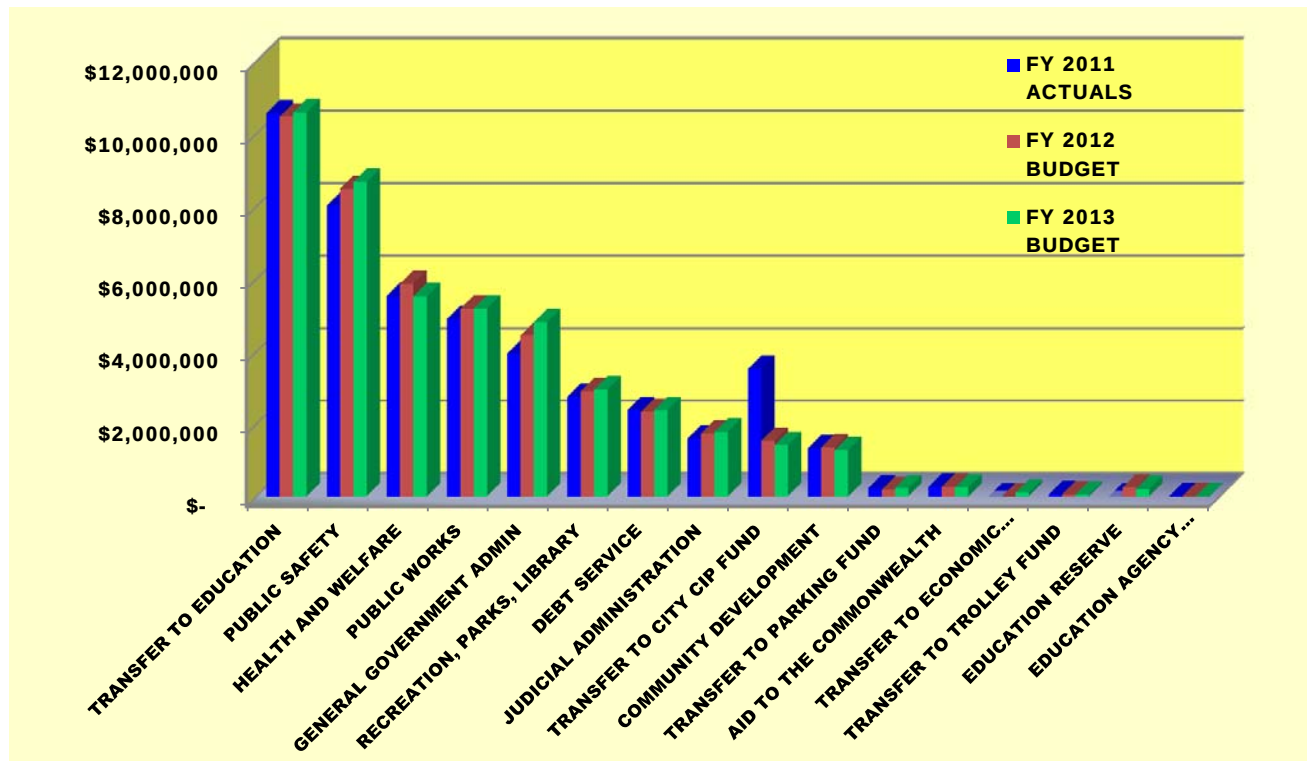
General Revenue category includes all local tax revenues and State non-categorical revenues such as recordation taxes, motor vehicle rental tax, personal property tax relief funds, law enforcement, and payment in lieu of tax payments from the utility funds.

FY 2013 GENERAL FUND EXPENDITURES

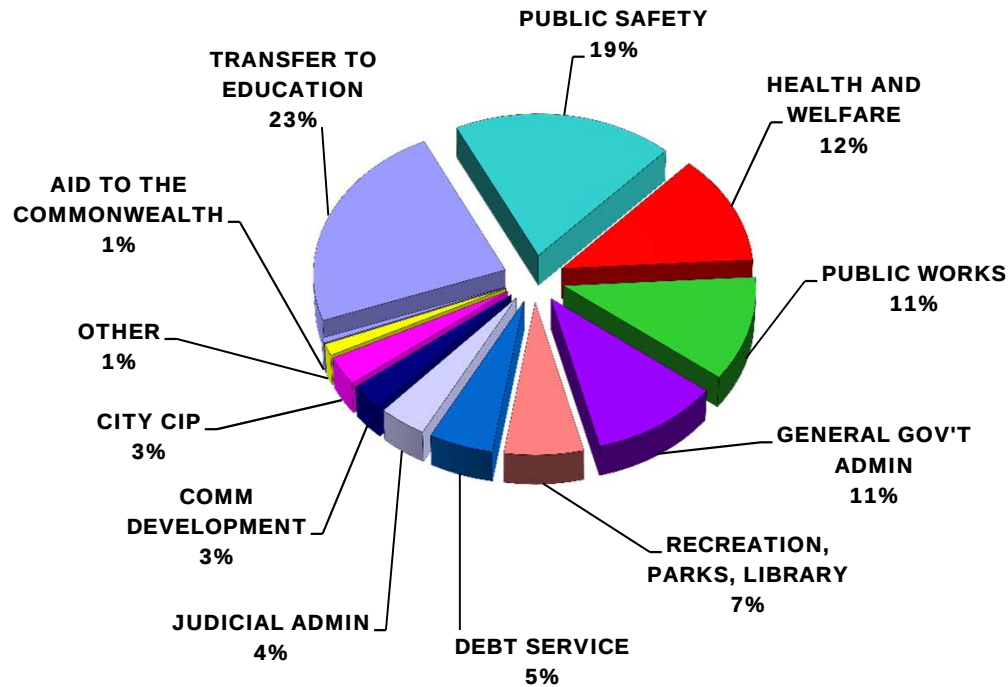
TRANSFER TO EDUCATION	\$	10,597,257
PUBLIC SAFETY		8,677,140
HEALTH AND WELFARE		5,518,138
PUBLIC WORKS		5,182,423
GENERAL GOVERNMENT ADMINISTRATION		4,807,495
RECREATION, PARKS, LIBRARY, CULTURAL		2,944,107
TRANSFER TO DEBT SERVICE SINKING FUND		2,381,100
JUDICIAL ADMINISTRATION		1,773,638
TRANSFER TO CITY CIP FUND		1,412,000
COMMUNITY DEVELOPMENT		1,277,302
AID TO THE COMMONWEALTH		250,000
TRANSFER TO PARKING FUND		224,400
EDUCATION RESERVE		200,000
TRANSFER TO ECONOMIC DEVELOPMENT AUTHORITY		100,000
TRANSFER TO TROLLEY FUND		50,000
EDUCATIONAL AGENCIES		5,000
TOTAL GENERAL FUND EXPENDITURES	\$	45,400,000

FY 2013 GENERAL FUND EXPENDITURES

	FY 2011 ACTUALS	FY 2012 BUDGET	FY 2013 BUDGET	\$ VARIANCE
TRANSFER TO EDUCATION	\$ 10,571,891	\$ 10,472,257	\$ 10,597,257	\$ 125,000
PUBLIC SAFETY	8,013,392	8,482,868	8,677,140	194,272
HEALTH AND WELFARE	5,527,635	5,870,939	5,518,138	(352,801)
PUBLIC WORKS	4,890,916	5,172,527	5,182,423	9,896
GENERAL GOVERNMENT ADMIN	3,939,726	4,434,686	4,807,495	372,809
RECREATION, PARKS, LIBRARY	2,748,128	2,898,717	2,944,107	45,390
DEBT SERVICE	2,375,000	2,329,500	2,381,100	51,600
JUDICIAL ADMINISTRATION	1,594,913	1,728,893	1,773,638	44,745
TRANSFER TO CITY CIP FUND	3,513,820	1,530,000	1,412,000	(118,000)
COMMUNITY DEVELOPMENT	1,327,524	1,354,175	1,277,302	(76,873)
TRANSFER TO PARKING FUND	224,400	175,000	224,400	49,400
AID TO THE COMMONWEALTH	257,329	257,329	250,000	(7,329)
TRANSFER TO ECONOMIC DEV AUTHORITY	-	-	100,000	100,000
TRANSFER TO TROLLEY FUND	55,000	50,000	50,000	-
EDUCATION RESERVE	-	238,109	200,000	(38,109)
EDUCATION AGENCY CONTRIBUTIONS	3,000	5,000	5,000	-
TOTAL GENERAL FUND EXPENDITURES	\$ 45,042,674	\$ 45,000,000	\$ 45,400,000	\$ 400,000



FY 2013 GENERAL FUND EXPENDITURES



FY 2013 GENERAL FUND EXPENDITURES		
TRANSFER TO EDUCATION	\$	10,597,257
PUBLIC SAFETY		8,677,140
HEALTH AND WELFARE		5,518,138
PUBLIC WORKS		5,182,423
GENERAL GOV'T ADMIN		4,807,495
RECREATION, PARKS, LIBRARY		2,944,107
DEBT SERVICE		2,381,100
JUDICIAL ADMIN		1,773,638
COMM DEVELOPMENT		1,277,302
CITY CIP		1,412,000
OTHER		579,400
AID TO THE COMMONWEALTH		250,000
TOTAL EXPENDITURES	\$	45,400,000

OTHER		
TRANSFER TO PARKING FUND	\$	224,400
EDUCATION RESERVE		200,000
TRANSFER TO ECONOMIC DEVELOPMENT AUTHORITY		100,000
TRANSFER TO TROLLEY FUND		50,000
EDUCATION -CONTRIBUTION TO BLUE RIDGE COMM COLLEGE		5,000
	\$	579,400

FY 2013 GENERAL FUND EXPENDITURES

	FY 2011 ACTUALS		FY 2012 BUDGET		FY 2013 BUDGET		\$ AMOUNT VS. FY 2012
<u>GENERAL GOVERNMENT ADMINISTRATION</u>							
<u>LEGISLATIVE</u>							
CITY COUNCIL	\$ 95,837	\$	94,432	\$	96,432	\$	2,000
CITY CLERK	90,349		103,529		100,515		(3,014)
<u>GENERAL ADMINISTRATION</u>							
CITY MANAGER	436,023		460,674		477,097		16,423
HUMAN RESOURCES	250,156		232,305		235,996		3,691
CITY ATTORNEY	244,957		262,106		259,379		(2,727)
CUSTOMER SERVICE OFFICE	958		1,100		-		(1,100)
AUDITOR/CONSULTANTS	45,165		60,000		60,000		-
CITY MEMBERSHIPS	25,021		25,839		26,922		1,083
<u>FINANCIAL ADMINISTRATION</u>							
FINANCIAL ADMINISTRATION	638,947		716,879		964,772		247,893
ASSESSOR AND EQUALIZATION BOARD	234,442		254,299		271,742		17,443
COMMISSIONER OF REVENUE	255,995		260,839		276,942		16,103
CITY TREASURER	288,453		307,401		327,600		20,199
INFORMATION TECHNOLOGY	741,006		831,188		839,446		8,258
RISK MANAGEMENT	490,527		703,500		739,000		35,500
<u>BOARD OF ELECTIONS</u>							
ELECTORAL BOARD AND REGISTRAR	101,890		120,595		131,652		11,057
TOTAL GENERAL GOV'T ADMIN	\$ 3,939,726	\$	4,434,686	\$	4,807,495	\$	372,809
<u>JUDICIAL ADMINISTRATION</u>							
CIRCUIT COURT	\$ 135,367	\$	147,266	\$	153,983	\$	6,717
GENERAL DISTRICT COURT	5,359		8,000		10,480		2,480
MAGISTRATE	1,818		1,850		2,000		150
JUVENILE/DOMESTIC COURT	66,960		114,466		100,328		(14,138)
CLERK OF CIRCUIT COURT	362,483		365,315		379,481		14,166
SHERIFF	442,108		498,602		511,049		12,447
VICTIM WITNESS GRANT	59,935		61,446		64,656		3,210
COMMONWEALTH ATTORNEY	520,883		531,948		551,661		19,713
TOTAL JUDICIAL ADMINISTRATION	\$ 1,594,913	\$	1,728,893	\$	1,773,638	\$	44,745

FY 2013 GENERAL FUND EXPENDITURES

	FY 2011 ACTUALS	FY 2012 BUDGET	FY 2013 BUDGET	\$ AMOUNT VS. FY 2012
<u>PUBLIC SAFETY</u>				
<u>LAW ENFORCEMENT</u>				
POLICE DEPARTMENT	\$ 4,056,884	\$ 4,321,282	\$ 4,403,655	\$ 82,373
E-911 CENTER	664,866	742,448	764,895	22,447
<u>EMERGENCY SERVICES</u>				
FIRE DEPARTMENT	2,243,188	2,253,512	2,267,116	13,604
LOCAL EMERGENCY PLANN COMM	600	600	-	(600)
COMMUNITY PUBLIC SAFETY	20,156	77,000	80,000	3,000
<u>CORRECTIONS AND DETENTION</u>				
JUVENILE DETENTION HOME	80,406	73,500	134,298	60,798
JAIL	450,000	525,000	525,000	-
OFFICE ON YOUTH	119,495	121,000	121,000	-
<u>INSPECTION</u>				
BUILDING INSPECTION	302,277	298,026	310,676	12,650
<u>OTHER PROTECTION</u>				
ANIMAL CONTROL	75,300	70,000	70,000	-
MEDICAL EXAMINER	220	500	500	-
TOTAL PUBLIC SAFETY	\$ 8,013,392	\$ 8,482,868	\$ 8,677,140	\$ 194,272
<u>PUBLIC WORKS</u>				
ENGINEERING	\$ 317,681	\$ 327,380	\$ 354,878	\$ 27,498
ADMINISTRATION	223,409	246,902	254,616	7,714
HIGHWAYS, STREETS, SIDEWALKS	2,459,673	2,684,925	2,705,725	20,800
TRAFFIC ENGINEERING	125,856	136,482	144,074	7,592
TRAFFIC SIGNALS/ELECTRONICS	110,240	113,940	115,014	1,074
BUILDING MAINTENANCE	1,269,436	1,261,371	1,194,938	(66,433)
EQUIPMENT MAINTENANCE	384,621	401,527	413,178	11,651
TOTAL PUBLIC WORKS	\$ 4,890,916	\$ 5,172,527	\$ 5,182,423	\$ 9,896

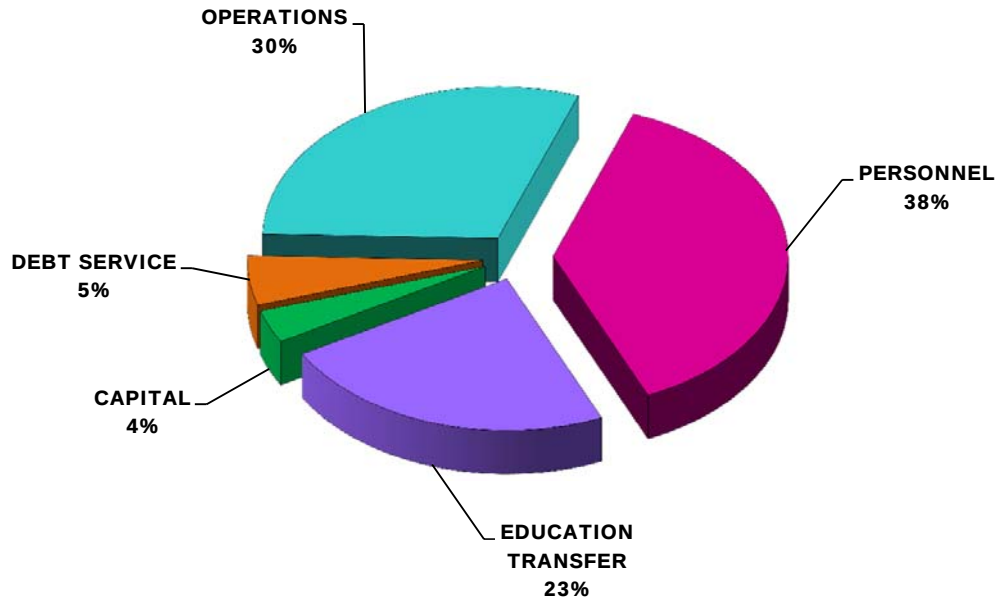
FY 2013 GENERAL FUND EXPENDITURES

HEALTH AND WELFARE	FY 2011 ACTUALS	FY 2012 BUDGET	FY 2013 BUDGET	\$ AMOUNT VS. FY 2012
HEALTH				
PUBLIC HEALTH SERVICES	\$ 244,121	\$ 256,648	\$ 256,605	\$ (43)
MENTAL HEALTH AND MENTAL RETARDATION				
VALLEY COMM SERVICES BOARD	125,647	125,647	80,943	(44,704)
SOCIAL SERVICES				
COMM POLICY MNGMT TEAM (CSA)	2,260,479	2,300,000	2,175,000	(125,000)
DEPARTMENT OF SOCIAL SERVICES	2,617,116	2,921,000	2,712,000	(209,000)
TAX RELIEF -ELDERLY/DISABLED/VETERANS	190,148	180,000	208,900	28,900
COMMUNITY WELFARE ASSISTANCE	90,124	87,644	84,690	(2,954)
TOTAL HEALTH AND WELFARE	\$ 5,527,635	\$ 5,870,939	\$ 5,518,138	\$ (352,801)
EDUCATIONAL				
CONTR TO BLUE RIDGE COMMUNITY COLLEGE	\$ 3,000.0	\$ 5,000.0	\$ 5,000.0	-
PARKS, RECREATION, LIBRARY, CULTURAL				
RECREATION ADMINISTRATION	\$ 872,062	\$ 970,978	\$ 967,308	\$ (3,670)
HORTICULTURE	120,211	110,345	116,871	6,526
COMMUNITY RECREATION ASSISTANCE	20,000	20,000	20,000	-
PARK MAINTENANCE	744,526	783,172	808,412	25,240
CULTURAL ENRICHMENT				
CULTURAL CONTRIBUTIONS	20,000	19,999	14,999	(5,000)
LIBRARY				
LIBRARY	971,329	994,223	1,016,517	22,294
TOTAL PARKS, RECR, LIBRARY	\$ 2,748,128	\$ 2,898,717	\$ 2,944,107	\$ 45,390

FY 2013 GENERAL FUND EXPENDITURES

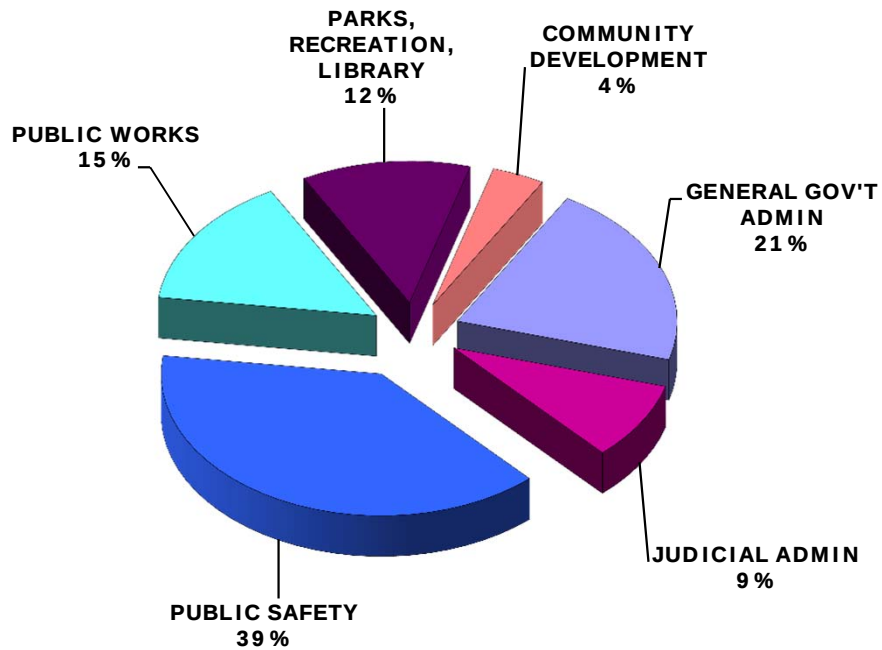
		FY 2011		FY 2012		FY 2013		\$ AMOUNT
		ACTUALS		BUDGET		BUDGET		VS. FY 2012
COMMUNITY DEVELOPMENT								
PLANNING AND DEVELOPMENT	\$	241,668	\$	250,827	\$	256,204	\$	5,377
COMM DEVELOPMENT ASSISTANCE		257,887		301,290		277,132		(24,158)
ECONOMIC DEVELOPMENT		491,779		450,242		412,536		(37,706)
TOURISM OFFICE		273,325		286,041		286,109		68
TOURIST INFORMATION CENTER		17,788		20,500		-		(20,500)
STAUNTON WELCOME CENTER		45,077		45,275		45,321		46
TOTAL COMMUNITY DEVELOPMENT	\$	1,327,524	\$	1,354,175	\$	1,277,302	\$	(76,873)
TRANSFERS TO OTHER FUNDS								
TRANSFER TO EDUCATION FUND	\$	10,571,891	\$	10,710,366	\$	10,597,257	\$	(113,109)
TRANSFER TO PARKING FUND		224,400		175,000		224,400		49,400
TRANSFER TO CIP FUND		3,513,820		1,530,000		1,412,000		(118,000)
TRANSFER TO DEBT SINKING FUND		2,375,000		2,329,500		2,381,100		51,600
TRANSFER TO ECONOMIC DEV AUTHORITY		-		-		100,000		100,000
TRANSFER TO THE TROLLEY FUND		55,000		50,000		50,000		-
TOTAL TRANSFERS	\$	16,740,111	\$	14,794,866	\$	14,764,757	\$	(30,109)
FIXED AND OTHER CHARGES								
AID TO THE COMMONWEALTH	\$	257,329	\$	257,329	\$	250,000	\$	(7,329)
EDUCATION RESERVE		-		-		200,000		200,000
TOTAL FIXED AND OTHER CHARGES	\$	257,329	\$	257,329	\$	450,000	\$	192,671
TOTAL GENERAL FUND	\$	45,042,674	\$	45,000,000	\$	45,400,000	\$	400,000

FY2013 GENERAL FUND BUDGET BY CATEGORY



EXPENDITURE CATEGORY	PERSONNEL	OPERATIONS	CAPITAL	TOTAL
EDUCATION FUND TRANSFER	\$ -	\$ 10,597,257	\$ -	\$ 10,597,257
PUBLIC SAFETY	6,672,921	\$ 1,902,219	102,000	8,677,140
HEALTH AND WELFARE	-	\$ 5,518,138	-	5,518,138
PUBLIC WORKS	2,573,106	\$ 2,582,317	27,000	5,182,423
GENERAL GOV'T ADMINISTRATION	3,615,383	\$ 1,152,112	40,000	4,807,495
PARKS, RECREATION, LIBRARY	2,136,488	\$ 807,619	-	2,944,107
TRANSFER TO DEBT SERVICE FUND	-	\$ 2,381,100	-	2,381,100
JUDICIAL ADMINISTRATION	1,517,480	\$ 256,158	-	1,773,638
COMMUNITY DEVELOPMENT	664,670	\$ 612,632	-	1,277,302
TRANSFER TO CIP FUND	-	\$ -	1,412,000	1,412,000
PARKING FUND TRANSFER	-	\$ 224,400	-	224,400
AID TO THE COMMONWEALTH	-	\$ 250,000	-	250,000
TRANSFER TO ECONOMIC DEV AUTHORITY	-	\$ 100,000	-	100,000
TRANSFER TO THE TROLLEY FUND	-	\$ 50,000	-	50,000
EDUCATION RESERVE	-	\$ 200,000	-	200,000
EDUCATIONAL AGENCIES	-	\$ 5,000	-	5,000
TOTALS	\$ 17,180,048	\$ 26,638,952	\$ 1,581,000	\$ 45,400,000

GENERAL FUND PERSONNEL BY JOB FUNCTION

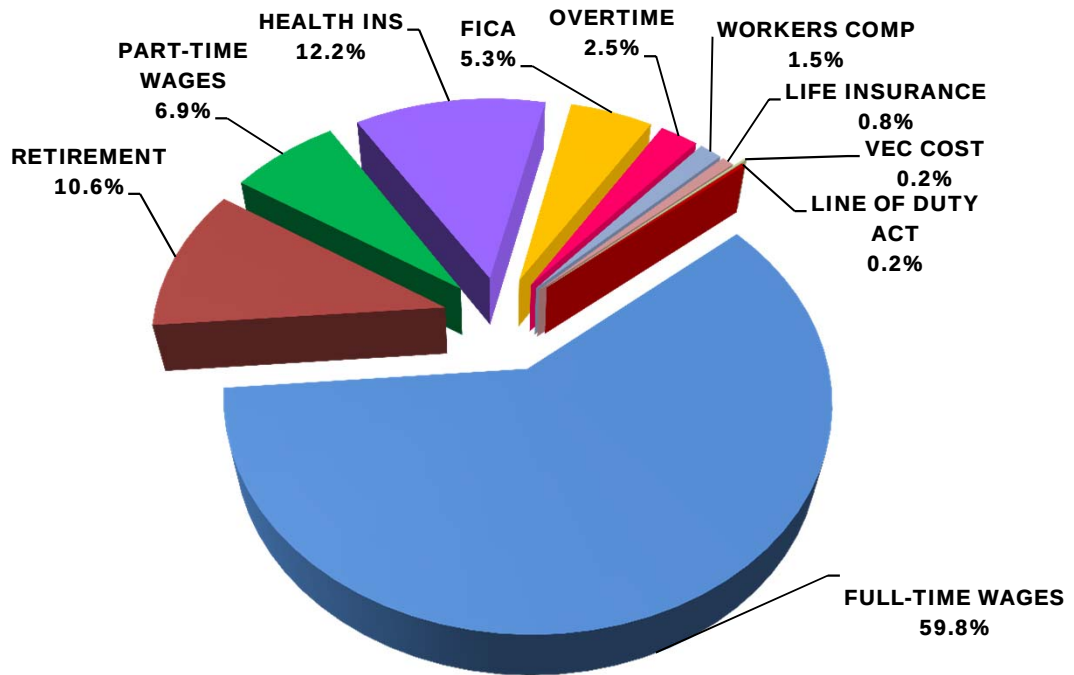


FY 2013 GENERAL FUND BUDGET	TOTAL PERSONNEL COST	FULL-TIME APPROVED POSITIONS	PART-TIME POSITIONS
GENERAL GOV'T ADMIN	\$ 3,615,383	33	2
JUDICIAL ADMIN	1,517,480	21	2
PUBLIC SAFETY	6,672,921	99	25
PUBLIC WORKS	2,573,106	38	12
PARKS, RECREATION, LIBRARY	2,136,488	23	49
COMMUNITY DEVELOPMENT	664,670	7	4
TOTAL PERSONNEL COST	\$ 17,180,048	221	94

GENERAL GOVERNMENT ADMINISTRATION-

Two school finance department positions transferred to the City finance department

FY 2013 GENERAL FUND PERSONNEL COST



GENERAL FUND	FY 2012	FY 2013	VARIANCE
FULL-TIME WAGES	9,822,348	10,274,371	452,023
RETIREMENT	1,928,723	1,823,327	(105,396)
PART-TIME WAGES	1,189,912	1,192,362	2,450
HEALTH INS	1,969,440	2,099,809	130,369
FICA	874,666	909,741	35,075
OVERTIME	421,300	425,300	4,000
WORKERS COMP	250,000	250,000	-
LIFE INSURANCE	27,502	135,621	108,119
VEC COST	23,618	27,017	3,399
LINE OF DUTY ACT	55,217	42,500	(12,717)
TOTAL	\$ 16,562,726	\$ 17,180,048	\$ 617,322

VRS RETIREMENT RATE INCREASE: 17.67 % from 14.56 %

VRS LIFE INSURANCE RATE INCREASE: 1.32 % from 0.28 %

HEALTH INSURANCE PREMIUM INCREASE: 10 % ESTIMATE

VRS RETIREMENT - 2012 GENERAL ASSEMBLY REQUIRES LOCAL GOV'T EMPLOYERS:

- INCREASE SALARIES BY 5 %
- REDUCE EMPLOYER VRS RATE BY 5 %
- EMPLOYEES NOW PAY 5 % FOR VRS RETIREMENT CONTRIBUTIONS

GENERAL GOVERNMENT ADMINISTRATION

FY 2012 Budget	FY2013 Budget	\$ (+ / -)	% Change
\$ 4,414,686	\$ 4,807,495	\$ 392,809	8.9 %

	FY 2011 ACTUALS	FY 2012 BUDGET	FY 2013 BUDGET	% CHANGE
LEGISLATIVE				
CITY COUNCIL	\$ 95,837	\$ 94,432	\$ 96,432	2.1 %
CITY CLERK	90,349	103,529	100,515	-2.9 %
GENERAL ADMINISTRATION				
CITY MANAGER	436,023	460,674	477,097	3.6 %
HUMAN RESOURCES	250,156	232,305	235,996	1.6 %
CITY ATTORNEY	244,957	262,106	259,379	-1.0 %
CUSTOMER SERVICE OFFICE	958	1,100	-	-100.0 %
AUDITOR/CONSULTANT	45,165	60,000	60,000	0.0 %
CITY MEMBERSHIPS	25,021	25,839	26,922	4.2 %
FINANCE ADMINISTRATION	638,947	716,879	964,772	34.6 %
ASSESSOR AND EQUALIZATION BOARD	234,442	254,299	271,742	6.9 %
COMMISSIONER OF REVENUE	255,995	260,839	276,942	6.2 %
CITY TREASURER	288,453	307,401	327,600	6.6 %
INFORMATION TECHNOLOGY	741,006	831,188	839,446	1.0 %
RISK MANAGEMENT	490,527	683,500	739,000	8.1 %
BOARD OF ELECTIONS				
ELECTORAL BOARD AND REGISTRAR	101,890	120,595	131,652	9.2 %
TOTAL GENERAL GOV'T ADMINISTRATION	\$ 3,939,726	\$ 4,414,686	\$ 4,807,495	8.9 %

	Personnel	Operations	Capital	Total
FY 2013	3,615,383	1,152,112	40,000	4,807,495
FY 2012	3,230,402	1,154,284	30,000	4,414,686
Variance	384,981	(2,172)	10,000	392,809

PERSONNEL AND BENEFITS

\$ 384,981 NET INCREASE IN WAGES AND BENEFITS
 33 FULL-TIME POSITIONS / 2 PART-TIME POSITIONS
 \$123,397 TWO FINANCE EMPLOYEES TRANSFERRED FROM THE SCHOOL DIVISION
 \$6,000 INCREASE PART-TIME WAGES FOR ELECTORAL OFFICIALS
 \$4,000 INCREASE IN OVERTIME WAGES FOR INCREASED FINANCIAL SCHOOL OPERATIONS
 \$155,000 HEALTH INSURANCE RESERVE FOR SELF INSURED PLAN

GENERAL GOVERNMENT ADMINISTRATION

CITY PROPERTY AND LIABILITY INSURANCES

\$	250,000	WORKERS COMPENSATION
\$	125,000	LOCAL GOVERNMENT LIABILITY
\$	80,000	AUTO LIABILITY INSURANCE
\$	70,000	FIRE & MULTI-PERIL INSURANCE
\$	25,000	SELF-INSURANCE COLLISION
\$	20,000	OPEB PAYMENT FOR RETIREE HEALTH INSURANCE TRUST FUND
\$	14,000	RESERVE OFFICERS INSURANCE
\$	584,000	TOTAL INSURANCE COST

OPERATIONAL EXPENSES

\$	225,800	ANNUAL SOFTWARE LICENSE FEES
\$	176,050	PROFESSIONAL SERVICES- AUDITORS, LEGAL SERVICES, FINANCIAL, CITY CODE UPDATES
\$	80,900	MAINTENANCE AGREEMENTS ON TECHNOLOGY EQUIPMENT
\$	43,760	FORMS FOR CHECKS, TAX TICKETS, ASSESSMENT NOTICES, CIGARETTE TAX STAMPS
\$	41,000	NON-CAPITAL EQUIPMENT- COMPUTER REPLACEMENTS
\$	36,300	POSTAGE
\$	32,945	TELEPHONE / DATA NETWORK LINES
\$	19,240	DUES & SUBSCRIPTIONS TO PROFESSIONAL ORGANIZATIONS/MEMBERSHIPS
\$	19,200	ADVERTISING
\$	15,000	COLLECTION FEES FOR DEBIT /CREDIT CARD FEES
\$	690,195	SUMMARY TOTAL OF OPERATIONS

CAPITAL EQUIPMENT

\$	40,000	COMPUTER NETWORK SERVERS/ INFRASTRUCTURE
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CONTRIBUTIONS TO OUTSIDE AGENCIES / MEMBERSHIPS:

\$	15,000	VIRGINIA 1ST CITIES
\$	9,822	VIRGINIA MUNICIPAL LEAGUE
\$	1,500	VIRGINIA INSTITUTE OF GOVERNMENT
\$	600	CHAMBER OF COMMERCE

JUDICIAL ADMINISTRATION

FY2012 Budget	FY2013 Budget	\$ (+ / -)	% Change
\$ 1,728,893	\$ 1,773,638	\$ 44,745	2.6 %

	FY 2011 ACTUALS	FY 2012 BUDGET	FY 2013 BUDGET	% Change
CIRCUIT COURT	\$ 135,367	\$ 147,266	\$ 153,983	4.6 %
GENERAL DISTRICT COURT	5,359	8,000	10,480	31.0 %
MAGISTRATE	1,818	1,850	2,000	8.1 %
JUVENILE/DOMESTIC RELATIONS COURT	66,960	114,466	100,328	-12.4 %
CLERK OF CIRCUIT COURT	362,483	365,315	379,481	3.9 %
SHERIFF	442,108	498,602	511,049	2.5 %
VICTIM WITNESS GRANT	59,935	61,446	64,656	5.2 %
COMMONWEALTH ATTORNEY	520,883	531,948	551,661	3.7 %
TOTAL JUDICIAL ADMINISTRATION	\$ 1,594,913	\$ 1,728,893	\$ 1,773,638	2.6 %

	Personnel	Operations	Capital	Total
FY 2013	1,517,480	256,158	-	1,773,638
FY 2012	1,465,085	249,758	14,050	1,728,893
Variance	52,395	6,400	(14,050)	44,745

PERSONNEL AND BENEFITS

\$ 52,395 NET INCREASE IN WAGES AND BENEFITS
21 FULL-TIME POSITIONS / 2 PART-TIME POSITIONS

OPERATIONAL EXPENSES

\$ 94,886	RENTAL OF PROPERTY - J&D COURT
\$ 24,250	OFFICE SUPPLIES FOR COURTS
\$ 17,000	JUROR & WITNESS FEES
\$ 15,000	SHERIFF - COURTROOM SECURITY MATERIALS
\$ 14,400	TELEPHONE
\$ 13,250	TRAINING FOR SHERIFFS-POLICE ACADEMY, JUDGE, COURT CLERKS
\$ 16,000	GAS & OIL, TIRES, MAINTENANCE ON VEHICLES
\$ 12,900	MAINTENANCE AGREEMENTS ON OFFICE EQUIPMENT
\$ 10,000	CLERK OF CIRCUIT COURT - RECORD BOOKS/DOCUMENT STORAGE/ MANAGEMENT
\$ 7,000	DOMESTIC VIOLENCE VICTIM WITNESS COORDINATOR SHARE WITH AUGUSTA COUNTY
\$ 6,372	DUES & SUBSCRIPTIONS
\$ 5,650	PROFESSIONAL FEES - COURT AUDIT FEES, LEGAL SERVICES
\$ 5,600	POSTAGE
\$ 2,800	ANNUAL SOFTWARE LICENSE FEES
\$ 1,150	JURY COMMISSIONERS
\$ 246,258	SUMMARY TOTAL OF OPERATIONS

PUBLIC SAFETY

FY2012 Budget	FY2013 Budget	\$ (+ / -)	% Change
\$ 8,482,868	\$ 8,677,140	\$ 194,272	2.3 %

	FY 2011 ACTUALS	FY 2012 BUDGET	FY 2013 BUDGET	% Change
LAW ENFORCEMENT				
POLICE DEPARTMENT	\$ 4,056,884	\$ 4,321,282	\$ 4,403,655	1.9 %
E-911 CENTER	664,866	742,448	764,895	3.0 %
EMERGENCY SERVICES				
FIRE DEPARTMENT	2,243,188	2,253,512	2,267,116	0.6 %
LOCAL EMERGENCY PLANNING COMM	600	600	-	-100.0 %
COMMUNITY PUBLIC SAFETY	20,156	77,000	80,000	3.9 %
CORRECTIONS AND DETENTION				
JUVENILE DETENTION HOME	80,406	73,500	134,298	82.7 %
MIDDLE RIVER REGIONAL JAIL	450,000	525,000	525,000	0.0 %
OFFICE ON YOUTH	119,495	121,000	121,000	0.0 %
BUILDING INPSECTION	302,277	298,026	310,676	4.2 %
OTHER PROTECTION				
ANIMAL CONTROL	75,300	70,000	70,000	0.0 %
MEDICAL EXAMINER	220	500	500	0.0 %
TOTAL PUBLIC SAFETY	\$ 8,013,392	\$ 8,482,868	\$ 8,677,140	2.3 %

	Personnel	Operations	Capital	Total
FY 2013	6,672,921	1,902,219	102,000	8,677,140
FY 2012	6,633,922	1,798,946	50,000	8,482,868
Variance	38,999	103,273	52,000	194,272

PERSONNEL AND BENEFITS

\$ 38,999 NET INCREASE IN WAGES AND BENEFITS
 99 FULL-TIME POSITIONS / 25 PART-TIME POSITIONS
 SAVINGS - FOUR POLICE OFFICERS RETIRED / REPLACED WITH ENTRY LEVEL OFFICERS
 SAVINGS - THREE FIREFIGHTERS RETIRED / REPLACED WITH ENTRY LEVEL FIREFIGHTERS

PUBLIC SAFETY

OPERATIONS

\$	525,000	JAIL OPERATIONS
\$	198,750	GAS & OIL -- INCREASE = \$39,750
\$	134,298	JUVENILE DETENTION HOME -- INCREASE = \$60,798
\$	121,000	OFFICE ON YOUTH CONTRACT WITH WAYNESBORO
\$	120,450	MATERIALS & SUPPLIES FOR POLICE, FIRE, AND EMERGENCY MEDICAL SUPPLIES
\$	111,500	TRAINING FOR POLICE/ DISPATCHERS & FIRE - POLICE ACADEMY DUES =\$88,000
\$	98,000	MAINTENANCE /REPAIR VEHICLES
\$	92,750	UNIFORMS FOR POLICE/FIRE/ DISPATCH
\$	70,000	CARE OF ANIMALS - REGIONAL ANIMAL SHELTER
\$	67,200	TELEPHONE AND DISPATCH TELEPHONE SERVICES
\$	60,000	STATE FIRE PROGRAMS FUND
\$	57,575	CONTRACT MAINTENANCE AGREEMENT FOR E-911 DISPATCH EQUIPMENT
\$	43,000	MAINTENANCE /REPAIR RADIOS
\$	25,700	TIRES FOR POLICE AND FIRE VEHICLES
\$	25,000	ANNUAL SOFTWARE LICENSE AGREEMENTS
\$	22,700	PROFESSIONAL SERVICES- AUGUSTA MEDICAL SECURITY, EVALUATIONS, MEDICAL DOCTOR LICENSE FOR FIRE DEPARTMENT EMS SERVICES
\$	20,000	STATE EMS FOUR FOR LIFE PROGRAM
\$	11,500	AUXILIARY POLICE OFFICERS & FIREFIGHTERS
\$	1,804,423	SUMMARY TOTAL OF OPERATIONS

CAPITAL

\$	32,000	ONE POLICE VEHICLE REPLACEMENT
\$	63,000	POLICE SOFTWARE -MOBILE FIELD REPORTING CITATION SOFTWARE & DATA MANAGEMENT
\$	7,000	BUILDING INSPECTIONS - MOBILE COMPUTERS FOR FIELD REPORTING
\$	102,000	TOTAL CAPITAL

MIDDLE RIVER REGIONAL JAIL AUTHORITY COSTS

\$	13,294,365	TOTAL MIDDLE RIVER REGIONAL JAIL BUDGET
\$	4,825,534	TOTAL STAUNTON, AUGUSTA,WAYNESBORO CONTRIBUTIONS
\$	1,544,171	STAUNTON SHARE FOR FY2013 - 32.0 %

MRRJA FUNDING	GENERAL FUND	CIP RESERVE	TOTAL FUNDING	CITY % SHARE
FY 2013 BUDGET	\$ 525,000	\$ 1,019,171	\$ 1,544,171	32.00 %
FY 2012 BUDGET	\$ 525,000	\$ 1,069,565	\$ 1,594,565	30.30 %
FY 2011 ACTUALS	\$ 450,000	\$ 1,050,847	\$ 1,500,847	30.20 %
FY 2010 ACTUALS	\$ 675,096	\$ 232,315	\$ 907,411	28.90 %

PUBLIC WORKS

FY2012 Budget	FY2013 Budget	\$ (+ / -)	% Change
\$ 5,172,527	\$ 5,182,423	\$ 9,896	0.2 %

	FY 2011 ACTUALS	FY 2012 BUDGET	FY 2013 BUDGET	% Change
ENGINEERING	\$ 317,681	\$ 327,380	\$ 354,878	8.4 %
ADMINISTRATION	223,409	246,902	254,616	3.1 %
HIGHWAYS, STREETS, SIDEWALKS	2,459,673	2,684,925	2,705,725	0.8 %
TRAFFIC ENGINEERING	125,856	136,482	144,074	5.6 %
TRAFFIC SIGNALS/ELECTRONICS	110,240	113,940	115,014	0.9 %
BUILDING MAINTENANCE	1,269,436	1,261,371	1,194,938	-5.3 %
EQUIPMENT MAINTENANCE	384,621	401,527	413,178	2.9 %
TOTAL PUBLIC WORKS	\$ 4,890,916	\$ 5,172,527	\$ 5,182,423	0.2 %

	Personnel	Operations	Capital	Total
FY 2013	2,573,106	2,582,317	27,000	5,182,423
FY 2012	2,503,292	2,499,235	170,000	5,172,527
Variance	69,814	83,082	(143,000)	9,896

OPERATIONAL EXPENSES

HIGHWAYS, STREETS, SIDEWALKS, MAJOR OPERATIONAL EXPENDITURES

\$ 1,050,000	STREET PAVING
\$ 270,000	ELECTRIC - STREET LIGHTS
\$ 130,000	STREET MAINTENANCE MATERIALS - GRAVEL, PATCH MATERIALS
\$ 106,000	SNOW REMOVAL SUPPLIES-SALT, CHAINS
\$ 101,364	GAS & OIL - 14.5 % INCREASE
\$ 83,000	MAINTENANCE REPAIRS TO STREETS, GUARDRAILS, BRIDGES
\$ 51,350	MAINTENANCE OF VEHICLES, TIRES
\$ 41,000	TRAFFIC MATERIALS FOR PAINTING STREETS
\$ 37,863	CONTRACT AGREEMENTS-JAIL INMATE CREWS FOR RIGHT OF WAY MAINTENANCE, DISPOSAL SERVICES FOR OILS, PAINTS AT EQUIPMENT MAINTENANCE SHOP, RAILROAD MAINTENANCE
\$ 19,800	ANNUAL SOFTWARE FEES FOR STREET MAINTENANCE REPORTING/VEHICLE DIAGNOSTICS
\$ 18,700	TELEPHONE
\$ 8,000	PROFESSIONAL ENGINEERING / ARCHITECT FEES
\$ 7,550	EMPLOYEE UNIFORM SERVICES
\$ 1,924,627	SUMMARY TOTAL FOR STREETS

BUILDING MAINTENANCE

\$ 319,500	UTILITIES FOR BUILDINGS - ELECTRIC / NATURAL GAS HEAT
\$ 80,850	CONTRACTS FOR MAINTENANCE OF CITY BUILDINGS- HVAC, ELEVATOR INSPECTIONS, ANNUAL FIRE ALARM INSPECTIONS, FIRE DEPT DOORS AND PLYMOVENT MAINTENANCE, ALARM SYSTEMS
\$ 72,700	GENERAL BUILDING MAINTENANCE REPAIRS/SUPPLIES
\$ 30,000	CLEANING SUPPLIES
\$ 15,000	MASONRY AND RETAINING WALL REPAIRS TO RANDALL BLDG (COMM ATTORNEY OFFICE)
\$ 12,000	PEST EXTERMINATION/TREATMENT SERVICES FOR CITY BUILDINGS
\$ 530,050	SUMMARY TOTAL FOR BUILDING MAINTENANCE

HEALTH AND WELFARE

FY2012 Budget	FY2013 Budget	\$ (+ / -)	% Change
\$ 5,870,939	\$ 5,518,138	\$ (352,801)	-6.0 %

		FY 2011 ACTUALS	FY 2012 BUDGET	FY 2013 BUDGET	% Change
PUBLIC HEALTH SERVICES	\$	244,121	\$ 256,648	\$ 256,605	0.0 %
VALLEY COMM SERVICES BOARD		125,647	125,647	80,943	-35.6 %
COMM POLICY MNGMT TEAM (CSA)		2,260,479	2,300,000	2,175,000	-5.4 %
DEPARTMENT OF SOCIAL SERVICES		2,617,116	2,921,000	2,712,000	-7.2 %
TAX RELIEF -ELDERLY/DISABLED/VETERANS		190,148	180,000	208,900	16.1 %
COMMUNITY WELFARE ASSISTANCE		90,124	87,644	84,690	-3.4 %
TOTAL HEALTH AND WELFARE	\$	5,527,635	\$ 5,870,939	\$ 5,518,138	-6.0 %

	Personnel	Operations	Capital	Total
FY 2013		5,518,138		5,518,138
FY 2012		5,870,939		5,870,939
Variance	-	(352,801)	-	(352,801)

DEPARTMENT OF SOCIAL SERVICES OPERATIONAL EXPENSES

\$ 2,175,000	CSA- FAMILY COMPREHENSIVE ACT SERVICES - \$125,000 DECREASE
\$ 630,000	TANF FOSTER CARE - \$30,000 INCREASE
\$ 620,000	SPECIAL NEEDS ADOPTION - \$170,000 INCREASE
\$ 534,000	DEPARTMENT ADMINISTRATIVE EXPENSES, WAGES & BENEFITS - \$63,000 INCREASE
\$ 480,000	ADOPTION SUBSIDY - \$40,000 DECREASE
\$ 210,000	AUXILIARY GRANTS - \$35,000 INCREASE
\$ 200,000	VIEW PURCHASED SERVICES
\$ -	VIEW / NON-VIEW DAYCARE- \$450,000 DECREASE
\$ 4,849,000	SUMMARY TOTAL FOR DEPARTMENT OF SOCIAL SERVICES

CONTRIBUTIONS TO AGENCIES

\$ 256,605	CONTRIBUTION TO THE HEALTH DEPARTMENT
\$ 80,943	CONTRIBUTION TO VALLEY COMMUNITY SERVICES BOARD-\$44,704 DECREASE
\$ 40,040	CATS - COORDINATED TRANSPORATION SYSTEM
\$ 20,000	CAPSAW CONTRIBUTION
\$ 18,650	VALLEY PROGRAM FOR AGING SERVICES
\$ 6,000	STAUNTON SENIOR CENTER
\$ 422,238	SUMMARY TOTAL FOR CONTRIBUTIONS TO OUTSIDE AGENCIES

TAX RELIEF EXPENSE

\$ 173,900	REAL ESTATE TAX RELIEF FOR ELDERLY/HANDICAPPED
\$ 35,000	REAL ESTATE TAX RELIEF FOR DISABLED VETERANS
\$ 208,900	TOTAL TAX RELIEF

RECREATION, PARKS, LIBRARY AND CULTURAL

FY2012 Budget	FY2013 Budget	\$ (+ / -)	% Change
\$ 2,898,717	\$ 2,944,107	\$ 45,390	1.6 %

	FY 2011 ACTUALS	FY 2012 BUDGET	FY 2013 BUDGET	% Change
RECREATION ADMINISTRATION	\$ 872,062	\$ 970,978	\$ 967,308	-0.4 %
HORTICULTURE	120,211	110,345	116,871	5.9 %
COMMUNITY RECR CONTRIBUTION	20,000	20,000	20,000	0.0 %
PARK MAINTENANCE	744,526	783,172	808,412	3.2 %
CULTURAL CONTRIBUTIONS	20,000	19,999	14,999	-25.0 %
LIBRARY	971,329	994,223	1,016,517	2.2 %
TOTAL PARKS, RECR, & CULTURAL	\$ 2,748,128	\$ 2,898,717	\$ 2,944,107	1.6 %

	Personnel	Operations	Capital	Total
FY 2013	2,163,488	780,619	-	2,944,107
FY 2012	2,086,940	811,777	-	2,898,717
Variance	76,548	(31,158)	-	45,390

RECREATION REVENUE - CHARGES FOR SERVICES

\$ 110,000	HEART AFTERSCHOOL PROGRAM
\$ 70,000	SUMMER PLAYGROUND
\$ 40,000	LEAGUE SPORTS FOR ADULTS
\$ 30,000	SWIMMING POOL
\$ 15,000	INSTRUCTIONAL/EDUCATION CLASSES
\$ 5,000	TRIPS AND TOURS
\$ 270,000	TOTAL RECREATION REVENUE

PERSONNEL

\$ 76,548 NET INCREASE IN WAGES AND BENEFITS

23 FULL-TIME POSITIONS / 48 PART-TIME POSITIONS

\$ (9,000) DECREASE IN RECREATION PART-TIME WAGES -
SUMMER PLAYGROUND COORDINATOR DUTIES TO BE ASSUMED BY
FULL-TIME STAFF DUE TO DECREASE IN PROGRAMS

PART-TIME WAGES FOR RECREATION PROGRAMS:

\$ 100,000	AFTERSCHOOL HEART PROGRAM
\$ 66,000	SUMMER PLAYGROUND STAFF
\$ 50,000	SWIMMING POOL
\$ 25,000	UMPIRES FOR LEAGUE SPORTS
\$ 9,000	KIWANIS BASEBALL
\$ 250,000	TOTAL RECREATION PART-TIME WAGES

RECREATION, PARKS, LIBRARY AND CULTURAL

OPERATIONAL EXPENSES

\$	107,295	STATE-AID FOR BOOKS, MEDIA, PERIODICALS
\$	100,500	MATERIALS / SUPPLIES FOR PARKS, PLAYGROUNDS, BALLFIELDS
\$	80,000	CONTRACT MAINTENANCE OF PARKS, RECREATION FACILITIES, REPAIRS
\$	81,750	GAS & OIL, TIRES, MAINTENANCE OF VEHICLES / PARK MAINTENANCE EQUIPMENT
\$	42,000	UTILITIES - LIBRARY ELECTRIC AND NATURAL GAS HEAT
\$	35,200	CHEMICALS FOR POOL, HORTICULTURE, GROUNDS MAINTENANCE
\$	33,000	PRINTING FOR RECREATION BROCHURE
\$	25,000	CITY BOOKS, MEDIA, PERIODICALS FOR LIBRARY
\$	23,000	TREE / PLANT PURCHASES / CARE
\$	22,000	RECREATION PROGRAMS / INSTRUCTION
\$	18,000	SUMMER PLAYGROUND PROGRAM SUPPLIES
\$	18,000	AFTERSCHOOL HEART PROGRAM EXPENSES
\$	16,000	LIBRARY SOFTWARE LICENSE FEE
\$	15,000	POSTAGE
\$	14,000	MATERIALS / SUPPLIES FOR LIBRARY / RECREATION OFFICE
\$	15,900	SAFETY EQUIPMENT / SMALL TOOLS / UNIFORMS
\$	12,000	CONTRIBUTIONS TO YOUTH SPORTS PROGRAMS- BASEBALL / SOFTBALL / FOOTBALL
\$	11,900	TELEPHONE
\$	10,000	PROFESSIONAL DUES / SUBSCRIPTIONS
\$	9,000	LIBRARY MATERIALS / SUPPLIES
\$	8,650	MAINTENANCE CONTRACTS ON OFFICE EQUIPMENT
\$	8,000	TRAINING LIBRARY / RECREATION STAFF
\$	7,525	EQUIPMENT RENTAL
\$	5,000	DUCK FOOD
\$	718,720	SUMMARY TOTAL OF OPERATIONS

CULTURAL CONTRIBUTIONS

\$	20,000	BOYS AND GIRLS CLUB
\$	3,333	STONEWALL BRIGADE BAND
\$	3,333	STAUNTON / AUGUSTA ART CENTER
\$	3,333	SHENANARTS
\$	5,000	WOODROW WILSON PRESIDENTIAL LIBRARY
\$	34,999	TOTAL CONTRIBUTIONS

COMMUNITY DEVELOPMENT

FY2012 Budget	FY2013 Budget	\$ (+ / -)	% Change
\$ 1,354,175	\$ 1,277,302	\$ (76,873)	-5.7 %

	FY 2011 ACTUALS	FY 2012 BUDGET	FY 2013 BUDGET	% Change
PLANNING AND DEVELOPMENT	\$ 254,442	\$ 250,827	\$ 256,204	2.1 %
COMMUNITY DEVELOPMENT AGENCIES	261,895	301,290	277,132	-8.0 %
ECONOMIC DEVELOPMENT	427,541	450,242	412,536	-8.4 %
TOURISM OFFICE	250,770	286,041	286,109	0.0 %
TOURIST INFORMATION CENTER	26,322	20,500	-	-100.0 %
STAUNTON WELCOME CENTER	44,410	45,275	45,321	0.1 %
TOTAL COMMUNITY DEVELOPMENT	\$ 1,265,380	\$ 1,354,175	\$ 1,277,302	-5.7 %

	Personnel	Operations	Capital	Total
FY 2013	664,670	612,632	-	1,277,302
FY 2012	643,085	711,090	-	1,354,175
Variance	21,585	(98,458)	-	(76,873)

PERSONNEL

\$ 21,585 NET INCREASE IN WAGES AND BENEFITS
7 FULL-TIME POSITIONS / 4 PART-TIME POSITIONS

OPERATIONAL EXPENSES

\$ 100,000	VILLAGES DEVELOPMENT AGREEMENT - REAL ESTATE TAX REHAB ABATEMENT
\$ 67,500	TOURISM ADVISORY BOARD - 1% TAX FROM LODGING TAX INCREASE IN 2007
\$ 38,250	PRINTING FOR TOURISM BROCHURES / ECONOMIC DEVELOPMENT BROCHURES / MAPS
\$ 33,000	ADVERTISING - \$8,000 DECREASE
\$ 26,000	PROFESSIONAL FEES / ASSISTANCE- ENGINEERS/ PLANNING DISTRICT COMMISSION
\$ 20,000	ENTERPRISE ZONE INCENTIVES - \$20,000 DECREASE
\$ 16,500	POSTAGE
\$ 5,200	TRAINING
\$ 4,900	TELEPHONE
\$ 311,350	SUMMARY TOTAL FOR OPERATIONS

OUTSIDE AGENCY FUNDING:

\$ 144,200	SDDA - \$34,200 PLUS \$110,000 TAX REVENUE
\$ 48,159	SHENANDOAH VALLEY AIRPORT
\$ 25,000	HISTORIC STAUNTON FOUNDATION
\$ 24,773	PLANNING DISTRICT COMMISSION
\$ 20,000	GART -REGIONAL TOURISM PROGRAM
\$ 15,000	STAUNTON CREATIVE COMMUNITY FUND - \$5,000 CUT/ \$15,000 GRANT MATCH
\$ -	SHENANDOAH VALLEY PARTNERSHIP - CUT
\$ 277,132	TOTAL COMMUNITY DEVELOPMENT CONTRIBUTIONS TO OUTSIDE AGENCIES

TRANSFERS TO OTHER FUNDS

FY2012 Budget	FY2013 Budget	\$ (+ / -)	% Change
\$ 14,794,866	\$ 14,964,757	\$ 169,891	1.1 %

	FY 2011 ACTUALS	FY 2012 BUDGET	FY 2013 BUDGET	% Change
TRANSFER TO EDUCATION FUND	\$ 10,472,257	\$ 10,472,257	\$ 10,597,257	1.2 %
TRANSFER TO EDUCATION - EDUC RESERVE	\$ 99,634	\$ 238,109	\$ 200,000	-16.0 %
TRANSFER TO DEBT SERVICE SINKING FUND	2,375,000	2,329,500	2,381,100	2.2 %
TRANSFER TO THE CIP FUND	3,513,820	1,530,000	1,412,000	-7.7 %
TRANSFER TO PARKING FUND	224,400	175,000	224,400	28.2 %
TRANSFER TO ECONOMIC DEVELOPMENT AUTH	-	-	100,000	N / A
TRANSFER TO THE TROLLEY FUND	55,000	50,000	50,000	0.0 %
TOTAL TRANSFERS	\$ 16,740,111	\$ 14,794,866	\$ 14,964,757	1.1 %

TRANSFERS TO OTHER FUNDS HIGHLIGHTS:

\$ 10,597,257	TRANSFER TO EDUCATION
\$ 125,000	ADDITIONAL CASH TRANSFER
\$ 160,216	NET SAVINGS TO SCHOOLS FOR TRANSFER OF TWO SCHOOL FINANCE EMPLOYEES TO CITY FINANCE DEPARTMENT
	SCHOOL FINANCE DIRECTOR POSITION ELIMINATED FOR FY2013
\$ 100,000	CIP TRANSFER TO SCHOOL CIP FUND
\$ 200,000	EDUCATION RESERVE FOR VRS CHANGES
\$ 585,216	TOTAL ADDITIONAL EDUCATION FUNDING FOR FY2013
\$ 2,381,100	TRANSFER TO DEBT SERVICE SINKING FUND FOR GENERAL FUND DEBT PAYMENTS
\$ 100,000	TRANSFER TO ECONOMIC DEVELOPMENT AUTHORITY FOR GATEWAY PROJECT
\$ 1,412,000	TRANSFER TO CITY CIP FUND
\$ 500,000	STAUNTON GATEWAY PROJECT DEBT RESERVE
\$ 500,000	JAIL RESERVE ADDITION FOR DEBT
\$ 150,000	STREET IMPROVEMENT PROJECTS
\$ 150,000	FIRE TRUCK RESERVE FOR REPLACEMENTS
\$ 50,000	VDOT URBAN CONSTR - STATLER / RICHMOND ROAD MATCH
\$ 35,000	VDOT URBAN CONSTR - RICHMOND RD / GREENVILLE AVE MATCH
\$ 27,000	BLUE RIDGE COMMUNITY COLLEGE CAPITAL PAYMENT
\$ 1,412,000	TOTAL CIP TRANSFER

CAPITAL INVESTMENT FUND

FY2012 Budget	FY2013 Budget	\$ (+ / -)	% Change
\$ 1,530,000	\$ 1,412,000	\$ (118,000)	-7.7 %

CIP FUND REVENUE

\$ 1,412,000	TRANSFER FROM GENERAL FUND REVENUES FY2013
\$ 500,000	FY2012 BUDGET AMENDMENT -TRANSFER FROM GENERAL FUND
\$ 180,000	FY2012 BUDGET AMENDMENT - CIP FUND BALANCE
\$ 2,092,000	

CAPITAL PROJECTS

39088150-58470	\$ 500,000	STAUNTON GATEWAY PROJECT
39033320-58427	\$ 500,000	JAIL RESERVE
39044130-58403	\$ 150,000	STREET IMPROVEMENT PROJECTS
39033210-58463	\$ 150,000	FIRE TRUCK RESERVE
39044130-58456	\$ 50,000	VDOT URBAN CONSTR- STATLER/RICHMOND ROAD MATCH
39044130-58456	\$ 35,000	VDOT URBAN CONSTR - RICHMOND RD/GREENVILLE AVE MATCH
39066800-58430	\$ 27,000	BLUE RIDGE COMMUNITY COLLEGE CAPITAL FUND
	\$ 1,412,000	CIP PROJECTS FUNDED FROM FY2013 GENERAL FUND BUDGET
39044210-58479	\$ 300,000	FIRE DEPARTMENT ROOF REPLACEMENT
39088150-58470	\$ 200,000	STAUNTON GATEWAY PROJECT
39099600-59394	\$ 100,000	TRANSFER TO SCHOOL CIP FUND FOR BUILDING REPAIRS
39033210-58473	\$ 50,000	REGIONAL RADIO INTEROPERABILITY PROJECT
39077210-58480	\$ 30,000	FIELD HOUSE PROJECT
	\$ 680,000	CIP PROJECTS FUNDED FROM FY2012 BUDGET AMENDMENT
	\$ 2,092,000	TOTAL FY2013 CIP

CITY COUNCIL APPROVED THE CIP PLAN FOR FY2013 PROJECTS MARCH 8, 2012

GENERAL GOVERNMENTAL DEBT SERVICE SINKING FUND

FY2012 Budget	FY2013 Budget	\$ (+ / -)	% Change
\$ 2,943,550	\$ 2,973,900	\$ 30,350	1.0 %

	FY 2011 ACTUALS	FY 2012 BUDGET	FY 2013 BUDGET	% Change
REVENUES				
TRANSFER FROM THE GENERAL FUND	\$ 2,375,000	\$ 2,329,500	\$ 2,381,100	2.2 %
TRANSFER FROM THE SCHOOL CIP FUND	-	355,000	355,000	0.0 %
APPROPRIATION PRIOR YEAR RESERVES	-	259,050	237,800	-8.2 %
TOTAL REVENUES	\$ 2,375,000	\$ 2,943,550	\$ 2,973,900	1.0 %
EXPENDITURES				
DEBT PAYMENTS	\$ 3,274,219	\$ 2,942,423	\$ 2,973,900	1.1 %
PAYING AGENT FEES	6,400	1,127	-	-100.0 %
TOTAL EXPENDITURES	\$ 3,280,619	\$ 2,943,550	\$ 2,973,900	1.0 %

GENERAL FUND DEBT SERVICE	PRINCIPAL AMOUNT OUTSTANDING	FY 2013 PRINCIPAL	FY 2013 INTEREST	TOTAL DEBT PAYMENT
PAYING AGENT FEES	-	-	-	-
1997 A VPSA SHELBURNE SCHOOL	600,000	100,000	28,600	128,600
1997 B VPSA SHELBURNE SCHOOL	1,410,218	223,725	67,525	291,250
2002 LITERARY LOAN BESSIE WELLER	2,000,000	200,000	80,000	280,000
2004 GO BONDS HOTEL	445,000	220,000	17,800	237,800
2005 GO BONDS-SCHOOLS/ENERGY	3,451,082	215,120	118,372	333,492
2007 GO REFUNDING -HOTEL	9,640,000	75,000	396,808	471,808
2008 LITERARY LOAN MCSWAIN SCHOOL	6,375,000	375,000	191,250	566,250
2008 LITERARY LOAN WARE SCHOOL	6,375,000	375,000	191,250	566,250
2012 DEBT RESERVE FOR GATEWAY GO BOND	-	-	98,450	98,450
2009 GO LETTER OF CREDIT-COMM OF VA*	15,000,000	15,000,000	15,000	15,015,000
TOTAL DEBT PAYMENTS	\$ 45,296,300	\$ 16,783,845	\$ 1,205,055	\$ 17,988,900

GATEWAY PROJECT*

\$ 15,000,000	DEVELOPMENT AGREEMENT FOR LAND PURCHASE FROM THE STATE FOR \$15,000,000
	\$15,000,000 LETTER OF CREDIT FOR AGREEMENT WILL EXPIRE NOVEMBER 2012
	STAUNTON WILL PAY THE COMMONWEALTH \$15,000,000 BY OCTOBER 2012
\$ 5,000,000	CASH PAYMENT TO THE COMMONWEALTH
\$ 10,000,000	GENERAL OBLIGATION BOND TO BE ISSUED BY OCTOBER 2012
\$ 15,000	LETTER OF CREDIT QUARTERLY FEE
\$ 98,450	INTEREST ONLY PAYMENT FOR 2012 BOND ISSUE

GOLF FUND

FY2012 Budget	FY2013 Budget	\$ (+ / -)	% Change
\$ 190,000	\$ 148,660	\$ (41,340)	-21.8%

	FY 2011	FY 2012	FY 2013	% Change
GOLF FUND REVENUES	ACTUALS	BUDGET	BUDGET	
CHARGES FOR SERVICES	\$ 147,330	\$ 190,000	\$ 148,660	-21.8%
GENERAL REVENUE	67	-	-	0.0%
TOTAL GOLF FUND REVENUES	\$ 147,397	\$ 190,000	\$ 148,660	-21.8%

EXPENDITURES

GOLF COURSE	\$ 155,738	\$ 151,368	\$ 110,578	-26.9%
RISK MANAGEMENT	-	1,025	1,000	-2.4%
DEBT SERVICE COST	23,965	37,607	37,082	-1.4%
TRANSFER TO GENERAL FUND	20,000	-	-	0.0%
TOTAL GOLF FUND EXPENDITURES	\$ 199,703	\$ 190,000	\$ 148,660	-21.8%

	Personnel	Operations	Capital	Debt	Total
FY 2013	82,578	29,000	-	37,082	148,660
FY 2012	79,768	42,625	30,000	37,607	190,000
Variance	2,810	(13,625)	(30,000)	(525)	(41,340)

GOLF FUND DOES NOT GENERATE ENOUGH REVENUE TO COVER COST OF DEPRECIATION, \$32,000, OR PAYMENT IN LIEU OF TAX TO THE GENERAL FUND FOR SERVICES, \$235,139

NO GOLF CART REPLACEMENTS BUDGETED

WATER FUND

FY2012 Budget	FY2013 Budget	\$ (+ / -)	% Change
\$ 5,246,600	\$ 4,958,000	\$ (288,600)	-5.5 %

WATER FUND REVENUES	FY 2011 ACTUALS	FY 2012 BUDGET	FY 2013 BUDGET	% Change
CHARGES FOR WATER SERVICES	\$ 3,112,757	\$ 2,648,825	\$ 2,572,000	-2.9 %
BULK WATER SALES-ACSA	764,049	800,000	800,000	0.0 %
MISCELLANEOUS	117,274	1,000	5,500	450.0 %
INTEREST ON INVESTMENTS	25,991	50,000	14,935	-70.1 %
RENTAL OF REAL PROPERTY	42,030	56,235	56,235	0.0 %
APPROPRIATION PRIOR YEAR RESERVES	-	1,225,000	834,000	-31.9 %
CONTRIBUTED CAPITAL	337,783	-	-	0.0 %
TRANSFERS FROM OTHER FUNDS	-	465,540	675,330	45.1 %
TOTAL WATER FUND	\$ 4,399,884	\$ 5,246,600	\$ 4,958,000	-5.5 %

EXPENDITURES

BILLING & COLLECTIONS	\$ 177,506	\$ 233,361	\$ 227,676	-2.4 %
RISK MANAGEMENT	67,930	100,000	115,000	15.0 %
WATER PRODUCTION SYSTEM	953,049	1,136,634	1,039,116	-8.6 %
WATER DISTRIBUTION	1,030,341	1,369,701	1,147,781	-16.2 %
UTILITY TECHNICAL SERVICES	925,129	1,170,721	1,198,411	2.4 %
DEBT SERVICE COSTS	406,442	483,920	483,763	0.0 %
TRANSFERS TO OTHER FUNDS	(113,839)	752,263	746,253	-0.8 %
TOTAL WATER FUND	\$ 3,446,558	\$ 5,246,600	\$ 4,958,000	-5.5 %

	Personnel	Operations	Capital	Debt	Total
FY 2013	1,474,602	2,879,635	120,000	483,763	4,958,000
FY 2012	1,445,824	2,748,856	568,000	483,920	5,246,600
Variance	28,778	130,779	(448,000)	(157)	(288,600)

PUBLIC SERVICES PROVIDED:

WATER TREATMENT PLANT CAPACITY - 8 MILLION GALLONS/DAY / 4.1 MGD AVERAGE PRODUCTION

9,753 WATER UTILITY CONNECTIONS / 9,339 ACTIVE CUSTOMERS

NO WATER RATE INCREASE FOR FY 2013

WATER RATE = \$2.90/HCF OR \$3.88 PER 1,000 GALLONS

PERSONNEL AND BENEFITS

\$ 28,778 NET INCREASE IN WAGES AND BENEFITS
25 FULL-TIME EMPLOYEES

WATER FUND

OPERATIONAL EXPENSES

\$	724,579	DEPRECIATION ON WATER ASSETS
\$	429,000	WATER METER REPLACEMENTS
\$	386,203	TRANSFER TO WATER CIP FUND FOR DEBT PAYMENTS ON 2010 VRA BONDS
\$	360,050	PAYMENT IN LIEU OF TAX TO THE GENERAL FUND FOR SUPPORT SERVICES
\$	182,000	UTILITIES - ELECTRIC / NATURAL GAS HEAT
\$	180,000	MAINTENANCE/REPAIR WATER LINES
\$	115,000	PROPERTY/LIABILITY/VEHICLE INSURANCE
\$	80,650	SMALL TOOLS, SAFETY EQUIPMENT, MATERIALS/SUPPLIES FOR WATER LINE REPAIRS
\$	69,000	CHEMICALS FOR WATER TREATMENT
\$	48,250	WATER TREATMENT PLANT -ROOF RESEAL/LEAD ABATEMENT ON FILTER BEAMS
\$	46,100	GAS & OIL, TIRES, MAINTENANCE OF VEHICLES
\$	44,300	PRINTING & POSTAGE FOR WATER QUALITY REPORT TO CITIZENS AND UTILITY BILLS
\$	42,000	LEAK DETECTION SERVICES, SURGE RELIEF STUDY
\$	30,000	WATER METER PUMP AND METER REPAIRS
\$	25,000	WATERSHED SERVICES -PAYMENT TO U.S. FOREST SERVICE FOR LEASE OF LAND
\$	20,750	ANNUAL SOFTWARE LICENSE FOR UTILITY BILLING
\$	20,000	VIRGINIA DEPARTMENT OF HEALTH ANNUAL PAYMENT
\$	15,000	COLLECTION FEES FOR ONLINE DEBIT/CREDIT CARD FEES
\$	14,300	FORMS / OFFICE SUPPLIES FOR UTILITY BILLING
\$	10,000	NEW FEDERAL UCMR3 TESTING REQUIREMENTS
\$	9,523	HEADWATERS SOIL AND CONSERVATION DISTRICT FUNDING
\$	6,450	TRAINING
\$	2,858,155	SUMMARY TOTAL OF OPERATIONS

WATER FUND CAPITAL

\$	120,000	PUMP TRUCK REPLACEMENT
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WATER LINES - NO WATER LINE PROJECTS IN THE WATER FUND FOR FY2013

WATER PROJECTS WILL BE PAID FROM THE BALANCE OF THE 2010 VRA BONDS - \$1.8 MILLION
IN THE WATER CIP FUND

OUTSTANDING WATER FUND DEBT

\$	3,495,000	2009 REFUNDING -WATER PLANT UPGRADE-\$4,150,000 /FY2021
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WATER CIP FUND (MULTI-YEAR FUND)

FY2012 Budget	FY2013 Budget	\$ (+ / -)	% Change
\$ 386,930	\$ 386,202	\$ (728)	-0.2 %

WATER CIP FUND REVENUES	PROJECT BUDGET	PROJECT EXPENDITURES	FY 2013 BUDGET
PROCEEDS FROM DEBT-VRA 2010A BONDS	\$ 5,418,266	\$ -	\$ -
INTEREST ON INVESTMENTS	-	17,721	-
TRANSFER FROM THE WATER FUND	-	206,200	386,202
TOTAL REVENUES	\$ 5,418,266	\$ 223,921	\$ 386,202
WATER CIP FUND EXPENDITURES			
RT 262 WATER LINE LOOP	\$ 2,885,242	\$ 1,966,100	\$ -
COLLEGE PARK PRESSURE ZONE	2,088,525	232,241	-
STAUNTON DAM STABILIZATION	354,027	47,700	-
DEBT SERVICE	90,472	510,115	386,202
TOTAL EXPENDITURES	\$ 5,418,266	\$ 2,756,156	\$ 386,202

THESE PROJECTS WILL BE PAID FROM THE 2010 VRA BOND BALANCES FROM PROJECT SAVINGS

PROJECTS WILL START IN FY2012

\$ 1,000,000	WATER TREATMENT PLANT BASIN REPAIRS
\$ 240,000	ALBEMARLE-GUILFORD-LANCASTER WATER LINE
\$ 200,000	WATER TREATMENT PLANT CLEAR WELL COVER
\$ 100,000	GREENWAY-WOODLAND-OAK TERRACE WATER LINE

OUTSTANDING WATER CIP FUND DEBT

\$ 4,811,940	2010A VRA BONDS - WATER CIP BOND PROJECTS - \$4,980,780 /FY2031
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SEWER FUND

FY2012 BUDGET	FY2013 BUDGET	\$ (+ / -)	% Change
\$ 5,434,600	\$ 4,948,645	\$ (485,955)	-8.9 %

SEWER FUND REVENUES	FY 2011 ACTUALS	FY 2012 BUDGET	FY 2013 BUDGET	% Change
CHARGES FOR SEWER SERVICE	\$ 3,741,919	\$ 3,612,430	\$ 3,937,500	9.0 %
INTEREST ON INVESTMENTS	13,697	25,000	10,000	-60.0 %
CONTRIBUTED CAPITAL --DEVELOPERS	89,750	-	-	0.0 %
STATE REVENUE-WQIF	311,147	-	-	0.0 %
RECOVERED DEBT SERVICE FROM ACSA	204,382	403,170	376,145	-6.7 %
LOSS ON DISPOSAL OF ASSETS	(320,859)	-	-	0.0 %
APPROPRIATION PRIOR YEAR RESERVES	-	1,394,000	625,000	-55.2 %
TOTAL SEWER FUND	\$ 4,040,036	\$ 5,434,600	\$ 4,948,645	-8.9 %

EXPENDITURES

BILLING & COLLECTIONS	\$ 18,150	\$ 18,000	\$ 17,760	-1.3 %
RISK MANAGEMENT	55,746	96,500	102,100	5.8 %
SEWER LINES	925,917	1,315,573	1,119,254	-14.9 %
SEWAGE TREATMENT	151,563	155,000	170,500	10.0 %
PUMP MAINTENANCE	31,332	42,650	32,657	-23.4 %
MIDDLE RIVER REGIONAL WWTP	1,244,289	1,219,576	954,363	-21.7 %
DEBT SERVICE COST	589,003	1,878,594	1,781,740	-5.2 %
TRANSFERS TO OTHER FUNDS	673,011	708,707	770,271	8.7 %
TOTAL SEWER FUND	\$ 3,689,011	\$ 5,434,600	\$ 4,948,645	-8.9 %

	Personnel	Operations	Capital	Debt	Total
FY 2013	260,502	2,831,403	75,000	1,781,740	4,948,645
FY 2012	242,308	2,992,278	321,420	1,878,594	5,434,600
Variance	18,194	(160,875)	(246,420)	(96,854)	(485,955)

PUBLIC SERVICES PROVIDED:

(MRRWWTP) MIDDLE RIVER REGIONAL WASTEWATER TREATMENT PLANT CAPACITY - 6.8 MILLION GALLONS PER DAY

CITY OF STAUNTON OWNERSHIP CAPACITY = 4.9 MILLION GALLONS PER DAY

10 % SEWER RATE INCREASE FOR FY2013

SEWER RATE PROPOSED = \$4.88 / HCF OR \$6.52 PER 1,000 GALLONS

9,297 SEWER UTILITY CONNECTIONS / 8,913 ACTIVE CUSTOMERS

SEWER FUND

PERSONNEL AND BENEFITS

\$	18,194	NET INCREASE IN WAGES AND BENEFITS
		5 FULL-TIME EMPLOYEES

OPERATIONAL EXPENSES

\$	437,459	DEPRECIATION - NOT FULLY FUNDED - ACTUAL COSTS = \$993,895
\$	397,004	OPERATIONS / LAB / SLUDGE MANAGEMENT- MRRWWTP
\$	362,421	TRANSFER TO WATER FUND FOR LABOR SUPPORT SERVICES
\$	287,000	ELECTRIC - MRRWWTP
\$	270,359	MRRWWTP PAYROLL- AUGUSTA COUNTY SERVICE AUTHORITY
\$	245,079	PAYMENT IN LIEU OF TAX TO THE GENERAL FUND FOR SUPPORT SERVICES
\$	170,500	SEWAGE TREATMENT COSTS PAID TO AUGUSTA COUNTY SERVICE AUTHORITY
\$	162,771	TRANSFER TO SEWER CIP FUND FOR DEBT PAYMENTS ON 2010 VRA BOND
\$	150,000	CENTRAL AVENUE TUNNEL REPAIRS
\$	102,100	PROPERTY / LIABILITY / VEHICLE INSURANCES
\$	75,000	MANHOLE REHABILITATIONS
\$	69,000	MAINTENANCE / REPAIR SEWER LINES / PUMP STATIONS
\$	21,000	GAS & OIL, TIRES, MAINTENANCE / REPAIRS TO VEHICLES
\$	15,000	SMALL TOOLS, SAFETY EQUIPMENT, UNIFORMS
\$	9,000	ELECTRIC FOR SEWER PUMP STATIONS
\$	7,760	SOFTWARE LICENSE FEES FOR SEWER BILLINGS
\$	4,000	CHEMICALS
\$	1,400	SEWER EASEMENT FROM RAILROAD
\$	2,786,853	SUMMARY TOTAL FOR OPERATIONS

SEWER FUND CAPITAL

\$	75,000	PAXTON / KALORAMA SEWER LINE REPLACEMENT
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OUTSTANDING SEWER FUND DEBT

\$	1,619,106	1994 MIDDLE RIVER REGIONAL WASTEWATER TREATMENT PLANT PHASE I
	3,496,514	2001 MIDDLE RIVER REGIONAL WASTEWATER TREATMENT PLANT PHASE II
	8,749,391	2008 MIDDLE RIVER REGIONAL WASTEWATER TREATMENT PLANT PHASE IIIA
	1,944,934	2008 MIDDLE RIVER REGIONAL WASTEWATER TREATMENT PLANT PHASE IIIB
	367,910	2001 NEW HOPE ROAD SEWER LINE
	2,028,060	2010 SEWER CIP- CENTRAL AVENUE & WEST BEVERLEY ST PROJECTS
\$	18,205,915	TOTAL OUTSTANDING PRINCIPAL DEBT

SEWER CIP FUND (MULTI-YEAR FUND)

FY2012 Budget	FY2013 Budget	\$ (+ / -)	% Change
\$ 163,078	\$ 162,771	\$ (307)	N/A

SEWER CIP FUND REVENUES	PROJECT BUDGET	PROJECT EXPENDITURES	FY 2013 BUDGET
<u>GENERAL REVENUES</u>			
PROCEEDS FROM DEBT-2010A VRA BONDS	\$ 2,283,605	\$ -	\$ -
INTEREST ON INVESTMENTS	-	\$ 3,523	-
TRANSFER FROM THE SEWER FUND	-	83,900	162,771
TOTAL REVENUES	\$ 2,283,605	\$ 87,423	\$ 162,771
<u>EXPENDITURES</u>			
CENTRAL AVE SANITARY SEWER	\$ 1,684,000	\$ 1,594,223	\$ -
W BEVERLEY ST SANITARY SEWER	560,960	547,192	-
DEBT SERVICE PAYMENTS	38,645	214,995	162,771
TOTAL EXPENDITURES	\$ 2,283,605	\$ 2,356,410	\$ 162,771

PARKING FUND

FY2012 Budget	FY2013 Budget	\$ (+ / -)	% Change
\$ 470,000	\$ 497,900	\$ 27,900	5.9 %

PARKING FUND REVENUES	FY 2011 ACTUALS	FY 2012 BUDGET	FY 2013 BUDGET	% Change
CHARGES FOR SERVICES	\$ 203,830	\$ 245,950	\$ 268,500	9.2 %
GENERAL REVENUE	38,071	4,050	5,000	23.5 %
APPROPRIATION OF PRIOR YEAR FUNDS	-	45,000	-	-100.0 %
TRANSFER FROM GENERAL FUND	224,400	175,000	224,400	28.2 %
TOTAL REVENUES	\$ 466,301	\$ 470,000	\$ 497,900	5.9 %
EXPENDITURES				
RISK MANAGEMENT	\$ 13,171	\$ 17,200	\$ 16,000	-7.0 %
STREET METERS & METERED LOTS	48,892	55,476	74,740	34.7 %
PARKING GARAGE	32,615	35,175	41,909	19.1 %
WHARF PARKING LOT	42,911	33,542	37,652	12.3 %
NEW STREET PARKING GARAGE	173,969	58,270	59,060	1.4 %
DEBT SERVICE COST	65,939	224,400	224,400	0.0 %
TRANSFER TO GENERAL FUND	45,937	45,937	44,139	-3.9 %
TOTAL EXPENDITURES	\$ 423,434	\$ 470,000	\$ 497,900	5.9 %

	Personnel	Operations	Capital	Debt	Total
FY 2013	118,990	116,010	38,500	224,400	497,900
FY 2012	112,538	133,062	-	224,400	470,000
Variance	6,452	(17,052)	38,500	-	27,900

OPERATIONAL EXPENSES

\$ 40,525	ELECTRIC FOR GARAGES
\$ 16,000	PROPERTY AND FLOOD INSURANCES
\$ 44,139	PAYMENT IN LIEU OF TAX TO THE GENERAL FUND FOR SUPPORT SERVICES
\$ 11,071	SUPPLIES FOR MAINTENANCE OF FACILITIES AND PARKING METERS
\$ 111,735	SUMMARY TOTAL FOR OPERATIONS

CAPITAL EQUIPMENT

\$ 26,000	TWO KIOSKS FOR THE RMA LOT
\$ 12,500	REPLACE OBSOLETE CASH REGISTER FOR NEW STREET GARAGE
\$ 38,500	TOTAL CAPITAL

OUTSTANDING PARKING FUND DEBT

\$ 1,262,317	1998 BONDS-NEW STREET PARKING GARAGE / 2019
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STORMWATER FUND

FY2012 Budget	FY2013 Budget	\$ (+ / -)	% Change
\$ 705,000	\$ 704,600	\$ (400)	-0.1 %

	FY 2011	FY 2012	FY 2013	% Change
STORMWATER FUND REVENUES	ACTUALS	BUDGET	BUDGET	
CHARGES FOR SERVICES	\$ 709,206	\$ 704,600	\$ 704,600	0.0 %
GENERAL REVENUE	289	400	-	-100.0 %
CONTRIBUTED CAPITAL DEVELOPER	315,277	-	-	0.0 %
TOTAL REVENUES	\$ 1,024,772	\$ 705,000	\$ 704,600	-0.1 %

EXPENDITURES

STORMWATER ENGINEERING	\$ 73,817	\$ 77,871	\$ 88,464	13.6 %
RISK MANAGEMENT	717	775	750	N/A
STORMWATER BILLING	13,316	10,000	5,000	-50.0 %
STORMWATER MAINTENANCE	509,992	71,964	161,334	124.2 %
TRANSFERS TO OTHER FUNDS	144,390	144,390	149,052	3.2 %
CAPITAL PROJECTS	-	400,000	300,000	-25.0 %
TOTAL EXPENDITURES	\$ 742,232	\$ 705,000	\$ 704,600	-0.1 %

	Personnel	Operations	Capital	Debt	Total
FY 2013	80,161	324,439	300,000	-	704,600
FY 2012	69,816	235,184	400,000	-	705,000
Variance	10,345	89,255	(100,000)	-	(400)

OPERATIONS

\$ 750	VEHICLE INSURANCE
\$ 164,337	DEPRECIATION-NOT FULLY FUNDED- ACTUAL AMOUNT = \$428,218
\$ 149,052	PAYMENT IN LIEU OF TAX TO GENERAL FUND FOR SUPPORT SERVICES
\$ 1,800	MATERIALS/SUPPLIES/OFFICE SUPPLIES
\$ 2,000	PROFESSIONAL SERVICES FOR ENGINEERING
\$ 1,000	TRAINING
\$ 500	LEWIS CREEK ADVISORY COMMITTEE SUPPLIES
\$ 5,000	SOFTWARE LICENSE FEE FOR UTILITY BILLING
\$ 324,439	SUMMARY TOTAL FOR OPERATIONS

CAPITAL PROJECTS:

\$ 300,000	STORM DRAIN PROJECTS:
	VICKERS-STUART-BUTTERMILK SPRING BRANCH
	MISCELLANEOUS SMALL MAINTENANCE PROJECTS

ENVIRONMENTAL FUND

FY2012 Budget	FY2013 Budget	\$ (+ / -)	% Change
\$ 3,165,900	\$ 2,752,100	\$ (413,800)	-13.1 %

	FY 2011 ACTUALS	FY 2012 BUDGET	FY 2013 BUDGET	% Change
ENVIRONMENTAL FUND REVENUES				
CHARGES FOR SERVICES	\$ 1,285,591	\$ 1,400,000	\$ 1,535,800	9.7 %
LANDFILL TIPPING FEES	449,933	500,000	455,400	-8.9 %
GENERAL REVENUE	45,787	40,000	15,000	-62.5 %
COMMONWEALTH OF VIRGINIA	13,341	5,900	5,900	0.0 %
APPROPRIATION PRIOR YEAR RESERVES	-	1,220,000	740,000	-39.3 %
TOTAL REVENUES	\$ 1,794,652	\$ 3,165,900	\$ 2,752,100	-13.1 %
EXPENDITURES				
RISK MANAGEMENT	\$ 47,653	\$ 71,600	\$ 56,465	-21.1 %
BILLING & COLLECTIONS	10,152	11,500	11,500	0.0 %
ENVIRONMENTAL OFFICE	57,529	67,184	69,386	3.3 %
STREET CLEANING	181,680	186,390	350,053	87.8 %
REFUSE COLLECTION & DISPOSAL	760,820	898,869	685,682	-23.7 %
RECYCLING OPERATIONS	204,862	342,222	229,864	-32.8 %
LITTER CONTROL	5,959	5,900	5,900	0.0 %
AUG/STAUNTON/WBOR LANDFILL	193,358	790,000	530,052	-32.9 %
LANDFILL CLOSURE COSTS	(222,654)	-	-	0.0 %
DEBT SERVICE	52,199	320,822	320,809	0.0 %
TRANSFERS TO OTHER FUNDS	486,273	471,413	492,389	4.4 %
TOTAL EXPENDITURES	\$ 1,777,831	\$ 3,165,900	\$ 2,752,100	-13.1 %

	Personnel	Operations	Capital	Debt	Total
FY 2013	951,275	1,146,984	333,032	320,809	2,752,100
FY 2012	952,875	1,527,803	364,400	320,822	3,165,900
Variance	(1,600)	(380,819)	(31,368)	(13)	(413,800)

NO RATE INCREASE FOR FY2013

OPERATIONAL EXPENSES

\$ 398,020	LANDFILL OPERATIONS
\$ 257,800	PAYMENT IN LIEU OF TAX TO GENERAL FUND FOR SUPPORT SERVICES
\$ 234,589	TRANSFER TO WATER FUND FOR BILLING FUNCTIONS
\$ 160,200	GAS & OIL, TIRES, VEHICLE MAINTENANCE
\$ 16,600	VEHICLE AND LIABILITY INSURANCES
\$ 21,150	MATERIALS/SUPPLIES - RECYCLING CONTAINERS
\$ 7,500	SOFTWARE LICENSE FOR UTILITY BILLING
\$ 10,000	MOWING/ CLEAN UP OF PRIVATE PROPERTY/ HEALTH REGULATIONS
\$ 1,105,859	SUMMARY TOTAL FOR OPERATIONS

ENVIRONMENTAL FUND

ENVIRONMENTAL FUND CAPITAL

\$	30,000	LEAF MACHINE REPLACEMENT
\$	170,000	STREET SWEEPER REPLACEMENT / REPLACES 2003 MODEL
\$	132,032	REGIONAL LANDFILL CAPITAL COSTS
\$	332,032	TOTAL ENVIRONMENTAL FUND CAPITAL

REGIONAL LANDFILL % SHARE OF COSTS			
	STAUNTON	AUGUSTA	WAYNESBORO
FY2008	24.92 %	50.52 %	24.57 %
FY2009	22.42 %	50.95 %	26.63 %
FY2010	22.09 %	51.17 %	26.74 %
FY2011	23.38 %	51.82 %	24.80 %
FY2012	23.46 %	52.14 %	24.40 %
FY2013	22.56 %	51.30 %	26.14 %

OUTSTANDING ENVIRONMENTAL FUND DEBT

\$	899,400	2008 LANDFILL BONDS /2015
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FY 2013 CAPITAL EQUIPMENT

GENERAL FUND			ITEM(S)	N-NEW R-REPLACE
INFORMATION TECHNOLOGY	\$	40,000	DATA STORAGE / SERVERS / INFRASTRUCTURE CUT REQUEST BY \$10k	R
POLICE DEPARTMENT		32,000	POLICE VEHICLES (1) \$96,000 -CUT THREE VEHICLES	R
		28,000	MOBILE FIELD REPORTING CITATION SOFTWARE AND EQUIPMENT \$19,000 CUT -CRIME ANALYSIS SOFTWARE	N N
		35,000	DATA MANAGEMENT SOFTWARE PROGRAM	N
INSPECTION DEPARTMENT		7,000	MOBILE DATA COMPUTERS FOR FIELD WORK	N
ENGINEERING		14,000	SCANNER/COPIER FOR MAPS/PLANS	R
STREETS		13,000	MILLING ATTACHMENT FOR SKID STEER \$39,000 CUT -1-TON CREW UTILITY TRUCK \$29,000 CUT -FLAIL MOWER	N R N
PARK MAINTENANCE			\$41,000 CUT -TRACTOR W/ LEAF/SNOW BLOWER \$50,000 CUT - FAIRWAY MOWER	R R
	\$	<u>169,000</u>	GENERAL FUND TOTAL	
WATER FUND				
UTILITY TECHNICAL SERVICES	\$	120,000	PUMP TRUCK REPLACEMENT	R
	\$	<u>120,000</u>	WATER FUND TOTAL	
SEWER FUND				
SEWER LINES	\$	75,000	PAXTON / KALORAMA ST SEWER LINE	R
	\$	<u>75,000</u>	TOTAL SEWER FUND	
ENVIRONMENTAL FUND				
REFUSE COLLECTION	\$	30,000	LEAF MACHINE	R
STREET CLEANING		170,000	STREET SWEEPER	R
ASW LANDFILL OPERATIONS		132,032	LANDFILL SITE IMPROVEMENTS	N
	\$	<u>332,032</u>	TOTAL ENVIRONMENTAL FUND	

FY 2013 CAPITAL EQUIPMENT

			N-NEW
	\$ AMOUNT	ITEM (S)	R-REPLACE
STORM WATER FUND			
CAPITAL PROJECTS	\$ 300,000	VICKERS-STUART-BUTTERMILK SPRING BRANCH FILTERRA PROJECT MISCELLANEOUS STORMWATER PROJECTS	
	<u>\$ 300,000</u>	TOTAL STORMWATER FUND	
PARKING FUND			
NEW STREET GARAGE	\$ 12,500	CASH REGISTER	R
RMA PARKING LOT	26,000	KIOSKS (S) AT RMA PARKING LOT	N
	<u>\$ 38,500</u>		

FY 2013 FULL-TIME POSITION CONTROL BY DEPARTMENT

GENERAL FUND	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
GENERAL GOVERNMENT ADMINISTRATION					
CLERK OF COUNCIL	1	1	1	1	1
CITY MANAGER	3	3	3	3	3
PERSONNEL	2	2	2	2	2
CITY ATTORNEY	2	2	2	2	2
FINANCE ADMINISTRATION	5	5	5	5	7
ASSESSOR	3	3	3	3	3
COMMISSIONER OF REVENUE	5	4	4	4	4
TREASURER	5	4	4	4	4
REGISTRAR	1	1	1	1	1
MANAGEMENT INFORMATION SYSTEMS	6	5	6	6	6
TOTAL ADMINISTRATION	33	30	31	31	33
JUDICIAL ADMINISTRATION					
CIRCUIT COURT	1	1	1	1	1
CLERK OF CIRCUIT COURT	5	5	4.5	4.5	5
CLERK OF CIRCUIT COURT (GRANT)	1	1	0.5	0.5	0
SHERIFF	8	8	7	7	7
COMMONWEALTH ATTORNEY	7	7	7	7	7
VICTIM WITNESS (GRANT)	1	1	1	1	1
TOTAL JUDICIAL ADMINISTRATION	23	23	21	21	21
PUBLIC SAFETY					
POLICE DEPARTMENT	58	56	56	56	56
E-911 EMERGENCY COMMUNICATIONS	12	12	12	12	12
FIRE DEPARTMENT	31	28	27	27	27
BUILDING INSPECTION	6	5	3	4	4
TOTAL PUBLIC SAFETY	107	101	98	99	99
PUBLIC WORKS					
ENGINEERING	4	4	4	4	4
PUBLIC WORKS ADMINISTRATION	2	2	2	2	2
HIGHWAYS, STREETS, & SIDEWALKS	15	15	15	15	15
TRAFFIC ENGINEERING	2	2	2	2	2
TRAFFIC SIGNALS/ ELECTRONICS	2	1	1	1	1
BUILDING MAINTENANCE	9	9	9	9	9
EQUIPMENT MAINTENANCE	6	6	5	5	5
TOTAL PUBLIC WORKS	40	39	38	38	38
RECREATION, PARKS, LIBRARY					
PARKS AND RECREATION ADMINISTRATION	6	6	5	5	5
HORTICULTURE	1	1	1	1	1
PARK MAINTENANCE	9	9	8	9	9
LIBRARY	10	10	8	8	8
TOTAL RECREATION, PARKS, LIBRARY	26	26	22	23	23

FY 2013 FULL-TIME POSITION CONTROL BY DEPARTMENT

GENERAL FUND	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
COMMUNITY DEVELOPMENT					
PLANNING	3	3	3	3	3
ECONOMIC DEVELOPMENT	3	3	2	2	2
TOURISM OFFICE	2	2	2	2	2
TOTAL COMMUNITY DEVELOPMENT	8	8	7	7	7
TOTAL GENERAL FUND	237	227	217	219	221
COMMUNITY SERVICES GRANT FUND					
BLUE RIDGE COURT SERVICES	7	7	7	8	8
BLUE RIDGE COURT DRUG SERVICES	1	1	1	0	0
TOTAL BLUE RIDGE COURT SERVICES	8	8	8	8	8
GOLF COURSE FUND					
GOLF COURSE	1	1	1	1	1
TOTAL GOLF COURSE FUND	1	1	1	1	1
WATER FUND					
UTILITY BILLING & COLLECTIONS	3	3	3	3	3
WATER PRODUCTION SYSTEM	9	8	8	8	8
WATER DISTRIBUTION	6	6	7	7	7
UTILITY TECHNICAL SERVICES	7	7	7	7	7
TOTAL WATER FUND	25	24	25	25	25
SEWER FUND					
SEWER LINES	6	6	5	5	5
TOTAL SEWER FUND	6	6	5	5	5
ENVIRONMENTAL FUND					
ENVIRONMENTAL OFFICE	2	2	2	1	1
STREET CLEANING	2	2	2	2	2
REFUSE COLLECTION	14	13	11	11	11
RECYCLING	6	5	5	4	4
TOTAL ENVIRONMENTAL FUND	24	22	20	18	18
STORMWATER FUND					
STORMWATER ENGINEERING	2	1	1	1	1
TOTAL STORMWATER FUND	2	1	1	1	1
GRAND TOTAL ALL FUNDS	303.0	289.0	277.0	277.0	279.0

REAL ESTATE TAXABLE ASSESSED VALUES

CALENDAR YEAR	TAX RATE		GROSS TAXABLE		% INCREASE /		
	PER \$100		ASSESSED VALUE		GROSS TAX LEVY	DECREASE IN LEVY	
1985	\$	1.10	\$	404,512,410	\$	4,449,637	6.0 %
1986	\$	1.10	\$	411,400,400	\$	4,525,404	1.7 %
1987	\$	1.10	\$	481,092,850	\$	5,292,021	16.9 %
1988	\$	1.10	\$	491,934,545	\$	5,411,280	2.3 %
1989	\$	1.10	\$	538,511,140	\$	5,923,623	9.5 %
1990	\$	1.10	\$	552,209,620	\$	6,074,306	2.5 %
1991	\$	1.10	\$	620,672,930	\$	6,827,402	12.4 %
1992	\$	1.10	\$	624,653,046	\$	6,871,184	0.6 %
1993	\$	1.10	\$	669,638,375	\$	7,366,022	7.2 %
1994	\$	1.10	\$	676,334,759	\$	7,439,682	1.0 %
1995	\$	1.04	\$	747,631,635	\$	7,775,369	4.5 %
1996	\$	1.04	\$	767,592,290	\$	7,982,960	2.7 %
1997	\$	1.00	\$	787,391,553	\$	7,873,916	-1.4 %
1998	\$	1.00	\$	858,381,240	\$	8,583,812	9.0 %
1999	\$	1.00	\$	881,717,155	\$	8,817,172	2.7 %
2000	\$	1.00	\$	892,241,497	\$	8,922,415	1.2 %
2001	\$	1.00	\$	964,271,152	\$	9,642,712	8.1 %
2002	\$	1.00	\$	974,187,691	\$	9,741,877	1.0 %
2003	\$	1.00	\$	1,067,393,540	\$	10,673,935	9.6 %
2004	\$	1.00	\$	1,083,304,711	\$	10,833,047	1.5 %
2005	\$	0.96	\$	1,281,677,950	\$	12,304,108	13.6 %
2006	\$	0.96	\$	1,344,077,362	\$	12,903,143	4.9 %
2007	\$	0.90	\$	1,786,612,776	\$	16,079,515	24.6 %
2008	\$	0.90	\$	1,823,826,090	\$	16,414,435	2.1 %
2009	\$	0.90	\$	1,944,786,867	\$	17,503,082	6.6 %
2010	\$	0.90	\$	1,960,478,554	\$	17,644,307	0.8 %
2011	\$	0.90	\$	1,820,641,380	\$	16,385,772	-7.1 %
2012	\$	0.90	\$	1,830,710,951	\$	16,476,399	0.6 %

FY2013 TAX RATES AND FEES

REAL ESTATE PROPERTY	\$.90 PER \$100 OF ASSESSED VALUE
DOWNTOWN SERVICE DISTRICT TAX	\$.15 PER \$100 OF ASSESSED VALUE
PERSONAL PROPERTY	\$3.00 PER \$100 OF ASSESSED VALUE
PERSONAL PROPERTY - BUSINESS TANGIBLE PROPERTY	\$3.00 PER \$100 OF ASSESSED VALUE
MACHINERY & TOOLS TAX	\$1.24 / \$100 OF ASSESSED VALUE
MEALS TAX	6 %
LODGING TAX	5 %
SALES & USE TAX	1 %
CIGARETTE TAX	\$0.15 PER PACKAGE OF 30 OR LESS

UTILITY TAXES: (RESIDENTIAL)

WATER UTILITY	20 % or \$2.00 MAXIMUM / MONTH
ELECTRIC UTILITY	\$1.40 + \$0.015 / KWH - MAXIMUM \$2.00 / MONTH
GAS UTILITY	\$2.00 / MONTH MAXIMUM
TELEPHONE UTILITY	20 % or \$2.00 MAXIMUM / MONTH

UTILITY FEES:

WATER RATE	\$2.90 PER 100 CUBIC FEET
SEWER RATE	\$4.88 PER 100 CUBIC FEET (10 % RATE INCREASE PROPOSED)
REFUSE RATE	\$12.00 PER MONTH RESIDENTIAL FEE
RECYCLING FEE	\$12.00 PER MONTH RESIDENTIAL FEE
REFUSE RATE-LIGHT COMMERCIAL	\$27.25 PER MONTH
REFUSE RATE-HEAVY COMMERCIAL	\$57.65 PER MONTH-OUTSIDE CBD
REFUSE RATE-HEAVY COMMERCIAL	\$73.25 PER MONTH-INSIDE CBD
STORMWATER FEE	\$3.20 PER MONTH (BASE FEE PER ERU)

RESIDENTIAL CONNECTION FEES:

WATER CONNECTION FEE - 5 / 8" METER	\$ 2,100.00
WATER FACILITY FEE- 5 / 8" METER	\$ 2,705.00
SEWER CONNECTION FEE - 5 / 8" METER	\$ 2,100.00
SEWER FACILITY FEE- 5 / 8" METER	\$ 5,100.00

FY 2013 OUTSIDE AGENCY CONTRIBUTIONS

	FY2012 COUNCIL APPROVED	FY 2013 REQUESTED	FY 2013 REQUESTED INCREASE	FY 2013 MANAGER RECOMMENDED	DIFF - MNGR RECOMM VS REQUEST
REGIONAL PROGRAMS					
Health Department	\$ 240,930	\$ 250,106	\$ 9,176	\$ 240,930	\$ (9,176)
Health Department- Dental Program	15,718	15,675	(43)	15,675	\$ -
Valley Community Services Board	125,647	142,226	16,579	80,943	\$ (61,283)
Shenandoah Valley Airport	48,159	48,159	-	48,159	\$ -
Shenandoah Valley Partnership	15,821	15,748	(73)	-	\$ (15,748)
Valley Program for Aging	18,650	18,650	-	18,650	\$ -
Valley Program for Aging-Senior Center	6,000	6,000	-	6,000	\$ -
CATS Transportation	42,994	40,040	(2,954)	40,040	\$ -
Headwaters Soil Water Conservation	9,523	9,523	-	9,523	\$ -
Victim Witness of Augusta County	7,000	7,000	-	7,000	\$ -
Blue Ridge Community College	5,000	5,000	-	5,000	\$ -
Blue Ridge Community College- CIP	27,170	27,170	-	27,170	\$ -
Boys and Girls Club	20,000	40,000	20,000	20,000	\$ (20,000)
GART -Regional Tourism Advertising	20,000	20,000	-	20,000	\$ -
Community Action Program (CAPSAW)	20,000	24,650	4,650	20,000	\$ (4,650)
	\$ 622,612	\$ 669,947	\$ 47,335	\$ 559,090	\$ (110,857)
COMM OF VA CHALLENGE GRANTS					
Stonewall Brigade Band	3,333	3,333	-	3,333	-
Staunton / Augusta Art Center	3,333	3,333	-	3,333	-
Shenanarts	3,333	3,333	-	3,333	-
	\$ 9,999	\$ 9,999	\$ -	\$ 9,999	-
CULTURAL /COMMUNITY DEVELOPMENT					
SDDA	\$ 34,200	\$ 34,200	-	\$ 34,200	\$ -
Historic Staunton Foundation	25,000	25,000	-	25,000	\$ -
Staunton Creative Comm Fund	20,000	35,000	15,000	15,000	\$ (20,000)
Woodrow Wilson Presidential Library	10,000	15,000	5,000	5,000	\$ (10,000)
African American Festival	-	5,000	5,000	-	\$ (5,000)
America's Birthday Celebration	-	10,000	10,000	-	\$ (10,000)
Staunton Performing Arts	-	7,000	7,000	-	\$ (7,000)
	\$ 89,200	\$ 131,200	\$ 42,000	\$ 79,200	\$ (52,000)
GRAND TOTAL	\$ 721,811	\$ 811,146	\$ 89,335	\$ 648,289	\$ (162,857)

FY 2013 BUDGET SCHEDULE

Budget Call/ Notice	November 16, 2011
Budget Submission from Departments	January 10, 2012
Budget Discussions with Departments	January 18 - February 14, 2012
City Manager Review	February 20 - 23, 2012
Discussions with School Board Staff	March 1, 2012
City Budget Completed	March 16, 2012
Budget Presentation	March 22, 2012
Introduction of Budget Ordinance	March 22, 2012
Advertisement for Budget Public Hearing	April 3, 2012
Budget Worksession with City Council - School Budget	April 5, 2012 - 5:30 pm
Budget Worksession with City Council- City Budget	April 12, 2012 -5:30 pm
Budget Public Hearing	April 12, 2012 -7:30 pm
Personal Property Tax Rate Increase Public Hearing	April 12, 2012 - 7:30 pm
Budget Worksession with City Council	April 19, 2012 -5:30 pm
Budget Worksession with City Council	April 26, 2012 -5:30 pm
Adoption of School Budget	April 26, 2012 -7:30 pm
Adoption of City Budget	April 26, 2012 -7:30 pm