



Sears Hill Bridge, Community Restoration Project

Photo by John Miller

CITY OF STAUNTON, VIRGINIA

FY2014 PROPOSED BUDGET

Birthplace of the Council-Manager Form of Government - 1908



CITY OF STAUNTON, VIRGINIA

FY 2014 BUDGET

JULY 1, 2013 - JUNE 30, 2014

PROPOSED BUDGET

March 28, 2013

CITY OF STAUNTON, VIRGINIA
FY 2014 BUDGET

STAUNTON CITY COUNCIL

Lacy B. King, Mayor
Carolyn W. Dull, Vice-Mayor
Erik D. Curren, Ph.D.
Bruce A. Elder
James J. Harrington, Ph.D.
Ophie A. Kier
Andrea W. Oakes

CITY MANAGER
Stephen F. Owen

CITY ATTORNEY
Douglas L. Guynn

ASSISTANT CITY MANAGER
Steven L. Rosenberg

CLERK OF COUNCIL
Linda L. Little

MANAGEMENT TEAM

Sharon E. Angle, Director of Planning & Inspections
Ruth S. Arnold, Director of Library Services
Jeanne R. Colvin, Chief Financial Officer
Joshua A. Didawick, Director of Human Resources
James D. Davis, City Engineer
Amanda H. Dimeo, Registrar
James G. Gallaher, City Assessor
R. Scott Garber, Fire Chief
William W. Hamilton, Director of Economic Development
Elizabeth B. Middleton, Director of Social Services
Melissa L. Orndoff, Director of Office on Youth
David T. Pastors, Blue Ridge Court Services
Kurt S. Plowman, Chief Technology Officer
Thomas C. Sliwoski, Director of Public Works
Christopher J. Tuttle, Director of Parks and Recreation
Sheryl S. Wagner, Director of Tourism
James E. Williams, Police Chief

CONSTITUTIONAL OFFICERS

Alexander L. Caldwell, Jr. City Sheriff
Richard R. Johnson, City Treasurer
Margaret A. Ragon, Commissioner of Revenue
Thomas E. Roberts, Clerk of the Circuit Court
Raymond C. Robertson, Commonwealth Attorney



**CITY OF STAUNTON, VIRGINIA
ORGANIZATIONAL CHART**

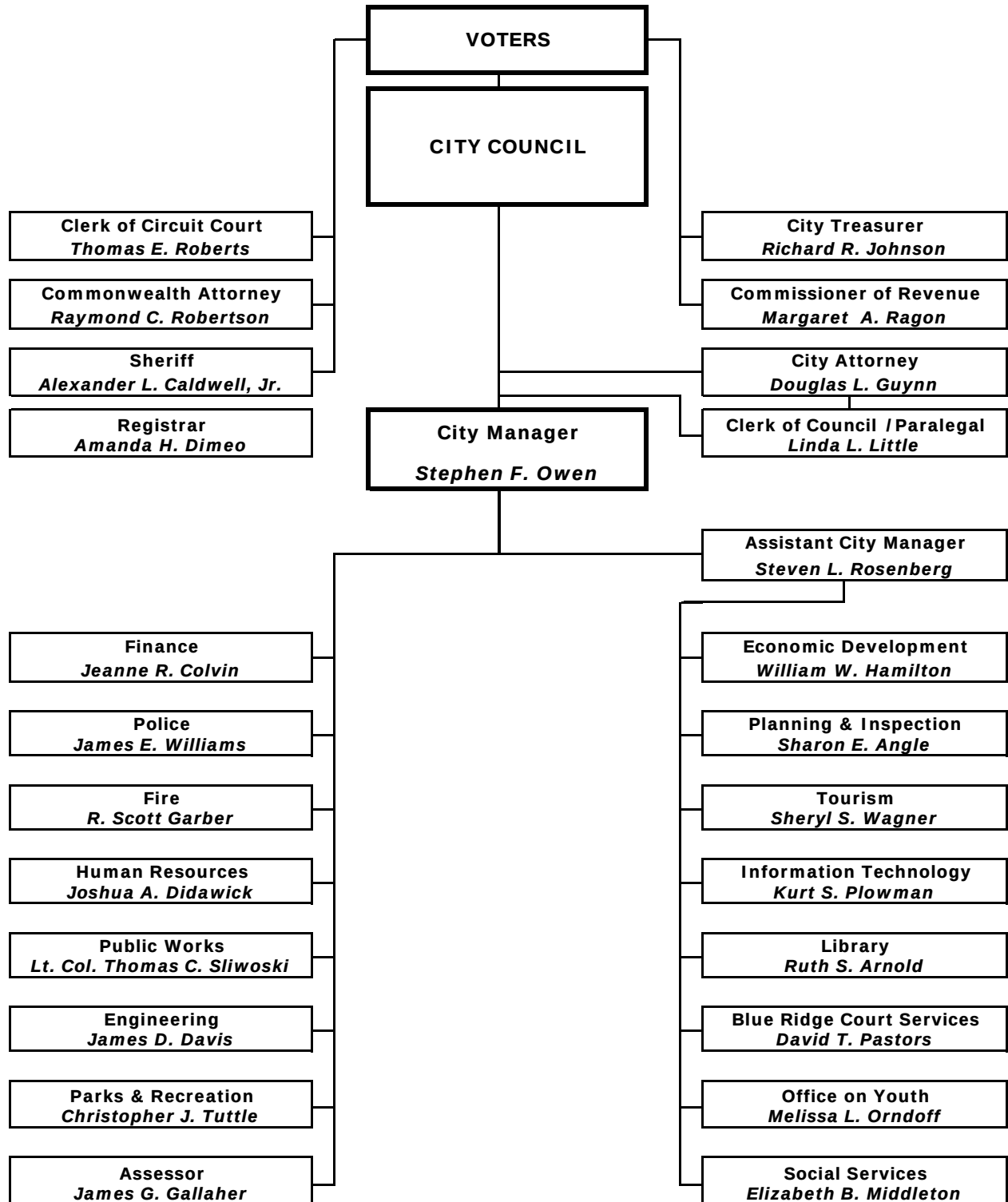


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Stephen F. Owen
City Manager

**Birthplace of the
Council-Manager
Form of Government**



116 W. BEVERLEY STREET
P.O. Box 58
STAUNTON, VA 24402

540.332.3812 (O)
540.851.4000 (F)

March 28, 2013

Dear Mayor King and City Council:

The following proposed budget for the fiscal year beginning July 1, 2013, is submitted for your consideration. This budget reflects optimism for steady progress and prosperity in the Queen City in FY14 and beyond.

The proposed FY14 Budget is \$100,619,608 for all funds, which is an increase of about \$3.5 million, or 3.7%, more than the adopted FY13 Budget of \$97,049,754. Slightly less than half of the total budget is in the General Fund, proposed at \$47,075,000, a \$1.6 million increase (also 3.7%), above FY13.

Revenues

With the unemployment rate down to 5.6% in Virginia and hovering around 6% locally, the recession seems to be in retreat. For the first time in years, local, state and federal revenues to Staunton are all projected to increase in the coming fiscal year. This welcome change is driven in part by continued low interest rates, credit easing, the stock market recovery, and increasing consumer confidence, leading to increased consumer spending.

Taxes

No tax rate increases are proposed for FY14.

The January 1, 2013 real estate reassessment reflected a loss of \$45,840,793 in market value for the City's taxable real estate base, or 2.5%. With staff estimating a loss of 5%, Council increased real estate and personal property tax rates last year which has provided enough revenue to balance this budget without more drastic budget cuts. Still, extensive budget cuts totaling \$2.2 million were required for this proposed budget as shown on page 64.

Utility and User Fees

Water, sewer, and storm water utility rates are proposed to remain unchanged. All water and sewer connection and facility fees are also proposed to remain unchanged.

A \$3 per month increase in the residential refuse fee is proposed to cover operating costs for city-wide collection and disposal at the landfill, with the current residential rate of \$12 per month increasing to \$15. Other commercial refuse and recycling rates will also increase. Refuse is an enterprise fund with revenues covering all expenses, which are mostly fixed.

Other monthly residential refuse collection rates in 2012 (in dollars per month):

Franklin	42.24
Fredericksburg	31.50
Alexandria	28.00
Norfolk	27.28
Portsmouth	26.00
Virginia Beach	25.00
Manassas	24.46
Blacksburg	22.30
Hopewell	20.65
Emporia	17.75
Richmond	17.50 per can
Suffolk	17.50
Radford	17.00
Buena Vista	16.00
Christiansburg	16.50
Danville	16.50
Martinsville	16.25
Charlottesville	15.75 per 64 gal. can
Bedford	15.00
Manassas Park	14.63
Waynesboro	14.50
Covington	14.00
Harrisonburg	10.00

State Funding

Funding from the Commonwealth constitutes 23% of the total budget and will increase \$432,218 over FY13, from \$10,419,942 to \$10,852,160. Most of the increase is for health and welfare at \$356,594 and street and highway maintenance at \$93,099. Most significantly, and as advocated by City Council in its Legislative Program for the past several years, the 2013 General Assembly approved Governor McDonnell's proposal to eliminate the odious "Aide to the Commonwealth" payment, resulting in a restoration of \$250,000 in local funds.

Federal Funding

Federal revenue is only 2% of Staunton's budget but will increase from \$899,644 to \$1,009,522, or \$109,878, mostly for health and welfare.

Expenditures

Personnel

A 3% cost of living adjustment is proposed for all full-time and part-time employees, effective October 1, 2013. Delaying the increase for a quarter year reduces the impact in FY14 by \$97,088, bringing the salary adjustment cost to \$388,352 for three quarters and is spread across the general, water, sewer, environmental, storm water, and golf funds.

No net increase in positions is proposed. As shown on pages 65 and 66, a new parks maintenance position will be needed but the actual hire will be delayed until March 2014 for mowing at the Staunton Crossing property. This position fills a vacancy created when the Clerk of Council position was combined with the City Attorney Paralegal position, thus the total FTE count remains at 279.

An estimated 10% increase in health insurance costs is budgeted, as well as \$100,000 for the self-insurance reserve that our regional SAW Health Insurance Consortium is contemplating.

Operations

Public safety operations will increase \$253,390. Most of the increase is for jail operations which are increasing by \$175,000 due to increased usage and the loss of bed rental revenue from inmates from outside jurisdictions. Juvenile detention costs will increase by \$48,454, also due to increased usage. Two replacement police cruisers are proposed.

Public Works operations will increase \$153,287 mainly for building maintenance projects including a new roof for the Health Department, recoating the City Hall roof, new doors for the Police Department and new overhead doors for Fire Department Station 1. VDOT-eligible sidewalk and street paving projects are funded at about the same level as FY13. Capital equipment requested is funded at \$84,839, an increase of \$57,839 from FY13.

Community Development operations increase by \$124,602, mostly for increased economic development marketing and site readiness expenditures.

Education

The Staunton School Board has adopted a total school budget of \$32,253,200. This includes a proposed direct operating transfer to education in the amount of \$11,098,000 which is an increase of \$300,743 over FY13. School employees will also receive a 3% pay increase October 1, 2013. The City's funding formula for education, suspended during the recession, has been restored in this budget. An additional \$175,000 will be transferred directly to the School CIP Fund for capital maintenance and repairs. Also, the \$77,700 fee for financial administration services that the schools paid the City last year as a partial reimbursement for the consolidated Finance Department has been eliminated altogether in order to assist the School Division with balancing its budget without further cuts. Total additional funding is \$553,443 for FY14.

Capital Investment

The transfer to the Capital Investment Plan (CIP) is \$1.4 million, which is very close to the FY13 transfer amount. CIP projects approved by Council on February 28, 2013 include:

- \$750,000 for the Jail reserve
- \$250,000 for the Fire Department Station 1 roof replacement
- \$150,000 for the fire truck reserve
- \$150,000 for ineligible street improvement projects
- \$100,000 for new sidewalks
- \$ 27,170 for the capital contribution to Blue Ridge Community College

Additional capital projects funded from the FY13, #3 budget amendment include a transfer of \$500,000 for modifications and structural repairs to the GHP pool facility, \$125,000 to the school CIP for building repairs, \$100,000 for the animal shelter expansion, \$75,000 for the City's match on VDOT urban street construction projects and \$50,000 for a Lee High School space study.

Debt

The City continues to meet all its debt obligations and its current debt load is well below its authorized debt ceiling. Debt service payments will increase for the Staunton Crossing property transfer in FY14. The total amount of debt carried by the City's general fund is \$43,512,455, with debt payments for FY14 totaling \$3,921,288. Previously financed projects requiring debt payments include renovations at Shelburne Middle, Bessie Weller Elementary, McSwain Elementary and Ware Elementary, as well as the General Obligation Bonds issued for the Stonewall Jackson Hotel and Conference Center.

Outside Agency Funding and Memberships

Page 69 provides a summary of proposed outside agency funding. Most agencies are proposed for level funding from FY13, with a couple of exceptions. Valley Community Services funding was decreased in FY13 due the lack of an equitable funding formula for local jurisdictions. About \$19,000 of that reduction is restored in this budget in anticipation of a more equitable arrangement that is being developed. A small increase for the Health Department is the only other increase proposed. All other outside agency contributions are proposed for level funding.

Closing Comments

The City of Staunton has a great tradition of excellence. We have much to be proud of and celebrate. Staunton City Council members and the City's Management Team serve in leadership positions on numerous state and local boards and associations. Staunton's reputation as a beautiful, enlightened and progressive city, often leading in innovation across all departments and in the private and non-profit sectors, continues to grow. Just in the last year numerous accolades and awards have been received, as were recently detailed in the Mayor's "State of the City" presentation.

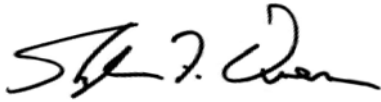
The Sears Hill Bridge, featured on the cover of this document, is a perfect example of the Staunton spirit, writ large. Historic preservation, charitable giving, teamwork, neighborhood action and private sector ingenuity have once again been brought to bear to save a Staunton landmark for future generations.

A special thanks to the Management Team members for their willingness to trim their budgets in ways that only make their jobs even more difficult. Finance Director and budget wizard Jeanne Colvin and her whole department have made the City and School Finance Department consolidation work as

efficiently and effectively as possible. The working relationship with Superintendent Dr. Linda Reviea and the School Board is excellent, resulting in maximum coordination and cooperation.

Budgets are about choices. Jeanne and I are looking forward to answering Council's questions so that your decisions and choices are accurately reflected in the FY14 Budget. Citizen input and deliberations by the Mayor and Council will refine this document so that it can be adopted in early May.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Stephen F. Owen". The signature is fluid and cursive, with the first name "Stephen" and last name "Owen" clearly distinguishable.

Stephen F. Owen
City Manager

Ordinance No. 2013--__

**AN ORDINANCE ESTABLISHING A BUDGET FOR THE
CITY OF STAUNTON, VIRGINIA, FOR THE FISCAL YEAR
BEGINNING JULY 1, 2013 AND ENDING JUNE 30, 2014,
APPROPRIATING FUNDS FOR PUBLIC PURPOSES FOR SUCH FISCAL YEAR;
ESTABLISHING A TAX RATE ON TAXABLE PERSONAL PROPERTY,
REAL ESTATE AND PROPERTY OF PUBLIC SERVICE CORPORATIONS;
ESTABLISHING AND IMPOSING A SERVICE CHARGE ON
CERTAIN REAL PROPERTY EXEMPT FROM TAXATION;
AND CONTINUING IN EFFECT ALL ORDINANCES OF THE
CITY OF STAUNTON, VIRGINIA, RELATING TO TAXES, LICENSES,
FEES, SERVICE CHARGES, COSTS AND OTHER CHARGES AND
ALL ORDINANCES RELATING TO THE TIME OF
PAYMENT THEREOF AND COLLECTION THEREOF, EXCEPT AS HEREIN
SPECIFICALLY MODIFIED**

BE IT ORDAINED by the Council of the City of Staunton, Virginia, as follows:

SECTION 1. The following budget, annexed and incorporated by reference, totaling **\$100,619,608** for the City of Staunton, Virginia for the fiscal year beginning July 1, 2013 and ending June 30, 2014 is hereby proposed, approved and adopted:

(SEE ATTACHED BUDGET, incorporated by reference)

SECTION 2. Public revenues of the City of Staunton, Virginia are hereby appropriated for public purposes for the fiscal year beginning July 1, 2013 and ending June 30, 2014 as set forth in the appropriate Section of such budget.

SECTION 3.

3.1. The tax rate for all real estate, including real estate owned by public service corporations, subject to tax for the calendar year beginning January 1, 2013 shall be and is fixed at \$0.95 per \$100.00 of assessed value of such property per year, with assessed values being established through biennial reassessments pursuant to Section 58.1-3253 of the Code of Virginia, as amended, as of January 1 of every odd numbered year.

3.2. The tax rate for all real property and improvements located in the Downtown Service District is subject to an additional tax for the calendar year beginning January 1, 2013, shall be and is fixed at \$0.15 (fifteen cents) per \$100.00 of assessed value of such property for calendar year 2013. Assessed values for the Downtown Service District shall be established through biennial reassessments pursuant to Section 58.1-3253 of the Code of Virginia, as amended, as of January 1 of every odd numbered year. These rates shall continue until modified by action of the Council of the City of Staunton, Virginia.

SECTION 4.

4.1. The tax rate for all personal property, including vehicles owned by public service corporations (but excluding machinery and tools, referenced and defined in Section 58.1-3507 of the Code of Virginia, as amended, subject to tax for the calendar year beginning January 1, 2013, shall be fixed at \$2.75 per \$100.00 of assessed value per year.

4.2. The tax rate for machinery and tools as defined in Section 58.1-3507 of the Code of Virginia, as amended, subject to tax for the calendar year beginning January 1, 2013 shall be an is fixed at \$1.24 per \$100.00 of assessed value per year.

SECTION 5. For the period of July 1, 2013 through June 30, 2014, certain categories of property exempted from taxation under Section 58.1-3600 et seq. of the Code of Virginia, as amended, shall be assessed and have imposed a fee or service charge based on the assessed value of the real estate and the amount which the City of Staunton expended in the year preceding for police and fire protection and, in the case of faculty and staff housing of an educational institution, the cost of public school education. The categories of property eligible for such assessment, and the method for calculating the assessment, are prescribed in Section 58.1-3400 et seq. of the Code of Virginia, as amended.

SECTION 6. The rate of service charge or fee imposed for property subject to such charge or fee under Section 5 of the Ordinance shall be and is fixed and imposed at \$0.19 per annum per \$100.00 of assessed value and \$0.48 per annum per \$100.00 of assessed value for faculty and staff housing of an educational institution for the 2013 calendar year. The service charge shall be and is payable in one installment on December 15, 2013. Any service charge not paid when due shall bear interest computed at the rate of 10% per annum from the due date until paid.

SECTION 7. The real estate lawfully owned by the County of Augusta lying wholly or partly in the corporate limits of the City of Staunton, Virginia, shall be exempt from the service charge imposed by Section 5 of the ordinance.

SECTION 8. It is the intention of Section 5, 6 and 7 of the ordinance to conform to and meet all the requirements of Section 58.1-3400 et seq. of the Code of Virginia, as amended, and shall be read and construed accordingly.

SECTION 9. The annual salary for each member of the Council of the City of Staunton, Virginia, is hereby established as follows and shall remain in effect until formal action is taken to amend this ordinance:

Mayor	\$11,000
Vice-Mayor	\$10,000
Council Member	\$10,000

SECTION 10.

10.1. The City Manager is hereby authorized to transfer funds from one line item to another line item within each Fund of such budget, with the exception of the general contingency account.

10.2. Authorization is hereby given to the City Manager to withhold or postpone the expenditure of any funds appropriated by and in this ordinance when it appears to the City Manager that it would be in the best interests of the City for such expenditure to be withheld; but, this provision shall not in any way limit or restrict the right of the Council of the City of Staunton, Virginia, in its sole discretion to the fullest extent permitted by law, to direct immediate disbursement of any appropriated funds when the Council of the City of Staunton, Virginia, is of the opinion that the funds should be expended regardless of the position or action or inaction of the City Manager.

SECTION 11. Any ordinance in conflict with this ordinance is hereby repealed to the extent and only to the extent that such conflict exists. However, all ordinances not in conflict with this ordinance shall continue in effect, including specifically all ordinances of the City of Staunton, Virginia relating to taxes, licenses, fees, service charges, costs and other collection thereof continuing in effect except as herein specifically modified.

SECTION 12. If any part of this ordinance is found to be invalid by competent authority, the remaining portions of the ordinance shall continue in effect to the fullest extent permitted by law.

INTRODUCED: March 28, 2013

ADVERTISE DATE: April 2, 2013

PUBLIC HEARING DATE: April 11, 2013

ADOPTED:

EFFECTIVE DATE: July 1, 2013

Lacy B. King, Jr., Mayor

ATTEST:

Linda L. Little
Clerk of Council

CITY OF STAUNTON, VIRGINIA
PROPOSED BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2014

GENERAL FUND

ANTICIPATED REVENUE

General Property Taxes	\$ 21,403,000
Other Local Taxes	11,702,000
Commonwealth of Virginia	10,852,160
Current Service Charges	1,531,239
Federal Revenue	1,009,522
Recovered Costs	256,579
Licenses and Permits	190,500
Use of Money and Property	40,000
Fines and Forfeitures	64,000
Miscellaneous	26,000
Total Revenue	\$ 47,075,000

APPROPRIATIONS

Transfer to Education Fund	\$ 11,098,000
Public Safety	9,108,591
Health and Welfare	6,016,527
Public Works	5,437,721
General Government Administration	4,836,528
Parks, Recreation, Library, and Cultural	3,111,074
Transfer to Debt Service Sinking Fund	2,400,000
Judicial Administration	1,827,079
Community Development	1,522,910
Transfer to the City CIP Fund	1,427,170
Transfer to the Parking Fund	224,400
Transfer to the Trolley Fund	60,000
Educational Agency Contributions	5,000
Total Appropriations	\$ 47,075,000

DEBT SERVICE SINKING FUND

ANTICIPATED REVENUE

Transfer from the General Fund	\$ 2,400,000
Transfer from the School CIP Fund	355,000
Appropriation Prior Year Balance	1,166,288
Total Revenue	\$ 3,921,288

APPROPRIATIONS

Debt	\$ 3,921,288
Total Appropriations	\$ 3,921,288

CAPITAL INVESTMENT FUND

ANTICIPATED REVENUE

Transfer from the General Fund	\$ 1,427,170
Total Revenue	\$ 1,427,170

APPROPRIATIONS

Capital Improvements	\$ 1,427,170
Total Appropriations	\$ 1,427,170

COMMUNITY SERVICES GRANTS FUND

ANTICIPATED REVENUE

Commonwealth of Virginia	\$ 534,620
Charges for Services	104,000
Total Revenue	<u>\$ 638,620</u>

APPROPRIATIONS

Operations	\$ 638,620
Total Appropriations	<u>\$ 638,620</u>

TROLLEY FUND

ANTICIPATED REVENUE

Transfer from the General Fund	\$ 60,000
Total Revenue	<u>\$ 60,000</u>

APPROPRIATIONS

Operations	\$ 60,000
Total Appropriations	<u>\$ 60,000</u>

GOLF FUND

ANTICIPATED REVENUE

Charges for Service	\$ 143,000
Total Revenue	<u>\$ 143,000</u>

APPROPRIATIONS

Operations	\$ 106,443
Debt	36,557
Total Appropriations	<u>\$ 143,000</u>

WATER FUND

ANTICIPATED REVENUE

Charges for Service	\$ 3,474,000
General Revenues	1,948,700
Total Revenue	<u>\$ 5,422,700</u>

APPROPRIATIONS

Operations	\$ 3,735,763
Debt	478,047
Transfer to the Water CIP Fund	385,890
Capital	823,000
Total Appropriations	<u>\$ 5,422,700</u>

WATER CIP FUND

ANTICIPATED REVENUE

Transfer from the Water Fund	\$ 385,890
Total Revenue	<u>\$ 385,890</u>

APPROPRIATIONS

Debt	\$ 385,890
Total Appropriations	<u>\$ 385,890</u>

SEWER FUND

ANTICIPATED REVENUE

Charges for Services	\$ 3,992,500
General Revenues	823,600
Total Revenue	<u>\$ 4,816,100</u>

APPROPRIATIONS

Operations	\$ 2,796,720
Debt	1,781,740
Transfer to the Sewer CIP Fund	162,640
Capital	75,000
Total Appropriations	<u>\$ 4,816,100</u>

SEWER CIP FUND**ANTICIPATED REVENUE**

Transfer from the Sewer Fund	\$	162,640
Total Revenue	\$	162,640

APPROPRIATIONS

Debt	\$	162,640
Total Appropriations	\$	162,640

PARKING FUND**ANTICIPATED REVENUE**

Charges for Services	\$	285,100
Transfer from the General Fund		224,400
General Revenues		45,500
Total Revenue	\$	555,000

APPROPRIATIONS

Operations	\$	330,600
Debt		224,400
Total Appropriations	\$	555,000

STORMWATER FUND**ANTICIPATED REVENUE**

Charges for Services	\$	725,000
Total Revenue	\$	725,000

APPROPRIATIONS

Capital		300,000
Operations	\$	425,000
Total Appropriations	\$	725,000

ENVIRONMENTAL FUND**ANTICIPATED REVENUE**

Charges for Services	\$	2,317,500
General Revenues		710,500
Commonwealth of Virginia		6,000
Total Revenue	\$	3,034,000

APPROPRIATIONS

Operations	\$	2,315,930
Capital		397,210
Debt		320,860
Total Appropriations	\$	3,034,000

EDUCATION FUND**ANTICIPATED REVENUE**

Commonwealth of Virginia	\$	13,282,045
Transfer from the General Fund		11,098,000
Federal Government		1,500,766
General Revenues		840,689
Total Revenue	\$	26,721,500

APPROPRIATIONS

Administration and Operation of Schools	\$	26,721,500
Total Appropriations	\$	26,721,500

CAFETERIA FUND

ANTICIPATED REVENUE

Charges for Service	\$ 394,411
Federal Government	734,192
General Revenues	2,400
Appropriation of Prior Year Fund Balance	50,000
Commonwealth of Virginia	14,997
Total Revenue	<u>\$ 1,196,000</u>

APPROPRIATIONS

School Food Service	<u>\$ 1,196,000</u>
Total Appropriations	<u>\$ 1,196,000</u>

GENESIS SCHOOL FUND

ANTICIPATED REVENUE

General Revenues	\$ 524,551
Commonwealth of Virginia	420,149
Total Revenue	<u>\$ 944,700</u>

APPROPRIATIONS

Operations	<u>\$ 944,700</u>
Total Appropriations	<u>\$ 944,700</u>

SCHOOL TEXTBOOK FUND

ANTICIPATED REVENUE

Appropriation of Prior Year Fund Balance	\$ 73,881
Commonwealth of Virginia	135,966
Transfer from Other Funds	90,153
Total Revenue	<u>\$ 300,000</u>

APPROPRIATIONS

Operations	<u>\$ 300,000</u>
Total Appropriations	<u>\$ 300,000</u>

SCHOOL CAPITAL IMPROVEMENTS PROJECT FUND

ANTICIPATED REVENUE

General Revenues	\$ 380,000
Total Revenue	<u>\$ 380,000</u>

APPROPRIATIONS

Capital Improvements	\$ 25,000
Transfer to Debt Service Sinking Fund	355,000
Total Appropriations	<u>\$ 380,000</u>

STATE OPERATED PROGRAMS

ANTICIPATED REVENUE

Commonwealth of Virginia	\$ 2,711,000
Total Revenue	<u>\$ 2,711,000</u>

APPROPRIATIONS

Operations	<u>\$ 2,711,000</u>
Total Appropriations	<u>\$ 2,711,000</u>

Grand Total Revenues	\$ 100,619,608
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Grand Total Expenditures	\$ 100,619,608
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CITY OF STAUNTON, VIRGINIA

FY 2014 Operating Budgets

Fiscal Year July 1, 2013 - June 30, 2014

GOVERNMENTAL FUNDS

General Fund	\$	47,075,000
Debt Service Sinking Fund	\$	3,921,288
City Capital Investment Fund	\$	1,427,170
Community Services Grant Fund	\$	638,620
Trolley Fund	\$	60,000
Total Governmental Funds	\$	53,122,078

ENTERPRISE FUNDS

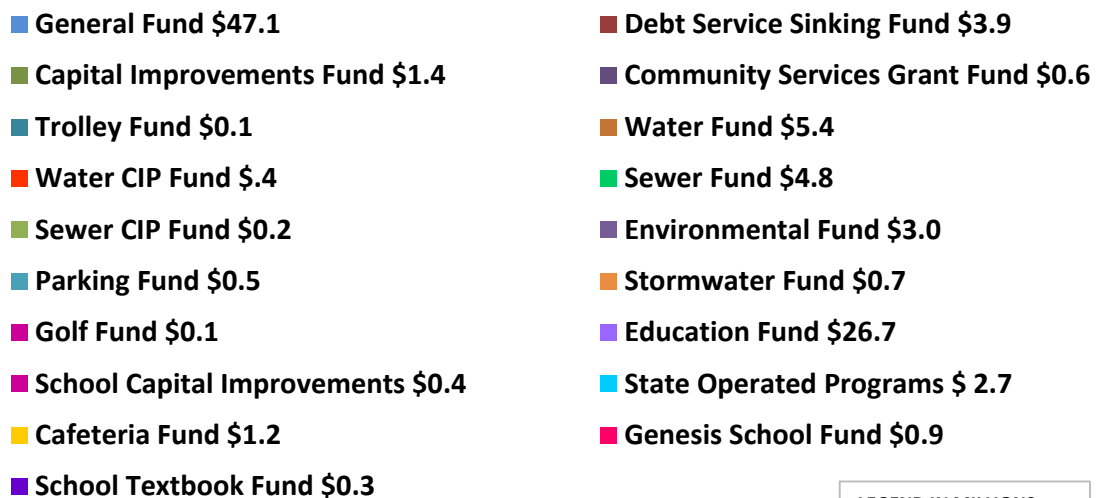
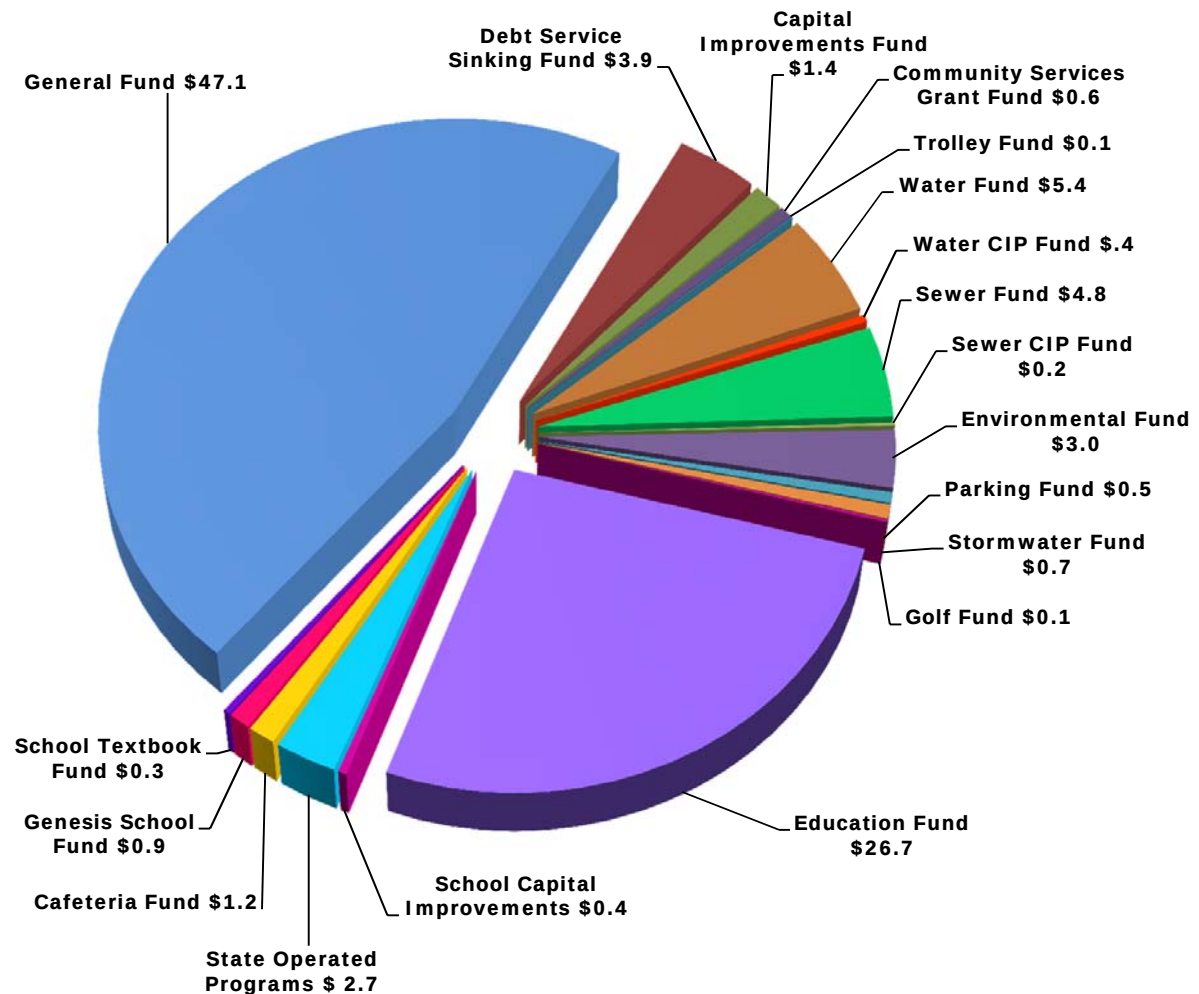
Water Fund	\$	5,422,700
Sewer Fund	\$	4,816,100
Environmental Fund	\$	3,034,000
Stormwater Fund	\$	725,000
Parking Fund	\$	555,000
Water CIP Fund	\$	385,890
Golf Fund	\$	143,000
Sewer CIP Fund	\$	162,640
Total Enterprise Funds	\$	15,244,330

STAUNTON SCHOOL BOARD

Education Fund	\$	26,721,500
State Operated Programs	\$	2,711,000
Cafeteria Fund	\$	1,196,000
Genesis School Fund	\$	944,700
School Capital Improvements Fund	\$	380,000
School Textbook Fund	\$	300,000
Total Education Funds	\$	32,253,200

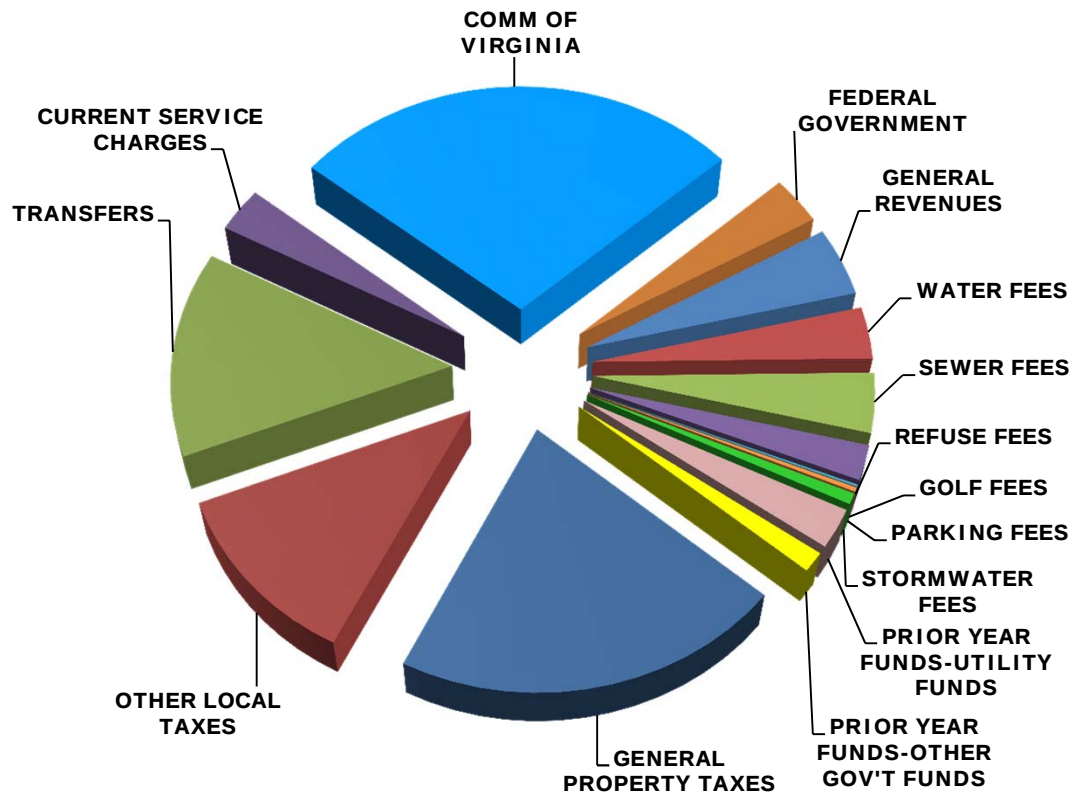
Grand Total All Funds	\$	100,619,608
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CITY OF STAUNTON FY 2014 TOTAL BUDGET



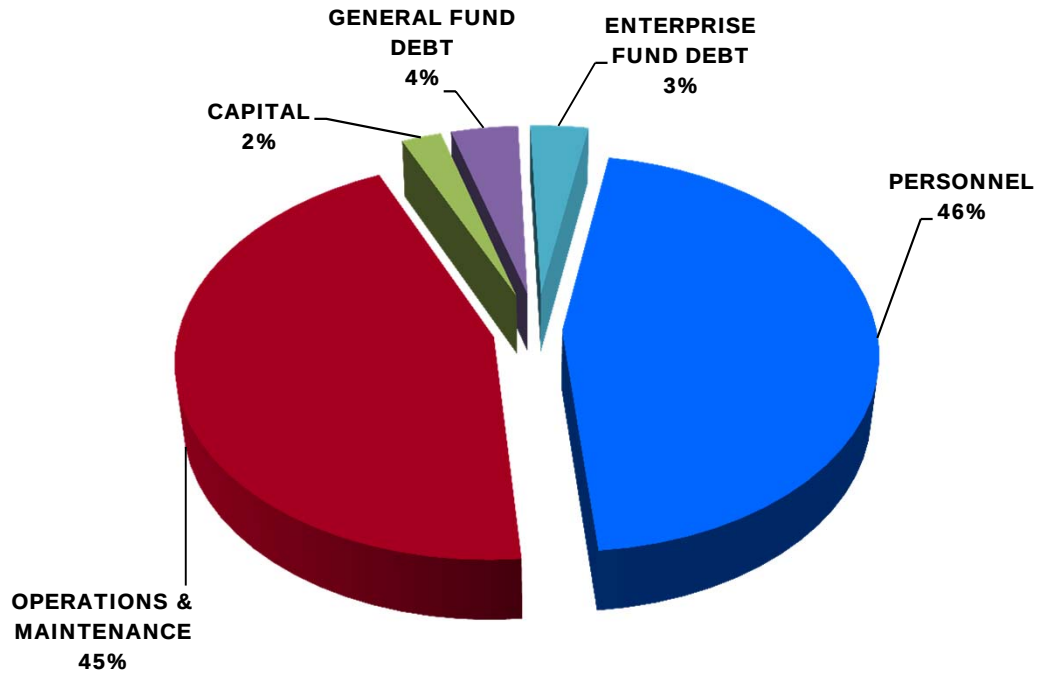
LEGEND IN MILLIONS

CITY OF STAUNTON FY 2014 TOTAL CITY REVENUES



GENERAL PROPERTY TAXES	\$	21,403,000	21.3 %
OTHER LOCAL TAXES		11,702,000	11.6 %
TRANSFERS		13,803,253	13.7 %
CURRENT SERVICE CHARGES		3,013,339	3.0 %
COMM OF VIRGINIA		27,956,937	27.8 %
FEDERAL GOVERNMENT		3,244,480	3.2 %
GENERAL REVENUES		4,618,184	4.6 %
WATER FEES		3,474,000	3.5 %
SEWER FEES		3,992,500	4.0 %
REFUSE FEES		2,317,500	2.3 %
GOLF FEES		143,000	0.1 %
PARKING FEES		285,100	0.3 %
STORMWATER FEES		725,000	0.7 %
PRIOR YEAR FUNDS-UTILITY FUNDS		2,617,755	2.6 %
PRIOR YEAR FUNDS-OTHER GOV'T FUNDS		1,323,560	1.3 %
TOTAL CITY REVENUES	\$	100,619,608	100.0 %

CITY OF STAUNTON TOTAL FY2014 EXPENDITURES



CITY AND SCHOOL TOTAL EXPENDITURES	FY2014	%
PERSONNEL	\$ 46,026,792	45.7%
OPERATIONS & MAINTENANCE	\$ 44,941,555	44.7%
CAPITAL	\$ 2,339,839	2.3%
GENERAL FUND DEBT	\$ 3,921,288	3.9%
ENTERPRISE FUND DEBT	\$ 3,390,134	3.4%
TOTAL CITY EXPENDITURES	\$ 100,619,608	100.0%

CITY OF STAUNTON, VIRGINIA
OUTSTANDING DEBT

OUTSTANDING DEBT as of:

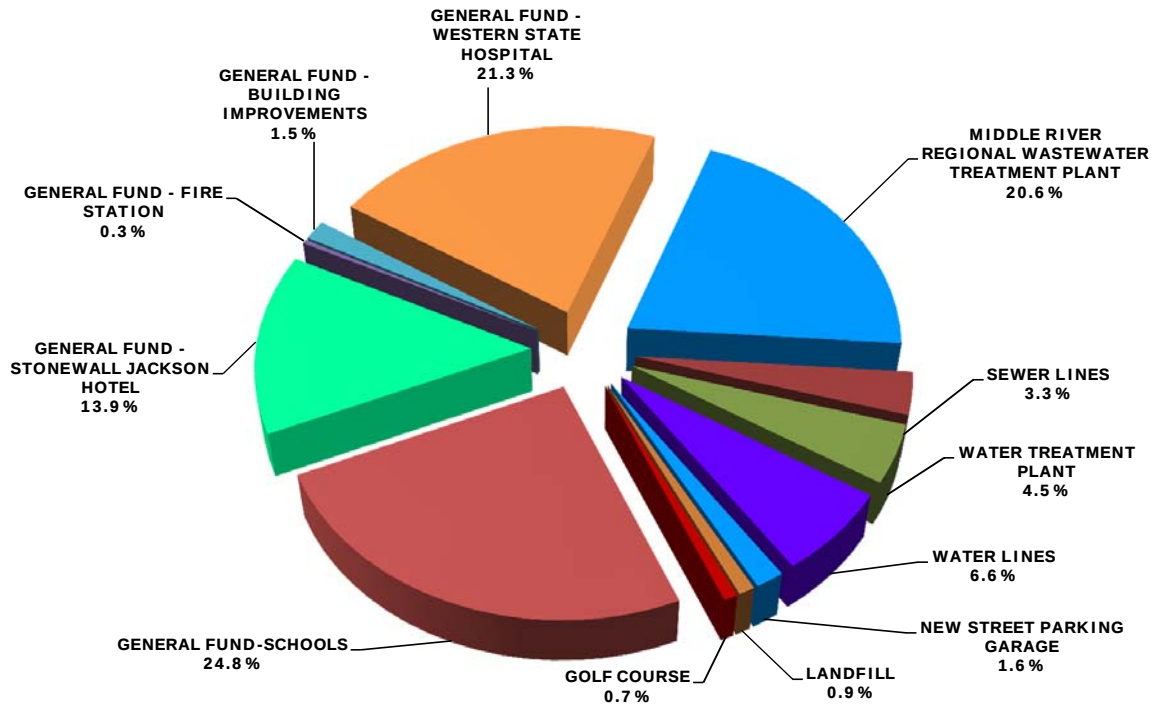
JULY 1, 2013	\$ 70,326,809
JULY 1, 2014	\$ 65,468,326
DEBT REDUCTION	\$ 4,858,483

BOND RATINGS:

STANDARD & POOR'S (March 2011)	A+
MOODY'S (November 2006)	Aa3

LEGAL DEBT LIMIT (10 % of Taxable Real Property)	\$ 178,487,016
LEGAL DEBT MARGIN	\$ 108,160,207
DEBT PER CAPITA July 1, 2013 (Population 24,512)	\$ 2,869

PROJECT	OUTSTANDING DEBT JULY 1, 2013	% OF TOTAL	PRINCIPAL PAYMENTS	INTEREST PAYMENTS
MIDDLE RIVER REGIONAL WASTEWATER TREATMENT PLANT	\$ 14,494,237	20.6 %	\$ 1,278,405	\$ 456,727
SEWER LINES	\$ 2,290,572	3.3 %	\$ 108,154	\$ 101,092
WATER TREATMENT PLANT	\$ 3,165,000	4.5 %	\$ 335,000	\$ 143,047
WATER LINES	\$ 4,639,583	6.6 %	\$ 175,875	\$ 210,014
NEW STREET PARKING GARAGE	\$ 1,090,162	1.6 %	\$ 179,995	\$ 44,405
LANDFILL	\$ 609,800	0.9 %	\$ 299,700	\$ 21,160
GOLF COURSE	\$ 525,000	0.7 %	\$ 15,000	\$ 21,557
GENERAL FUND-SCHOOLS	\$ 17,428,070	24.8 %	\$ 1,411,354	\$ 577,942
GENERAL FUND - STONEWALL JACKSON HOTEL	\$ 9,790,000	13.9 %	\$ 305,000	\$ 403,181
GENERAL FUND - FIRE STATION	\$ 226,517	0.3 %	\$ 15,575	\$ 7,770
GENERAL FUND - BUILDING IMPROVEMENTS	\$ 1,067,868	1.5 %	\$ 73,425	\$ 36,628
GENERAL FUND - WESTERN STATE HOSPITAL	\$ 15,000,000	21.3 %	\$ 661,000	\$ 346,366
TOTAL OUTSTANDING DEBT	\$ 70,326,809	100 %	\$ 4,858,483	\$ 2,369,889



CITY OF STAUNTON, VIRGINIA

FY 2014 Operating Budgets

City Funds	FY 2013 BUDGET		FY 2014 BUDGET	\$ \$ Variance	% Change
General Fund	\$	45,400,000	\$ 47,075,000	\$ 1,675,000	3.7%
Debt Service Sinking Fund		2,973,900	3,921,288	947,388	31.9%
City Capital Investment Fund		1,412,000	1,427,170	15,170	1.1%
Water Fund		4,958,000	5,422,700	464,700	9.4%
Water CIP Fund		386,203	385,890	(313)	-0.1%
Sewer Fund		4,948,645	4,816,100	(132,545)	-2.7%
Sewer CIP Fund		162,771	162,640	(131)	-0.1%
Parking Fund		497,900	555,000	57,100	11.5%
Environmental Fund		2,752,100	3,034,000	281,900	10.2%
Community Services Grant Fund		622,500	638,620	16,120	2.6%
Storm Water Fund		704,600	725,000	20,400	2.9%
Golf Fund		148,660	143,000	(5,660)	-3.8%
Trolley Fund		92,500	60,000	(32,500)	-35.1%
Total City Funds	\$	65,059,779	\$ 68,366,408	\$ 3,306,629	5.1%
Education Funds					
Education Fund	\$	26,859,055	\$ 26,721,500	\$ (137,555)	-0.5%
School Capital Improvements		380,000	380,000	-	0.0%
Cafeteria Fund		1,210,540	1,196,000	(14,540)	-1.2%
Genesis School Fund		902,450	944,700	42,250	4.7%
School Textbook Fund		300,650	300,000	(650)	-0.2%
State Operated Programs		2,337,280	2,711,000	373,720	16.0%
Total Education Funds	\$	31,989,975	\$ 32,253,200	\$ 263,225	0.8%
Grand Total All Funds	\$	97,049,754	\$ 100,619,608	\$ 3,569,854	3.7%

GENERAL FUND REVENUES

FY 2014

General Property Taxes	\$	21,403,000
Other Local Taxes		11,702,000
Commonwealth of Virginia		10,852,160
Current Service Charges		1,531,239
Federal Revenue		1,009,522
Recovered Costs		256,579
Licenses and Permits		190,500
Use of Money and Property		40,000
Fines and Forfeitures		64,000
Miscellaneous		26,000
Total Revenues	\$	47,075,000

GENERAL FUND REVENUES

Summary Comparison of Fiscal Years 2012, 2013, 2014

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 BUDGET	FY 2014 \$ VARIANCE
General Property Taxes	\$ 20,073,697	\$ 20,344,500	\$ 21,403,000	\$ 1,058,500
Other Local Taxes	11,982,710	11,588,000	11,702,000	114,000
Commonwealth of Virginia	10,359,912	10,419,942	10,852,160	432,218
Current Service Charges	1,537,943	1,470,237	1,531,239	61,002
Federal Government	909,641	899,644	1,009,522	109,878
Recovered Costs	414,084	333,677	256,579	(77,098)
Use of Money and Property	39,504	67,000	40,000	(27,000)
Licenses and Permits	211,744	179,000	190,500	11,500
Fines and Forfeitures	71,616	59,000	64,000	5,000
Miscellaneous	60,700	39,000	26,000	(13,000)
Total Revenues	\$ 45,661,551	\$ 45,400,000	\$ 47,075,000	\$ 1,675,000

FY 2014 GENERAL FUND REVENUES

GENERAL PROPERTY TAXES	FY 2012 ACTUALS	FY 2013 BUDGET	FY 2014 BUDGET	\$Amount Variance
Real Estate Taxes	\$ 16,009,476	\$ 15,529,300	\$ 16,425,000	895,700
Real Estate-Public Service	559,399	550,000	555,000	5,000
Real Estate- Interest Assessed	96,671	65,000	75,000	10,000
Real Estate Penalty	116,443	125,000	115,000	(10,000)
Real Estate-Service District Tax	106,096	110,000	110,000	-
Personal Property Taxes	2,906,911	3,695,200	3,803,000	107,800
Personal Property Interest	25,854	20,000	20,000	-
Personal Property-Penalty	56,026	50,000	50,000	-
Machinery & Tools Tax	196,820	200,000	250,000	50,000
Total Property Taxes	20,073,696	20,344,500	21,403,000	1,058,500
OTHER LOCAL TAXES				
Business & Occupational Licenses	2,113,160	1,850,000	1,900,000	50,000
Motor Vehicle Licenses	38	-	-	-
Water Utility Tax	256,249	250,000	250,000	-
Gas Utility Tax	289,388	300,000	285,000	(15,000)
Electric Utility Tax	556,919	560,000	550,000	(10,000)
Local Communications Tax	1,427,036	1,450,000	1,425,000	(25,000)
Local Sales Tax- One Percent	3,588,738	3,550,000	3,600,000	50,000
Bank Stock Tax	298,860	280,000	280,000	-
Recordation-Local	143,723	125,000	130,000	5,000
Cigarette Tax	290,430	275,000	280,000	5,000
Motel Tax	388,721	375,000	375,000	-
Meals Tax	2,599,776	2,550,000	2,600,000	50,000
Probate Tax	9,654	8,000	9,000	1,000
Short Term Rental Tax	20,018	15,000	18,000	3,000
Total Other Taxes	11,982,710	11,588,000	11,702,000	114,000
LICENSES & PERMITS				
Dog Licenses	23,591	25,000	22,000	(3,000)
Building Permits	87,399	65,000	75,000	10,000
Electrical Permits	33,826	30,000	30,000	-
Plumbing Permits	46,601	40,000	45,000	5,000
Subdivision Review-Minor	1,100	2,000	2,000	-
Transfer Fees-Circuit Court	629	500	500	-
Zoning Fees	8,650	10,000	8,000	(2,000)
Police Recording Fees	5,097	3,500	5,000	1,500
Fire Permits	1,600	1,000	1,000	-
Other Permits	3,250	2,000	2,000	-
Total License & Permits	211,743	179,000	190,500	11,500

FY 2014 GENERAL FUND REVENUES

	FY 2012	FY 2013	FY 2014	\$Amount
FINES & FORFEITURES	ACTUALS	BUDGET	BUDGET	Variance
Circuit Court Fines	52,690	40,000	45,000	5,000
Animal Control Fines	5,510	6,000	6,000	-
Courthouse Maintenance Fines	13,416	13,000	13,000	-
Total Fines & Forfeitures	71,616	59,000	64,000	5,000
USE OF MONEY AND PROPERTY				
Interest on Investments	236	25,000	-	(25,000)
Rental of Property	39,268	42,000	40,000	(2,000)
Total Use of Money and Property	39,504	67,000	40,000	(27,000)
CURRENT SERVICE CHARGES				
Property Clean Up Fees	10,478	5,000	5,000	-
DMV Stop Fees	5,467	7,000	-	(7,000)
Administrative Fee	25,594	19,000	20,000	1,000
PILOT - Water Fund	360,050	360,050	404,038	43,988
PILOT - Sewer Fund	245,079	245,079	207,155	(37,924)
PILOT - Golf Fund	-	-	-	-
PILOT - Parking Fund	44,139	44,139	43,792	(347)
PILOT - Stormwater Fund	149,052	149,052	176,436	27,384
PILOT - Environmental Fund	257,800	257,800	251,701	(6,099)
Sheriff Fees	2,617	2,617	2,617	-
Commonwealth Attorney Fees	3,991	2,000	2,000	-
Circuit Court Fees	2,262	2,000	2,000	-
Courthouse Security Fee	48,376	45,000	46,000	1,000
Jail Admission Fee	2,456	2,500	2,500	-
Clerk Circuit Court Copy Fees	1,901	1,500	1,500	-
Court Appointed Attorney Fee	95	-	-	-
Tax Exempt Service Charges	9,686	2,000	2,000	-
Library Fees & Fines	22,979	25,000	22,000	(3,000)
Recreation-Summer Playground	79,982	70,000	75,000	5,000
Recreation-Heart Program	144,408	110,000	135,000	25,000
Recreation-Instr/Educ Classes	15,290	15,000	15,000	-
Recreation- League Fees	49,256	40,000	45,000	5,000
Duck Food Sales	3,062	3,500	3,500	-
Recreation Fees	1,244	-	-	-
Swimming Pool Fees	25,297	30,000	20,000	(10,000)
Recreation Trip Fees	2,913	5,000	25,000	20,000
Tourism Advertising Visitor's Guide	19,500	23,000	20,000	(3,000)
Sale of Publications & Maps	4,969	4,000	4,000	-
Total Current Service Charges	1,537,943	1,470,237	1,531,239	61,002
MISCELLANEOUS REVENUE				
Payment in Lieu of Tax - SRHA	11,283	9,000	11,000	2,000
Sale of Salvage and Surplus	23,547	10,000	-	(10,000)
Miscellaneous Revenue	25,870	20,000	15,000	(5,000)
Total Miscellaneous Revenue	60,700	39,000	26,000	(13,000)

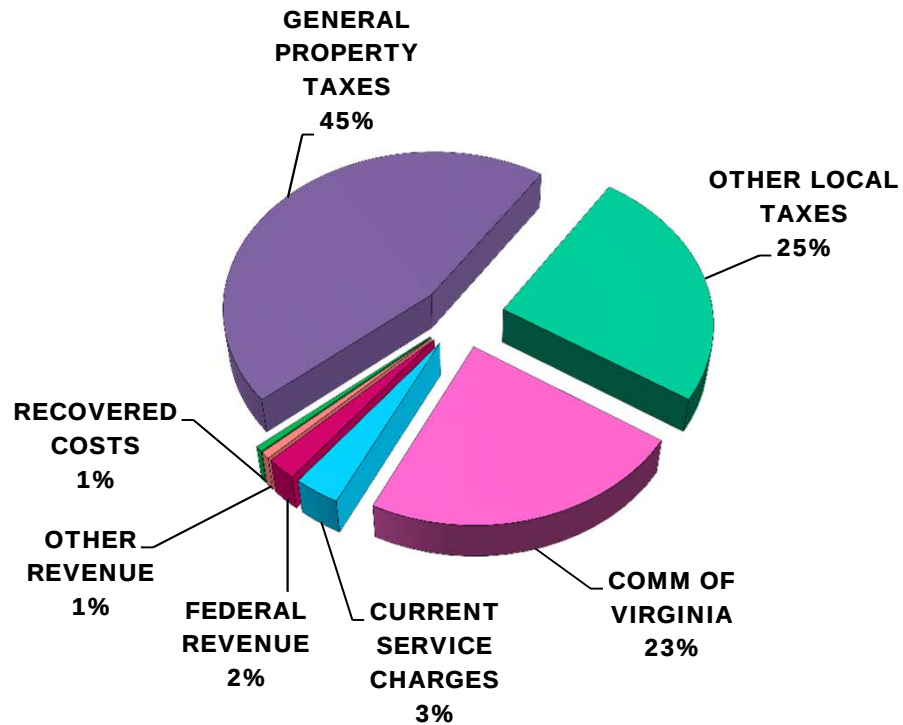
FY 2014 GENERAL FUND REVENUES

RECOVERED COSTS	FY 2012 ACTUALS	FY 2013 BUDGET	FY 2014 BUDGET	\$Amount Variance
Recovered Costs-Courts	69,467	67,000	71,551	4,551
Recovered Costs - Public Safety	18,511	-	25,000	25,000
Recovered Costs - Ins/ Other	119,068	-	-	-
Recovered Costs- Education Fund	165,897	221,677	120,028	(101,649)
Recovered Costs - Recreation/Library	41,141	45,000	40,000	(5,000)
Total Recovered Costs	414,084	333,677	256,579	(77,098)
<u>COMMONWEALTH OF VIRGINIA</u>				
Public Facilities Tax	109,168	100,000	105,000	5,000
Recordation	55,845	40,000	50,000	10,000
Rolling Stock Taxes	9,978	9,500	10,000	500
Motor Vehicle Rental Tax	61,793	50,000	60,000	10,000
Personal Property -PPTRA	1,652,200	1,652,200	1,652,200	-
Law Enforcement	858,608	858,609	858,608	(1)
Recordation-Grantor's Tax	32,453	30,000	30,000	-
Juror & Witness Fees	13,375	15,000	13,000	(2,000)
State Crime Forfeited Assets	18,514	-	-	-
Miscellaneous State Grant	5,806	-	-	-
Grant-DCJS-Victim Witness	13,729	41,370	13,700	(27,670)
DMV-Four for Life Funds	20,505	20,000	20,000	-
DMV - Animal License Plates	714	800	700	(100)
Fire Programs Fund	66,828	60,000	65,000	5,000
E911 Wireless Board	58,673	69,000	60,000	(9,000)
Street & Highway Maintenance	3,456,304	3,456,304	3,549,403	93,099
Health and Welfare	1,411,653	1,214,194	1,570,788	356,594
CSA - CPMT Program	1,512,043	1,563,627	1,535,127	(28,500)
VA Comm for the Arts	5,000	5,000	5,000	-
Library	140,549	137,934	144,290	6,356
Commissioner of Revenue	102,337	104,327	103,000	(1,327)
Treasurer	98,684	103,170	99,000	(4,170)
Electoral Board & Registrar	44,657	38,385	44,700	6,315
Commonwealth Attorney	337,864	340,305	347,000	6,695
Sheriff	263,822	266,217	271,644	5,427
Circuit Court Clerk	242,387	244,000	244,000	-
Circuit Court Clerk Tech Trust Funds	19,493	-	-	-
Total Commonwealth of Virginia	10,612,982	10,419,942	10,852,160	432,218

FY 2014 GENERAL FUND REVENUES

FEDERAL REVENUE	FY 2012 ACTUALS	FY 2013 BUDGET	FY 2014 BUDGET	\$Amount Variance
Health and Welfare	837,474	885,854	968,335	82,481
Federal Grants	72,170	13,790	41,187	27,397
Total Federal Revenue	909,644	899,644	1,009,522	109,878
TOTAL GENERAL FUND REVENUE	\$ 45,914,622	\$ 45,400,000	\$ 47,075,000	\$ 1,675,000

FY 2014 GENERAL FUND REVENUES

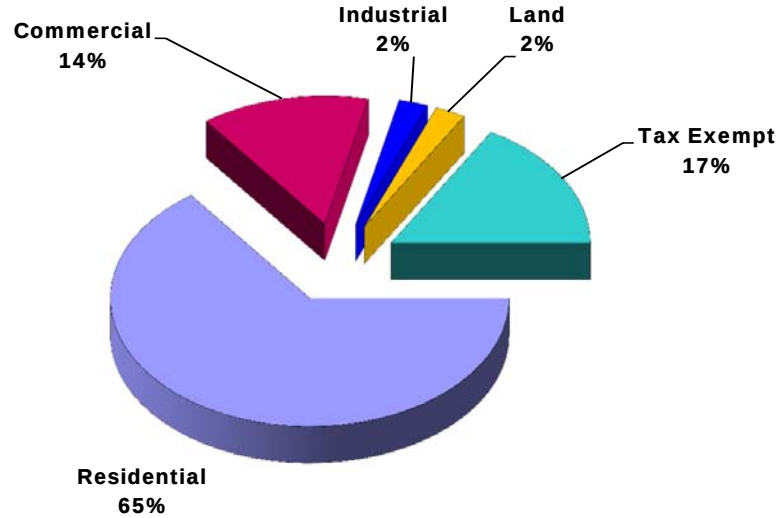


FY2014 REVENUES			% OF Total
GENERAL PROPERTY TAXES	\$	21,403,000	45%
OTHER LOCAL TAXES		11,702,000	25%
COMM OF VIRGINIA		10,852,160	23%
CURRENT SERVICE CHARGES		1,531,239	3%
FEDERAL REVENUE		1,009,522	2%
OTHER REVENUE		320,500	1%
RECOVERED COSTS		256,579	1%
TOTAL REVENUES	\$	47,075,000	100.0%

OTHER REVENUE CATEGORY

LICENSES & PERMITS	\$	190,500
USE OF MONEY AND PROPERTY		40,000
FINES & FORFEITURES		64,000
MISCELLANEOUS		26,000
	\$	320,500

JANUARY 1, 2013 REAL ESTATE ASSESSMENT

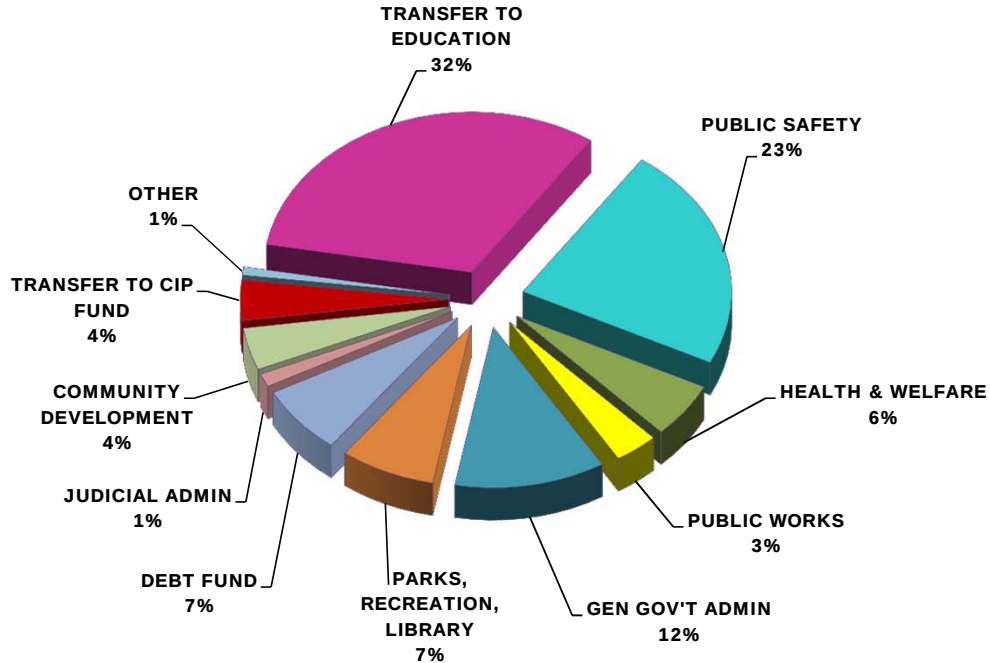


Real Estate Assessment by Category	2012 Number of Parcels	January 1, 2012 \$.90 Tax Rate	2013 Number of Parcels	January 1, 2013 \$.95 Tax Rate	% Change or \$\$ Change
Residential	8,713	1,431,000,990	8,775	\$ 1,388,443,917	-3.0 %
Commercial	620	293,627,510	621	292,685,242	-0.3 %
Industrial	47	50,036,628	48	50,880,487	1.7 %
Land	1,771	56,045,823	1,705	52,860,512	-5.7 %
Tax Exempt	355	266,653,871	354	356,304,987	33.6 %
Total Assessed Value	11,506	\$ 2,097,364,822	\$ 11,503	\$ 2,141,175,145	2.1 %
Total Taxable Value		\$ 1,830,710,951		\$ 1,784,870,158	-2.5 %

One Cent Taxable Collectible Value @ 96 %	\$	175,748	\$	171,348	-2.5 %
Average Residential Assessed Value	\$	164,237	\$	158,227	\$ (6,010)
Average Residential Tax Bill	\$	1,478	\$	1,503	\$ 25.02
Downtown Service District Assessed Value	\$	78,284,506	\$	78,010,044	\$ (274,462)
DSD Tax Revenue @ \$0.15 / \$100	\$	117,427	\$	117,015	\$ (412)

OTHER TAX EXEMPT PROPERTY:				TAX LOSS
Land Use - Ag Forest Districts	\$	20,655,888	\$	18,320,493 \$ 174,045
Rehab Abatement Program	\$	37,435,872	\$	28,251,474 \$ 268,389
TOTAL TAX EXEMPT/ ABATED TAXES	\$	58,091,760	\$	46,571,967 \$ 442,434

FY 2014 GENERAL TAX REVENUE SUPPORT



FY 2014 BUDGET	GENERAL TAX REVENUES	NON TAX REVENUE SOURCES	STATE & FEDERAL REVENUES	TOTAL REVENUES
TRANSFER TO EDUCATION	\$ 11,098,000	\$ -	\$ -	\$ 11,098,000
PUBLIC SAFETY	7,891,283	213,000	1,004,308	9,108,591
HEALTH & WELFARE	1,942,277	-	4,074,250	6,016,527
PUBLIC WORKS	1,183,847	704,471	3,549,403	5,437,721
GEN GOV'T ADMIN	4,071,149	518,679	246,700	4,836,528
PARKS, RECREATION, LIBRARY	2,581,284	380,500	149,290	3,111,074
DEBT FUND	2,400,000	-	-	2,400,000
JUDICIAL ADMIN	465,880	186,668	1,174,531	1,827,079
COMMUNITY DEVELOPMENT	1,483,910	39,000	-	1,522,910
TRANSFER TO CIP FUND	1,427,170	-	-	1,427,170
OTHER	289,400	-	-	289,400
TOTALS	\$ 34,834,200	\$ 2,042,318	\$ 10,198,482	\$ 47,075,000

OTHER

TRANSFER TO THE PARKING FUND	\$ 224,400
TRANSFER TO THE TROLLEY FUND	60,000
EDUCATION AGENCY CONTRIBUTIONS	5,000
	\$ 289,400

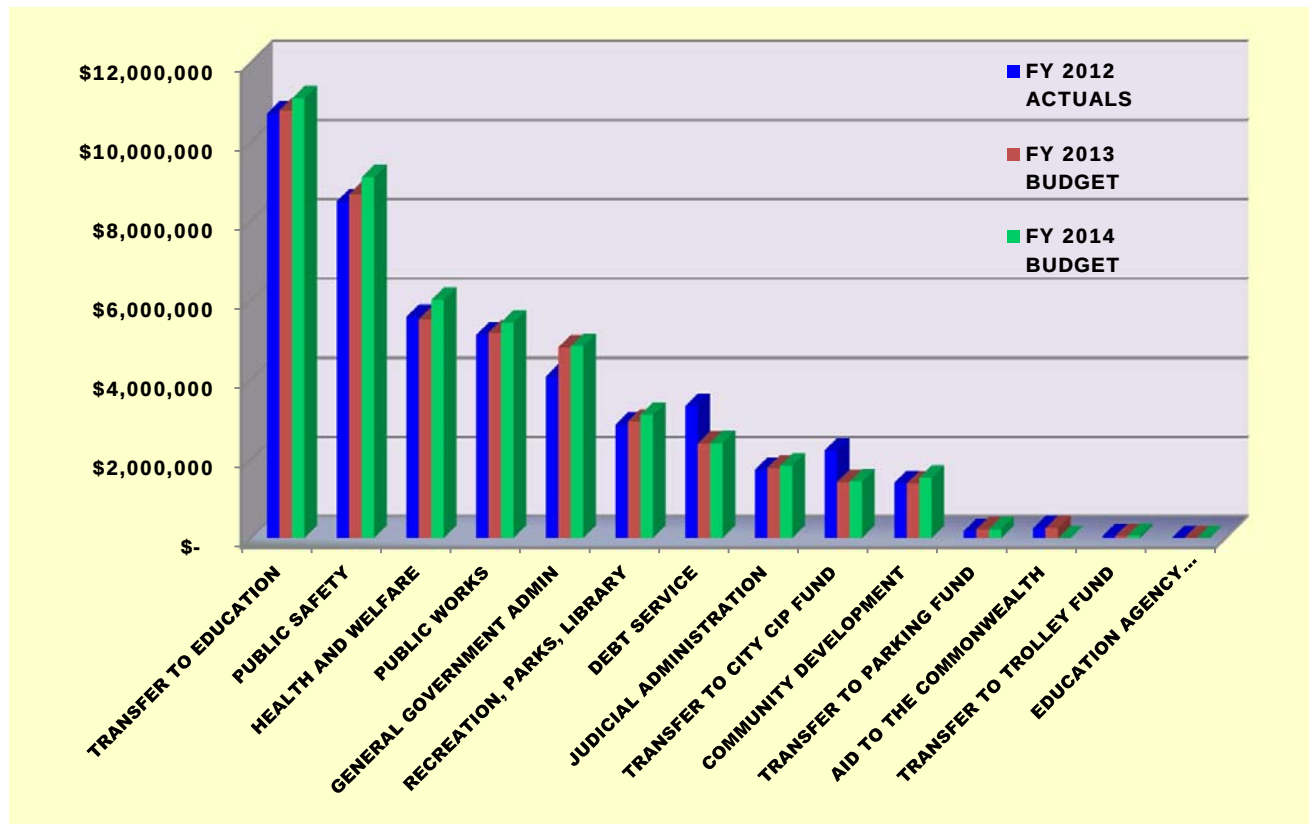
General Revenue category includes all local tax revenues and State non-categorical revenues such as recordation taxes, motor vehicle rental tax, and personal property tax relief funds.

FY 2014 GENERAL FUND EXPENDITURES

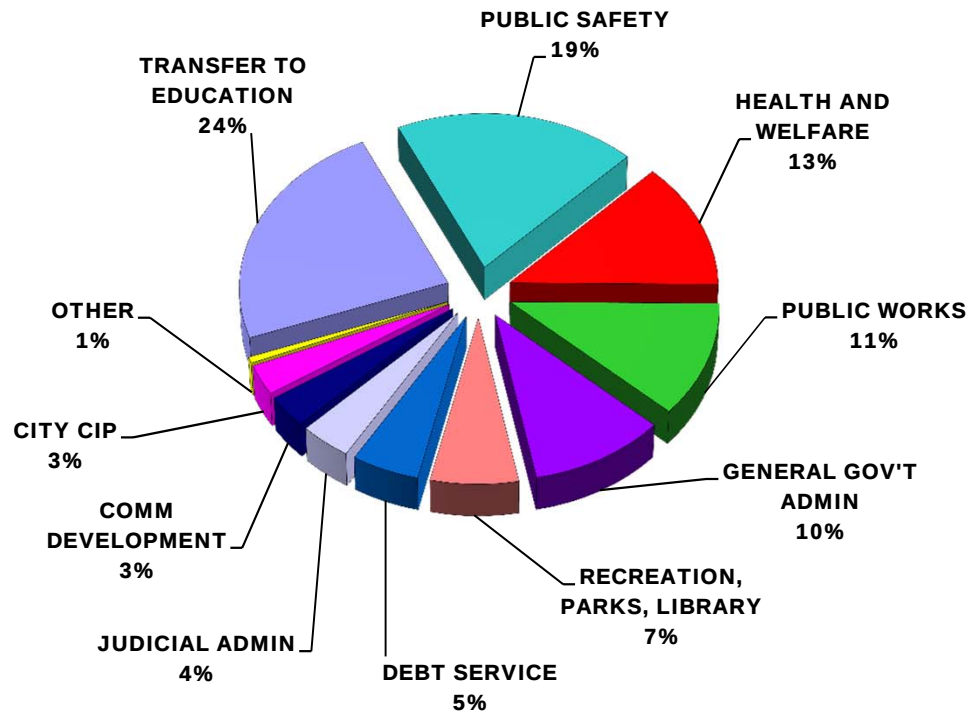
TRANSFER TO THE EDUCATION FUND	\$	11,098,000
PUBLIC SAFETY		9,108,591
HEALTH AND WELFARE		6,016,527
PUBLIC WORKS		5,437,721
GENERAL GOVERNMENT ADMINISTRATION		4,836,528
RECREATION, PARKS, LIBRARY, CULTURAL		3,111,074
TRANSFER TO THE DEBT SERVICE SINKING FUND		2,400,000
JUDICIAL ADMINISTRATION		1,827,079
COMMUNITY DEVELOPMENT		1,522,910
TRANSFER TO THE CITY CIP FUND		1,427,170
TRANSFER TO THE PARKING FUND		224,400
TRANSFER TO THE TROLLEY FUND		60,000
EDUCATIONAL AGENCIES		5,000
TOTAL GENERAL FUND EXPENDITURES	\$	47,075,000

FY 2014 GENERAL FUND EXPENDITURES

	FY 2012 ACTUALS	FY 2013 BUDGET	FY 2014 BUDGET	\$ VARIANCE
TRANSFER TO EDUCATION	\$ 10,710,366	\$ 10,797,257	\$ 11,098,000	\$ 300,743
PUBLIC SAFETY	8,494,886	8,677,140	9,108,591	431,451
HEALTH AND WELFARE	5,582,630	5,518,138	6,016,527	498,389
PUBLIC WORKS	5,126,188	5,182,423	5,437,721	255,298
GENERAL GOVERNMENT ADMIN	4,074,850	4,807,495	4,836,528	29,033
RECREATION, PARKS, LIBRARY	2,860,619	2,944,107	3,111,074	166,967
DEBT SERVICE	3,329,500	2,381,100	2,400,000	18,900
JUDICIAL ADMINISTRATION	1,720,681	1,773,638	1,827,079	53,441
TRANSFER TO CITY CIP FUND	2,210,000	1,412,000	1,427,170	15,170
COMMUNITY DEVELOPMENT	1,393,093	1,377,302	1,522,910	145,608
TRANSFER TO PARKING FUND	175,000	224,400	224,400	-
AID TO THE COMMONWEALTH	253,070	250,000	-	(250,000)
TRANSFER TO TROLLEY FUND	50,000	50,000	60,000	10,000
EDUCATION AGENCY CONTRIBUTIONS	5,000	5,000	5,000	-
TOTAL GENERAL FUND EXPENDITURES	\$ 45,985,883	\$ 45,400,000	\$ 47,075,000	\$ 1,675,000



FY 2014 GENERAL FUND EXPENDITURES



FY 2014 GENERAL FUND EXPENDITURES		
TRANSFER TO EDUCATION	\$	11,098,000
PUBLIC SAFETY		9,108,591
HEALTH AND WELFARE		6,016,527
PUBLIC WORKS		5,437,721
GENERAL GOV'T ADMIN		4,836,528
RECREATION, PARKS, LIBRARY		3,111,074
DEBT SERVICE		2,400,000
JUDICIAL ADMIN		1,827,079
COMM DEVELOPMENT		1,522,910
CITY CIP		1,427,170
OTHER		289,400
TOTAL EXPENDITURES	\$	47,075,000

OTHER

TRANSFER TO PARKING FUND	\$	224,400
TRANSFER TO TROLLEY FUND		60,000
EDUCATION -CONTRIBUTION TO BLUE RIDGE COMM COLLEGE		5,000
	\$	289,400

FY 2014 GENERAL FUND EXPENDITURES

	FY 2012 ACTUALS	FY 2013 BUDGET	FY 2014 BUDGET	\$ AMOUNT VS. FY 2013
<u>GENERAL GOVERNMENT ADMINISTRATION</u>				
<u>LEGISLATIVE</u>				
CITY COUNCIL	\$ 89,362	\$ 96,432	\$ 96,432	\$ -
CITY CLERK	91,243	100,515	5,216	(95,299)
<u>GENERAL ADMINISTRATION</u>				
CITY MANAGER	484,356	477,097	501,698	24,601
HUMAN RESOURCES	225,479	235,996	256,730	20,734
CITY ATTORNEY	258,492	259,379	301,910	42,531
CUSTOMER SERVICE OFFICE	567	-	-	-
AUDITOR/CONSULTANTS	47,150	60,000	55,000	(5,000)
CITY MEMBERSHIPS	25,839	26,922	26,967	45
<u>FINANCIAL ADMINISTRATION</u>				
FINANCIAL ADMINISTRATION	702,432	964,772	1,054,669	89,897
ASSESSOR AND EQUALIZATION BOARD	245,415	271,742	268,156	(3,586)
COMMISSIONER OF REVENUE	264,657	276,942	269,015	(7,927)
CITY TREASURER	326,809	327,600	337,709	10,109
INFORMATION TECHNOLOGY	731,700	839,446	885,101	45,655
RISK MANAGEMENT	452,675	739,000	642,000	(97,000)
<u>BOARD OF ELECTIONS</u>				
ELECTORAL BOARD AND REGISTRAR	128,675	131,652	135,925	4,273
TOTAL GENERAL GOV'T ADMIN	\$ 4,074,851	\$ 4,807,495	\$ 4,836,528	\$ 29,033
<u>JUDICIAL ADMINISTRATION</u>				
CIRCUIT COURT	\$ 138,989	\$ 153,983	\$ 156,411	\$ 2,428
GENERAL DISTRICT COURT	4,761	10,480	10,400	(80)
MAGISTRATE	1,897	2,000	2,000	-
JUVENILE/DOMESTIC COURT	80,141	100,328	80,277	(20,051)
CLERK OF CIRCUIT COURT	451,390	379,481	409,711	30,230
SHERIFF	454,831	511,049	524,140	13,091
VICTIM WITNESS GRANT	62,971	64,656	66,329	1,673
COMMONWEALTH ATTORNEY	525,701	551,661	577,811	26,150
TOTAL JUDICIAL ADMINISTRATION	\$ 1,720,681	\$ 1,773,638	\$ 1,827,079	\$ 53,441

FY 2014 GENERAL FUND EXPENDITURES

	FY 2012 ACTUALS	FY 2013 BUDGET	FY 2014 BUDGET	\$ AMOUNT VS. FY 2013
<u>PUBLIC SAFETY</u>				
<u>LAW ENFORCEMENT</u>				
POLICE DEPARTMENT	\$ 4,285,431	\$ 4,403,655	\$ 4,543,118	\$ 139,463
E-911 CENTER	717,316	764,895	778,153	13,258
<u>EMERGENCY SERVICES</u>				
FIRE DEPARTMENT	2,244,496	2,267,116	2,305,823	38,707
LOCAL EMERGENCY PLANN COMM	600	-	-	-
COMMUNITY PUBLIC SAFETY	108,796	80,000	85,000	5,000
<u>CORRECTIONS AND DETENTION</u>				
JUVENILE DETENTION HOME	87,188	134,298	182,752	48,454
JAIL	525,000	525,000	700,000	175,000
OFFICE ON YOUTH	127,444	121,000	121,000	-
<u>INSPECTION</u>				
BUILDING INSPECTION	282,504	310,676	312,245	1,569
<u>OTHER PROTECTION</u>				
ANIMAL CONTROL	115,792	70,000	80,000	10,000
MEDICAL EXAMINER	320	500	500	-
TOTAL PUBLIC SAFETY	\$ 8,494,887	\$ 8,677,140	\$ 9,108,591	\$ 431,451
<u>PUBLIC WORKS</u>				
ENGINEERING	\$ 321,880	\$ 354,878	\$ 349,196	\$ (5,682)
ADMINISTRATION	238,305	254,616	280,589	25,973
HIGHWAYS, STREETS, SIDEWALKS	2,682,652	2,705,725	2,787,357	81,632
TRAFFIC ENGINEERING	134,108	144,074	148,819	4,745
TRAFFIC SIGNALS/ELECTRONICS	111,933	115,014	116,502	1,488
BUILDING MAINTENANCE	1,239,838	1,194,938	1,330,045	135,107
EQUIPMENT MAINTENANCE	397,472	413,178	425,213	12,035
TOTAL PUBLIC WORKS	\$ 5,126,188	\$ 5,182,423	\$ 5,437,721	\$ 255,298

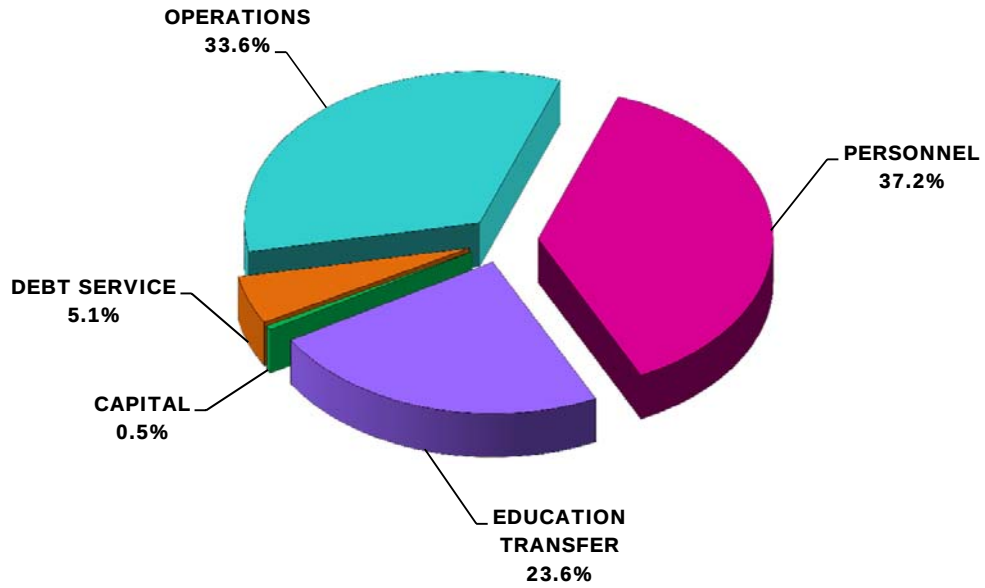
FY 2014 GENERAL FUND EXPENDITURES

HEALTH AND WELFARE	FY 2012 ACTUALS	FY 2013 BUDGET	FY 2014 BUDGET	\$ AMOUNT VS. FY 2013
<u>HEALTH</u>				
PUBLIC HEALTH SERVICES \$	239,965	\$ 256,605	\$ 269,837	\$ 13,232
<u>MENTAL HEALTH AND MENTAL RETARDATION</u>				
VALLEY COMM SERVICES BOARD	125,647	80,943	100,000	19,057
<u>SOCIAL SERVICES</u>				
COMM POLICY MNGMT TEAM (CSA)	2,119,634	2,175,000	2,150,000	(25,000)
DEPARTMENT OF SOCIAL SERVICES	2,816,805	2,712,000	3,197,000	485,000
TAX RELIEF -ELDERLY/DISABLED/VETERANS	186,597	208,900	215,000	6,100
COMMUNITY WELFARE ASSISTANCE	93,983	84,690	84,690	-
TOTAL HEALTH AND WELFARE	\$ 5,582,631	\$ 5,518,138	\$ 6,016,527	\$ 498,389
<u>EDUCATIONAL</u>				
CONTR TO BLUE RIDGE COMMUNITY COLLEGE \$	5,000	\$ 5,000	\$ 5,000	\$ -
<u>PARKS, RECREATION, LIBRARY, CULTURAL</u>				
RECREATION ADMINISTRATION \$	897,799	\$ 967,308	\$ 998,110	\$ 30,802
HORTICULTURE	112,258	116,871	123,484	6,613
COMMUNITY RECREATION ASSISTANCE	20,000	20,000	20,000	-
PARK MAINTENANCE	825,545	808,412	909,286	100,874
<u>CULTURAL ENRICHMENT</u>				
CULTURAL CONTRIBUTIONS	20,000	14,999	14,999	-
<u>LIBRARY</u>				
LIBRARY	985,017	1,016,517	1,045,195	28,678
TOTAL PARKS, RECR, LIBRARY	\$ 2,860,619	\$ 2,944,107	\$ 3,111,074	\$ 166,967

FY 2014 GENERAL FUND EXPENDITURES

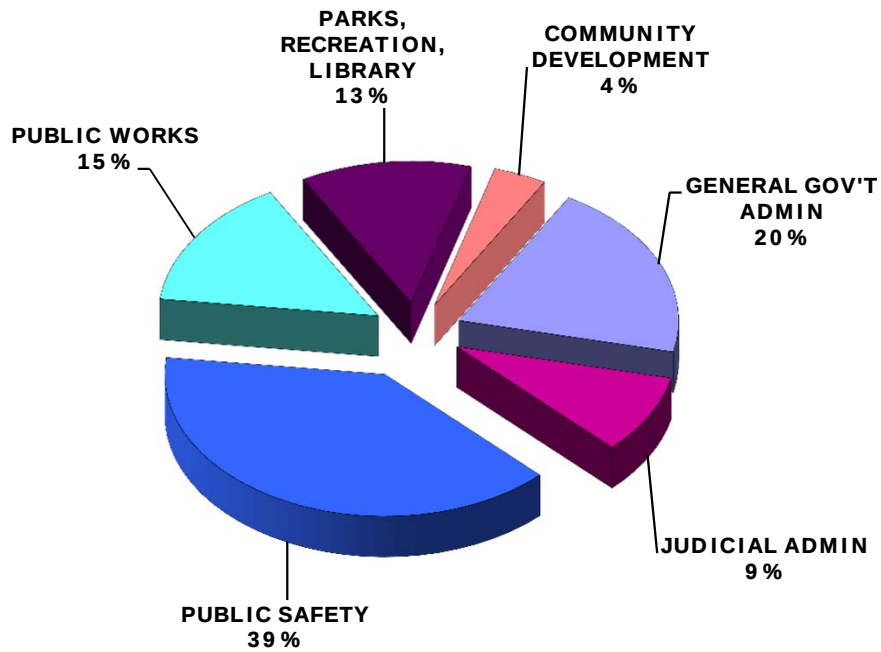
		FY 2012		FY 2013		FY 2014		\$ AMOUNT
		ACTUALS		BUDGET		BUDGET		VS. FY 2013
COMMUNITY DEVELOPMENT								
PLANNING AND DEVELOPMENT	\$	245,757	\$	256,204	\$	263,101	\$	6,897
COMM DEVELOPMENT ASSISTANCE		273,690		377,132		282,484		(94,648)
ECONOMIC DEVELOPMENT		532,815		412,536		623,100		210,564
TOURISM OFFICE		273,945		286,109		304,515		18,406
TOURIST INFORMATION CENTER		18,002		-		49,710		49,710
STAUNTON WELCOME CENTER		48,884		45,321				(45,321)
TOTAL COMMUNITY DEVELOPMENT	\$	1,393,093	\$	1,377,302	\$	1,522,910	\$	145,608
TRANSFERS TO OTHER FUNDS								
TRANSFER TO EDUCATION FUND	\$	10,710,366	\$	10,797,257	\$	11,098,000	\$	300,743
TRANSFER TO PARKING FUND		175,000		224,400		224,400		-
TRANSFER TO CIP FUND		2,210,000		1,412,000		1,427,170		15,170
TRANSFER TO DEBT SINKING FUND		3,329,500		2,381,100		2,400,000		18,900
TRANSFER TO THE TROLLEY FUND		50,000		50,000		60,000		10,000
TOTAL TRANSFERS	\$	16,474,866	\$	14,864,757	\$	15,209,570	\$	344,813
FIXED AND OTHER CHARGES								
AID TO THE COMMONWEALTH	\$	253,070	\$	250,000	\$	-	\$	(250,000)
TOTAL FIXED AND OTHER CHARGES	\$	253,070	\$	250,000	\$	-	\$	(250,000)
TOTAL GENERAL FUND	\$	45,985,886	\$	45,400,000	\$	47,075,000	\$	1,675,000

FY2014 GENERAL FUND BUDGET BY CATEGORY



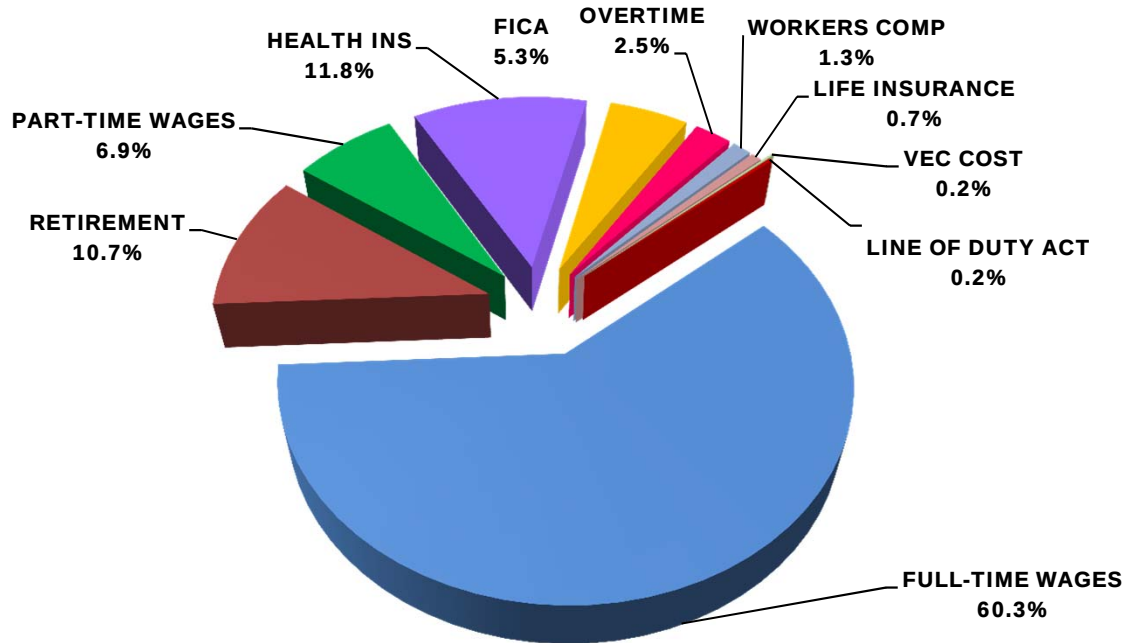
EXPENDITURE CATEGORY	PERSONNEL	OPERATIONS	CAPITAL	TOTAL
EDUCATION FUND TRANSFER	\$ -	\$ 11,098,000	\$ -	\$ 11,098,000
PUBLIC SAFETY	6,898,982	2,155,609	54,000	9,108,591
HEALTH AND WELFARE		6,016,527		6,016,527
PUBLIC WORKS	2,617,278	2,735,604	84,839	5,437,721
GENERAL GOV'T ADMINISTRATION	3,546,486	1,240,042	50,000	4,836,528
PARKS, RECREATION, LIBRARY	2,209,621	869,453	32,000	3,111,074
TRANSFER TO DEBT SERVICE FUND		2,400,000		2,400,000
JUDICIAL ADMINISTRATION	1,577,252	249,827		1,827,079
COMMUNITY DEVELOPMENT	685,676	837,234		1,522,910
TRANSFER TO CIP FUND		1,427,170		1,427,170
PARKING FUND TRANSFER		224,400		224,400
TRANSFER TO THE TROLLEY FUND		60,000		60,000
EDUCATIONAL AGENCIES		5,000		5,000
TOTALS	\$ 17,535,295	\$ 29,318,866	\$ 220,839	\$ 47,075,000

GENERAL FUND PERSONNEL BY JOB FUNCTION



FY 2014 GENERAL FUND BUDGET	TOTAL PERSONNEL COST	FULL-TIME APPROVED POSITIONS	PART-TIME POSITIONS
GENERAL GOV'T ADMIN	\$ 3,546,486	32	2
JUDICIAL ADMIN	1,577,252	21	2
PUBLIC SAFETY	6,898,982	99	25
PUBLIC WORKS	2,617,278	38	12
PARKS, RECREATION, LIBRARY	2,209,621	24	49
COMMUNITY DEVELOPMENT	685,676	7	4
TOTAL PERSONNEL COST	\$ 17,535,295	221	94

FY 2014 GENERAL FUND PERSONNEL COST



GENERAL FUND	FY 2013	FY 2014	VARIANCE
FULL-TIME WAGES	10,274,371	10,575,826	301,455
RETIREMENT	1,823,327	1,882,578	59,251
PART-TIME WAGES	1,192,362	1,214,560	22,198
HEALTH INS	2,099,809	2,063,430	(36,379)
FICA	909,741	935,787	26,046
OVERTIME	425,300	439,000	13,700
WORKERS COMP	250,000	225,000	(25,000)
LIFE INSURANCE	135,621	127,711	(7,910)
VEC COST	27,017	28,903	1,886
LINE OF DUTY ACT	42,500	42,500	-
TOTAL	\$ 17,180,048	\$ 17,535,295	\$ 355,247

3 % PAY INCREASE OCTOBER 1, 2013, FOR ALL EMPLOYEES

VRS RETIREMENT RATE:	17.67 %
VRS LIFE INSURANCE RATE:	1.19 %
SOCIAL SECURITY RATE:	7.65 %
HEALTH INSURANCE PREMIUM INCREASE:	10 % ESTIMATE
VEC RATE PER EMPLOYEE	\$80

GENERAL GOVERNMENT ADMINISTRATION

FY 2013 Budget	FY2014 Budget	\$ (+ / -)	% Change
\$ 4,807,495	\$ 4,836,528	\$ 29,033	0.6 %

	FY 2012 ACTUALS	FY 2013 BUDGET	FY 2014 BUDGET	% CHANGE
LEGISLATIVE				
CITY COUNCIL	\$ 89,362	\$ 96,432	\$ 96,432	0.0 %
CITY CLERK	91,243	100,515	5,216	-94.8 %
GENERAL ADMINISTRATION				
CITY MANAGER	484,923	477,097	501,698	5.2 %
HUMAN RESOURCES	225,479	235,996	256,730	8.8 %
CITY ATTORNEY	258,492	259,379	301,910	16.4 %
AUDITOR/CONSULTANT	47,150	60,000	55,000	-8.3 %
CITY MEMBERSHIPS	25,839	26,922	26,967	0.2 %
FINANCE ADMINISTRATION				
ASSESSOR AND EQUALIZATION BOARD	245,415	271,742	268,156	-1.3 %
COMMISSIONER OF REVENUE	264,657	276,942	269,015	-2.9 %
CITY TREASURER	326,809	327,600	337,709	3.1 %
INFORMATION TECHNOLOGY	731,700	839,446	885,101	5.4 %
RISK MANAGEMENT	452,675	739,000	642,000	-13.1 %
BOARD OF ELECTIONS				
ELECTORAL BOARD AND REGISTRAR	128,675	131,652	135,925	3.2 %
TOTAL GENERAL GOV'T ADMINISTRATION	\$ 4,074,851	\$ 4,807,495	\$ 4,836,528	0.6 %

	Personnel	Operations	Capital	Total
FY 2014	3,546,486	1,240,042	50,000	4,836,528
FY 2013	3,615,383	1,152,112	40,000	4,807,495
Variance	(68,897)	87,930	10,000	29,033

PERSONNEL AND BENEFITS

\$ (68,897) NET DECREASE IN WAGES AND BENEFITS

32 FULL-TIME POSITIONS / 2 PART-TIME POSITIONS

CLERK OF COUNCIL POSITION COMBINED WITH CITY ATTORNEY'S OFFICE

GENERAL GOVERNMENT ADMINISTRATION

CITY PROPERTY AND LIABILITY INSURANCES

\$	125,000	LOCAL GOVERNMENT LIABILITY
\$	80,000	AUTO LIABILITY INSURANCE
\$	70,000	FIRE & MULTI-PERIL INSURANCE
\$	27,000	SELF-INSURANCE COLLISION
\$	15,000	RESERVE OFFICERS INSURANCE
\$	317,000	TOTAL INSURANCE COST

OPERATIONAL EXPENSES

\$	237,000	ANNUAL SOFTWARE LICENSE FEES
\$	226,750	PROFESSIONAL SERVICES- AUDITORS, LEGAL SERVICES, FINANCIAL, CITY CODE UPDATES
\$	70,800	TRAINING, PHYSICAL FITNESS, MEDICAL EXAMS
\$	96,930	MAINTENANCE AGREEMENTS ON TECHNOLOGY EQUIPMENT
\$	56,435	FORMS FOR CHECKS, TAX TICKETS, ASSESSMENT NOTICES, CIGARETTE TAX STAMPS
\$	41,000	NON-CAPITAL EQUIPMENT- COMPUTER REPLACEMENTS
\$	36,300	POSTAGE
\$	32,225	TELEPHONE / DATA NETWORK LINES
\$	18,115	DUES & SUBSCRIPTIONS TO PROFESSIONAL ORGANIZATIONS/MEMBERSHIPS
\$	9,700	ADVERTISING
\$	25,000	COLLECTION FEES FOR DEBIT / CREDIT CARD FEES/ DELINQUENT COLLECTION FEES
\$	20,000	CITY COUNCIL SPECIAL EXPENSES
\$	16,800	CONTRACT SERVICES FOR VOTING MACHINES
\$	9,020	GAS & OIL, VEHICLE MAINTENANCE
\$	896,075	SUMMARY TOTAL OF OPERATIONS

CAPITAL EQUIPMENT

\$	50,000	COMPUTER NETWORK SERVERS/ INFRASTRUCTURE
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CONTRIBUTIONS TO OUTSIDE AGENCIES / MEMBERSHIPS:

\$	14,280	VIRGINIA 1ST CITIES
\$	10,187	VIRGINIA MUNICIPAL LEAGUE
\$	1,500	VIRGINIA INSTITUTE OF GOVERNMENT
\$	1,000	CHAMBER OF COMMERCE

JUDICIAL ADMINISTRATION

FY2013 Budget	FY2014 Budget	\$ (+ / -)	% Change
\$ 1,773,638	\$ 1,827,079	\$ 53,441	3.0 %

	FY 2012 ACTUALS	FY 2013 BUDGET	FY 2014 BUDGET	% Change
CIRCUIT COURT	\$ 138,989	\$ 153,983	\$ 156,411	1.6 %
GENERAL DISTRICT COURT	4,761	10,480	10,400	-0.8 %
MAGISTRATE	1,897	2,000	2,000	0.0 %
JUVENILE/DOMESTIC RELATIONS COURT	80,141	100,328	80,277	-20.0 %
CLERK OF CIRCUIT COURT	451,390	379,481	409,711	8.0 %
SHERIFF	454,831	511,049	524,140	2.6 %
VICTIM WITNESS GRANT	62,971	64,656	66,329	2.6 %
COMMONWEALTH ATTORNEY	525,701	551,661	577,811	4.7 %
TOTAL JUDICIAL ADMINISTRATION	\$ 1,720,681	\$ 1,773,638	\$ 1,827,079	3.0 %

	Personnel	Operations	Capital	Total
FY 2014	1,577,252	249,827	-	1,827,079
FY 2013	1,517,480	256,158	-	1,773,638
Variance	59,772	(6,331)	-	53,441

PERSONNEL AND BENEFITS

\$ 59,772 NET INCREASE IN WAGES AND BENEFITS
21 FULL-TIME POSITIONS / 2 PART-TIME POSITIONS

OPERATIONAL EXPENSES

\$ 62,592	RENTAL OF PROPERTY - J&D COURT
\$ 37,450	OFFICE SUPPLIES FOR COURTS
\$ 17,000	JUROR & WITNESS FEES
\$ 15,000	SHERIFF - COURTROOM SECURITY MATERIALS
\$ 14,300	TELEPHONE
\$ 14,300	TRAINING FOR SHERIFFS-POLICE ACADEMY, JUDGE, COURT CLERKS
\$ 20,200	GAS & OIL, TIRES, MAINTENANCE ON VEHICLES, RADIO MAINTENANCE
\$ 12,350	MAINTENANCE AGREEMENTS ON OFFICE EQUIPMENT
\$ 10,000	CLERK OF CIRCUIT COURT - RECORD BOOKS/DOCUMENT STORAGE/ MANAGEMENT
\$ 7,000	DOMESTIC VIOLENCE VICTIM WITNESS COORDINATOR SHARE WITH AUGUSTA COUNTY
\$ 6,800	DUES & SUBSCRIPTIONS
\$ 5,650	PROFESSIONAL FEES - COURT AUDIT FEES, LEGAL SERVICES
\$ 15,735	POSTAGE
\$ 10,300	ANNUAL SOFTWARE LICENSE FEES
\$ 1,150	JURY COMMISSIONERS
\$ 249,827	SUMMARY TOTAL OF OPERATIONS

PUBLIC SAFETY

FY2013 Budget	FY2014 Budget	\$ (+ / -)	% Change
\$ 8,677,140	\$ 9,108,591	\$ 431,451	5.0 %

	FY 2012 ACTUALS	FY 2013 BUDGET	FY 2014 BUDGET	% Change
LAW ENFORCEMENT				
POLICE DEPARTMENT	\$ 4,285,431	\$ 4,403,655	\$ 4,543,118	3.2 %
E-911 CENTER	717,316	764,895	778,153	1.7 %
EMERGENCY SERVICES				
FIRE DEPARTMENT	2,244,496	2,267,116	2,305,823	1.7 %
LOCAL EMERGENCY PLANNING COMM	600	-	-	0.0 %
COMMUNITY PUBLIC SAFETY	108,796	80,000	85,000	6.3 %
CORRECTIONS AND DETENTION				
JUVENILE DETENTION HOME	87,188	134,298	182,752	36.1 %
MIDDLE RIVER REGIONAL JAIL	525,000	525,000	700,000	33.3 %
OFFICE ON YOUTH	127,444	121,000	121,000	0.0 %
BUILDING INSPECTION	282,504	310,676	312,245	0.5 %
OTHER PROTECTION				
ANIMAL CONTROL	115,792	70,000	80,000	14.3 %
MEDICAL EXAMINER	320	500	500	0.0 %
TOTAL PUBLIC SAFETY	\$ 8,494,887	\$ 8,677,140	\$ 9,108,591	5.0 %

	Personnel	Operations	Capital	Total
FY 2014	6,898,982	2,155,609	54,000	9,108,591
FY 2013	6,672,921	1,902,219	102,000	8,677,140
Variance	226,061	253,390	(48,000)	431,451

PERSONNEL AND BENEFITS

\$ 226,061 NET INCREASE IN WAGES AND BENEFITS
 \$40,000 - NEW CAREER DEVELOPMENT PROGRAM FOR POLICE DEPT
 99 FULL-TIME POSITIONS / 25 PART-TIME POSITIONS

PUBLIC SAFETY

OPERATIONS

\$	700,000	JAIL OPERATIONS -\$175,000 INCREASE
\$	337,450	GAS & OIL, TIRES, VEHICLE MAINTENANCE
\$	182,752	JUVENILE DETENTION HOME -\$48,454 INCREASE
\$	121,000	OFFICE ON YOUTH CONTRACT WITH WAYNESBORO
\$	128,950	MATERIALS & SUPPLIES FOR POLICE, FIRE, AND EMERGENCY MEDICAL SUPPLIES
\$	135,776	TRAINING FOR POLICE/ DISPATCHERS & FIRE - POLICE ACADEMY DUES
\$	97,926	UNIFORMS FOR POLICE/FIRE/ DISPATCH
\$	80,000	CARE OF ANIMALS - REGIONAL ANIMAL SHELTER - \$10,000 INCREASE
\$	67,515	TELEPHONE AND DISPATCH TELEPHONE SERVICES
\$	65,000	STATE FIRE PROGRAMS FUND
\$	63,750	CONTRACT MAINTENANCE AGREEMENT FOR E-911 DISPATCH EQUIPMENT
\$	60,025	MAINTENANCE /REPAIR RADIOS AND OTHER EQUIPMENT
\$	27,200	PROFESSIONAL SERVICES- AUGUSTA MEDICAL SECURITY, EVALUATIONS, MEDICAL DOCTOR LICENSE FOR FIRE DEPARTMENT EMS SERVICES
\$	25,000	ANNUAL SOFTWARE LICENSE AGREEMENTS
\$	31,765	OFFICE SUPPLIES, PRINTING TICKETS, PHOTOCOPY, POSTAGE
\$	20,000	STATE EMS FOUR FOR LIFE PROGRAM
\$	11,500	AUXILIARY POLICE OFFICERS & FIREFIGHTERS
\$	2,155,609	SUMMARY TOTAL OF OPERATIONS

CAPITAL

\$	44,000	TWO POLICE VEHICLE REPLACEMENTS
\$	10,000	POLICE SOFTWARE -VPN NETWORK ACCESS SOFTWARE FOR MOBILE LAPTOPS
\$	54,000	TOTAL CAPITAL

MIDDLE RIVER REGIONAL JAIL AUTHORITY COSTS

\$	12,865,455	TOTAL MIDDLE RIVER REGIONAL JAIL BUDGET
\$	4,825,534	TOTAL STAUNTON, AUGUSTA, WAYNESBORO CONTRIBUTIONS
\$	1,544,171	STAUNTON SHARE FOR FY2014 - 32.0 %

MRRJA FUNDING	GENERAL FUND	CIP RESERVE	TOTAL FUNDING	CITY % SHARE
FY 2014 BUDGET	\$ 700,000	\$ 844,171	\$ 1,544,171	32.00 %
FY 2013 BUDGET	\$ 525,000	\$ 1,019,171	\$ 1,544,171	32.00 %
FY 2012 ACTUALS	\$ 525,000	\$ 779,269	\$ 1,304,269	30.30 %
FY 2011 ACTUALS	\$ 450,000	\$ 1,050,847	\$ 1,500,847	30.20 %
FY 2010 ACTUALS	\$ 675,096	\$ 232,315	\$ 907,411	28.90 %

PUBLIC WORKS

FY2013 Budget	FY2014 Budget	\$ (+ / -)	% Change
\$ 5,182,423	\$ 5,437,721	\$ 255,298	4.9 %

	FY 2012 ACTUALS	FY 2013 BUDGET	FY 2014 BUDGET	% Change
ENGINEERING	\$ 321,880	\$ 354,878	\$ 349,196	-1.6 %
ADMINISTRATION	238,305	254,616	280,589	10.2 %
HIGHWAYS, STREETS, SIDEWALKS	2,682,652	2,705,725	2,787,357	3.0 %
TRAFFIC ENGINEERING	134,108	144,074	148,819	3.3 %
TRAFFIC SIGNALS/ELECTRONICS	111,933	115,014	116,502	1.3 %
BUILDING MAINTENANCE	1,239,838	1,194,938	1,330,045	11.3 %
EQUIPMENT MAINTENANCE	397,472	413,178	425,213	2.9 %
TOTAL PUBLIC WORKS	\$ 5,126,188	\$ 5,182,423	\$ 5,437,721	4.9 %

	Personnel	Operations	Capital	Total
FY 2014	2,617,278	2,735,604	84,839	5,437,721
FY 2013	2,573,106	2,582,317	27,000	5,182,423
Variance	44,172	153,287	57,839	255,298

OPERATIONAL EXPENSES

HIGHWAYS, STREETS, SIDEWALKS, MAJOR OPERATIONAL EXPENDITURES

\$ 945,000	STREET PAVING
\$ 287,000	ELECTRIC - STREET LIGHTS
\$ 265,000	STREET MAINTENANCE MATERIALS, REPAIRS TO STREETS, GUARDRAILS, BRIDGES
\$ 183,350	GAS & OIL , TIRES, MAINTENANCE & REPAIR OF VEHICLES
\$ 106,000	SNOW REMOVAL SUPPLIES-SALT, CHAINS
\$ 75,000	MAINTENANCE OF SIDEWALKS
\$ 78,000	TRAFFIC MATERIALS FOR PAINTING STREETS
\$ 30,990	CONTRACT AGREEMENTS-JAIL INMATE CREWS FOR RIGHT OF WAY MAINTENANCE, DISPOSAL SERVICES FOR OILS, PAINTS AT EQUIPMENT MAINTENANCE SHOP, RAILROAD MAINTENANCE
\$ 21,850	ANNUAL SOFTWARE FEES FOR STREET MAINTENANCE REPORTING/VEHICLE DIAGNOSTICS
\$ 19,925	TELEPHONE, OFFICE SUPPLIES, POSTAGE, PHOTOCOPY
\$ 16,000	PROFESSIONAL ENGINEERING SERVICES
\$ 29,879	SMALL TOOLS, UNIFORMS, SAFETY EQUIPMENT, TRAINING, DUES
\$ 2,057,994	SUMMARY TOTAL FOR STREETS

BUILDING MAINTENANCE

\$ 303,000	UTILITIES FOR BUILDINGS - ELECTRIC / NATURAL GAS HEAT
\$ 127,610	CONTRACTS FOR MAINTENANCE OF CITY BUILDINGS- HVAC, ELEVATOR INSPECTIONS, ANNUAL FIRE ALARM INSPECTIONS, FIRE DEPT DOORS AND PLYMOVENT MAINTENANCE, ALARM SYSTEMS
\$ 123,000	HEALTH DEPT ROOF REPLACEMENT -\$55,000; CITY HALL RECOAT ROOF-\$15,000; POLICE DEPT REPLACE DOORS -\$8,000; FIRE STATION OVERHEAD DOOR REPLACEMENTS -\$45,000
\$ 67,000	GENERAL BUILDING MAINTENANCE REPAIRS/SUPPLIES
\$ 35,000	CLEANING SUPPLIES
\$ 22,000	PEST EXTERMINATION/TREATMENT SERVICES FOR CITY BUILDINGS
\$ 677,610	SUMMARY TOTAL FOR BUILDING MAINTENANCE

HEALTH AND WELFARE

FY2013 Budget	FY2014 Budget	\$ (+ / -)	% Change
\$ 5,518,138	\$ 6,016,527	\$ 498,389	9.0 %

	FY 2012 ACTUALS	FY 2013 BUDGET	FY 2014 BUDGET	% Change
PUBLIC HEALTH SERVICES	\$ 239,965	\$ 256,605	\$ 269,837	5.2 %
VALLEY COMM SERVICES BOARD	125,647	80,943	100,000	23.5 %
COMM POLICY MNGMT TEAM (CSA)	2,119,634	2,175,000	2,150,000	-1.1 %
DEPARTMENT OF SOCIAL SERVICES	2,816,805	2,712,000	3,197,000	17.9 %
TAX RELIEF -ELDERLY/DISABLED/VETERANS	186,597	208,900	215,000	2.9 %
COMMUNITY WELFARE ASSISTANCE	93,983	84,690	84,690	0.0 %
TOTAL HEALTH AND WELFARE	\$ 5,582,631	\$ 5,518,138	\$ 6,016,527	9.0 %

	Personnel	Operations	Capital	Total
FY 2014		6,016,527		6,016,527
FY 2013		5,518,138		5,518,138
Variance	-	498,389	-	498,389

DEPARTMENT OF SOCIAL SERVICES OPERATIONAL EXPENSES

\$ 2,150,000	CSA- FAMILY COMPREHENSIVE ACT SERVICES - \$25,000 DECREASE
\$ 780,000	FOSTER CARE - \$150,000 INCREASE
\$ 760,000	SPECIAL NEEDS ADOPTION - \$140,000 INCREASE
\$ 574,000	DEPARTMENT ADMINISTRATIVE EXPENSES, WAGES & BENEFITS - \$40,000 INCREASE
\$ 600,000	ADOPTION SUBSIDY - \$120,000 DECREASE
\$ 240,000	AUXILIARY GRANTS - \$30,000 INCREASE
\$ 205,000	VIEW PURCHASED SERVICES
\$ 38,000	GENERAL RELIEF, ADULT SERVICES
\$ 5,347,000	SUMMARY TOTAL FOR DEPARTMENT OF SOCIAL SERVICES

CONTRIBUTIONS TO AGENCIES

\$ 269,836	CONTRIBUTION TO THE HEALTH DEPARTMENT
\$ 100,000	CONTRIBUTION TO VALLEY COMMUNITY SERVICES BOARD
\$ 40,040	CATS - COORDINATED TRANSPORTATION SYSTEM
\$ 20,000	CAPSAW CONTRIBUTION
\$ 18,650	VALLEY PROGRAM FOR AGING SERVICES
\$ 6,000	STAUNTON SENIOR CENTER
\$ 454,526	SUMMARY TOTAL FOR CONTRIBUTIONS TO OUTSIDE AGENCIES

TAX RELIEF EXPENSE

\$ 175,000	REAL ESTATE TAX RELIEF FOR ELDERLY/HANDICAPPED
\$ 40,000	REAL ESTATE TAX RELIEF FOR DISABLED VETERANS
\$ 215,000	TOTAL TAX RELIEF

RECREATION, PARKS, LIBRARY AND CULTURAL

FY2013 Budget	FY2014 Budget	\$ (+ / -)	% Change
\$ 2,944,107	\$ 3,111,074	\$ 166,967	5.7 %

		FY 2012 ACTUALS		FY 2013 BUDGET		FY 2014 BUDGET	% Change
RECREATION ADMINISTRATION	\$	897,799	\$	967,308	\$	998,110	3.2 %
HORTICULTURE		112,258		116,871		123,484	5.7 %
COMMUNITY RECREATION CONTRIBUTIONS		20,000		20,000		20,000	0.0 %
PARK MAINTENANCE		825,545		808,412		909,286	12.5 %
CULTURAL CONTRIBUTIONS		20,000		14,999		14,999	0.0 %
LIBRARY		985,017		1,016,517		1,045,195	2.8 %
TOTAL PARKS, RECR, & CULTURAL	\$	2,860,619	\$	2,944,107	\$	3,111,074	5.7 %

	Personnel	Operations	Capital	Total
FY 2014	2,209,621	869,453	32,000	3,111,074
FY 2013	2,163,488	780,619	-	2,944,107
Variance	46,133	88,834	32,000	166,967

RECREATION REVENUE - CHARGES FOR SERVICES

\$ 135,000	HEART AFTERSCHOOL PROGRAM
\$ 75,000	SUMMER PLAYGROUND
\$ 45,000	LEAGUE SPORTS FOR ADULTS
\$ 20,000	SWIMMING POOL
\$ 15,000	INSTRUCTIONAL/EDUCATION CLASSES
\$ 25,000	TRIPS AND TOURS
\$ 315,000	TOTAL RECREATION REVENUE

PERSONNEL

\$ 46,133	NET INCREASE IN WAGES AND BENEFITS
	\$20,000 ONE NEW FULL -TIME PARK MAINTENANCE POSITION - MARCH 1, 2014
	24 FULL-TIME POSITIONS / 48 PART-TIME POSITIONS

PART-TIME WAGES FOR RECREATION PROGRAMS:

\$ 86,963	AFTERSCHOOL HEART PROGRAM
\$ 76,730	FACILITY COORDINATORS
\$ 76,000	SUMMER PLAYGROUND STAFF
\$ 41,200	SWIMMING POOL
\$ 26,600	UMPIRES FOR LEAGUE SPORTS
\$ 9,720	KIWANIS BASEBALL
\$ 317,213	TOTAL RECREATION PART-TIME WAGES

RECREATION, PARKS, LIBRARY AND CULTURAL

OPERATIONAL EXPENSES

\$	107,295	STATE-AID FOR BOOKS, MEDIA, PERIODICALS
\$	102,448	GAS & OIL, TIRES, MAINTENANCE OF VEHICLES/ PARK MAINTENANCE EQUIPMENT
\$	100,000	CONTRACT MAINTENANCE OF PARKS, RECREATION FACILITIES, REPAIRS
\$	93,900	MATERIALS /SUPPLIES FOR LIBRARY / RECREATION OFFICE
\$	51,300	OFFICE SUPPLIES, POSTAGE, PHOTOCOPY, TELEPHONE
\$	46,200	INSTRUCTIONAL CONTRACT AGREEMENTS, ENTERTAINMENT SERVICES
\$	38,700	ADVERTISEMENT AND PRINTING FOR RECREATION/LIBRARY PUBLICATIONS
\$	37,300	MATERIALS/SUPPLIES-PARKS, PLAYGROUNDS, BALLFIELDS, SMALL TOOLS, EQUIPMENT RENTAL
\$	37,000	UTILITIES - LIBRARY ELECTRIC AND NATURAL GAS HEAT
\$	35,200	CHEMICALS FOR POOL, HORTICULTURE, GROUNDS MAINTENANCE
\$	25,000	RECREATION TRIPS
\$	25,000	CITY BOOKS, MEDIA, PERIODICALS FOR LIBRARY
\$	23,000	TREE/PLANT PURCHASES/ CARE
\$	24,511	RECREATION PROGRAMS/ INSTRUCTION
\$	18,600	PROFESSIONAL ORGANIZATION DUES, TRAINING LIBRARY / RECREATION STAFF
\$	18,000	SUMMER PLAYGROUND PROGRAM SUPPLIES
\$	18,000	AFTERSCHOOL HEART PROGRAM EXPENSES
\$	16,000	LIBRARY SOFTWARE LICENSE FEE
\$	12,000	CONTRIBUTIONS TO YOUTH SPORTS PROGRAMS- BASEBALL/ SOFTBALL / FOOTBALL
\$	5,000	DUCK FOOD
\$	834,454	SUMMARY TOTAL OF OPERATIONS

CULTURAL CONTRIBUTIONS

\$	20,000	BOYS AND GIRLS CLUB
\$	3,333	STONEWALL BRIGADE BAND
\$	3,333	STAUNTON/AUGUSTA ART CENTER
\$	3,333	SHENANARTS
\$	5,000	WOODROW WILSON PRESIDENTIAL LIBRARY
\$	34,999	TOTAL CONTRIBUTIONS

COMMUNITY DEVELOPMENT

FY2013 Budget	FY2014 Budget	\$ (+ / -)	% Change
\$ 1,377,302	\$ 1,522,910	\$ 145,608	10.6 %

	FY 2012 ACTUALS	FY 2013 BUDGET	FY 2014 BUDGET	% Change
PLANNING AND DEVELOPMENT	\$ 245,757	\$ 256,204	\$ 263,101	2.7 %
COMMUNITY DEVELOPMENT AGENCIES	273,690	377,132	282,484	-25.1 %
ECONOMIC DEVELOPMENT	532,815	412,536	623,100	51.0 %
TOURISM OFFICE	273,945	286,109	304,515	6.4 %
TOURIST INFORMATION CENTER	18,002	-	-	N / A
STAUNTON WELCOME CENTER	48,884	45,321	49,710	9.7 %
TOTAL COMMUNITY DEVELOPMENT	\$ 1,393,093	\$ 1,377,302	\$ 1,522,910	10.6 %

	Personnel	Operations	Capital	Total
FY 2014	685,676	837,234	-	1,522,910
FY 2013	664,670	712,632	-	1,377,302
Variance	21,006	124,602	-	145,608

PERSONNEL

\$ 21,006 NET INCREASE IN WAGES AND BENEFITS
7 FULL-TIME POSITIONS / 4 PART-TIME POSITIONS

OPERATIONAL EXPENSES

\$ 115,000	VILLAGES DEVELOPMENT AGREEMENT - REAL ESTATE TAX REHAB ABATEMENT
\$ 75,000	TOURISM ADVISORY BOARD - 1% TAX FROM LODGING TAX INCREASE IN 2007
\$ 37,250	PRINTING FOR TOURISM BROCHURES / ECONOMIC DEVELOPMENT BROCHURES / MAPS
\$ 46,000	ADVERTISING - \$10,000 INCREASE FOR VIDEO ADVERTISING
\$ 207,500	PROFESSIONAL FEES / ASSISTANCE- ENGINEERS/ INCREASE \$100,000
\$ 20,000	ENTERPRISE ZONE INCENTIVES - LEVEL FUNDED
\$ 12,000	POSTAGE
\$ 9,500	TRAINING / TRAVEL
\$ 31,160	DUES, TELEPHONE, OFFICE SUPPLIES, PHOTOCOPY, GAS & OIL
\$ 553,410	SUMMARY TOTAL FOR OPERATIONS

OUTSIDE AGENCY FUNDING:

\$ 144,200	SDDA - \$34,200 PLUS \$110,000 TAX REVENUE
\$ 48,159	SHENANDOAH VALLEY AIRPORT
\$ 25,000	HISTORIC STAUNTON FOUNDATION
\$ 31,465	PLANNING DISTRICT COMMISSION
\$ 20,000	GART -REGIONAL TOURISM PROGRAM
\$ 15,000	STAUNTON CREATIVE COMMUNITY FUND
\$ 283,824	TOTAL COMMUNITY DEVELOPMENT CONTRIBUTIONS TO OUTSIDE AGENCIES

TRANSFERS TO OTHER FUNDS

FY2013 Budget	FY2014 Budget	\$ (+ / -)	% Change
\$ 14,864,757	\$ 15,209,570	\$ 344,813	2.3 %

	FY 2012 ACTUALS	FY 2013 BUDGET	FY 2014 BUDGET	% Change
TRANSFER TO EDUCATION FUND	\$ 10,710,366	\$ 10,797,257	\$ 11,098,000	2.8 %
TRANSFER TO DEBT SERVICE SINKING FUND	3,329,500	2,381,100	2,400,000	0.8 %
TRANSFER TO THE CIP FUND	2,210,000	1,412,000	1,427,170	1.1 %
TRANSFER TO PARKING FUND	175,000	224,400	224,400	0.0 %
TRANSFER TO THE TROLLEY FUND	50,000	50,000	60,000	20.0 %
TOTAL TRANSFERS	\$ 16,474,866	\$ 14,864,757	\$ 15,209,570	2.3 %

TRANSFERS TO OTHER FUNDS HIGHLIGHTS:

\$ 11,098,000 TRANSFER TO THE EDUCATION FUND
 \$ 300,743 ADDITIONAL CASH TRANSFER
 \$ 175,000 CIP TRANSFER TO SCHOOL CIP FUND- FY2013 BUD AMENDMENT #3
 \$ 77,700 CITY FINANCIAL SERVICES
 \$ 553,443 TOTAL ADDITIONAL EDUCATION FUNDING FOR FY2014

\$ 2,400,000 TRANSFER TO DEBT SERVICE SINKING FUND FOR GENERAL FUND DEBT PAYMENTS

\$ 1,427,170 TRANSFER TO CITY CIP FUND
 \$ 750,000 JAIL RESERVE ADDITION FOR DEBT
 \$ 250,000 FIRE DEPARTMENT STATION 1 ROOF REPLACEMENT
 \$ 150,000 STREET IMPROVEMENT PROJECTS
 \$ 150,000 FIRE TRUCK RESERVE FOR REPLACEMENTS
 \$ 100,000 NEW SIDEWALK PROJECTS
 \$ 27,170 BLUE RIDGE COMMUNITY COLLEGE CAPITAL PAYMENT
 \$ 1,427,170 TOTAL CIP TRANSFER

CAPITAL INVESTMENT FUND

FY2013 Budget	FY2014 Budget	\$ (+ / -)	% Change
\$ 1,412,000	\$ 1,427,170	\$ 15,170	1.1 %

CIP FUND REVENUE

\$ 1,427,170	TRANSFER FROM GENERAL FUND REVENUES FY2014
\$ 1,040,004	FY2013 BUDGET AMENDMENT #3 - TRANSFER FROM GENERAL FUND
\$ 1,022,826	FEDERAL GRANT-TOWN CENTER PROJECT
\$ 955,000	VDOT REVENUE SHARING GRANT
\$ 1,155,000	CIP UNDESIGNATED ACCOUNT
\$ 5,600,000	TOTAL CIP

CAPITAL PROJECTS

39033320-58427	\$ 750,000	JAIL RESERVE
39044210-58479	\$ 250,000	FIRE DEPARTMENT STATION 1 ROOF REPLACEMENT
39044130-58403	\$ 150,000	STREET IMPROVEMENT PROJECTS
39033210-58463	\$ 150,000	FIRE TRUCK RESERVE
39044130-	\$ 100,000	NEW SIDEWALKS
39066800-58430	\$ 27,170	BLUE RIDGE COMMUNITY COLLEGE CAPITAL FUND
	\$ 1,427,170	CIP PROJECTS FUNDED FROM FY2014 GENERAL FUND BUDGET
39044130-	\$ 2,110,000	VDOT REVENUE SHARING PROJECT -STATE RT 1426
39044130-58483	\$ 1,212,830	TOWN CENTER STREET PROJECT
39077210-	\$ 500,000	GHP POOL STRUCTURAL REPAIRS AND MODIFICATIONS
39099600-59394	\$ 125,000	TRANSFER TO SCHOOL CIP FUND FOR BUILDING REPAIRS
39033510-	\$ 100,000	REGIONAL ANIMAL SHELTER RENOVATIONS/EXPANSION
39044130-58456	\$ 75,000	VDOT URBAN STREET CONSTRUCTION PROJECTS-CITY MATCH
39099600-59394	\$ 50,000	LEE HIGH SCHOOL SPACE STUDY
	\$ 4,172,830	CIP PROJECTS FUNDED FROM FY2013 BUDGET AMENDMENT #3
	\$ 5,600,000	TOTAL FY2014 CIP

CITY COUNCIL APPROVED THE CIP PLAN FOR FY2014 PROJECTS FEBRUARY 28, 2013.

GENERAL GOVERNMENTAL DEBT SERVICE SINKING FUND

FY2013 Budget	FY2014 Budget	\$ (+ / -)	% Change
\$ 2,973,900	\$ 3,921,288	\$ 947,388	31.9%

	FY 2012 ACTUALS	FY 2013 BUDGET	FY 2014 BUDGET	% Change
REVENUES				
TRANSFER FROM THE GENERAL FUND	\$ 2,375,000	\$ 2,381,100	\$ 2,400,000	0.8%
TRANSFER FROM THE SCHOOL CIP FUND	355,000	355,000	355,000	0.0%
APPROPRIATION PRIOR YEAR RESERVES	-	237,800	1,166,288	390.4%
TOTAL REVENUES	\$ 2,730,000	\$ 2,973,900	\$ 3,921,288	31.9%
EXPENDITURES				
DEBT SERVICE	\$ 2,945,754	\$ 2,973,900	\$ 3,921,288	31.9%
TOTAL EXPENDITURES	\$ 2,945,754	\$ 2,973,900	\$ 3,921,288	31.9%

	PRINCIPAL AMOUNT OUTSTANDING JULY 1, 2013	FY 2014 PRINCIPAL	FY 2014 INTEREST	TOTAL DEBT PAYMENT
GENERAL FUND DEBT SERVICE				
PAYING AGENT FEES	-	-	-	-
1997 A VPSA SHELBURNE SCHOOL	500,000	100,000	23,450	123,450
1997 B VPSA SHELBURNE SCHOOL	1,186,493	227,855	55,896	283,751
2002 LITERARY LOAN BESSIE WELLER	1,800,000	200,000	72,000	272,000
2004 GO BONDS HOTEL	225,000	225,000	9,000	234,000
2005 GO BONDS-SCHOOLS/ENERGY	3,235,962	222,499	110,994	333,493
2007 GO REFUNDING -HOTEL	9,565,000	80,000	394,181	474,181
2008 LITERARY LOAN MCSWAIN SCHOOL	6,000,000	375,000	180,000	555,000
2008 LITERARY LOAN WARE SCHOOL	6,000,000	375,000	180,000	555,000
2012 BQ SUNTRUST - WSH	10,000,000	382,000	216,779	598,779
2013 BQ UNION FIRST MARKET - WSH	5,000,000	279,000	127,209	406,209
DEBT RESERVE	-	-	-	85,425
TOTAL DEBT PAYMENTS	\$ 43,512,455	\$ 2,466,354	\$ 1,369,509	\$ 3,921,288

GOLF FUND

FY2013 Budget	FY2014 Budget	\$ (+ / -)	% Change
\$ 148,660	\$ 143,000	\$ (5,660)	-3.8 %

	FY 2012	FY 2013	FY 2014	% Change
GOLF FUND REVENUES	ACTUALS	BUDGET	BUDGET	
CHARGES FOR SERVICES	\$ 141,227	\$ 148,660	\$ 143,000	-3.8 %
GENERAL REVENUE	6,029	-	-	0.0 %
TOTAL GOLF FUND REVENUES	\$ 147,256	\$ 148,660	\$ 143,000	-3.8 %

EXPENDITURES

GOLF COURSE	\$ 166,608	\$ 110,578	\$ 104,943	-5.1 %
RISK MANAGEMENT	937.00	1,000	1,500	50.0 %
DEBT SERVICE COST	23,477	37,082	36,557	-1.4 %
TRANSFER TO GENERAL FUND		-		0.0 %
TOTAL GOLF FUND EXPENDITURES	\$ 191,022	\$ 148,660	\$ 143,000	-3.8 %

	Personnel	Operations	Capital	Debt	Total
FY 2014	79,593	26,850	-	36,557	143,000
FY 2013	82,578	29,000	-	37,082	148,660
Variance	(2,985)	(2,150)	-	(525)	(5,660)

GOLF FUND DOES NOT GENERATE ENOUGH REVENUE TO COVER COST OF DEPRECIATION, \$32,000, OR PAYMENT IN LIEU OF TAX TO THE GENERAL FUND FOR SERVICES, \$235,139

NO GOLF CART REPLACEMENTS BUDGETED

WATER FUND

FY2013 Budget	FY2014 Budget	\$ (+ / -)	% Change
\$ 4,958,000	\$ 5,422,700	\$ 464,700	9.4 %

WATER FUND REVENUES	FY 2012 ACTUALS	FY 2013 BUDGET	FY 2014 BUDGET	% Change
CHARGES FOR WATER SERVICES	\$ 2,716,090	\$ 2,572,000	\$ 2,650,500	3.1 %
BULK WATER SALES-ACSA	820,369	800,000	825,000	3.1 %
MISCELLANEOUS	39,408	5,500	4,000	-27.3 %
INTEREST ON INVESTMENTS	10,025	14,935	10,000	-33.0 %
RENTAL OF REAL PROPERTY	53,265	56,235	60,173	7.0 %
APPROPRIATION PRIOR YEAR RESERVES	-	834,000	1,445,000	73.3 %
TRANSFERS FROM OTHER FUNDS	-	675,330	428,027	-36.6 %
TOTAL WATER FUND	\$ 3,639,157	\$ 4,958,000	\$ 5,422,700	9.4 %

EXPENDITURES

BILLING & COLLECTIONS	\$ 197,767	\$ 227,676	\$ 246,181	8.1 %
RISK MANAGEMENT	79,975	115,000	131,000	13.9 %
WATER PRODUCTION SYSTEM	958,618	1,039,116	1,812,024	74.4 %
WATER DISTRIBUTION	1,070,003	1,147,781	1,254,986	9.3 %
UTILITY TECHNICAL SERVICES	1,124,406	1,198,411	710,534	-40.7 %
DEBT SERVICE COSTS	164,971	483,763	478,047	-1.2 %
TRANSFERS TO OTHER FUNDS	122,309	746,253	789,928	5.9 %
TOTAL WATER FUND	\$ 3,718,049	\$ 4,958,000	\$ 5,422,700	9.4 %

	Personnel	Operations	Capital	Debt	Total
FY 2014	1,456,774	2,664,879	823,000	478,047	5,422,700
FY 2013	1,474,602	2,879,635	120,000	483,763	4,958,000
Variance	(17,828)	(214,756)	703,000	(5,716)	464,700

PUBLIC SERVICES PROVIDED:

WATER TREATMENT PLANT CAPACITY - 8 MILLION GALLONS/DAY / 4.1 MGD AVERAGE PRODUCTION

9,729 WATER UTILITY CONNECTIONS / 9,326 ACTIVE CUSTOMERS

NO WATER RATE INCREASE FOR FY 2014

WATER RATE = \$2.90/HCF OR \$3.88 PER 1,000 GALLONS

PERSONNEL AND BENEFITS

\$ (17,828) NET DECREASE IN WAGES AND BENEFITS
25 FULL-TIME EMPLOYEES

WATER FUND

OPERATIONAL EXPENSES

\$	724,953	DEPRECIATION ON WATER ASSETS
\$	95,000	WATER METER REPLACEMENTS
\$	385,890	TRANSFER TO WATER CIP FUND FOR DEBT PAYMENTS ON 2010 VRA BONDS
\$	404,038	PAYMENT IN LIEU OF TAX TO THE GENERAL FUND FOR SUPPORT SERVICES
\$	190,000	UTILITIES - ELECTRIC / NATURAL GAS HEAT
\$	226,500	MAINTENANCE/REPAIR WATER LINES
\$	131,000	PROPERTY/LIABILITY/VEHICLE INSURANCE
\$	27,325	SMALL TOOLS, SAFETY EQUIPMENT, UNIFORMS, TRAINING
\$	69,000	CHEMICALS FOR WATER TREATMENT
\$	85,000	BACKWASH TANK INTERIOR /EXTERIOR PAINTING
\$	53,300	GAS & OIL, TIRES, MAINTENANCE OF VEHICLES
\$	42,300	PRINTING & POSTAGE FOR WATER QUALITY REPORT TO CITIZENS AND UTILITY BILLS
\$	117,000	WATER LINE REPAIRS, PUMPS AND METER REPAIRS
\$	29,500	WATERSHED SERVICES -PAYMENT TO U.S. FOREST SERVICE FOR LEASE OF LAND
\$	20,750	ANNUAL SOFTWARE LICENSE FOR UTILITY BILLING
\$	22,000	COLLECTION FEES FOR ONLINE DEBIT/CREDIT CARD FEES
\$	31,800	FORMS / OFFICE SUPPLIES FOR UTILITY BILLING
\$	9,523	HEADWATERS SOIL AND CONSERVATION DISTRICT FUNDING
\$	2,664,879	SUMMARY TOTAL OF OPERATIONS

WATER FUND CAPITAL

\$	5,000	TRANSFER SWITCH FOR SHUTTERLEE MILL PUMP STATION
\$	48,000	NEW CORRELATORS
\$	75,000	TRAILER MOUNTED VALVE /VACUUM MACHINE
\$	320,000	CLEARWELL COVER
\$	375,000	BASIN RE-LINING
		WATER LINES - NO WATER LINE PROJECTS IN THE WATER FUND FOR FY2014
\$	823,000	TOTAL CAPITAL

OUTSTANDING WATER FUND DEBT

\$	3,165,000	2009 REFUNDING -WATER PLANT UPGRADE-\$4,150,000 /FY2021
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WATER CIP FUND (MULTI-YEAR FUND)

FY2013 Budget	FY2014 Budget	\$ (+ / -)	% Change
\$ 386,203	\$ 385,890	\$ (313)	-0.1%

<u>WATER CIP FUND REVENUES</u>	PROJECT BUDGET	PROJECT EXPENDITURES	FY 2014 BUDGET
PROCEEDS FROM DEBT-VRA 2010A BONDS	\$ 5,418,266	\$ 4,048,540	\$ -
INTEREST ON INVESTMENTS	-	17,721	-
TRANSFER FROM THE WATER FUND	979,332	979,333	385,890
TOTAL REVENUES	\$ 6,397,598	\$ 5,045,594	\$ 385,890
<u>WATER CIP FUND EXPENDITURES</u>			
RT 262 WATER LINE LOOP	\$ 1,966,102	\$ 1,966,100	\$ -
COLLEGE PARK PRESSURE ZONE	1,948,145	1,442,218	-
STAUNTON DAM STABILIZATION	704,027	67,200	-
WTP BASIN ENGINEERING	48,200	48,200	
WATER LINES	661,320	524,822	
DEBT SERVICE	1,069,804	712,256	385,890
TOTAL EXPENDITURES	\$ 6,397,598	\$ 4,760,796	\$ 385,890

OUTSTANDING WATER CIP FUND DEBT

\$ 4,639,583 2010A VRA BONDS - WATER CIP BOND PROJECTS - \$4,980,780 / FY2031

SEWER FUND

FY2013 BUDGET	FY2014 BUDGET	\$ (+ / -)	% Change
\$ 4,948,645	\$ 4,816,100	\$ (132,545)	-2.7 %

	FY 2012	FY 2013	FY 2014	% Change
SEWER FUND REVENUES	ACTUALS	BUDGET	BUDGET	
CHARGES FOR SEWER SERVICE	\$ 3,536,541	\$ 3,937,500	\$ 3,992,500	1.4 %
INTEREST ON INVESTMENTS	8,178	10,000	10,000	0.0 %
CONTRIBUTED CAPITAL --DEVELOPERS	191,965	-	-	0.0 %
RECOVERED DEBT SERVICE FROM ACSA	131,444	376,145	376,145	0.0 %
MISCELLANEOUS	2,594	-	-	0.0 %
APPROPRIATION PRIOR YEAR RESERVES	-	625,000	437,455	-30.0 %
TOTAL SEWER FUND	\$ 3,870,722	\$ 4,948,645	\$ 4,816,100	-2.7 %

EXPENDITURES

BILLING & COLLECTIONS	\$ 17,398	\$ 17,760	\$ 18,200	2.5 %
RISK MANAGEMENT	56,706	102,100	99,100	-2.9 %
SEWER LINES	1,079,579	1,119,254	1,065,409	-4.8 %
SEWAGE TREATMENT	131,156	170,500	220,000	29.0 %
PUMP MAINTENANCE	34,117	32,657	33,380	2.2 %
MIDDLE RIVER REGIONAL WWTP	1,523,551	954,363	997,760	4.5 %
DEBT SERVICE COST	550,215	1,781,740	1,781,740	0.0 %
TRANSFERS TO OTHER FUNDS	933,580	770,271	600,511	-22.0 %
TOTAL SEWER FUND	\$ 4,326,302	\$ 4,948,645	\$ 4,816,100	-2.7 %

	Personnel	Operations	Capital	Debt	Total
FY 2014	253,824	2,705,536	75,000	1,781,740	4,816,100
FY 2013	260,502	2,831,403	75,000	1,781,740	4,948,645
Variance	(6,678)	(125,867)	-	-	(132,545)

PUBLIC SERVICES PROVIDED:

(MRRWWTP) MIDDLE RIVER REGIONAL WASTEWATER TREATMENT PLANT CAPACITY - 6.8 MILLION GALLONS PER DAY

CITY OF STAUNTON OWNERSHIP CAPACITY = 4.9 MILLION GALLONS PER DAY

NO RATE INCREASE FOR FY2014

10,601 SEWER UTILITY CONNECTIONS / 8,901 ACTIVE CUSTOMERS

SEWER FUND

PERSONNEL AND BENEFITS

\$ (6,678) NET DECREASE IN WAGES AND BENEFITS
5 FULL-TIME EMPLOYEES

OPERATIONAL EXPENSES

\$	654,014	DEPRECIATION - NOT FULLY FUNDED - ACTUAL COSTS = \$1,160,259
\$	927,911	OPERATIONS / LAB / SLUDGE MANAGEMENT- MRRWWTP
\$	230,716	TRANSFER TO WATER FUND FOR LABOR SUPPORT SERVICES
\$	207,155	PAYMENT IN LIEU OF TAX TO THE GENERAL FUND FOR SUPPORT SERVICES
\$	220,000	SEWAGE TREATMENT COSTS PAID TO AUGUSTA COUNTY SERVICE AUTHORITY
\$	162,640	TRANSFER TO SEWER CIP FUND FOR DEBT PAYMENTS ON 2010 VRA BOND
\$	91,500	PROPERTY / LIABILITY / VEHICLE INSURANCES
\$	65,300	REPAIR PARTS, MATERIALS & SUPPLIES
\$	68,600	MAINTENANCE / REPAIR SEWER LINES / PUMP STATIONS
\$	46,000	GAS & OIL, TIRES, MAINTENANCE / REPAIRS TO VEHICLES
\$	11,000	SMALL TOOLS, SAFETY EQUIPMENT, UNIFORMS
\$	9,500	ELECTRIC FOR SEWER PUMP STATIONS
\$	8,200	SOFTWARE LICENSE FEES FOR SEWER BILLINGS
\$	2,702,536	SUMMARY TOTAL FOR OPERATIONS

SEWER FUND CAPITAL

\$ 75,000 MANHOLE REHABILITATION

OUTSTANDING SEWER FUND DEBT

FINAL MATURITY

\$	1,402,955	1994 MIDDLE RIVER REGIONAL WASTEWATER TREATMENT PLANT PHASE I	2016
	3,329,573	2001 MIDDLE RIVER REGIONAL WASTEWATER TREATMENT PLANT PHASE II	2021
	8,564,119	2008 MIDDLE RIVER REGIONAL WASTEWATER TREATMENT PLANT PHASE IIIA	2030
	1,820,813	2008 MIDDLE RIVER REGIONAL WASTEWATER TREATMENT PLANT PHASE IIIB	2029
	351,688	2001 NEW HOPE ROAD SEWER LINE	2022
	1,955,295	2010 SEWER CIP- CENTRAL AVENUE & WEST BEVERLEY ST PROJECTS	2031
\$	17,424,443	TOTAL OUTSTANDING PRINCIPAL DEBT	

SEWER CIP FUND (MULTI-YEAR FUND)

FY2013 Budget	FY2014 Budget	\$ (+ / -)	% Change
\$ 162,771	\$ 162,640	\$ (131)	N/A

SEWER CIP FUND REVENUES	PROJECT BUDGET	PROJECT EXPENDITURES	FY 2014 BUDGET
GENERAL REVENUES			
PROCEEDS FROM DEBT-2010A VRA BONDS	\$ 2,254,594	\$ 2,246,255	\$ -
INTEREST ON INVESTMENTS	-	3,681	-
TRANSFER FROM THE SEWER FUND	559,749	559,749	162,640
TOTAL REVENUES	\$ 2,814,343	\$ 2,809,685	\$ 162,640
EXPENDITURES			
CENTRAL AVE SANITARY SEWER	\$ 1,599,064	\$ 1,599,063	\$ -
W BEVERLEY ST SANITARY SEWER	647,193	647,192	-
COMMERCE ROAD	150,000	-	-
DEBT SERVICE PAYMENTS	447,097	182,168	162,640
TOTAL EXPENDITURES	\$ 2,843,354	\$ 2,428,423	\$ 162,640

PARKING FUND

FY2013 Budget	FY2014 Budget	\$ (+ / -)	% Change
\$ 497,900	\$ 555,000	\$ 57,100	11.5 %

PARKING FUND REVENUES	FY 2012 ACTUALS	FY 2013 BUDGET	FY 2014 BUDGET	% Change
CHARGES FOR SERVICES	\$ 266,906	\$ 231,500	\$ 250,100	8.0 %
RENTAL OF PROPERTY	-	-	5,200	n / a
PARKING FINES	48,256	42,000	40,000	-4.8 %
APPROPRIATION OF PRIOR YEAR FUNDS	-	-	35,300	n / a
TRANSFER FROM GENERAL FUND	175,000	224,400	224,400	0.0 %
TOTAL REVENUES	\$ 490,162	\$ 497,900	\$ 555,000	11.5 %
EXPENDITURES				
RISK MANAGEMENT	\$ 14,673	\$ 16,000	\$ 17,600	10.0 %
STREET METERS & METERED LOTS	50,575	74,740	63,929	-14.5 %
PARKING GARAGE	73,959	41,909	26,995	-35.6 %
WHARF PARKING LOT	51,810	37,652	42,414	12.6 %
NEW STREET PARKING GARAGE	174,674	59,060	135,870	130.1 %
DEBT SERVICE COST	59,099	224,400	224,400	0.0 %
TRANSFER TO GENERAL FUND	44,139	44,139	43,792	-0.8 %
TOTAL EXPENDITURES	\$ 468,929	\$ 497,900	\$ 555,000	11.5 %

	Personnel	Operations	Capital	Debt	Total
FY 2014	128,853	116,747	85,000	224,400	555,000
FY 2013	118,990	116,010	38,500	224,400	497,900
Variance	9,863	737	46,500	-	57,100

OPERATIONAL EXPENSES

\$ 35,935	ELECTRIC FOR GARAGES
\$ 14,800	PROPERTY AND FLOOD INSURANCES
\$ 43,792	PAYMENT IN LIEU OF TAX TO THE GENERAL FUND FOR SUPPORT SERVICES
\$ 22,220	SUPPLIES FOR MAINTENANCE OF FACILITIES AND PARKING METERS
\$ 116,747	SUMMARY TOTAL FOR OPERATIONS

CAPITAL EQUIPMENT

\$ 85,000	NEW GATES /EQUIPMENT FOR NEW STREET GARAGE
\$ 85,000	TOTAL CAPITAL

OUTSTANDING PARKING FUND DEBT

\$ 1,090,162	1998 BONDS-NEW STREET PARKING GARAGE / 2019
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STORMWATER FUND

FY2013 Budget	FY2014 Budget	\$ (+ / -)	% Change
\$ 704,600	\$ 725,000	\$ 20,400	2.9 %

	FY 2012	FY 2013	FY 2014	% Change
STORMWATER FUND REVENUES	ACTUALS	BUDGET	BUDGET	
CHARGES FOR SERVICES	\$ 689,179	\$ 704,600	\$ 725,000	2.9 %
CONTRIBUTED CAPITAL -DEVELOPMENT	254,075	-	-	n/a
GENERAL REVENUE	23	-	-	n/a
GRANTS	65,871	-	-	n/a
TOTAL REVENUES	\$ 1,009,148	\$ 704,600	\$ 725,000	2.9 %
EXPENDITURES				
STORMWATER ENGINEERING	\$ 80,332	\$ 88,464	\$ 112,419	27.1 %
RISK MANAGEMENT	723	750	1,075	43.3 %
STORMWATER BILLING	11,850	5,000	12,550	151.0 %
STORMWATER MAINTENANCE	435,337	161,334	122,520	-24.1 %
TRANSFERS TO OTHER FUNDS	149,052	149,052	176,436	18.4 %
CAPITAL PROJECTS	32,956	300,000	300,000	0.0 %
TOTAL EXPENDITURES	\$ 710,250	\$ 704,600	\$ 725,000	2.9 %

	Personnel	Operations	Capital	Debt	Total
FY 2014	77,116	347,884	300,000	-	725,000
FY 2013	80,161	324,439	300,000	-	704,600
Variance	(3,045)	23,445	-	-	20,400

OPERATIONS

\$ 125,523	DEPRECIATION-NOT FULLY FUNDED- ACTUAL AMOUNT = \$438,340
\$ 176,436	PAYMENT IN LIEU OF TAX TO GENERAL FUND FOR SUPPORT SERVICES
\$ 30,000	PROFESSIONAL SERVICES FOR ENGINEERING
\$ 8,000	BAD DEBT EXPENSE
\$ 2,875	MATERIALS/SUPPLIES/OFFICE SUPPLIES
\$ 500	LEWIS CREEK ADVISORY COMMITTEE SUPPLIES
\$ 4,550	SOFTWARE LICENSE FEE FOR UTILITY BILLING
\$ 347,884	SUMMARY TOTAL FOR OPERATIONS

CAPITAL PROJECTS:

STORM DRAIN PROJECTS:

\$ 179,000	514 THORNROSE
\$ 81,000	RESERVE FOR VICKERS-STUART-BUTTERMILK SPRING BRANCH -FY2015- \$575,000
\$ 40,000	MISCELLANEOUS SMALL MAINTENANCE PROJECTS

ENVIRONMENTAL FUND

FY2013 Budget	FY2014 Budget	\$ (+ / -)	% Change
\$ 2,752,100	\$ 3,034,000	\$ 281,900	10.2 %

	FY 2012 ACTUALS	FY 2013 BUDGET	FY 2014 BUDGET	% Change
ENVIRONMENTAL FUND REVENUES				
CHARGES FOR SERVICES	\$ 1,494,879	\$ 1,535,800	\$ 1,812,500	18.0 %
LANDFILL TIPPING FEES	502,323	455,400	455,000	-0.1 %
GENERAL REVENUE	96,946	15,000	60,500	303.3 %
COMMONWEALTH OF VIRGINIA	5,044	5,900	6,000	1.7 %
APPROPRIATION PRIOR YEAR RESERVES	-	740,000	700,000	-5.4 %
TOTAL REVENUES	\$ 2,099,192	\$ 2,752,100	\$ 3,034,000	10.2 %
EXPENDITURES				
RISK MANAGEMENT	\$ 53,011	\$ 56,465	\$ 73,000	29.3 %
BILLING & COLLECTIONS	12,591	11,500	14,300	24.3 %
ENVIRONMENTAL OFFICE	79,193	69,386	70,871	2.1 %
STREET CLEANING	196,762	350,053	195,606	-44.1 %
REFUSE COLLECTION & DISPOSAL	726,115	685,682	917,974	33.9 %
RECYCLING OPERATIONS	225,566	229,864	240,086	4.4 %
LITTER CONTROL	5,841	5,900	6,000	1.7 %
ASW REGIONAL LANDFILL	630,206	530,052	521,081	-1.7 %
LANDFILL CLOSURE COSTS	117,360	-	225,210	0.0 %
DEBT SERVICE	40,758	320,809	320,860	0.0 %
TRANSFERS TO OTHER FUNDS	507,048	492,389	449,012	-8.8 %
TOTAL EXPENDITURES	\$ 2,594,451	\$ 2,752,100	\$ 3,034,000	10.2 %

	Personnel	Operations	Capital	Debt	Total
FY 2014	971,452	1,344,478	397,210	320,860	3,034,000
FY 2013	951,275	1,146,984	333,032	320,809	2,752,100
Variance	20,177	197,494	64,178	51	281,900

25 % RATE INCREASE FOR FY2014

City has been using the Environmental Fund cash reserves to fund operations and capital to avoid rate increases. Even with a 25% rate increase and based on projected expenses, the fund will still have a deficit of \$728,000 for FY2016. The last rate increase was July 1, 2011.

RATE TYPE	CURRENT RATE	PROPOSED RATE	PER MONTH INCREASE	ANNUAL INCREASE
RESIDENTIAL	\$ 12.00	\$ 15.00	\$ 3.00	\$ 36.00
RECYCLING ONLY	\$ 12.00	\$ 15.00	\$ 3.00	\$ 36.00
LIGHT COMMERCIAL	\$ 27.25	\$ 34.06	\$ 6.81	\$ 81.72
HEAVY COMMERCIAL NON CBD	\$ 57.65	\$ 72.06	\$ 14.41	\$ 172.92
HEAVY COMMERCIAL CBD	\$ 73.25	\$ 91.56	\$ 18.31	\$ 219.72
OUTSIDE CITY LIMITS	\$ 24.00	\$ 30.00	\$ 6.00	\$ 72.00

ENVIRONMENTAL FUND

OPERATIONAL EXPENSES

\$	395,053	LANDFILL OPERATIONS
\$	251,701	PAYMENT IN LIEU OF TAX TO GENERAL FUND FOR SUPPORT SERVICES
\$	237,263	DEPRECIATION
\$	197,311	TRANSFER TO WATER FUND FOR BILLING FUNCTIONS
\$	182,425	GAS & OIL, TIRES, VEHICLE MAINTENANCE
\$	16,000	VEHICLE AND LIABILITY INSURANCES
\$	46,425	MATERIALS/SUPPLIES - RECYCLING CONTAINERS
\$	8,300	SOFTWARE LICENSE FOR UTILITY BILLING
\$	10,000	MOWING/ CLEAN UP OF PRIVATE PROPERTY / HEALTH REGULATIONS
\$	1,344,478	SUMMARY TOTAL FOR OPERATIONS

ENVIRONMENTAL FUND CAPITAL

\$	22,000	NEW LEAF VAC MACHINE AND LEAF BOX
\$	150,000	REPLACE 1990 REFUSE TRUCK
\$	166,498	REGIONAL LANDFILL CELL DEVELOPMENT
\$	58,712	AUG/STN OLD LANDFILL CLOSURE
\$	397,210	TOTAL ENVIRONMENTAL FUND CAPITAL

REGIONAL LANDFILL % SHARE OF COSTS			
	STAUNTON	AUGUSTA	WAYNESBORO
FY2008	24.92 %	50.52 %	24.57 %
FY2009	22.42 %	50.95 %	26.63 %
FY2010	22.09 %	51.17 %	26.74 %
FY2011	23.38 %	51.82 %	24.80 %
FY2012	23.46 %	52.14 %	24.40 %
FY2013	22.56 %	51.30 %	26.14 %
FY2014	22.03 %	53.14 %	24.83 %

OUTSTANDING ENVIRONMENTAL FUND DEBT

\$	609,800	2008 LANDFILL BONDS /FINAL PAYMENT- FY2015
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FY 2014 CAPITAL EQUIPMENT

GENERAL FUND	FUNDED	CUTS	ITEM(S)	N-NEW R-REPLACE
INFORMATION TECHNOLOGY	\$ 50,000		DATA STORAGE / SERVERS / INFRASTRUCTURE	R
CITY SHERIFF		26,000	VEHICLE -REPLACE -PURCHASE FY2013	R
POLICE DEPARTMENT	\$ 44,000	(44,000)	POLICE VEHICLES (4) ANNUAL REPLACEMENT OF FLEET VEHICLES --CUT (2) - BUY 2 FY2013	R
POLICE DEPARTMENT	\$ 10,000		VPN NETWORK ACCESS FOR VEHICLE MOBILE DATA TERMINALS-CURRENT PRODUCT DISCONTINUED BY VENDOR	R
PUBLIC WORKS ADMINISTRATION	\$ 20,000		VEHICLE- REPLACE 1998 W/ 100K MILES / MECHANICAL PROBLEMS	R
STREETS, HIGHWAYS, SIDEWALKS	\$ 41,139		DUMP TRUCK - REPLACES 2001 TRUCK W/ 53k MILES- RUST DAMAGE/ WILL NOT PASS INSPECTION	R
TRAFFIC ENGINEERING	\$ 5,200		PAINT MACHINE- REPLACES 10 YEAR OLD UNIT W/ MECHANICAL PROBLEMS/ NOT WORKING	R
BUILDING MAINTENANCE	\$ 18,500		VAN - REPLACES 1990 VAN W/ 108K MILES	R
PARKS & RECREATION				N
RECREATION		6,000	VANS (2) USED VEHICLES	
		14,600	SITE IMPROVEMENTS:	N
			\$3,900 PICKELBALL COURT	N
			\$2,800 SLAM COURT AT BTW OUTDOOR COURT	R
			\$4,100 ADJUSTABLE BASKETBALL GOALS-GHP GYM	N
			\$3,800 BALL SCREENS AT MHP SOCCER COMPLEX	
PARK MAINTENANCE				R
	\$ 32,000		4X4 TRUCK -REPLACE 1996 DODGE TRUCK	R
		3,400	18' DUAL AXLE 6 TON TRAILER	N
		6,000	3 PT. HITCH LEAF BLOWER	N
		4,850	SNOW BLOWER ATTACHMENT	
		65,000	RECREATION VAN	R
		51,000	3 TON DUMP TRUCK	R
		47,000	MID SIZE TRACTOR- REPLACE 1998 TRACTOR	R
		53,000	FAIRWAY MOWER-REPLACE 10 YR OLD MOWER W/ MECHANICAL PROBLEMS	R
		6,500	STORAGE BUILDINGS (2)	
			GARDEN CENTER STORAGE	N
			PARK MAINTENANCE SHOP	N
		8,000	INSTALL LIGHTS AT HORSESHOE PIT /VOLLEYBALL	N
		6,000	INSTALL SAFETY FENCE AND STEPS MHP PLAYGROUND	N
	<u>\$ 220,839</u>	<u>\$ 253,350</u>	GENERAL FUND TOTAL	

FY 2014 CAPITAL EQUIPMENT

		FUNDED	CUTS	ITEM(S)	N-NEW R-REPLACE
WATER FUND					
WATER TREATMENT PLANT	\$	320,000		CLEARWELL COVER	R
		375,000		WTP BASIN RE-LINING	R
WATER LINES		48,000		CORRELATORS	R
		75,000		TRAILER MOUNTED VALVE / VACUUM MACHINE	N
UTILITY TECHNICAL SERVICES		5,000		TRANSFER SWITCH-SHUTTERLEE MILL PUMP STATION	R
			300,000	WATER LINES DELAYED UNTIL FY2015 TO AVOID A RATE INCREASE IN FY2014	
	\$	823,000	\$ 300,000	TOTAL WATER FUND	
SEWER FUND					
SEWER LINES	\$	75,000		MANHOLE REHABILITATION	R
	\$	75,000		TOTAL SEWER FUND	
ENVIRONMENTAL FUND					
REFUSE COLLECTION	\$	150,000		REFUSE COLLECTION TRUCK-REPLACES 1990 TRUCK	R
STREET CLEANING		22,000		LEAF VAC AND LEAF BOX EQUIPMENT	N
ASW REGIONAL LANDFILL		166,498		REGIONAL LANDFILL CELL DEVELOPMENT	N
AUG / STN LANDFILL		58,712		CLOSURE COSTS FOR OLD LANDFILL	R
	\$	397,210		TOTAL ENVIRONMENTAL FUND	
STORM WATER FUND					
CAPITAL PROJECTS	\$	179,000		514 THORNROSE	
		81,000		VICKERS-STUART-BUTTERMILK SPRING BRANCH RESERVE	
		40,000		MISCELLANEOUS PROJECTS	
	\$	300,000		TOTAL STORMWATER FUND	
PARKING FUND					
NEW STREET GARAGE	\$	85,000		REPLACE GATES/EXIT EQUIPMENT	R
	\$	85,000		TOTAL PARKING FUND	

FY 2014 GENERAL FUND BUDGET

REVENUES	\$	47,075,000
EXPENDITURES	\$	(49,344,231)
DEFICIT	\$	(2,269,231)

EXPENDITURE CUTS / ADDITIONS

HUMAN RESOURCES- COMPENSATION STUDY	\$	(25,000)	11011220-53010	NO MONEY TO IMPLEMENT RECOMMENDATIONS
CUSTOMER SERVICE-WEBSITE/MEDIA/FACEBOOK	\$	(114,150)	11011240-55486	CUT- DEFER TO FY2015
INSURANCE- HEALTH INSURANCE	\$	(75,000)	11011520-52005	REDUCE RESERVE TO \$100K
FINANCE-PROFESSIONAL SERVICES	\$	(10,000)	11011310-53010	FEDERAL HEALTHCARE REGULATION SERVICES
INFO TECHNOLOGY - TRAINING	\$	(3,320)	11011510-55005	LEVEL FUND @ \$10K
CLERK OF CIRCUIT COURT -PT HELP	\$	(15,500)	11022160-51510	CUT
CLERK OF CIRCUIT COURT -RECORD BOOKS	\$	(2,000)	11022160-55420	LEAVES \$10K OF REQUEST
CITY SHERIFF	\$	(26,000)	11022170-58316	PURCHASE FY2013 FROM COURT FUNDS
POLICE - TWO VEHICLES	\$	(44,000)	11033110-58316	BUY 2 VEHICLES FY2013 -SALARY VACANCIES
POLICE -CAREER DEVELOPMENT PROGRAM	\$	40,000	11033110-51006	APPROVED
BUILDING INSPECTION- FIELD COMPUTERS	\$	(4,600)	11033410-55486	PURCHASE FROM FY2013 BALANCE
BUILDING INSPECTION - NEW INSPECTOR POSITION	\$	(50,975)	11033410-51006	CUT
BUILDING MAINTENANCE	\$	(150,810)	11044210-53165	BALANCE = \$220,000
RECREATION -FT SPECIAL POPULATIONS PROGRAMMER	\$	(49,460)	11077110-51006	CUT
RECREATION -TEEN ADVISORY COUNCIL	\$	(1,000)	11077110-55276-3470	CUT
RECREATION-PICKELBALL, SLAM COURT/BB GOALS	\$	(14,600)	11077110-58399	FY2013 MONEY
RECREATION - 2 USED MINI BUSES/VANS	\$	(6,000)	11077110-58316	CUT
PARK MAINTENANCE-FT MAINTENANCE WORKER	\$	20,000	11077210-51006	APPROVED MARCH 1, 2014
PARK MAINTENANCE-MAINTENANCE OF FACILITIES	\$	(86,420)	11077210-53165	BALANCE -\$100,000 / INCREASE OF \$20K
PARK MAINT- RECREATION VAN	\$	(65,000)	11077210-58326	CUT
PARK MAINT- MID SIZE TRACTOR	\$	(47,000)	11077210-58326	CUT
PARK MAINT- STORAGE BUILDING-GARDEN CENTER	\$	(2,000)	11077210-58385	} MANAGE WITH \$100K MAINT OF FACILITY MONEY
PARK MAINT- STORAGE BUILDING-PARK SHOP	\$	(4,500)	11077210-58385	
PARK MAINT-HORSE SHOE PIT LIGHTS	\$	(8,000)	11077210-58399	
PARK MAINT- SAFETY FENCE /STEPS MHP	\$	(6,000)	11077210-58399	
PARK MAINT- 18' DUAL AXLE 6 TON TRAILER	\$	(3,400)	11077210-58321	PURCHASE FY2013
PARK MAINT- 3 PT. HITCH LEAF BLOWER	\$	(6,000)	11077210-58321	PURCHASE FY2013
PARK MAINT - SNOW BLOWER ATTACHMENT	\$	(4,850)	11077210-58321	PURCHASE FY2013
PARK MAINT - DUMP TRUCK	\$	(51,000)	11077210-58326	CUT
PARK MAINT - FAIRWAY MOWER	\$	(53,000)	11077210-58326	CUT
LIBRARY - FT LIBRARIAN POSITION	\$	(50,975)	11077510-51006	CUT
LIBRARY - PT PUBLIC INFORMATION OFFICER	\$	(16,525)	11077510-51510	CUT
ECON DEV - PROFESSIONAL SERVICES-STN CROSSING	\$	(220,000)	11088150-53010	BALANCE = \$200K
ECON DEV - ENTERPRISE ZONE INCENTIVES	\$	(20,000)	11088150-53020	LEVEL FUND AT \$20,000
ECON DEV - TRAINING & TRAVEL	\$	(3,000)	11088150-55005	BALANCE = \$3,000
TOURISM - ADVERTISING	\$	(10,000)	11088210-53001	LEAVES \$10K OF REQUEST
DEPT SOCIAL SERVICES-ADMIN EXPENSES	\$	(20,000)	11055310-55599	CUT-LEAVES 40K FOR INCREASED USAGE %
OUTSIDE AGENCIES				
BOYS & GIRLS CLUB	\$	(20,000)	11077190-55633	CUT - LEVEL FUND AT \$20,000
CAPSAW	\$	(11,588)	11055350-55650	CUT - LEVEL FUND AT \$20,000
EMS COUNCIL	\$	(10,900)	11033290-55638	CUT
VALLEY ASSOC INDEPENDENT LIVING	\$	(1,435)	11055350-55649	CUT
STN CREATIVE COMM FUND	\$	(5,000)	11088120-55646	CUT - LEVEL FUND AT \$15,000
WW PRESIDENTIAL LIBRARY	\$	(7,000)	11077410-55620	CUT - LEVEL FUND AT \$5,000
STAUNTON PERFORMING ARTS	\$	(10,000)	11077410-55622	CUT
AFRICAN AMERICAN FESTIVAL	\$	(5,000)	11077410-55619	CUT
VALLEY COMM SERVICES BOARD	\$	(81,678)	11055250-55607	CUT - \$100,000 (TBD BY FORMULA)
TRANSFER TO DEBT FUND	\$	(932,288)	STAUNTON CROSSING DEBT	-USE RESERVES IN DEBT FUND
SCHOOL PAY INCREASE TO 3 % OCTOBER 1	\$	25,743	11099600-59390	ADDITIONAL FUNDS NEEDED
TOTAL CUTS / ADDITIONS	\$	(2,269,231)		
TOTAL EXPENDITURES	\$	47,075,000		
DEFICIT	\$	-		

FY 2014 FULL-TIME POSITION CONTROL BY DEPARTMENT

GENERAL FUND	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014
GENERAL GOVERNMENT ADMINISTRATION					
CLERK OF COUNCIL	1	1	1	1	0
CITY MANAGER	3	3	3	3	3
HUMAN RESOURCES	2	2	2	2	2
CITY ATTORNEY	2	2	2	2	2
FINANCE ADMINISTRATION	5	5	5	7	7
ASSESSOR	3	3	3	3	3
COMMISSIONER OF REVENUE	4	4	4	4	4
TREASURER	4	4	4	4	4
REGISTRAR	1	1	1	1	1
INFORMATION TECHNOLOGY	5	6	6	6	6
TOTAL ADMINISTRATION	30	31	31	33	32
JUDICIAL ADMINISTRATION					
CIRCUIT COURT	1	1	1	1	1
CLERK OF CIRCUIT COURT	5	4.5	4.5	5	5
CLERK OF CIRCUIT COURT (GRANT)	1	0.5	0.5	0	0
SHERIFF	8	7	7	7	7
COMMONWEALTH ATTORNEY	7	7	7	7	7
VICTIM WITNESS (GRANT)	1	1	1	1	1
TOTAL JUDICIAL ADMINISTRATION	23	21	21	21	21
PUBLIC SAFETY					
POLICE DEPARTMENT	56	56	56	56	56
E-911 EMERGENCY COMMUNICATIONS	12	12	12	12	12
FIRE DEPARTMENT	28	27	27	27	27
BUILDING INSPECTION	5	3	4	4	4
TOTAL PUBLIC SAFETY	101	98	99	99	99
PUBLIC WORKS					
ENGINEERING	4	4	4	4	4
PUBLIC WORKS ADMINISTRATION	2	2	2	2	2
HIGHWAYS, STREETS, & SIDEWALKS	15	15	15	15	15
TRAFFIC ENGINEERING	2	2	2	2	2
TRAFFIC SIGNALS/ ELECTRONICS	1	1	1	1	1
BUILDING MAINTENANCE	9	9	9	9	9
EQUIPMENT MAINTENANCE	6	5	5	5	5
TOTAL PUBLIC WORKS	39	38	38	38	38
RECREATION, PARKS, LIBRARY					
PARKS AND RECREATION ADMINISTRATION	6	5	5	5	5
HORTICULTURE	1	1	1	1	1
PARK MAINTENANCE	9	8	9	9	10
LIBRARY	10	8	8	8	8
TOTAL RECREATION, PARKS, LIBRARY	26	22	23	23	24

FY 2014 FULL-TIME POSITION CONTROL BY DEPARTMENT

GENERAL FUND	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014
COMMUNITY DEVELOPMENT					
PLANNING	3	3	3	3	3
ECONOMIC DEVELOPMENT	3	2	2	2	2
TOURISM OFFICE	2	2	2	2	2
TOTAL COMMUNITY DEVELOPMENT	8	7	7	7	7
TOTAL GENERAL FUND	227	217	219	221	221
COMMUNITY SERVICES GRANT FUND					
BLUE RIDGE COURT SERVICES	7	7	8	8	8
BLUE RIDGE COURT DRUG SERVICES	1	1	0	0	0
TOTAL BLUE RIDGE COURT SERVICES	8	8	8	8	8
GOLF FUND					
GOLF COURSE	1	1	1	1	1
TOTAL GOLF FUND	1	1	1	1	1
WATER FUND					
UTILITY BILLING & COLLECTIONS	3	3	3	3	3
WATER PRODUCTION SYSTEM	8	8	8	8	8
WATER DISTRIBUTION	6	7	7	7	7
UTILITY TECHNICAL SERVICES	7	7	7	7	7
TOTAL WATER FUND	24	25	25	25	25
SEWER FUND					
SEWER LINES	6	5	5	5	5
TOTAL SEWER FUND	6	5	5	5	5
ENVIRONMENTAL FUND					
ENVIRONMENTAL OFFICE	2	2	1	1	1
STREET CLEANING	2	2	2	2	2
REFUSE COLLECTION	13	11	11	11	11
RECYCLING	5	5	4	4	4
TOTAL ENVIRONMENTAL FUND	22	20	18	18	18
STORMWATER FUND					
STORMWATER ENGINEERING	1	1	1	1	1
TOTAL STORMWATER FUND	1	1	1	1	1
GRAND TOTAL ALL FUNDS	289.0	277.0	277.0	279.0	279.0

REAL ESTATE TAXABLE ASSESSED VALUES

CALENDAR YEAR	TAX RATE PER \$100		GROSS TAXABLE ASSESSED VALUE	GROSS TAX LEVY		% INCREASE/ DECREASE IN LEVY
1985	\$	1.10	\$ 404,512,410	\$	4,449,637	6.0 %
1986	\$	1.10	\$ 411,400,400	\$	4,525,404	1.7 %
1987	\$	1.10	\$ 481,092,850	\$	5,292,021	16.9 %
1988	\$	1.10	\$ 491,934,545	\$	5,411,280	2.3 %
1989	\$	1.10	\$ 538,511,140	\$	5,923,623	9.5 %
1990	\$	1.10	\$ 552,209,620	\$	6,074,306	2.5 %
1991	\$	1.10	\$ 620,672,930	\$	6,827,402	12.4 %
1992	\$	1.10	\$ 624,653,046	\$	6,871,184	0.6 %
1993	\$	1.10	\$ 669,638,375	\$	7,366,022	7.2 %
1994	\$	1.10	\$ 676,334,759	\$	7,439,682	1.0 %
1995	\$	1.04	\$ 747,631,635	\$	7,775,369	4.5 %
1996	\$	1.04	\$ 767,592,290	\$	7,982,960	2.7 %
1997	\$	1.00	\$ 787,391,553	\$	7,873,916	-1.4 %
1998	\$	1.00	\$ 858,381,240	\$	8,583,812	9.0 %
1999	\$	1.00	\$ 881,717,155	\$	8,817,172	2.7 %
2000	\$	1.00	\$ 892,241,497	\$	8,922,415	1.2 %
2001	\$	1.00	\$ 964,271,152	\$	9,642,712	8.1 %
2002	\$	1.00	\$ 974,187,691	\$	9,741,877	1.0 %
2003	\$	1.00	\$ 1,067,393,540	\$	10,673,935	9.6 %
2004	\$	1.00	\$ 1,083,304,711	\$	10,833,047	1.5 %
2005	\$	0.96	\$ 1,281,677,950	\$	12,304,108	13.6 %
2006	\$	0.96	\$ 1,344,077,362	\$	12,903,143	4.9 %
2007	\$	0.90	\$ 1,786,612,776	\$	16,079,515	24.6 %
2008	\$	0.90	\$ 1,823,826,090	\$	16,414,435	2.1 %
2009	\$	0.90	\$ 1,944,786,867	\$	17,503,082	6.6 %
2010	\$	0.90	\$ 1,960,478,554	\$	17,644,307	0.8 %
2011	\$	0.90	\$ 1,820,641,380	\$	16,385,772	-7.1 %
2012	\$	0.90	\$ 1,830,710,951	\$	16,476,399	0.6 %
2013	\$	0.95	\$ 1,784,870,158	\$	16,956,267	2.9 %

FY2014 TAX RATES AND FEES

REAL ESTATE PROPERTY	\$0.95 PER \$100 OF ASSESSED VALUE- JANUARY 1, 2013
DOWNTOWN SERVICE DISTRICT TAX	\$.15 PER \$100 OF ASSESSED VALUE- JANUARY 1, 2013
PERSONAL PROPERTY	\$2.75 PER \$100 OF ASSESSED VALUE- JANUARY 1, 2013
PERSONAL PROPERTY - BUSINESS TANGIBLE PROPERTY	\$2.75 PER \$100 OF ASSESSED VALUE- JANUARY 1, 2013
MACHINERY & TOOLS TAX	\$1.24 / \$100 OF ASSESSED VALUE- JANUARY 1, 2013
MEALS TAX	6 %
LODGING TAX	5 %
SALES & USE TAX	1 %
CIGARETTE TAX	\$0.15 PER PACKAGE OF 30 OR LESS

UTILITY TAXES: (RESIDENTIAL)

WATER UTILITY	20 % or \$2.00 MAXIMUM / MONTH
ELECTRIC UTILITY	\$1.40 + \$0.015/KWH -MAXIMUM \$2.00/MONTH
GAS UTILITY	\$2.00/MONTH MAXIMUM
TELEPHONE UTILITY	20 % or \$2.00 MAXIMUM / MONTH

UTILITY FEES:

WATER RATE	\$2.90 PER 100 CUBIC FEET
SEWER RATE	\$4.88 PER 100 CUBIC FEET

REFUSE RATES PROPOSED - 25 % INCREASE

REFUSE RATE	\$15.00 PER MONTH RESIDENTIAL FEE
RECYCLING FEE	\$15.00 PER MONTH RESIDENTIAL FEE
REFUSE RATE-LIGHT COMMERCIAL	\$34.06 PER MONTH
REFUSE RATE-HEAVY COMMERCIAL	\$72.06 PER MONTH-OUTSIDE CBD
REFUSE RATE-HEAVY COMMERCIAL	\$91.56 PER MONTH-INSIDE CBD

STORMWATER FEE	\$3.20 PER MONTH (BASE FEE PER ERU)
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RESIDENTIAL CONNECTION FEES:

WATER CONNECTION FEE - 5/8" METER	\$ 2,100.00
WATER FACILITY FEE- 5/8" METER	\$ 2,705.00
SEWER CONNECTION FEE - 5/8" METER	\$ 2,100.00
SEWER FACILITY FEE- 5/8" METER	\$ 5,100.00

FY 2014 OUTSIDE AGENCY CONTRIBUTIONS

REGIONAL PROGRAMS	FY2013 COUNCIL APPROVED	FY 2014 REQUESTED	FY 2014 REQUESTED INCREASE	FY 2014 MANAGER RECOMMENDED	DIFF - MNGR RECOMM VS REQUEST
Health Department	\$ 240,930	\$ 253,891	\$ 12,961	\$ 253,891	\$ -
Health Department- Dental Program	15,675	15,945	270	15,945	-
Valley Community Services Board	80,943	181,678	100,735	100,000	(81,678)
Shenandoah Valley Airport	48,159	48,159	-	48,159	-
Valley Program for Aging	18,650	18,650	-	18,650	-
Valley Program for Aging-Senior Center	6,000	6,000	-	6,000	-
CATS Transportation	40,040	69,284	29,244	40,040	(29,244)
Headwaters Soil Water Conservation	9,523	9,523	-	9,523	-
Victim Witness of Augusta County	7,000	7,000	-	7,000	-
Blue Ridge Community College	5,000	5,000	-	5,000	-
Blue Ridge Community College- CIP	27,170	27,170	-	27,170	-
Boys and Girls Club	20,000	40,000	20,000	20,000	(20,000)
GART -Regional Tourism Advertising	20,000	20,000	-	20,000	-
Community Action Program (CAPSAW)	20,000	31,588	11,588	20,000	(11,588)
EMS COUNCIL	-	10,900	10,900	-	(10,900)
Valley Assoc for Independent Living	-	1,435	1,435	-	(1,435)
	\$ 559,090	\$ 746,223	\$ 187,133	\$ 591,378	\$ (154,845)
COMM OF VA CHALLENGE GRANTS					
Stonewall Brigade Band	3,333	3,333	-	3,333	-
Staunton / Augusta Art Center	3,333	3,333	-	3,333	-
Shenanarts	3,333	3,333	-	3,333	-
	\$ 9,999	\$ 9,999	\$ -	\$ 9,999	-
CULTURAL / COMMUNITY DEVELOPMENT					
SDDA	\$ 34,200	\$ 34,200	-	\$ 34,200	-
Historic Staunton Foundation	25,000	25,000	-	25,000	-
Staunton Creative Comm Fund	15,000	20,000	5,000	15,000	(5,000.0)
Woodrow Wilson Presidential Library	5,000	12,000	7,000	5,000	(7,000.0)
African American Festival	-	5,000	5,000	-	(5,000.0)
Staunton Performing Arts	-	10,000	10,000	-	(10,000.0)
	\$ 79,200	\$ 106,200	\$ 27,000	\$ 79,200	\$ (27,000)
GRAND TOTAL	\$ 648,289	\$ 862,422	\$ 214,133	\$ 680,577	\$ (181,845)

CITY OF STAUNTON

FY 2014 BUDGET SCHEDULE

Budget Call/ Notice	November 9, 2012
Budget Submission from Departments	January 7, 2013
Budget Discussions with Departments	January 21 - February 14, 2013
City Manager Review	February 18 - 21, 2013
Discussions with School Superintendent	February 20, 2013
City Budget Completed	March 18, 2013
Advertisement for Budget Public Hearing-Tax Notice	March 25, 2013
Budget Presentation to City Council	March 28, 2013
Introduction of Budget Ordinance	March 28, 2013
Advertisement for Budget Public Hearing	April 2, 2013
Budget Worksession - School Board/City Council- School Budget	April 4, 2013 - 5:30 pm
Budget Presentation and Public Hearing	April 11, 2013
Budget Worksession with City Council- City Budget	April 11, 2013 -5:30 pm
Budget Worksession with City Council	April 18, 2013 -5:30 pm
Public Hearing - Tax Re-Assessment Notice	April 25, 2013
Budget Worksession with City Council	April 25, 2013 -5:30 pm
Adoption of School Budget	May 9, 2013
Adoption of City Budget	May 9, 2013